



**Submitted by:** Diane Larder, Director of Finance

**Report No:** 2022-064

**Council Meeting Date:** Regular Council - 06 Apr 2022

**Subject:** 2022 Final Budget

**File:** F05-2022

## RECOMMENDATION:

That the Council receive report No. 2022-064 entitled "2022 Final Budget" for information.

And that Council approves the changes to the 2022 Budget and adopt the 2022 Budget By-law.

## BACKGROUND & COMMENTS:

A 2022 draft capital budget was brought before Council on February 16th, 2022 with a tax levy increase of 5.5%; with the operating budget following at the March 23rd, 2022 meeting with an increase of 10.03%. The combined capital and operating budgets present an overall tax levy increase of 8.60%; a tax levy requirement of \$9,695,371.

Table A outlines the list of amendments made to the 2022 Budget during budget discussions:

<b>CAPITAL</b>				
	<b>ACCOUNT NAME</b>	<b>DESCRIPTION</b>	<b>(DECREASE) / INCREASE</b>	<b>BUDGET AMOUNT</b>
1	Debenture	Reduce 1st Payment	(\$ 200,000.00)	\$ 331,464.00
2	Gender Equality Washroom	Washroom updates	\$ 72,000.00	\$ 72,000.00
3	Transfer to Reserves	Increase Recreation Reserves	\$ 18,400.00	\$ 100,000.00
4	Dog Park	Remove repairs for dog park	(\$ 19,000.00)	\$ -
		Total Capital	(\$ 128,600.00)	
<b>OPERATING</b>				
5	Part Time Wages-Parks	Elimination of Park Attendent	(\$ 14,451.00)	\$ 5,000.00
		Total Operating	(\$ 14,451.00)	
		<b>Total Amendments</b>	<b>(\$ 143,051.00)</b>	

Note:

- Transfer to Reserves for Recreation will be increased on annual bases by 2%

**The Corporation of the Township of Zorra**

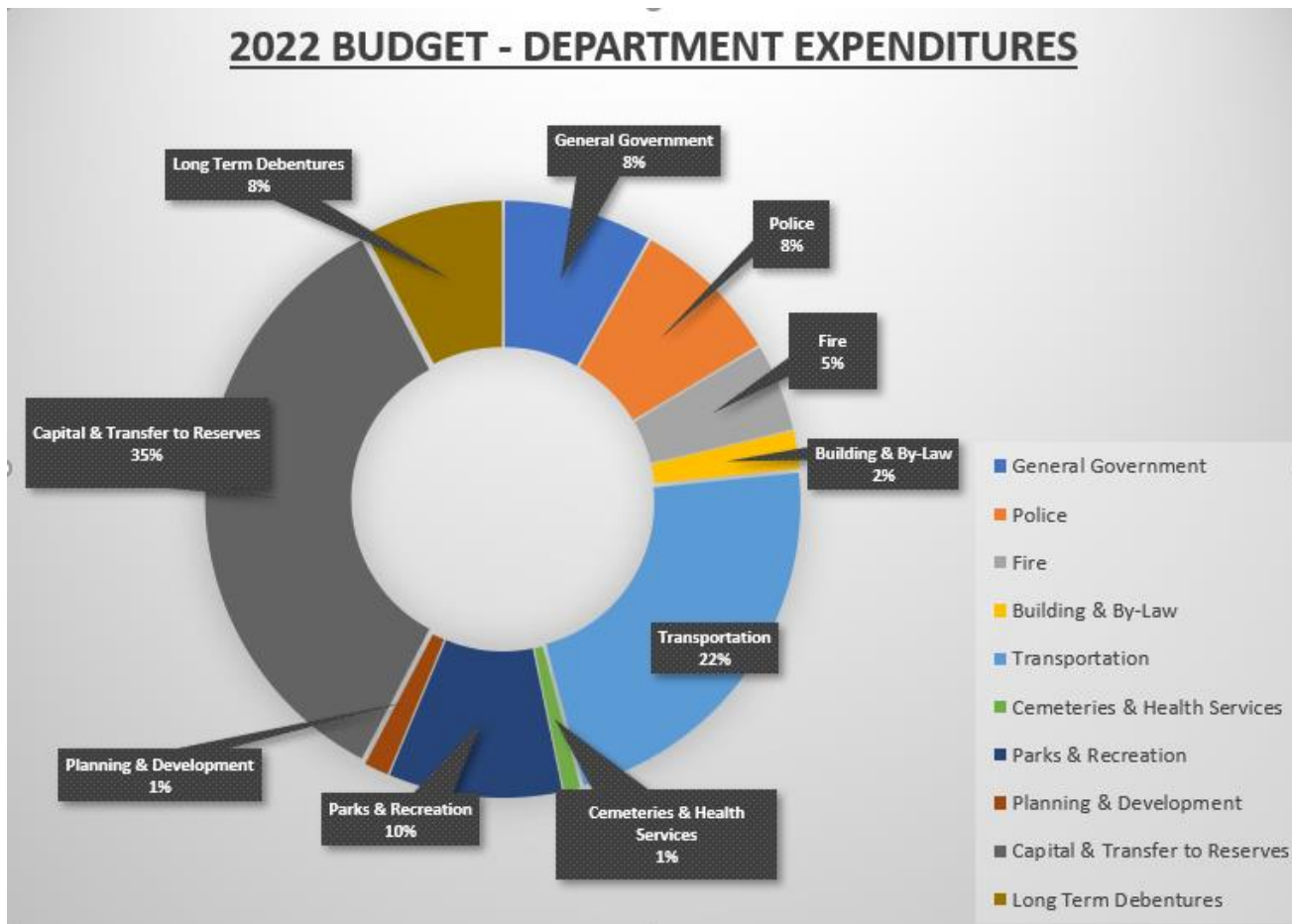
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2. Multi-Use courts in the 2024 budget has been adjusted to reflect a project that includes 2 racquet courts and 1 basketball/ball hockey court, with no acrylic surfacing added for a new adjust cost of \$266,500.

With the above amendments outlined in Table A above, the final 2022 Budget reflects a final combined tax levy requirement of \$9,571,319 (7.21% increase) to fund the service needs of the municipality. The tax levy is broken down to the operating budget illustrating 9.79% or \$6,720,021 of the increase while the final capital budget will see an increase of 1.59% or \$2,851,298.

Department expenditures have been illustrated in the pie chart below. The chart provides the total expenditures of each particular area of service and does not reflect any revenues associated with that department.



Total expenditures for the Township is \$15,217,410.

General Government - \$1,245,229  
Police Services - \$1,256,849  
Fire & Emergency Services - \$736,962  
Building & By-Law - \$317,461  
Transportation - \$3,417,025  
Cemeteries & Health Services - \$136,573  
Parks & Recreation - \$1,461,214  
Capital Projects & Transfer to Reserves - \$5,268,059  
Long Term Debentures - \$1,171,855

The final tax levy calculated at the current tax ratios set by the County of Oxford; the Township's tax rate is estimated to increase by 5.33% (subject to changed as the tax ratio's are currently under review).

The municipality's share of taxes for an average home valued at \$281,000 at the 2016 CVA (current value assessment) will see an increase of \$78.29. A farm assessment of \$1,500,000 at the same 2016 CVA will increase by \$90.99.

**Attachments:**

2022 Operating Budget  
2022 Capital Budget  
2022 Five Year Capital Budget

**FINANCIAL IMPLICATIONS:**

The tax levy requirement as per the 2022 Budget is \$9,571,319; a 7.21% increase of the 2021 levy.

