Report

Submitted by: Diane Larder, Director of Finance **Report No:** 2024-140

Council Meeting Date: Regular Council - 20 Nov 2024

Subject: 2025 Draft Budget **File:** Budget-2025

RECOMMENDATION:

1. That Report 2024-140 be received as information

2. AND THAT Council adopt the 2025 Budget.

BACKGROUND & COMMENTS:

Section 290 of the Municipal Act, 2001, S.O. 2001, Chapter 25, as amended, provides that a municipality shall prepare and adopt a budget including estimates of all sums required during the year for the purposes of the municipality.

Report 2024-145; 2025 Draft Capital Budget presented to Council reflected an increase of 1.57%, a total of $3,759,136 requirement from taxes.

The 2025 Draft Operating Budget proposes a tax levy of $8,438,910; representing a 3.40% increase.

Combine 2025 Draft Capital and Operating Budget proposes a levy increase of $575,533 for a total of $12,198,046 a 4.97**%** increase over 2024 Budget.

(Note: 1% equals to $116,205)

The 2025 draft budget process begins with staff being delivered the base budget for the year, staff consider if the changes to the next years budget is an adjustment to the service levels set. Staff than consider the goals and objectives proposed within their respective departments and determine the following impacts; one-time items, service level impacts, operating impacts of capital; and new initiatives that will affect the base budget.

The Director of Finance reviews the draft budget submissions of all departments, including proposed service level changes, FTE changes, new initiatives and other impacts on taxation.

Full-time/Part-time Equivalent Analysis

The Township's full-time equivalent (FTE) staffing is proposed to increase as explained in Table 1:

Table 1: 2025 Proposed Full-time Equivalent Plan Changes

Positions	2024	2025	Increase
Public Services			
Public Works	16	16	0
Recreation	7	7	
Corporation & Protective Services			
Building	2.5	2.5	
Drainage	0.5	0.5	
Fire	1	1	
Finance	3	4	1
Corporate Services	4.5	4.5	
CAO Office	1	1	
Total Full Time Positions	*35.5*	*36.5*	*1*

The increase for FTE for Finance was outlined as part of a closed session report by the CAO on January 17, 2024 for a Deputy Treasurer/Financial Analyst. This position removes the Deputy Treasurer from the Tax Collector position, enabling the Tax Collector to focus primarily with the various transactions associated with the assessment and the growth of the municipality and tax inquiries from the public. Over the past 4 years, staff have experienced a large influx of additional billing of taxes and or write offs due to the growth of the municipality's assessment roll and or change of tax classes. The Deputy Treasurer/Financial Analyst will allow further segregation of duties which is essential for effective risk management, enhancing accuracy, error detection, compliance, accountability and overall financial integrity.

Table 2 below highlights the areas of increase over the past 4 years related to taxation.

Year	Total Property Assessments	Supplementary / Write offs completed	Tax Class Changes
2021	5100	399	
2022	5151	218	
2023	5235	533	168 Farm Forestry Exemptions issued
2024	6063	520	New tax subclass for aggregate extraction set up (41 properties within Zorra)

The Township's Part-time Equivalent (PTE), Shared Positions, Students and Volunteer Firefighters as outlined in Table 3:

Table 3: 2025 Proposed Part-time Equivalent changes

Positions	2024	2025	Increase
Shared Positions			
ByLaw	0.25	0.25	
Asset Management	0.25	0.25	
Fire Prevention Officer	0.25	0.25	
Total Share Positions	*0.75*	*0.75*	*0*
Students			
Public Works	1	2	1
Corporate Services	1	1	
Recreation	24	24	
Total Students	*26*	*27*	*1*
Part Time			
Cleaner	1	1	
Recreation	14	14	
Health Services	3	3	
Crossing Guards (Seasonal)	2	2	
Cemetery (seasonal)	0	3	3
Total Part Time Positions	*20*	*23*	*3*
Fire Services			
Volunteer Fire Fighters	62	62	
Honorarium Positions	17	18	0.08

Table 3 proposes an additional student for the summer to assist public services with grass mowing around guard rails, cleanup, and flagging. With 2 students working together this will free up a full time staff to be available to work on road construction projects and other jobs as needed during the summer months.

Included within this draft budget is the addition of 3 seasonal staff to oversee the operations of the Ingersoll Rural Cemetery. Report 2024-106 was submitted by staff that spoke to an outline of the new structure for the Ingersoll Rural Cemetery. The Township would be responsible for the maintenance of the grounds and employment of the staff for the cemetery and pass those costs on to the Town of Ingersoll to consolidate into the financial operations of the cemetery and the Township would continue to fund to a portion of the cost of the operations. Both municipalities continue to work through the logistics of the transition.

The final addition is in the honorarium positions within the Fire Services budget to include an in house Fire Prevention Officer for 3 hours a week in addition to the share position that is currently in the budget. This position will assist with next-day reinspection that can not wait until the shared Fire Prevention Officer is back within our municipality and those inspections would than be handled by the Fire Chief. This removes those tasks from the Fire Chief, allowing the Fire Chief to concentrate on the strategic needs of the department. The cost of $5,822 has been included in the 2025 budget for this initiative.

Cost Price Index (CPI)
The Township's Pay Administration Policy 300-40 was adopted by Council in 2021; the policy sets out how annual pay band adjustments are to be granted and the formula is the annual Stats Can Ontario CPI for September of each year. The Ontario September CPI was **1.9%**. According to the policy, all pay bands would increase by 1.9% effective the first of January, 2025. The wage by-law will come before Council for consideration in December. The 2025 Draft Budget reflects the CPI index of 1.9%. Table 2 represents a summary of pay band increases for the past 10 years.

Table 2: CPI Increase over a 10-year span (2015-2024).

