# 2018-2022 Council Achievements

Shortly after the 2018 Election, Council and Staff were asked to prepare a list of ideas, goals, objectives, projects, buildings, etc. they would like to see accomplished over the term of this Council. The ideas and thoughts were wide-ranging and provided valuable input on the collective vision from Council and Staff on the future of the Township. Members of the public were also asked for input on what they would like to see accomplished over the term of Council. In review of the goals and objectives, it became clear the Township Council was focused on long-term strategic planning. The discussion and debate that took place mimicked a typical strategic planning process without the formality or substantive public input. At that point, Council decided it was the appropriate time to consider enshrining a mission statement, vision and key principles and then refine specific goals to set the direction of the Township in its day to day operations. A set of specific strategic objections were then developed which underwent public consultation to provide assistance to Council in defining a mission statement, vision and key principles.

What started out as a goal setting exercise morphed into a community based strategic plan that established a vision, mission, values and goals for the Township of Zorra. The mission is for Zorra to be "A vibrant, prosperous, engaged and environmentally conscious community that evokes pride in residents for its accomplishments and continuing resilience as it forges the future".

For the remainder of this term, key initiatives and undertakings were tested against the Strategic Plan to ensure what was being proposed met the spirit and intent of the Plan.

#### Infrastructure Renewal

A vital element of maintaining and enhancing the community we live in is to ensure that critical infrastructure is not only maintained, but also improved. Zorra Township's book of assets includes, roads, bridges, storm sewers, arenas, fire stations, community centres and other public facilities. The net book value of all these Township assets is approximately \$60 million dollars.

In order to wisely manage these assets, Council and staff prepared a financial strategy to ensure that sufficient funds are allocated on an annual basis for capital spending. This multi-year capital forecasting allows for strategic planning on how funds are allocated for infrastructure renewal.

#### **Zorra Maintenance Facility**



Late in 2020, Council approved construction of the Zorra Maintenance Facility at a cost \$10 million. This facility will be carbon neutral, solar powered and heated and cooled using a geothermal HVAC system. In evaluating options for this building, Council reviewed 50-year life cycle costs and determined the most efficient option was go completely carbon neutral.

### **Embro Splash Pad**



What started out as a vision and a dream for a group of Embro area residents two years ago, turned into reality in August of 2022 with the opening of the Embro Splash Pad. Committee Chair, Crystal Finch and members, Alicia McCall-Vanginkle, Debbie Baker, Emily Moitoso (Vice Chair), Danika Lyons, Victoria Cybulski, Councillor Steve MacDonald and staff resource support, Matt Brown and Alycia Wettlaufer worked tirelessly to see this project come to fruition.

With the support of Council in the form of a \$75,000 contribution to the project, the Committee worked diligently to fundraise

and secure grants totalling \$280,000 to make this project a reality.

### 2019 Capital Budget Projects

Embro Fire Station Cistern	\$171,000
Tanker Embro Station	\$470,000
Recreation Building Upgrades	\$122,000
Recreation Machinery	\$180,000
Recreation Infrastructure	\$160,000
Public Works Vehicles	\$327,000
Public Works Road Construction	\$1,385,000
Public Works Bridges/Culverts	\$241,500

## 2020 Capital Budget Projects

Fire Equipment	\$110,000
Recreation Building Upgrades	\$201,000
Recreation Machinery	\$39,000
Recreation Infrastructure	\$331,000
Public Works Vehicles	\$420,000
Public Works Road ConstructionS	\$2,505,000
Public Works Bridges/Culverts	\$485,000

### 2021 Capital Budget Projects

Fire Equipment	\$110,000
Pumper Uniondale Station	\$500,000
Recreation Building Upgrades	\$140,000
Recreation Machinery	\$156,000
Recreation Infrastructure	\$160,000
Public Works Vehicles	\$660,000
Public Works Road Construction\$	1,167,000
Public Works Bridges/Culverts	\$811,000

### 2022 Capital Budget Projects

Fire Equipment	\$110,000
Recreation Building Upgrades	\$202,000
Recreation Infrastructure	\$385,000
Public Works Vehicles	\$581,000
Public Works Road Construction	n\$1,290,000
Public Works Bridges/Culverts	\$1,553,000

## 2023 and Beyond

- Strategic Plan
- Zorra Municipal and Child Care Centre
- Kingwood Subdivision Development
- Urban Storm Sewer Use Fee
- Thamesford District Recreation Centre site renewal
- Embro Public Works Shop environmental cleanup and development