**LINK TO STRATEGIC PLAN:**

**Goal:**

We are an engaged community that values all members and actively encourages involvement, engagement, openness and transparency.

**Action:**

Improve accountability and transparency.

**ATTACHMENTS:**


[2022 OPERATING BUDGET](#)  
[2022 CAPITAL BUDGET](#)  
[2022 FIVE YEAR CAPITAL PLAN](#)

**Approved By:**

Diane Larder, Director of Finance  
Don MacLeod, Chief Administrative Officer  
Karen Martin, Director of Corporate Services

**Status:**

Approved - 31 Mar 2022  
Approved - 01 Apr 2022  
Approved - 01 Apr 2022

		
<b>TOWNSHIP OF ZORRA</b>		
		<b>2022 BUDGET</b>
050 - Taxation		
050-3010-020	Grants in Lieu - Own Purposes	(43,600)
050-3010-004	Own Taxation - Writoff/ARB decisions	180,900
050-3010-011	Own Taxation - Supplementaries	(168,930)
	<b>Total Tax Levy</b>	<b>(31,630)</b>
Other Revenues		
100-3400-000	Provincial Grants - Unconditional	(789,200)
100-3902-000	Solicitors Information	(15,000)
100-3904-000	Septic Reports	(450)
100-3918-000	Marriage Licenses	(10,000)
100-3919-000	Lottery Licenses	(1,500)
100-3942-000	Interest Revenue - Taxes	(148,000)
100-3950-000	Bank Interest - Current Account	(50,000)
100-3960-000	Solar Panel Revenue	(12,700)
100-3969-000	Other Revenue	(5,500)
100-3990-000	Transfers from Reserves - Operating Capital	(65,900)
	<b>Total Other General Revenues</b>	<b>(1,098,250)</b>
	<b>Total Tax Levy &amp; Other Revenues</b>	<b>(1,129,880)</b>
090 - Council Expenses		
090-4101-000	Council Honorarium	100,250
090-4131-000	C P P	4,925
090-4134-000	E H T	755
090-4304-000	Technology Allowance - Council	3,601
090-4308-000	Convention & Conference Expense	3,000
090-4309-000	Training	1,500
090-4310-000	Mileage and Travel Expenses	1,500
090-4311-000	Stationery & Office Supplies	150
090-4369-000	Other Expenses	3,500
	<b>Total Dept 090 - Council</b>	<b>119,181</b>
100 - 111 General Government Expenses		
100-4101-000	Regular Full Time Wages	650,800
100-4105-000	Part Time Regular Wages	4,000
100-4131-000	C P P	25,600
100-4132-000	U I C	7,300
100-4133-000	O M E R S	69,700
100-4134-000	E H T	12,700
100-4135-000	Workers' Compensation	18,600
100-4136-000	Group Insurance	33,108
100-4137-000	Clothing Allowance	500
100-4138-000	Vision Care Coverage - sefl insured	3,500
100-4304-000	Telephone	11,800
100-4306-000	Memberships	6,550
100-4307-000	Subscriptions & Publications	690

		<b>2022 BUDGET</b>
100-4308-000	Conventions & Conferences	4,300
100-4309-000	Training	4,000
100-4310-000	Mileage	2,500
100-4311-000	Stationery & Office Supplies	5,000
100-4312-000	Operating Equipment & Supplies	7,500
100-4313-000	Postage & Express	10,000
100-4314-000	Marriage Licenses	5,000
100-4315-000	Advertising - ZORRA Magazine	8,500
100-4316-000	Advertising and Notices	1,000
100-4317-000	Computer Support	10,000
100-4334-000	Grass Cutting	1,150
100-4342-000	Branding /Promotion Items	5,000
100-4366-000	Equipment Lease	2,500
100-4367-000	Licenses & Permits	45,000
105-4301-000	Heat	2,500
105-4302-000	Hydro	6,300
105-4315-000	Cleaning & Maintenance Supplies	10,850
105-4320-000	Building Maintenance	6,000
105-4322-000	Grounds Maintenance	1,000
105-4335-000	Snow Removal	4,500
107-3740-000	Rental Income	(30,000)
107-4303-000	Water	7,000
107-4335-000	Snow Clearing	700
108-4340-000	Legal Expenses	5,000
108-4341-000	Auditor Fees	30,000
108-4342-000	Consulting Fees	25,000
108-4345-000	General Insurance	27,349
108-4347-000	Bank Handling Charges	2,000
108-4349-000	Donations & Flowers	300
108-4351-000	Trophies, Awards & Recognition	7,000
108-4364-000	Expenses re Insurance Deductible	10,000
110-Elections		
110-3701-000	Candidates Filing Fees	
110-4115-000	Polling Officials Wages	3,500
110-4310-000	Mileage	250
110-4311-000	Office Supplies	500
110-4316-000	Advertising Notices	1,000
110-4357-000	Voters' Supplies	18,051
110-4358-000	Inaugural Event	950
	<b>Total Dept 100-111</b>	<b>1,096,048</b>
	<b>Total General Government</b>	<b>1,215,229</b>

		2022 BUDGET
119 - Protection to Persons & Property - Police		
119-3969-000	Other Revenue - Court Security Costs Recovered	(5,000)
119-4310-000	Policing-Mileage-	400
119-4369-000	Policing Services	1,256,449
	<b>Total - Dept. 119</b>	<b>1,251,849</b>
120 - Protection to Persons & Property - Fire		
120-3769-000	Fire Dept - Revenue - Fire Inspections	(300)
120-3908-000	GST Rebate - Fire	(6,000)
120-4101-000	Fire Chief -Regular Wages-	108,165
120-4103-000	General Fire Protection-Overtime Wages-	5,000
120-4131-000	Fire Chief C P P-	3,500
120-4132-000	Fire Chief U I C-	1,035
120-4133-000	Fire Chief -O M E R S-	12,815
120-4134-000	E.H.T.	2,100
120-4135-000	Workers' Compensation	3,095
120-4136-000	Fire Chief Group Insurance-	5,500
120-4137-000	Uniforms - Fire	4,000
120-4304-000	Fire Chief - Cell phone	300
120-4306-000	MEMBERSHIPS	500
120-4307-000	Fire Chief - subscriptions	3,600
120-4311-000	Stationery & Office Supplies	500
120-4313-000	POSTAGE/EXPRESS	700
120-4316-000	Advertising/Notices	300
All Station Expenses		
120-4310-000	Fire Fighter - mileage	10,000
120-4301-000	Fire Fighter - wages	250,000
120-4308-000	Joint Training Officer	23,000
120-4309-000	Training - All stations	60,000
120-4312-000	Operating Equip/supplies - all stations	6,500
120-4324-000	Equipment Maintenance - all stations	20,000
120-4326-000	Vehicle Maintenance- all stations	30,000
120-4327-000	Vehicle Fuel & Oil- all stations	12,000
120-4328-000	Radio License	17,700
120-4329-000	Radio/Pager repairs all stations	2,500
120-4330-000	Fire Dispatch System	22,054
120-4337-000	Ingersoll Fire Agreement	10,000
120-4345-000	Insurance	26,848
120-4361-000	Protective Clothing - all stations	12,000
120-4367-000	Licenses & Permits	2,600
120-4370-000	Fire Prevention - all stations	5,000
	Fire Prevention - all stations	12,000
	Homewood CSM	3,000
	Firefighter volunteer appreciation	2,000
	<b>Total Dept. 120</b>	<b>672,012</b>