Year	Council	Staff	CPI
2024	3.60%	3.60%	3.60%
2023	6.70%	6.70%	6.70%
2022	4.40%	4.40%	4.40%
2021	0.70%	0.70%	0.70%
2020	1.90%	1.90%	1.90%
2019	2.40%	2.40%	2.40%
2018	1.40%	1.40%	1.40%
2017	1.50%	1.50%	1.60%
2016	1.00%	1.00%	1.10%
2015	1.50%	1.50%	1.10%
10yr Average (2015-2024)	2.51%	2.51%	2.49%

Grants
Community grants have been included in the 2025 Draft Budget based on the 2024 approved budget and those grant requests received to date by Council for consideration during the 2025 budget deliberation.

Staff have streamlined the grant process to better align with the budget process and have developed two streams.
Community Grant
Capital Grant

Grant applications must be received by October 1st of the current year to be included in the budget year following.

Policing
The budget reflects a significant increase in policing costs compared to the prior year; 2025 is estimated to cost $1,396,672; plus an additional $82,302 for 2023 Year-End Adjustment. A total increase of $235,687; 18.96%. This increase represents a tax levy requirement of 2%.

Summary
Some factors that contribute to the majority of the increase of the 2025 Draft Budget are:
1. Capital Budget - $182,603 (1.57%)
2. Policing Costs - $235,687 (2.03%)
3. Administration Building maintenance - $63,720 (0.55%)
4. Cemetery Operations - $26,618 (0.23%)
5. New Hires: 1 Full Time Employee & 1 student & 1 Part Time Employee to Full Time Position (this was approved in the 2024 but not implemented to full time until 2025) - $151,735 (1.31%)
6. Ontario Municipal Partnership Fund (OMPF) increased to $1,000,200 (an increase in revenue of $154,500.
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Report 2024-140 includes the following documents as part of the 2025 Draft Budget discussion.
1-2025 Draft Operating and Capital Budget Summary
2-2025 Draft Operating and Capital Budget Department Report
3-2025 Draft Operating and Capital Budget Detail
4-2025 Draft Capital Budget
5-2025 Draft Reserve Schedule

The financial operational and capital results are provided in the attached reports. Capital fund balances are not reconciled until year end and are fully funded from Grants, Donations, Development Charges, Reserves or External Transfers.

Please note that it is difficult to predict the yearend financial position of the Municipality due to a number of reasons including, but not limited to:

- some asset and liability accounts are not reconciled until year end, i.e. long term debt, reserves, development charges;
- account variances will exist due to timing of events and seasonal fluctuations;
- some expense account postings are not allocated until year end, i.e. salary allocations, surplus allocations to reserve, funding from reserves

- capital entries, including reserve allocations are prepared at year end
- audit entries to be completed at year end;

Tax Impacts

The tax rate is set once the budget has been passed by Council. Outlined below are a few points for information.

Table A is a summary of the tax rate increases and tax levy requirement over the past several years.

Budget Year	Zorra's Tax Rate Only	Tax Rate Increase as a %	Tax Levy Requirement	Tax Levy Increase as a %	Cost of Living (Sept to Sept, calculated in Oct)
					1.90%
2024	0.00635861	8.13%	11,620,513	12.26%	3.60%
2023	0.00588043	6.72%	10,351,167	8.15%	6.70%
2022	0.00551001	5.33%	9,571,319	7.21%	4.40%
2021	0.00523139	(0.5%)	8,927,329	2.35%	0.60%
2020	0.00523140	(0.1%)	8,721,929	5.62%	1.70%
2019	0.00523541	(1.6%)	8,257,786	6.51%	2.20%
	Average	**3.73%**			**3.20%**

The tax rate impact for 2025 will not be determined until analysis of the returned assessment roll has been completed from the Municipal Property Assessment Corporation (MPAC). As the assessment data is preliminary, it is subject to change at the time the final roll for 2025 tax purposes is received in December 2024. This information has no impact on the Township's budget or tax levy; instead, it reflects a preliminary indication of how the Township's budget and tax levy will be distributed among the various property classes and average properties based on assessment values. Considering there is no-phase-in of reassessed values, with 2024 tax being based on full current value assessment (CVA) of the January 2026 property values, changes to the roll for 2025 will only reflect assessment generated by new and improved property, net of any deletions that may have occurred in 2024. The assessment and tax revenue data referenced in this report is based on information by the Municipal Property Assessment Corporation (MPAC).

Property assessments for 2025 property tax year will continue to be based on January 1, 2026, current values. This means that property assessments will remain the same as it was for the 2024 tax year unless there have been changes to the property. These changes can be an addition, new construction or renovation, or change in property classification, as a few examples.

The analysis contained in this report is based on the use of tax rates for the Township's general purposes only. Education tax rates and upper tier (Oxford County) tax rates have not been included. The tax ratios used for this report have not been set for 2025, and 2024 ratios have been used at the time of this report for calculation purposes only.

The 2025 Draft Budget would see a potential increase in taxes on the Township's portion of an average residential home valued at $281,000 to be $1,876, up from $1,787. An $88.80 increase.

FINANCIAL IMPLICATIONS:

The 2025 Draft Budget includes a tax levy requirement of $12,198,046; an increase of $577,533 (4.97%).

LINK TO STRATEGIC PLAN:

Goal:
We are an engaged community that values all members and actively encourages involvement, engagement, openness and transparency.

ATTACHMENTS:

1-2025 Draft Operating and Capital Budget Summary
2-2025 Draft Operating and Capital Budget Department Report
3-2025 Draft Operating and Capital Budget-Detail
4-2025 Draft Capital Budget
5-2025 Draft Reserve Schedule

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Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Operating					
General Revenue	-57,000	-100,000	-381,654.56	-100,000	
General Government	-66,457	-6,788,065	-1,198,076.99	377,058	(105.55%)
Protection Services	1,854,671	2,573,817	1,471,705.06	2,683,600	4.27%
General Recreation	757,750	788,397	999,202.74	735,626	(6.69%)
Health Services	103,282	160,391	140,339.58	185,954	15.94%
Planning and Development	37,050	43,010	-257,649.78	43,010	
Agriculture and Drainage	131,742	146,295	177,447.21	150,532	2.90%
Environmental	-8,721	-8,721	8,572.79	-8,721	
Public Transportation	4,198,552	4,581,294	3,633,063.04	4,229,788	(7.67%)
Robinson Pit	75,000	75,000	30,433.36	75,000	
Total Operating	7,025,869	1,471,418	4,623,382.45	8,371,847	468.96%
Capital					
General Government	31,000	6,830,900	3,357,931.74	369,000	(94.60%)
Protection Services	799,050	154,115	56,754.03	306,121	98.63%
General Recreation	706,350	586,442	482,989.98	821,800	40.13%
Public Transportation	1,789,349	2,577,638	634,035.28	2,329,278	(9.64%)
Total Capital	3,325,749	10,149,095	4,531,711.03	3,826,199	(62.30%)
Total	**10,351,618**	**11,620,513**	**9,155,093.48**	**12,198,046**	**4.97%**

Budget-Operating & Capital Report

	2023	2024	2024	2025	%
	Council Approved	Council Approved	November	Council Draft 1	Increase /
	Total Budget	Total Budget	Actuals		Decrease
Operating					
General Revenue					
Taxation	-57,000	-100,000	-381,654.56	-100,000	
Total General Revenue	-57,000	-100,000	-381,654.56	-100,000	
General Government					
Council	133,745	138,404	110,037.68	146,536	5.88%
General Government	-528,629	-7,548,519	-1,841,677.48	-524,998	(93.05%)
Admin Building	32,150	32,300	38,459.60	96,020	197.28%
Rental Properties		-25,000		-50,000	100.00%
Financial Expense	286,527	578,150	472,746.51	690,650	19.46%
Elections	5,000	6,850	1,882.56	16,850	145.99%
Asset Management	4,750	29,750	20,474.14	2,000	(93.28%)
Total General Government	-66,457	-6,788,065	-1,198,076.99	377,058	(105.55%)
Protection Services					
Fire Services	596,755	1,300,866	659,367.28	1,237,693	(4.86%)
Building Services			-207,404.74	-70,000	#DIV/0!
ByLaw Services	9,994	27,464	88,417.72	29,694	8.12%
Policing Services	1,241,192	1,238,287	922,587.47	1,478,974	19.44%
Animal Control	6,730	7,200	8,737.33	7,239	0.54%
Total Protection Services	1,854,671	2,573,817	1,471,705.06	2,683,600	4.27%
General Recreation					
General Recreation	499,502	362,985	286,268.04	660,171	81.87%
Thamesford Village Affairs	6,000	6,000	3,195.75	6,000	
Embro Village Affairs	13,400	13,400	2,449.89	8,900	(33.58%)
Crossing Guard	5,020	7,604	6,627.06	7,638	0.45%
Embro Town Hall	10,484	18,205	9,784.72	18,925	3.95%
Thamesford Library	14,797	17,907	23,524.06	5,950	(66.77%)
Embro Parks	32,910	29,141	34,177.60	35,539	21.96%
Trees			15,000.00	15,000	#DIV/0!
Matheson Park	4,700	4,700	9,828.48	4,700	
Memorial Park - Embro	15,800	15,800	-3,210.45	-84,200	(632.91%)
Embro Community Center Park	-135,800	-134,300	431.44	-9,500	(92.93%)
Embro Village Center Park	1,000	1,000	699.08	1,275	27.50%
Harrington Church	12,237	12,566	9,302.63	12,866	2.39%
Harrington Park	2,250	4,450	1,429.30	3,075	(30.90%)
Kintore-Lakeside Parks	2,000	4,500	3,817.00	4,500	
Thamesford Parks	22,263	7,945	83,626.49	-296,491	(3,831.79%)

Budget-Operating & Capital Report

Zorra Township — Doing Our Part

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
North Park	-37,650	2,350	-1,353.34	1,575	(32.98%)
Lions/South Park	8,450	17,800	15,337.74	16,800	(5.62%)
Lions River Park	1,500	1,500	908.97	1,500	
Soccer Fields	500	4,000	-3,223.12	-4,000	(200.00%)
Trails				-40,000	#DIV/0!
Grace Patterson Park	1,250	1,250	856.37	1,000	(20.00%)
Thamesford Pool	55,273	71,876	60,812.68	57,965	(19.35%)
Camps & Programs	-5,413	1,984	4,307.62	5,620	183.27%
Thamesford District Recreation Center	112,452	166,212	187,500.15	63,696	(61.68%)
Embro Community Center	89,825	149,522	247,104.58	237,122	58.59%
Total General Recreation	757,750	788,397	999,202.74	735,626	(6.69%)
Health Services					
Health & Safety	9,150	10,350	7,191.74	7,150	(30.92%)
Health Services	63,305	105,305	87,989.06	107,450	2.04%
Cemeteries	30,827	44,736	45,158.78	71,354	59.50%
Total Health Services	103,282	160,391	140,339.58	185,954	15.94%
Planning and Development					
Planning	-7,250	-7,250	-307,909.98	-7,250	
Economic Development	44,300	50,260	50,260.20	50,260	
Total Planning and Development	37,050	43,010	-257,649.78	43,010	
Agriculture and Drainage					
Drainage	131,742	146,295	141,150.41	150,532	2.90%
Tile Drainage			36,296.80		#DIV/0!
Total Agriculture and Drainage	131,742	146,295	177,447.21	150,532	2.90%
Environmental					
Environmental	-8,721	-8,721	8,572.79	-8,721	
Total Environmental	-8,721	-8,721	8,572.79	-8,721	
Public Transportation					
General	3,218,248	2,824,114	1,199,768.01	4,096,086	45.04%
StreetLights	68,000	68,000	45,088.88	73,000	7.35%
Sidewalks		2,000		3,000	50.00%
Equipment	198,080	322,180	238,391.51	318,480	(1.15%)
Bridges & Culverts	15,000	20,000	32,455.63	20,000	
Roadside Maintenance	108,000	109,000	184,307.84	109,000	
Hardtop Maintenance	125,000	165,000	166,103.11	165,000	
Loosetop Maintenance	835,000	805,000	775,044.79	800,000	(0.62%)
Winter Control	100,000	165,000	118,793.85	165,000	