		2022 BUDGET
121 - Embro Fire Dept.		
121-4301-000	Heat	2,000
121-4302-000	Hydro	3,100
121-4320-000	Building Maintenance	3,000
121-4335-000	Snow Removal	2,000
	<b>Total - Dept. 121</b>	<b>10,100</b>
122 - Thamesford Fire Dept.		
122-4301-000	Heat	4,000
122-4302-000	Hydro	7,000
122-4303-000	Water	3,000
122-4320-000	Building Maintenance	7,000
122-4334-000	Grass Cutting	2,000
122-4335-000	Snow Removal	8,000
	<b>Total Dept. 122</b>	<b>31,000</b>
123 - Uniondale Fire Dept.		
123-4301-000	Heat	1,200
123-4302-000	Hydro	3,000
123-4304-000	Telephone	900
123-4320-000	Building Maintenance	2,500
123-4334-000	Grass Cutting	1,500
123-4335-000	Snow Removal	1,200
	<b>Total - Dept. 123</b>	<b>10,300</b>
125 - Emergency Preparedness		
125-4309-000	Training	1,000
125-4310-000	Mileage	250
125-4312-000	Operating Equipment & Supplies -COVID 19	5,000
	Transfer to reserves - Exercise Reserve	1,000
	<b>Total Dept 125 Emergency</b>	<b>7,250</b>
<b>Total Fire Department</b>		<b>730,662</b>
130 - Protection to Persons & Property - Building		
130-3900-000	Building Permits	(220,000)
130-3930-000	Septic Permits	(13,000)
	Transfer from reserves	(45,599)
130-4101-000	Regular Full Time Wages	183,790
130-4131-000	C P P	8,160
130-4132-000	U I C	2,435
130-4133-000	O M E R S	18,495
130-4134-000	E H T	3,585
130-4135-000	Workers' Compensation	5,250
130-4136-000	Group Insurance	4,225
130-4137-000	Clothing Allowance	400
130-4304-000	Building Dept.-Telephone-	1,700
130-4306-000	Memberships	850
130-4309-000	Training	5,000
130-4310-000	Mileage	10,000



		2022 BUDGET
130-4312-000	Operating Equipment & Supplies	400
130-4316-000	Advertising and Notices	400
130-4326-000	Building Dept.-Vehicle Maintenance-	1,300
130-4327-000	Building Dept.-Vehicle Fuel & Oil-	4,500
130-4330-000	Ontario One Call Locates	4,100
130-4345-000	Insurance	16,209
130-4369-000	Other Expenses	7,800
	<b>Total - Dept. 130</b>	<b>0</b>
131 - Protection to Persons & Property - By-Law		
131-3930-000	By-Law Fines	(500)
131-4101-000	Regular Wages	18,800
131-4131-000	C. P.P.	800
131-4132-000	U. I. C.	260
131-4133-000	O. M. E. R. S.	1,835
131-4134-000	E. H. T.	360
131-4135-000	Workers' Compensation	530
131-4136-000	Group Insurance	2,070
131-4306-000	Memberships	180
131-4309-000	TRAINING COURSES	1,600
131-4316-000	ADVERTISING	180
131-4354-000	Contracts - By-Law Enforcement	4,500
	<b>Total - Dept. 131</b>	<b>30,615</b>
140 - Animal Control		
140-3440-000	Prov. Revenue re Wolf Claims	(500)
140-3901-000	Dog Kennel's	(1,000)
140-4114-000	Stock Valuer Fees	150
140-4354-000	Contracts - Canine Control	6,997
140-4355-000	Livestock Claims	600
	<b>Total - Dept. 140</b>	<b>6,247</b>
	<b>Total Protection to Persons</b>	<b>36,862</b>
<b>PUBLIC WORKS</b>		
700 - Public Works		
700-3969-000	Other Road Revenues	(5,000)
	<b>Total Road Revenues</b>	<b>(5,000)</b>
700-4101-000	FULL TIME WAGES	920,525
700-4103-000	OVERTIME WAGES	100,000
700-4105-000	PART TIME WAGES	60,000
700-4116-000	VACATION PAY	10,650
700-4131-000	C.P.P.	46,717
700-4132-000	U.I.C.	16,100
700-4133-000	O.M.E.R.S.	87,903
700-4134-000	O.H.I.P.	21,070
700-4135-000	WORKER'S COMPENSATION	26,324
700-4136-000	GROUP INSURANCE	47,200
700-4137-000	CLOTHING ALLOWANCE	7,000
	<b>Total Salaries &amp; Wages</b>	<b>1,343,489</b>

		2022 BUDGET
Public Works Expenses		
701-4328-000	LICENCE FEES	120
702-4326-000	PARTS/REPAIRS	3,000
702-4328-000	LICENSE FEES	240
703-4326-000	PARTS/REPAIRS	2,000
703-4328-000	LICENSE FEES	240
704-4328-000	LICENSE FEES	240
705-4326-000	PARTS/REPAIRS	2,000
705-4328-000	LICENSE FEES	240
708-4326-000	PARTS/REPAIRS	10,000
708-4328-000	LICENSE FEES	2,000
709-4326-000	PARTS/REPAIRS	21,000
709-4328-000	LICENSE FEES	2,000
710-4326-000	PARTS/REPAIRS	15,000
710-4328-000	LICENSE FEES	2,000
712-4326-000	PARTS/REPAIRS	7,000
714-4326-000	PARTS/REPAIRS	3,000
715-4326-000	PARTS/REPAIRS	10,000
715-4328-000	LICENSE FEES	2,000
716-4326-000	PARTS/REPAIRS UNIT#78	20,000
716-4328-000	LICENSE FEES	2,000
717-4326-000	PARTS/REPAIRS	5,000
717-4328-000	LICENSE FEES	2,000
718-4326-000	PARTS/REPAIRS	5,000
720-4326-000	PARTS/REPAIRS	5,000
721-4326-000	PARTS/REPAIRS	8,000
722-4326-000	PARTS/REPAIRS	10,000
723-4326-000	PARTS/REPAIRS	5,000
716-4328-000	LICENSE FEES	2,000
725-4326-000	PARTS/REPAIRS	1,500
726-4326-000	PARTS/REPAIRS	5,000
727-4326-000	PARTS/REPAIRS	1,000
729-4326-000	PARTS/REPAIRS	1,000
733-4326-000	PARTS & REPAIRS	4,000
733-4328-000	LICENSE FEES	2,000
734-4326-000	PARTS/REPAIRS	6,000
735-4326-000	PARTS/REPAIRS	1,000
737-4326-000	PARTS/REPAIRS	7,000
738-4326-000	PARTS/REPAIRS	3,000
744-4326-000	Vehicle Maintenance -Water Truck	1,000
745-4326-000	PW U#45-2021 GRADER-PARTS/REPAIRS	2,000
420-4725-000	Health - Equipment Rental	100
	<b>Total Repairs</b>	<b>180,680</b>