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Safety Device Maintenance	81,000	101,000	90,405.93	105,000	3.96%
Storm Damage			40,397.20		#DIV/0!
Capital	-549,776		742,306.29	-1,624,778	#DIV/0!
Total Public Transportation	4,198,552	4,581,294	3,633,063.04	4,229,788	(7.67%)
Robinson Pit					
Robinson Pit	75,000	75,000	30,433.36	75,000	
Total Robinson Pit	75,000	75,000	30,433.36	75,000	
Total Operating	7,025,869	1,471,418	4,623,382.45	8,371,847	468.96%
Capital					
General Government					
General Government	10,000	6,830,900	3,348,773.34	335,000	(95.10%)
Asset Management	21,000		9,158.40	34,000	#DIV/0!
Total General Government	31,000	6,830,900	3,357,931.74	369,000	(94.60%)
Protection Services					
Fire Services	774,050	154,115	56,754.03	236,121	53.21%
Building Services				70,000	#DIV/0!
ByLaw Services	25,000				#DIV/0!
Total Protection Services	799,050	154,115	56,754.03	306,121	98.63%
General Recreation					
General Recreation	75,000	140,000		56,000	(60.00%)
Thamesford Library		43,600	6,630.00	4,800	(88.99%)
Matheson Park	21,000				#DIV/0!
Memorial Park - Embro				100,000	#DIV/0!
Embro Community Center Park	194,000	194,000	194,154.78	10,000	(94.85%)
Thamesford Parks	30,000	30,000	24,935.54	355,000	1,083.33%
North Park	95,000		100,579.97		#DIV/0!
Lions/South Park	9,350	11,342	18,199.05		(100.00%)
Trails				40,000	#DIV/0!
Grace Patterson Park	10,000				#DIV/0!
Thamesford Pool	14,000			12,000	#DIV/0!
Thamesford District Recreation Center	183,000	76,000	78,560.34	203,500	167.76%
Embro Community Center	75,000	91,500	59,930.30	40,500	(55.74%)
Total General Recreation	706,350	586,442	482,989.98	821,800	40.13%

Budget-Operating & Capital Report

	2023	2024	2024	2025	%
	Council Approved	Council Approved	November	Council Draft 1	Increase /
	Total Budget	Total Budget	Actuals		Decrease
Public Transportation					
General	505,000	1,109,000	540,149.50	704,000	(36.52%)
Sidewalks	65,000		16,988.96		#DIV/0!
Safety Device Maintenance			38,308.76		#DIV/0!
Capital	1,219,349	1,468,638	38,588.06	1,625,278	10.67%
Total Public Transportation	1,789,349	2,577,638	634,035.28	2,329,278	(9.64%)
Total Capital	3,325,749	10,149,095	4,531,711.03	3,826,199	(62.30%)
Total	**10,351,618**	**11,620,513**	**9,155,093.48**	**12,198,046**	**4.97%**

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Operating					
Own Taxation					
050-3010-004 Own Taxation - Writoff/ARB decisions			-263,812.51		#DIV/0!
050-3010-020 Grants in Lieu - Own Purposes	-57,000	-100,000	-117,842.05	-100,000	
Total Own Taxation	-57,000	-100,000	-381,654.56	-100,000	
General Government					
Council					
090 Council					
Expenditures					
Wages					
090-4101-000 2/3 Council Honorarium	109,605	117,281	96,825.07	119,746	2.10%
Total Wages	109,605	117,281	96,825.07	119,746	2.10%
Benefits					
090-4131-000 C P P	6,250	6,686	4,920.02	5,850	(12.50%)
090-4134-000 E H T	2,140	2,287	1,888.12	2,290	0.13%
Total Benefits	8,390	8,973	6,808.14	8,140	(9.28%)
Administration Exp					
090-4308-000 Convention & Conference-COUNCIL	5,000	5,000	5,071.01	5,000	
090-4309-000 Training-COUNCIL	2,000	2,000		2,000	
090-4310-000 Mileage and Travel-COUNCIL	1,500	1,500		1,500	
090-4311-000 Stationery & Office Supplies-COUNCIL	150	150	60.99	150	
Total Administration Exp	8,650	8,650	5,132.00	8,650	
Program Exp					
090-4353-000 Safe & Well Being / Accessibility				4,000	#DIV/0!
Total Program Exp				4,000	#DIV/0!
Building & Property					
090-4304-000 Technology Allowance - Council	3,600				#DIV/0!
Total Building & Property	3,600				#DIV/0!
Other Exp					
090-4369-000 Other Expenses-COUNCIL	3,500	3,500	1,272.47	3,500	
090-4520-000 Grants				2,500	#DIV/0!
Total Other Exp	3,500	3,500	1,272.47	6,000	71.43%
Total Expenditures	133,745	138,404	110,037.68	146,536	5.88%
Total Council	133,745	138,404	110,037.68	146,536	5.88%
General Government					
100 General Government					
Revenue					
User Fees					
100-3902-000 Solicitors Information-ADMIN	-12,000	-12,000	-11,542.00	-10,000	(16.67%)
Total User Fees	-12,000	-12,000	-11,542.00	-10,000	(16.67%)
Other Revenue					
100-3775-000 Other Sales-ADMIN			-24,497.53		#DIV/0!
100-3904-000 Septic Reports-ADMIN	-300				#DIV/0!
100-3915-000 Zorra Now - Advertising Funds		-1,500	-474.28	-1,500	
100-3942-000 Interest Revenue - Taxes	-185,000	-200,000	-176,110.32	-190,000	(5.00%)
100-3950-000 Bank Interest - Current Account	-40,000	-150,000	-289,716.94	-190,000	26.67%
100-3953-000 Interest & Dividends - Erie Thames		-100,000	-81,271.10	-108,000	8.00%
100-3960-000 Solar Panel Revenue-ADMIN	-12,700	-8,000	-9,290.89	-12,000	50.00%

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
100-3969-000 Other Revenue-ADMIN	-5,500	-500	-2,367.09	-1,500	200.00%
100-3970-000 Land Sales-ADMIN			-1,181,418.87		#DIV/0!
Total Other Revenue	-243,500	-460,000	-1,765,147.02	-503,000	9.35%
Program Revenue					
100-3400-000 Provincial Grants - Unconditional	-846,300	-845,700	-634,275.00	-1,000,200	18.27%
100-3410-000 Provincial Grants - One Time		-112,500		-243,750	116.67%
100-3500-000 General Govt - Revenue from Other Municipalities			-500,000.00		#DIV/0!
100-3913-000 Photocopying-ADMIN			-36.25		#DIV/0!
100-3918-000 Marriage Licenses-ADMIN	-13,000	-10,000	-8,719.00	-9,000	(10.00%)
100-3919-000 Lottery Licenses-ADMIN	-1,000	-1,000	-1,523.25	-1,000	
100-3924-000 Vehicle & Equipment Rental-ADMIN			7,015.33		#DIV/0!
Total Program Revenue	-860,300	-969,200	-1,137,538.17	-1,253,950	29.38%
Contributions from Revenue					
100-3990-000 Transfers from Reserves - Operating Capital	-432,000	-585,000			(100.00%)
100-3992-000 Transfer From Reserves - Capital	-35,000	-6,718,400		-91,250	(98.64%)
Total Contributions from Revenue	-467,000	-7,303,400		-91,250	(98.75%)
Total Revenue	-1,582,800	-8,744,600	-2,914,227.19	-1,858,200	(78.75%)
Expenditures					
Wages					
100-4101-000 Regular Full Time Wages-GEN GOV	716,470	816,571	701,607.98	895,000	9.60%
100-4103-000 Overtime Wages-GEN GOV			2,021.53		#DIV/0!
100-4105-000 Part Time Regular Wages-GEN GOV	5,000	9,300	900.00	19,264	107.14%
100-4116-000 Vacation Pay-GEN GOV			8,100.84	5,000	#DIV/0!
Total Wages	721,470	825,871	712,630.35	919,264	11.31%
Benefits					
100-4131-000 C PP-GEN GOV	29,150	34,049	32,216.67	35,000	2.79%
100-4132-000 U I C-GEN GOV	7,830	9,087	11,157.63	13,300	46.36%
100-4133-000 O M E R S-GEN GOV	76,000	91,988	76,207.40	93,988	2.17%
100-4134-000 E H T-GEN GOV	13,971	15,916	14,039.23	16,500	3.67%
100-4135-000 Workers' Compensation-GEN GOV	20,500	25,220	21,394.38	25,400	0.71%
100-4136-000 Group Insurance-GEN GOV	35,000	40,000	36,763.04	43,000	7.50%
100-4138-000 Vision Care Coverage - sefl insured	4,000	4,000	2,261.23	4,500	12.50%
Total Benefits	186,451	220,260	194,039.58	231,688	5.19%
Administration Exp					
100-4306-000 Memberships-GEN GOV	6,800	7,000	6,547.50	7,600	8.57%
100-4307-000 Subscriptions & Publications-GEN GOV	700	700	597.03	700	
100-4308-000 Conventions & Conferences-GEN GOV	4,300	4,300	6,211.32	8,000	86.05%
100-4309-000 Training-GEN GOV	4,000	4,000	4,094.01	6,500	62.50%
100-4310-000 Mileage-GEN GOV	2,500	2,500	2,046.76	2,500	
100-4311-000 Stationery & Office Supplies-GEN GOV	5,000	8,000	7,903.25	10,000	25.00%
100-4313-000 Postage & Express-GEN GOV	10,000	10,000	15,607.35	15,000	50.00%
100-4314-000 Marriage Licenses-GEN GOV	5,000	5,000	4,005.27	4,500	(10.00%)
100-4316-000 Advertising and Notices-GEN GOV	1,000	1,000	1,436.50	1,000	
100-4317-000 Computer Support-GEN GOV	10,000	10,000	2,441.58	10,000	
100-4342-000 Branding /Promotion Items-GEN GOV	5,000	5,000	3,577.36	5,000	
Total Administration Exp	54,300	57,500	54,467.93	70,800	23.13%
Program Exp					
100-4137-000 Clothing Allowance-GEN GOV	500	1,800	1,324.34	1,800	