		<b>2022 BUDGET</b>
700-4301-000	HEAT	11,750
700-4302-000	HYDRO	22,000
700-4303-000	WATER	1,400
700-4304-000	TELEPHONE	1,000
700-4306-000	MEMBERSHIPS	2,000
700-4308-000	CONVENTIONS & CONFERENCES	3,000
700-4309-000	TRAINING COURSES	30,000
700-4310-000	MILEAGE & TRAVELLING EXPENSES	200
700-4311-000	STATIONERY & OFFICE SUPPLIES	1,300
700-4312-000	OPERATING EQUIPMENT & SUPPLIES	20,000
700-4313-000	POSTAGE & EXPRESS	170
700-4314-000	CLEANING & MAINTENANCE SUPPLIES	2,000
700-4316-000	ADVERTISING & NOTICES	500
700-4320-000	BUILDING MAINTENANCE	20,000
700-4327-000	FUEL & OIL	300,000
700-4328-000	LICENSES	1,600
700-4329-000	REPAIRS TO RADIOS, TOOLS, ETC.	1,000
700-4336-000	Garbage Pickup	10,000
700-4342-000	CONSULTING FEES	26,300
700-4345-000	GENERAL INSURANCE	156,579
700-4367-000	PERMITS & LICENSES	27,158
700-4369-000	OTHER EXPENSES	70
700-4551-000	DRAINAGE ASSESSMENTS	20,500
	<b>Total Operating Expenses</b>	<b>658,527</b>
Bridges & Culverts		
750-4312-000	OPERATING EQUIPMENT & SUPPLIES	10,000
750-4350-000	CONTRACTED SERVICES	5,000
	<b>Total Bridges &amp; Culverts</b>	<b>15,000</b>
Roadside Maintenance		
751-4312-000	OPERATING EQUIPMENT & SUPPLIES	8,000
751-4350-000	CONTRACTED SERVICES	100,000
	<b>Total RoadSide Maintenance</b>	<b>108,000</b>
Hardtop Maintenance		
752-4312-000	OPERATING EQUIPMENT & SUPPLIES	20,000
752-4350-000	CONTRACTED SERVICES	100,000
	<b>Total Hardtop Maintenance</b>	<b>120,000</b>
Loosetop Maintenance		
753-4312-000	OPERATING EQUIPMENT & SUPPLIES	430,000
753-4350-000	CONTRACTED SERVICES	243,000
	<b>Total Loosetop Maintenance</b>	<b>673,000</b>

		2022 BUDGET
Winter Control		
754-4312-000	OPERATING EQUIPMENT & SUPPLIES	70,000
754-4350-000	CONTRACTED SERVICES	30,000
	<b>Total Winter Control</b>	<b>100,000</b>
Safety Devices		
755-4312-000	OPERATING EQUIPMENT & SUPPLIES	30,000
755-4350-000	CONTRACTED SERVICES	51,000
	<b>Total Safety Devices</b>	<b>81,000</b>
Robinson Land		
800-3740-000	Rental Income	(3,690)
800-4312-000	Operating Equipment & Supplies	1,500
800-4325-000	Land Improvements	500
800-4342-000	Consulting Fees	4,000
800-4350-000	Contracted Services	20,000
800-4367-000	Licenses & Permits	21,000
	<b>Total Robinson Pit</b>	<b>43,310</b>
	<b>TOTAL PUBLIC WORKS</b>	<b>3,318,005</b>
180 - 186 Village Affairs		
182-4335-000	Snow Removal	3,000
183-4334-000	Grass Cutting	5,400
183-4335-000	Embroidered Sidewalk Snow Clearing	6,000
184-4101-000	Regular Salaries	4,000
184-4116-000	Vacation Pay	200
184-4132-000	U I C	85
184-4134-000	E H T	75
184-4135-000	Workers' Compensation	105
185-4302-000	Power	58,650
185-4324-000	Equipment Maintenance & Repairs	7,500
	<b>Total - Dept. 180-186</b>	<b>85,015</b>
200 - Environmental Services		
200-3410-000	Revenue - Waste Disposal	(8,800)
200-3700-000	Garbage Disposal - General Revenue	(5,000)
200-3707-000	Bag Tag Revenue	(3,000)
200-4101-000	Full Time Wages	2,270
200-4105-000	Part time Wages	28
200-4116-000	Vacation Pay	6
200-4131-000	C P P	124
200-4132-000	U I C	45
200-4133-000	O M E R S	220
200-4134-000	E H T	49
200-4135-000	Workers' Compensation	71
200-4312-000	Materials & Supplies	2,500
200-4725-000	WASTE DEPOT - EQUIPMENT RENTAL	0
	<b>Total - Dept. 200</b>	<b>(11,486)</b>
	<b>Other Public Works</b>	<b>73,529</b>

		2022 BUDGET
230-370 Parks and Recreation		
230-3510-000	Library Rent - County	(3,500)
230-4301-000	Heat	1,800
230-4302-000	Hydro	1,800
230-4303-000	Water	1,300
230-4320-000	Building Maintenance	4,500
230-4335-000	Snow Removal	1,500
230-4345-000	General Insurance	4,636
	<b>EMBRO TOWNHALL</b>	<b>12,036</b>
231-3740-000	Building Rent	(3,500)
231-3769-000	Other Revenue	(3,500)
231-4105-000	Part Time Wages	4,000
231-4116-000	Vacation Pay	70
231-4131-000	CPP	10
231-4132-000	EI	30
231-4134-000	EHT	25
231-4135-000	Workers Compensation	40
231-4301-000	Heat	2,000
231-4302-000	Hydro	500
231-4303-000	Water & Sewer Charges	500
231-4320-000	Building Maintenance	3,000
231-4322-000	Grounds Maintenance	1,500
231-4334-000	GRASS CUTTING	850
231-4335-000	Snow Removal	8,000
231-4345-000	Insurance	2,113
	<b>BEATY/LIBRARY</b>	<b>15,638</b>
232-4301-000	-Heat-	250
232-4302-000	Hydro	700
232-4303-000	Water	500
232-4320-000	-Building Maintenance-	500
232-4335-000	-Snow Clearing-	700
	<b>PARKS STORAGE SHED</b>	<b>2,650</b>
260-3700-000	Embros Parks Revenue	(2,800)
260-4101-000	Full Time Wages	12,106
260-4131-000	C P P	400
260-4132-000	U I C	225
260-4133-000	O M E R S	1,090
260-4134-000	E H T	240
260-4135-000	Workers' Compensation	350
260-4322-000	Grounds Maintenance	1,500
260-4324-000	Equipment Maintenance	800
260-4334-000	Grass Cutting	12,000
	<b>EMBRO PARKS</b>	<b>25,911</b>