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Program Exp	500	1,800	1,324.34	1,800	
Equipment & Supplies					
100-4312-000 Operating Equipment & Supplies-GEN GOV	7,500	7,500	745.72	22,500	200.00%
100-4318-000 Office Machines Maint-GEN GOV		500		500	
Total Equipment & Supplies	7,500	8,000	745.72	23,000	187.50%
Building & Property					
100-4304-000 Telephone-GEN GOV	11,800	12,000	9,947.48	14,000	16.67%
100-4315-000 Advertising - ZORRA Magazine-GEN GOV	8,500	1,500	1,829.78	1,500	
100-4334-000 Grass Cutting-GEN GOV	1,150	1,150		1,150	
Total Building & Property	21,450	14,650	11,777.26	16,650	13.65%
Vehicle Exp					
100-4366-000 Equipment Lease-GEN GOV	2,500	4,000	4,378.69	4,000	
100-4367-000 Licenses & Permits-GEN GOV	60,000	64,000	65,298.54	66,000	3.13%
Total Vehicle Exp	62,500	68,000	69,677.23	70,000	2.94%
Other Exp					
100-4369-000 Other Expenses-GEN GOV			27,887.30		#DIV/0!
Total Other Exp			27,887.30		#DIV/0!
Total Expenditures	1,054,171	1,196,081	1,072,549.71	1,333,202	11.46%
Total General Government	-528,629	-7,548,519	-1,841,677.48	-524,998	(93.05%)
Admin Building					
105 Administration Building					
Expenditures					
Program Exp					
105-4336-000 Administration Building-Garbage Pickup-			1,983.44	7,200	#DIV/0!
Total Program Exp			1,983.44	7,200	#DIV/0!
Building & Property					
105-4301-000 Heat-ADMIN BLDG	3,000	4,000	244.98		(100.00%)
105-4302-000 Hydro-ADMIN BLDG	6,300	6,300	8,103.85	20,000	217.46%
105-4303-000 Administration Building-Water-			1,866.24	5,000	#DIV/0!
105-4315-000 Cleaning & Maintenance Supplies-ADMIN BLDG	10,850	10,000	3,398.34	8,600	(14.00%)
105-4320-000 Building Maintenance-ADMIN BLDG	6,000	6,000	9,918.34	46,920	682.00%
105-4322-000 Grounds Maintenance-ADMIN BLDG	1,000	1,000	1,230.43	1,300	30.00%
105-4335-000 Snow Removal-ADMIN BLDG	5,000	5,000	11,713.98	7,000	40.00%
Total Building & Property	32,150	32,300	36,476.16	88,820	174.98%
Total Expenditures	32,150	32,300	38,459.60	96,020	197.28%
Total Admin Building	32,150	32,300	38,459.60	96,020	197.28%
Rental Properties					
107 RENTAL PROPERTIES					
Revenue					
Program Revenue					
107-3740-000 Rental Income-RENTAL PROPERTIES		-25,000		-50,000	100.00%
Total Program Revenue		-25,000		-50,000	100.00%
Total Rental Properties		-25,000		-50,000	100.00%
Financial Expense					
108 Financial Expenses					
Expenditures					
Administration Exp					
108-4340-000 Legal Expenses-FINANCIAL EXP	5,000	5,000	764.17	5,000	

Budget-Operating & Capital Report

Zorra Township

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
108-4341-000 Auditor Fees-FINANCIAL EXP	30,000	30,000	22,651.78	30,000	
108-4342-000 Consulting Fees-FINANCIAL EXP	25,000	36,500	88,815.85	50,000	36.99%
108-4347-000 Bank Handling Charges-FINANCIAL EXP	2,000	3,000	-475.32	3,000	
108-4349-000 Donations & Flowers-FINANCIAL EXP	500	1,000	285.00	1,000	
108-4351-000 Trophies, Awards & Recognition-FINANCIAL EXP	7,000	7,000	2,855.67	9,400	34.29%
Total Administration Exp	69,500	82,500	114,897.15	98,400	19.27%
Insurance Exp					
108-4345-000 General Insurance-FINANCIAL EXP	32,027	35,400	357,849.36	32,000	(9.60%)
108-4364-000 Expenses re Insurance Deductible	10,000	10,000		10,000	
Total Insurance Exp	42,027	45,400	357,849.36	42,000	(7.49%)
Contributions to Reserves					
108-4450-000 Transfer to Reserves-FINANCIAL EXP	175,000	450,250		550,250	22.21%
Total Contributions to Reserves	175,000	450,250		550,250	22.21%
Total Expenditures	286,527	578,150	472,746.51	690,650	19.46%
Total Financial Expense	286,527	578,150	472,746.51	690,650	19.46%
Elections					
110 Elections					
Expenditures					
Program Exp					
110-4357-000 Voters' Supplies-ELECTION		1,850	1,882.56	1,850	
Total Program Exp		1,850	1,882.56	1,850	
Contributions to Reserves					
110-4450-000 Elections-Transfers to Reserves-	5,000	5,000		15,000	200.00%
Total Contributions to Reserves	5,000	5,000		15,000	200.00%
Total Expenditures	5,000	6,850	1,882.56	16,850	145.99%