		2022 BUDGET
262-3700-000	Matheson Park-Revenue-	(2,000)
262-4301-000	Heat	350
262-4302-000	Hydro - Flood Lights	500
262-4303-000	Water	1,000
262-4320-000	Building Maintenance	2,000
262-4322-000	Grounds Maintenance	2,000
262-4324-000	Equipment Maintenance	1,500
	<b>MATHESON PARK</b>	<b>5,350</b>
263-4302-000	Hydro	300
263-4303-000	Water	12,000
263-4322-000	Grounds Maintenance	1,500
263-4324-000	Equipment Maintenance	2,000
	<b>MEMORIAL PARK</b>	<b>15,800</b>
265-4302-000	EMBRO VILLAGE CENTRE PARK-Hydro-	400
265-4303-000	EMBRO VILLAGE CENTRE PARK-Water-	350
265-4322-000	EMBRO VILLAGE CENTRE PARK-Grounds Mainte	300
	<b>EMBRO VILLAGE PARK</b>	<b>1,050</b>
279-3700-000	Harrington Church Rental	(300)
279-4301-000	Heat	4,400
279-4302-000	Power	1,800
279-4320-000	Building Maintenance	5,000
279-4322-000	Grounds Maintenance	300
279-4334-000	Grass Cutting	400
279-4345-000	Insurance	4,636
	<b>HARRINGTON HALL</b>	<b>16,236</b>
280-4302-000	Harrington Ball Park Lights	400
280-4322-000	Grounds Maintenance	1,000
280-4334-000	Grass Cutting	1,100
	<b>HARRINGTON BALL PARK</b>	<b>2,500</b>
281-4322-000	Grounds Maintenance	500
281-4334-000	Grass Cutting	1,700
	<b>KINTORE/LAKESIDE PARKS</b>	<b>2,200</b>
300-3700-000	Thamesford Parks Revenue	(900)
300-4101-000	Regular Wages	11,157
300-4105-000	Part Time Wages	5,000
300-4116-000	Vacation Pay	850
300-4131-000	C P P	900
300-4132-000	U I C	850
300-4133-000	O M E R S	1,090
300-4134-000	E H T	600
300-4135-000	Worker's Compensation	750
300-4322-000	GROUPS MAINTENANCE	2,500
300-4334-000	Grass Cutting	18,000
	<b>THAMESFORD PARK</b>	<b>40,798</b>

		2022 BUDGET
301-3700-000	North Park-Revenue-	(4,000)
301-4301-000	HEAT	350
301-4302-000	Hydro	700
301-4303-000	Water	1,000
301-4320-000	Building Maintenance	1,000
301-4322-000	Grounds Maintenance	3,500
301-4324-000	Equipment Maintenance	1,000
301-4336-000	Garbage Disposal	1,500
	<b>NORTH PARK</b>	<b>5,050</b>
302-4302-000	Hydro	300
302-4303-000	Water	12,000
302-4320-000	Building Maintenance	1,500
302-4322-000	Grounds Maintenance	1,000
302-4324-000	Equipment Maintenance	2,000
	<b>SOUTH/LIONS PARK</b>	<b>16,800</b>
303-4322-000	Grounds Maintenance	1,500
	<b>LIONS RIVER PARK</b>	<b>1,500</b>
306-3715-000	Grace Patterson Park-donations-	0
306-4320-000	Building Maintenance	700
306-4322-000	Grounds Maintenance	750
	<b>GRACE PATTERSON PARK</b>	<b>1,450</b>
	<b>Total Parks &amp; Community Halls</b>	<b>164,968</b>
240 - General Recreation		
240-4101-000	Regular Wages	237,146
240-4131-000	C P P	10,500
240-4132-000	U I C	3,175
240-4133-000	O M E R S	23,777
240-4134-000	E H T	4,625
240-4135-000	Workers' Compensation	6,780
240-4136-000	Group Insurance	14,900
240-4137-000	Clothing Allowance-	2,000
240-4304-000	PHONE	1,400
240-4306-000	Memberships	1,000
240-4307-000	Subscriptions & Publications	500
240-4309-000	Training	4,000
240-4310-000	Mileage	2,500
240-4311-000	Stationery & Office Supplies	1,500
240-4316-000	Advertising and Notices	1,500
240-4345-000	General Insurance	17,111
240-4501-000	Grants - Beachville Museum	51,143
240-4520-000	Grants - Other	18,200
	<b>Total - Dept. 240</b>	<b>401,757</b>

		2022 BUDGET
<b>370 - Thamesford Pool</b>		
370-3700-000	Pool Revenue	(31,000)
370-4101-000	Regular Wages	1,500
370-4105-000	Part Time Regular Wages	55,000
370-4116-000	Vacation Pay	2,200
370-4131-000	C P P	1,720
370-4132-000	U I C	1,300
370-4134-000	E H T	1,100
370-4135-000	Workers' Compensation	1,650
370-4301-000	Heat	2,000
370-4302-000	Hydro	1,500
370-4303-000	Water	4,000
370-4304-000	Telephone	800
370-4306-000	Memberships	800
370-4309-000	Training	1,800
370-4310-000	Mileage	800
370-4312-000	Operating Equipment & Supplies	5,000
370-4320-000	Building Maintenance	1,200
370-4323-000	Pool Maintenance & Repairs	1,700
370-4324-000	Equipment Maintenance	500
370-4345-000	General Insurance	5,019
370-4362-000	Pool Chemicals	3,000
	<b>Total - Dept. 370</b>	<b>61,589</b>
<b>371- Summer Camp Program</b>		
371-3700-000	Summer Camp-Revenue	(72,000)
371-4105-000	Summer Camp-Part Time Wages-	50,000
371-4116-000	Summer Camp-Vacation Pay-	2,000
371-4131-000	Summer Camp-C P P-	2,000
371-4132-000	Summer Camp-EI	1,600
371-4134-000	Summer Camp-E H T	1,400
371-4135-000	Summer Camp-Workers' Compensation-	1,600
371-4312-000	Summer Camp-Operating Equipment & Training-	3,000
	<b>Total Dept 371</b>	<b>(10,400)</b>
<b>390 - Thamesford District Recreation Centre</b>		
390-3740-000	TDRC - Hall & Kitchen Rentals	(5,000)
390-3741-000	TDRC - Ice Rental	(121,000)
390-3742-000	TDRC - Sign Rental	(6,000)
390-3743-000	TDRC - Summer Rink Rental	(500)
390-3745-000	TDRC - Canteen & Pro Shop Sales	(1,500)
390-4101-000	Regular Wages	104,682
390-4105-000	Part Time Wages	59,150
390-4116-000	Vacation Pay	3,800
390-4131-000	C P P	4,100
390-4132-000	U I C	2,600
390-4133-000	O M E R S	4,900
390-4134-000	E H T	2,400
390-4135-000	Workers' Compensation	3,500
390-4136-000	Group Insurance	3,972
390-4301-000	Heat	6,500



		<b>2022 BUDGET</b>
390-4302-000	Hydro	55,000
390-4303-000	Water	7,000
390-4304-000	Telephone	150
390-4311-000	Stationery & Office Supplies	1,000
390-4312-000	Operating Equipment & Supplies	2,000
390-4315-000	Cleaning and Maintenance Supplies	8,000
390-4320-000	Building Maintenance & Repairs	20,000
390-4324-000	Equipment Maintenance & Repair	5,000
390-4326-000	Vehicle Maintenance & Repair	3,000
390-4327-000	Vehicle Fuel & Oil	4,000
390-4332-000	Ice Maintenance	3,000
390-4333-000	R&M Refrigeration Equipment & Supplies	8,000
390-4335-000	Snow Removal	12,000
390-4336-000	Garbage Pickup	8,600
390-4338-000	Booth Supplies	250
390-4345-000	General Insurance	46,297
	<b>Total - Dept. 390</b>	<b>239,901</b>
400 - Embro Community Centre		
400-3740-000	ECC - Hall & Kitchen Rentals	(10,000)
400-3741-000	ECC - Ice Rental	(110,000)
400-3742-000	ECC - Sign Rental	(2,500)
400-3743-000	ECC - Summer Rink Rental	(800)
400-3746-000	ECC - Ice Skating Revenue	(2,000)
400-4101-000	Regular Wages	78,221
400-4105-000	Part Time Wages	49,059
400-4116-000	Vacation Pay	1,800
400-4131-000	C P P	4,400
400-4132-000	U I C	2,010
400-4133-000	O M E R S	6,000
400-4134-000	E H T	2,000
400-4135-000	Workers' Compensation	2,800
400-4136-000	Group Insurance	6,745
400-4301-000	Heat	7,500
400-4302-000	Hydro	67,000
400-4303-000	Water	8,000
400-4304-000	Telephone	125
400-4311-000	Stationery & Office Supplies	800
400-4312-000	Operating Equipment & Supplies	1,500
400-4315-000	Cleaning and Maintenance Supplies	4,500
400-4320-000	Building Maintenance & Repairs	20,000
400-4322-000	Grounds Maintenance	1,500
400-4324-000	Equipment Maintenance & Repair	4,000
400-4325-000	PROPANE	2,100
400-4326-000	Vehicle Maintenance & Repair	2,000
400-4327-000	Vehicle Fuel & Oil	3,500
400-4332-000	Ice Maintenance	2,500
400-4333-000	R&M Refrigeration - Equipment & Supplies	6,500
400-4335-000	Snow Removal	2,000