Total Elections	5,000	6,850	1,882.56	16,850	145.99%
Asset Management					
111 PSAB/ASSET MANAGEMENT					
Revenue					
Contributions from Revenue					
111-3990-000 PSAB/ASSET MANAGEMENT-Transfers from Reserves-	-21,000				#DIV/0!
Total Contributions from Revenue	-21,000				#DIV/0!
Total Revenue	-21,000				#DIV/0!
Expenditures					
Administration Exp					
111-4342-000 PSAB/ASSET MANAGEMENT-Consulting Fees-			16,809.18		#DIV/0!
111-4342-400 Consulting Fees	23,750	27,750			(100.00%)
111-4350-000 PSAB -Contracted services			3,664.96	34,000	#DIV/0!
Total Administration Exp	23,750	27,750	20,474.14	34,000	22.52%
Equipment & Supplies					
111-4312-400 Operating Equipment & Training	2,000	2,000		2,000	
Total Equipment & Supplies	2,000	2,000		2,000	
Total Expenditures	25,750	29,750	20,474.14	36,000	21.01%
Total Asset Management	4,750	29,750	20,474.14	36,000	21.01%
Total General Government	-66,457	-6,788,065	-1,198,076.99	411,058	(106.06%)
Protection Services					
Fire Services					
120 General Fire Protection					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Revenue					
Other Revenue					
120-3769-000 Fire Dept - Revenue - Fire Reports--GEN FIRE			-155.00		#DIV/0!
120-3969-000 Fire Dept Rev- Fire Marque, Other Rev.-GEN FIRE			-12,904.07		#DIV/0!
Total Other Revenue			-13,059.07		#DIV/0!
Program Revenue					
120-3700-000 Fire Dept. Revenue -Firework Applications-GEN FIRE			-615.00		#DIV/0!
120-3909-000 Fire Gen-Training Revenue			-5,700.00		#DIV/0!
Total Program Revenue			-6,315.00		#DIV/0!
Contributions from Revenue					
120-3990-000 Transfers from Reserves-GEN FIRE	-652,500	-154,115		-236,121	53.21%
Total Contributions from Revenue	-652,500	-154,115		-236,121	53.21%
Total Revenue	-652,500	-154,115	-19,374.07	-236,121	53.21%
Expenditures					
Wages					
120-4101-000 Fire Admin -Regular Wages-Gen Fire	140,404	147,233	180,326.30	140,034	(4.89%)
120-4103-000 Fire Admin-Overtime Wages-Gen Fire	5,500	5,500	2,136.45	5,500	
Total Wages	145,904	152,733	182,462.75	145,534	(4.71%)
Benefits					
120-4131-000 Fire Admin-C.P P-Gen Fire	5,240	5,668	4,597.99	5,670	0.04%
120-4132-000 Fire Admin U I C-Gen Fire	1,410	1,499	1,547.35	1,900	26.75%
120-4133-000 Fire Admin -O M E R S-Gen Fire	16,200	16,686	8,587.23	11,000	(34.08%)
120-4134-000 Fire Admin-EHT-Gen Fire	2,740	2,822	1,530.15	1,800	(36.22%)
120-4135-000 Fire Admin-WSIB-Gen Fire	4,015	4,135	2,473.11	3,000	(27.45%)
120-4136-000 Fire Admin- Group Insurance-Gen Fire	5,500	5,665	4,206.83	6,000	5.91%
Total Benefits	35,105	36,475	22,942.66	29,370	(19.48%)
Administration Exp					
120-4306-000 Memberships-Gen Fire	530	500	274.75	500	
120-4307-000 Fire- subscriptions-Gen Fire	4,500	4,500	3,404.88	4,500	
120-4308-000 Fire-Conference	4,500	5,000	890.40	5,000	
120-4309-000 Training - All stations-Gen Fire	70,000	75,000	43,230.47	76,000	1.33%
120-4309-001 Joint Traing Officer - Fire	25,000	25,000	12,154.02	25,000	
120-4310-000 Mileage-Gen Fire	10,000	10,000	2,704.22	10,000	
120-4311-000 Stationery & Office Supplies-Gen Fire	500	500	812.74	500	
120-4313-000 POSTAGE/EXPRESS-Gen Fire	750	250	158.40	250	
120-4316-000 Advertising/Notices-Gen Fire			356.16		#DIV/0!
120-4351-000 Volunteer Appreciation-Gen Fire	2,000	4,000	113.97	6,000	50.00%
Total Administration Exp	117,780	124,750	64,100.01	127,750	2.40%
Insurance Exp					
120-4328-000 Radio License-Gen Fire	20,000	20,000	2,223.58	20,000	
120-4345-000 Insurance-Gen Fire	32,013	38,260	10,725.54	38,260	
Total Insurance Exp	52,013	58,260	12,949.12	58,260	
Program Exp					
120-4137-000 Uniforms - Fire-Gen Fire	7,500	8,000	8,113.06	13,000	62.50%
120-4330-000 Fire Dispatch System-Gen Fire	45,000	35,000	30,974.55	27,000	(22.86%)
120-4361-000 Protective Clothing - all stations-Gen Fire	13,000	13,000	19,779.35	13,000	
120-4371-000 Prevention Officer-Gen Fire	23,000	23,000	15,852.00	27,000	17.39%
Total Program Exp	88,500	79,000	74,718.96	80,000	1.27%