		2022 BUDGET
400-4336-000	Garbage Pickup	7,500
400-4345-000	General Insurance	43,140
400-4350-000	Equipment Rental	3,700
	<b>Total - Dept. 400</b>	<b>215,599</b>
	<b>Total Recreation</b>	<b>1,073,414</b>
410 - Health & Safety		
410-4101-000	HEALTH & SAFETY-Regular Wages-	100
410-4309-000	Health & Safety-Training-	3,500
410-4310-000	Health & Safety-Mileage-	150
410-4311-000	Health & Safety-Stationery & Office Supplies-	330
410-4312-000	Health & Safety-Operating Equipment & Training-	20
	<b>TOTAL DEPT 410</b>	<b>4,100</b>
420 - Health Services		
420-3715-000	Donations - Health Services	(42,000)
420-4105-000	PART TIME WAGES	69,000
420-4116-000	Vacation Pay	4,140
420-4131-000	C P P	3,200
420-4132-000	U I C	1,550
420-4134-000	E H T	1,350
420-4135-000	Workers' Compensation	2,200
420-4304-000	Telephone - Medical Office	1,950
420-4311-000	Office Supplies	2,000
420-4312-000	Medical Supplies	8,855
420-4320-000	Health Services - Building Maintenance-	10,000
	<b>Total - Dept. 420</b>	<b>62,245</b>
210 - Cemeteries		
210-4334-000	Grass Cutting	2,600
210-4345-000	General Insurance	874
210-4502-000	Grants to Other Cemeteries	7,500
210-4503-000	Grants to Ingersoll Rural Cemetery	17,254
	<b>Total - Dept. 210</b>	<b>28,228</b>
	<b>Total Health Services</b>	<b>94,573</b>
460 - Planning & Development		
460-3721-000	Zoning Fees	(15,000)
460-3722-000	Minor Variance Fees	(5,000)
460-4311-000	Stationery & Office Supplies	50
460-4313-000	Postage	500
460-4314-000	Photocopying Fees	800
460-4316-000	Advertising	650
460-4340-000	Legal Fees	5,000
460-4342-000	Consulting Fees	500
460-4352-000	Planning Board Fees	200
460-4369-000	Other Expenses	800
	<b>Total Dept. 460</b>	<b>(11,500)</b>

		<b>2022 BUDGET</b>
461- Economic Development		
461-4101-000	Economic Development-Consulting wages	40,293
	<b>TOTAL DEPT 461</b>	<b>40,293</b>
470 - Agriculture & Drainage		
470-3410-000	Drainage Superintendent Grant	(30,000)
470-4101-000	Full Time Regular Wages	41,540
470-4131-000	C P P	1,400
470-4132-000	U I C	415
470-4133-000	O M E R S	4,610
470-4134-000	E H T	810
470-4135-000	Workers' Compensation	1,189
470-4136-000	Group Insurance	2,155
470-3811-000	Municipal Drain Debenture Collections	(48,661)
470-4201-000	Municipal Drain Debenture Principal	45,705
470-4202-000	Municipal Drain Debenture Interest	2,956
470-4306-000	Memberships	320
470-4316-000	Advertising & Notices	175
470-4345-000	General Insurance	2,369
470-4369-000	Other Expenses	2,000
	<b>Total Dept. 470</b>	<b>26,983</b>
480 - Private Tile Drainage Program		
480-3811-000	Tile Drainage Debenture Collections	(51,745)
480-4201-000	Private Tiling Debenture Principal	46,760
480-4202-000	Private Tiling Debenture Interest	4,985
	<b>Total - Dept. 480</b>	<b>0</b>
<b>Total Planning</b>		<b>55,776</b>
<b>OPERATING SURPLUS OR DEFICIT</b>		<b>\$ 6,720,021</b>



# Township of Zorra 2022 Capital Budget

ITEM #	PROJECT	2022	TOTAL REVENUES	SOURCES OF REVENUES				NAME OF RESERVE OR RESERVE FUND
				FUTURE LEVY	DEBENTURE	OTHER	RESERVES	
<b>#1</b>	<b><u>Annual Transfer to Reserves funded from Capital Tax Levy</u></b>							
	SWIFT Program	\$ 175,000	\$ 175,000	\$ 175,000				
	Fire Vehicle Reserve	\$ 200,000	\$ 200,000	\$ 200,000				
	Recreation Reserve	\$ 100,000	\$ 100,000	\$ 100,000				
	Dam Reserve	\$ 92,000	\$ 92,000	\$ 92,000				
	Public Works	\$ -	\$ -	\$ -				
	Roads Vehicles Reserve	\$ 410,000	\$ 410,000	\$ 410,000				
		<b>\$ 977,000</b>	<b>\$ 977,000</b>	<b>\$ 977,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	
<b>#2</b>	<b><u>Projects Proposed to be funded from Reserves</u></b>							
	<b><u>GENERAL GOVERNMENT</u></b>							
	Budget Software	\$ 51,000	\$ 51,000				\$ 51,000	Modernization Reserve
	Upgrades - Great Plains-Efficiency	\$ 10,000	\$ 10,000				\$ 10,000	Modernization Reserve
	<b><u>PROTECTION TO PERSONS &amp; PROPERTY</u></b>							
	Vehicles	\$ -	\$ -					
	<b><u>BUILDING</u></b>							
	Vehicles	\$ -	\$ -					
	<b><u>PUBLIC WORKS</u></b>							
	Replace #27 Cat Grader	\$ 470,000	\$ 470,000				\$ 470,000	Road - Vehicle Reserve
	Replace 2017 Pickup	\$ 58,000	\$ 58,000				\$ 58,000	Road - Vehicle Reserve
	Rear Mount Packer Attachment	\$ 25,000	\$ 25,000				\$ 25,000	Road - Vehicle Reserve
	Equipment for New Building	\$ 30,000	\$ 30,000				\$ 30,000	Road - Building Reserve
	<b><u>Recreation</u></b>							
	Pickup from Public Works	\$ 10,000	\$ 10,000				\$ 10,000	Recreation Reserve
Landscaping Trailer	\$ 7,500	\$ 7,500				\$ 7,500	Recreation Reserve	

ITEM #	PROJECT	2022	TOTAL REVENUES	SOURCES OF REVENUES				NAME OF RESERVE OR RESERVE FUND
				FUTURE LEVY	DEBENTURE	OTHER	RESERVES	
	<b>Embro Community Centre</b>							
	Flooring	\$ 90,000	\$ 90,000				\$ 90,000	Recreation Reserve
	<b>Thamesford District Recreation Centre</b>							
	Portable Stage	\$ 11,000	\$ 11,000				\$ 11,000	Recreation Reserve
	Arena Sound System	\$ 5,500	\$ 5,500				\$ 5,500	Recreation Reserve
	<b>Embro Parks</b>							
	<b>Thamesford Parks</b>							
	Dog Park	\$ -	\$ -	\$ -				
		<b>\$ 768,000</b>	<b>\$ 768,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 768,000</b>	
<b>#3</b>	<b>Annual Debenture Payments funded from Capital Tax Levy</b>							
	Debenture Payments	\$ 840,391	\$ 840,391	\$ 781,391		\$ 59,000		ERIE THAMES INTEREST
	<i>Proposed New Debenture Payments - Public Works based on borrowing \$8,641,697 for 25 years 2.15%</i>	\$ 331,464	\$ 331,464	\$ 331,464				
	<b>PUBLIC WORKS</b>							
	<b>Kintore shop replacement</b>	\$ -	\$ -		\$ -		\$ -	Public Works Housing
<b>#4</b>	<b>Projects Proposed to be funded from Capital Tax Levy Less Funds from Other Sources</b>							
	<b>Road Construction</b>	\$ 1,289,697	\$ 1,060,469	\$ 460,469		\$ 600,000		MNR Royalties 2020-2024
			\$ 229,228			\$ 229,228		OCIF annual grant
	Details of Projects will be presented		\$ -			\$ -		Fed/Prov Grant
	by Director of Public Works		\$ -			\$ -		Boundary Municipalities
			\$ -			\$ -		Development Charges

ITEM #	PROJECT	2022	TOTAL REVENUES	SOURCES OF REVENUES				NAME OF RESERVE OR RESERVE FUND
				FUTURE LEVY	DEBENTURE	OTHER	RESERVES	
	<b>BRIDGES</b>							
	<i>Keystone Bridge Management Corp</i>	\$ 1,553,712	\$ 1,241,000	\$ 357,000		\$ 884,000		Federal Gas Tax 2020-2024
	Details in 2019 Bridge Inspection Report		\$ 312,712			\$ 108,856	\$ 203,856	Boundary Municipalities
	<b>Trails</b>							
	Intra-park trails	\$ 30,000	\$ 30,000	\$ 6,324		\$ 23,676		Development Charges
	<b>Playgrounds</b>							
Replace & Retrofit	All parks playgrounds	\$ -	\$ -	\$ -				
new	Future Splash Pad	\$ 355,000	\$ 125,000	\$ 75,000		\$ 50,000		OTF
			\$ 230,000			\$ 230,000		Community Fundraising
	<b>GENERAL</b>							
	Computer workstations	\$ 10,000	\$ 10,000	\$ 10,000				
	<b>FIRE</b>							
	Fire Equipment Replacement	\$ 115,750	\$ 115,750	\$ 115,750				
	<b>RECREATION FACILITIES</b>							
	<b>Embro Townhall</b>							
	Masonry Repairs	\$ 12,000	\$ 12,000	\$ 12,000				
	<b>Embro Zorra Community Centre</b>							
	Dehumidifier Wheel	\$ 7,000	\$ 7,000	\$ 7,000				
	Table & Chairs	\$ 7,000	\$ 7,000	\$ 7,000				
	Brine Pump Repairs	\$ 5,000	\$ 5,000	\$ 5,000				
	<b>Thamesford District Recreation Centre</b>							
	Water Softener	\$ 13,500	\$ 13,500	\$ 13,500				
	Hall Table & Chairs	\$ 7,000	\$ 7,000	\$ 7,000				
	Changeroom Gender Washroom	\$ 72,000	\$ 72,000	\$ 72,000				

ITEM #	PROJECT	2022	TOTAL REVENUES	SOURCES OF REVENUES				NAME OF RESERVE OR RESERVE FUND
				FUTURE LEVY	DEBENTURE	OTHER	RESERVES	
	<b>Thamesford Public Library/Beaty Room</b>							
	<i>Capital items outlined in Oxford County asset management plan - Zorra share is 40%</i>							
repair	Brick Masonry - repairs	\$ 12,000	\$ 12,000	\$ 12,000				
replacement	Replacement-low sloped roof	\$ 4,400	\$ 4,400	\$ 4,400				
replacement	Roof Top Units	\$ 16,000	\$ 16,000	\$ 16,000				
	<b>Harrington Hall</b>							
			\$ -					
	<b>Thamesford Pool</b>							
	Skimmer replacement	\$ 10,000	\$ 10,000	\$ 10,000				
	Lanes ropes & reel	\$ 3,000	\$ 3,000	\$ 3,000				
		<b>\$ 4,694,914</b>	<b>\$ 4,694,914</b>	<b>\$ 2,306,298</b>	<b>\$ -</b>	<b>\$ 2,184,760</b>	<b>\$ 203,856</b>	
	<b>Total</b>	<b>\$ 6,439,914</b>	<b>\$ 6,439,914</b>	<b>\$ 3,283,298</b>	<b>\$ -</b>	<b>\$ 2,184,760</b>	<b>\$ 971,856</b>	
	Transfer from Capital Levy Reserve			-\$ 432,000				
				<b>\$ 2,851,298</b>				\$ -



# Township of Zorra 2022-2026 Capital Budget

ITEM #	PROJECT	EXPENSES				
		2022	2023	2024	2025	2026
<b>#1</b>	<b><u>Annual Transfer to Reserves funded from Capital Tax Levy</u></b>					
	COVID Grant					
	General Government	\$ 175,000	\$ -	\$ -	\$ -	\$ -
	Fire Vehicle Reserve	\$ 200,000	\$ 204,000	\$ 208,080	\$ 212,242	\$ 216,486
	Recreation Reserve	\$ 100,000	\$ 102,000	\$ 104,040	\$ 106,120	\$ 108,243
	Dam Reserve	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000	\$ 92,000
	Public Works Housing	\$ -	\$ -	\$ -	\$ -	\$ -
	Roads Vehicles Reserve	\$ 410,000	\$ 418,200	\$ 426,564	\$ 435,095	\$ 443,797
		<b>\$ 977,000</b>	<b>\$ 816,200</b>	<b>\$ 830,684</b>	<b>\$ 845,457</b>	<b>\$ 860,526</b>
<b>#2</b>	<b><u>Projects Proposed to be funded from Reserves</u></b>					
	<b><u>GENERAL GOVERNMENT</u></b>					
2022	Budget software	\$ 51,000	\$ -	\$ -	\$ -	\$ -
2022	Efficiencies	\$ 10,000	\$ -	\$ -	\$ -	\$ -
	<b><u>PROTECTION TO PERSONS &amp; PROPERTY</u></b>					
2022	Vehicles	\$ -				
2023	Thamesford Pumper		\$ 650,000			
2024	Fire Chief vehicle			\$ 60,000		
2025	Vehicles				\$ -	
2026	Vehicles					\$ -
	<b><u>BUILDING</u></b>					
2023	Replace 2019 Dodge 1500	\$ -	\$ 55,000	\$ -	\$ -	\$ 75,000
	<b><u>PUBLIC WORKS</u></b>					
2022	Replace #27 Cat Grader	\$ 470,000				
2022	Replace 2017 Pickup	\$ 58,000				
2022	Rear Mount Packer Attachment	\$ 25,000				
2023	Replace #29 2009 Chipper		\$ 75,000			



ITEM #	PROJECT	EXPENSES				
		2022	2023	2024	2025	2026
2023	Replace #10 2013 Tandem		\$ 350,000			
2024	Replace #38 2017 JD Tractor/loader			\$ 90,000		
2024	Replace #25 - Sweeper			\$ 25,000		
2024	Replace 2008 Single Axles			\$ 350,000		
2024	Replace #41 Mower			\$ 30,000		
2024	Replace #40 Mower			\$ 30,000		
2025	Replace #23 -2015 Tandem				\$ 375,000	
2025	Replace #2-2020 Pickup				\$ 55,000	
2026	Replace 2016 #9 Tandem					\$ 385,000
2022	Equipment for New Building	\$ 30,000	\$ -	\$ -	\$ -	\$ -
	<b>Recreation</b>					
2022	Pickup from Public Works	\$ 10,000				
2022	Landscaping Trailer	\$ 7,500				
2023	Electric Pickup Truck		\$ 70,000			
2023	Electric Parks Tractor		\$ 40,000			
2023	Transfer of 2019 Dodge 1500 from Building		\$ -			
2023			\$ -			
2024	Transfer of 2018 Dodge 1500			\$ 13,000		
2025	Electric Pickup Truck-Embros Fleet				\$ 75,000	
2026	Electric Truck from Building Dept-\$30,000					\$ -
	<b>Embros Community Centre</b>					
2022	Flooring	\$ 90,000				
2023	Replace Brine Header		\$ 75,000			
2024	Condenser			\$ 50,000		
2024	Hall HVAC units			\$ 75,000		
2025	Hot Water Heaters				\$ 20,000	
2026	0					\$ -

ITEM #	PROJECT	EXPENSES				
		2022	2023	2024	2025	2026
	<b>Thamesford District Recreation Centre</b>					
2022	Portable Stage	\$ 11,000				
2022	Arena Sound System	\$ 5,500				
2023	Replace Chiller		\$ 70,000			
2024	0					
2025	Skate Flooring				\$ 120,000	
2026	0					
	<b>Embro Parks</b>					
2022	0	\$ -				
2023	EZCC Parks		\$ -			
2024	0			\$ -		
2025	0				\$ -	
2026	0					\$ -
	<b>Thamesford Parks</b>					
2022	Dog Park	\$ -				
2023	TDRC park Design & Engineering		\$ 15,000			
2024	TDFRC-Multi-Use Courts			\$ 266,500		
2025	0				\$ -	
2026	0					\$ -
		<b>\$ 768,000</b>	<b>\$ 1,400,000</b>	<b>\$ 989,500</b>	<b>\$ 645,000</b>	<b>\$ 460,000</b>
<b>#3</b>	<b>Annual Debenture Payments funded from Capital Tax Levy</b>					
	Debenture Payments	\$ 840,391	\$ 772,783	\$ 756,169	\$ 617,600	\$ 576,573
	<i>Proposed New Debenture Payments - Public Works based on borrowing \$8,641,697 for 25 years 2.15%</i>	\$ 331,464	\$ 524,032	\$ 517,068	\$ 509,168	\$ 509,168
	<b>New Builds</b>					
	<b>Kintore shop replacement</b>	\$ -	\$ -	\$ -	\$ -	\$ -

ITEM #	PROJECT	EXPENSES				
		2022	2023	2024	2025	2026
#4	<b>Projects Proposed to be funded from Capital Tax Levy Less Funds from Other Sources</b>					
	<b>Road Construction</b>	\$ 1,289,697	\$ 1,553,542	\$ 1,445,435	\$ 1,686,663	\$ 1,526,258
	<i>Details of Projects will be presented by Director of Public Works</i>					
	<b>BRIDGES</b>					
	<b>Keystone Bridge Management Corp</b>	\$ 1,553,712	\$ 596,000	\$ 605,000	\$ 847,000	\$ 950,000
	Details in 2019 Bridge Inspection Report					
	<b>Trails</b>					
New Projects	Intra-park trails	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
	<b>Playgrounds</b>					
Replace & Retrofit	All parks playgrounds	\$ -	\$ 85,000	\$ 90,000	\$ 90,000	\$ 90,000
	Splash Pad	\$ 355,000				
	<b>GENERAL</b>					
	Computer workstations	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
	<b>FIRE</b>					
	Fire Equipment Replacement	\$ 115,750	\$ 121,550	\$ 127,600	\$ 134,000	\$ 140,030
	<b>RECREATION FACILITIES</b>					
	<b>Embryo Townhall</b>					
2022	Masonry Repairs	\$ 12,000				
2023		0	\$ -			
2024		0		\$ -		
2025		0			\$ -	
2026		0				\$ -

ITEM #	PROJECT	EXPENSES				
		2022	2023	2024	2025	2026
	<b>Embro Zorra Community Centre</b>					
2022	Dehumidifier Wheel	\$ 7,000				
2022	Table & Chairs	\$ 7,000				
2022	Brine Pump Repairs	\$ 5,000				
2023	Hall Tables & Chairs		\$ 7,000			
2024	Dishwasher Replacement			\$ 6,000		
2025	0				\$ -	
2026	Replace Dehumidifiers					\$ 50,000
	<b>Thamesford District Recreation Centre</b>					
2022	Water Softener	\$ 13,500				
2022	Hall Table & Chairs	\$ 7,000				
2022	Changeroom Gender Washroom	\$ 72,000				
2023	Office Renovations		\$ 6,000			
2023	Replace Dehumidifier		\$ 50,000			
2023	Hall Tables & Chairs		\$ 7,000			
2023	Dishwasher Replacement		\$ 6,000			
2023	Roof/Parking Lot Drainage		\$ 50,000			
2024	Refridgeration Compressors			\$ 120,000		
2024	Refridgeration Controls			\$ 40,000		
2025	0				\$ -	
2026	Replace Hot Water Boiler					\$ 25,000
	<b>Thamesford Public Library/Beaty Room</b>					
	<i>Capital items outlined in Oxford County asset management plan - Zorra share is 40%</i>					
2022	Brick Masonry - repairs	\$ 12,000				
2022	Replacement-low sloped roof	\$ 4,400				
2022	Roof Top Units	\$ 16,000				
2023	0		\$ -			
2024	0			\$ -		
2025	0				\$ -	
2026	0					\$

ITEM #	PROJECT	EXPENSES					
		2022	2023	2024	2025	2026	
	<i>Harrington Hall</i>	0	\$ -	\$ -	\$ -	\$ -	\$ -
	<i>Thamesford Pool</i>						
2022	Skimmer replacement	\$ 10,000					
2022	Lanes ropes & reel	\$ 3,000					
2023	Pumps & filtration replacement		\$ 10,000				
2024	Diving Pool			\$ 8,000			
2025		0			\$ -		
2026		0				\$ -	
		<b>\$ 4,694,914</b>	<b>\$ 3,828,907</b>	<b>\$ 3,755,272</b>	<b>\$ 3,924,431</b>	<b>\$ 3,907,029</b>	
	<b>Total</b>	<b>\$ 6,439,914</b>	<b>\$ 6,045,107</b>	<b>\$ 5,575,456</b>	<b>\$ 5,414,888</b>	<b>\$ 5,227,555</b>	
<b>TRANSFER FROM CAPITAL LEVY</b>							
	<b>TOTAL</b>	<b>\$ 6,439,914</b>	<b>\$ 6,045,107</b>	<b>\$ 5,575,456</b>	<b>\$ 5,414,888</b>	<b>\$ 5,227,555</b>	