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Contract Services					
120-4354-000 General Fire Protection-Contracted Out			905.66		#DIV/0!
Total Contract Services			905.66		#DIV/0!
Equipment & Supplies					
120-4312-000 Operating Equip/supplies - all stations-Gen Fire	7,500	10,000	2,204.04	10,000	
120-4324-000 Equip Maint- all stations-Gen Fire	22,500	30,000	22,405.03	30,000	
120-4329-000 Radio/Pager repairs all stations-Gen Fire	2,500	2,500	1,533.82	2,500	
Total Equipment & Supplies	32,500	42,500	26,142.89	42,500	
Building & Property					
120-4304-000 Fire - Cell phone-Gen Fire	2,000	2,400	3,036.86	2,400	
Total Building & Property	2,000	2,400	3,036.86	2,400	
Vehicle Exp					
120-4326-000 Vehicle Maint- all stations-Gen Fire	32,500	25,000	17,760.41	25,000	
120-4327-000 Vehicle Fuel & Oil- all stations-Gen Fire	13,500	13,500	8,348.98	13,500	
120-4367-000 Licences & Permits	2,600	2,600	2,861.49	2,600	
Total Vehicle Exp	48,600	41,100	28,970.88	41,100	
Other Exp					
120-4337-000 Ingersoll Fire Agreement-Gen Fire	10,000	10,000		500	(95.00%)
120-4369-000 Other Expenses-Gen Fire			944.22		#DIV/0!
Total Other Exp	10,000	10,000	944.22	500	(95.00%)
Contributions to Reserves					
120-4450-000 Transfer to Reserves-Gen Fire	246,000	427,615		458,000	7.11%
Total Contributions to Reserves	246,000	427,615		458,000	7.11%
Capital					
120-4370-000 Fire Prevention - all stations-Gen Fire	8,000	10,000	6,466.05	10,000	
Total Capital	8,000	10,000	6,466.05	10,000	
Debit Exp					
120-4201-000 Principal Debt-Gen Fire	85,000	85,000	42,500.00	85,000	
120-4202-000 Interest-Debt-Gen Fire	35,003	32,348	16,518.03	29,600	(8.50%)
Total Debit Exp	120,003	117,348	59,018.03	114,600	(2.34%)
Total Expenditures	906,405	1,102,181	482,658.09	1,110,014	0.71%
Total 120 General Fire Protection	253,905	948,066	463,284.02	873,893	(7.82%)
121 Embro Fire Dept.					
Expenditures					
Wages					
121-4101-000 Embro Dept. Wages-EMBRO FIRE	105,000	100,000	40,145.34	105,000	5.00%
121-4105-000 Embro Fire Dept.-Part Time Wages-			98.82		#DIV/0!
121-4116-000 Embro Fire Dept.-Vacation Pay-			3.95		#DIV/0!
Total Wages	105,000	100,000	40,248.11	105,000	5.00%
Benefits					
121-4131-000 Embro Fire Dept.-C P P-			5.28		#DIV/0!
121-4132-000 EFD U.I.C.-EMBRO FIRE			2.39		#DIV/0!
121-4133-000 Embro Fire Dept.-O M E R S-			9.25		#DIV/0!
121-4134-000 E H T-EMBRO FIRE			2.00		#DIV/0!
121-4135-000 WSIB-EMBRO FIRE			3.18		#DIV/0!
Total Benefits			22.10		#DIV/0!
Administration Exp					
121-4309-000 Training-EMBRO FIRE			4,969.21		#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
121-4310-000 Mileage-EMBRO FIRE			2,097.45		#DIV/0!
Total Administration Exp			7,066.66		#DIV/0!
Building & Property					
121-4301-000 Heat-EMBRO FIRE	2,200	2,200	977.44	2,200	
121-4302-000 Hydro-EMBRO FIRE	3,300	3,300	911.23	3,300	
121-4303-000 Water-EMBRO FIRE	300	300		300	
121-4320-000 Building Maintenance-EMBRO FIRE	3,700	3,700	2,011.80	3,700	
121-4334-000 Embro Fire Dept.-Grass Cutting-EMBRO FIRE	300	300		300	
121-4335-000 Snow Removal-EMBRO FIRE	2,200	2,200	479.84	2,200	
Total Building & Property	12,000	12,000	4,380.31	12,000	
Total Expenditures	117,000	112,000	51,717.18	117,000	4.46%
Total 121 Embro Fire Dept.	117,000	112,000	51,717.18	117,000	4.46%
122 Thamesford Fire Dept.					
Expenditures					
Wages					
122-4101-000 Thamesford Dept. Wages	96,000	120,000	60,714.87	125,000	4.17%
122-4105-000 Part Time Wages			666.99		#DIV/0!
122-4116-000 Vacation Pay			26.67		#DIV/0!
Total Wages	96,000	120,000	61,408.53	125,000	4.17%
Benefits					
122-4131-000 C.P.P.			37.50		#DIV/0!
122-4132-000 TFD U.I.C.			20.17		#DIV/0!
122-4133-000 Thamesford Fire Dept.-O M E R S-			62.24		#DIV/0!
122-4134-000 E H T			19.36		#DIV/0!
122-4135-000 WORKERS' COMPENSATION			21.44		#DIV/0!
Total Benefits			160.71		#DIV/0!
Administration Exp					
122-4309-000 Training			6,789.82		#DIV/0!
122-4310-000 Mileage			1,010.37		#DIV/0!
Total Administration Exp			7,800.19		#DIV/0!
Building & Property					
122-4301-000 Heat	4,300	5,000	2,591.13	5,000	
122-4302-000 Hydro	7,500	8,000	6,450.64	8,000	
122-4303-000 Water	3,200	3,200	1,815.69	3,200	
122-4304-000 Telephone			366.18		#DIV/0!
122-4320-000 Building Maintenance	11,500	11,500	10,187.86	11,500	
122-4334-000 Grass Cutting	2,200	2,200	2,444.76	2,200	
122-4335-000 Snow Removal	12,000	12,000	5,071.72	12,000	
Total Building & Property	40,700	41,900	28,927.98	41,900	
Vehicle Exp					
122-4326-000 Vehicle Maintenance			252.33		#DIV/0!
122-4327-000 Vehicle Fuel & Oil			284.06		#DIV/0!
Total Vehicle Exp			536.39		#DIV/0!
Total Expenditures	136,700	161,900	98,833.80	166,900	3.09%
Total 122 Thamesford Fire Dept.	136,700	161,900	98,833.80	166,900	3.09%
123 Uniondale Fire Dept.					
Expenditures					
Wages					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
123-4101-000 Uniondale Dept. Wages	70,000	60,000	35,034.14	65,000	8.33%
123-4105-000 Uniondale Fire Dept.-Part Time Wages-			87.84		#DIV/0!
123-4116-000 Uniondale Fire Dept.-Vacation Pay-			3.51		#DIV/0!
Total Wages	70,000	60,000	35,125.49	65,000	8.33%
Benefits					
123-4131-000 Uniondale Fire Dept.-C P P-			4.18		#DIV/0!
123-4132-000 UFD U.I.C.			2.12		#DIV/0!
123-4133-000 Uniondale Fire Dept.-O M E R S-			8.22		#DIV/0!
123-4134-000 E H T			1.78		#DIV/0!
123-4135-000 WORKERS' COMPENSATION			2.82		#DIV/0!
Total Benefits			19.12		#DIV/0!
Administration Exp					
123-4309-000 Training			4,199.15		#DIV/0!
123-4310-000 Mileage			637.75		#DIV/0!
Total Administration Exp			4,836.90		#DIV/0!
Building & Property					
123-4301-000 Heat	1,300	1,300	826.13	1,300	
123-4302-000 Hydro	3,200	3,200	2,108.21	3,200	
123-4304-000 Telephone	1,000	1,000	349.83	1,000	
123-4320-000 Building Maintenance	3,500	3,500	1,422.00	3,500	
123-4334-000 Grass Cutting	1,600	1,600	66.14	1,600	
123-4335-000 Snow Removal	1,300	1,300	778.46	1,300	
Total Building & Property	11,900	11,900	5,550.77	11,900	
Total Expenditures	81,900	71,900	45,532.28	76,900	6.95%
Total 123 Uniondale Fire Dept.	81,900	71,900	45,532.28	76,900	6.95%
125 Emergency Measures					
Expenditures					
Administration Exp					
125-4309-000 Training	1,000	1,000		1,000	
125-4310-000 Mileage	250				#DIV/0!
Total Administration Exp	1,250	1,000		1,000	
Equipment & Supplies					
125-4312-000 Operating Equipment & Supplies -COVID 19	5,000	5,000		1,000	(80.00%)
Total Equipment & Supplies	5,000	5,000		1,000	(80.00%)
Contributions to Reserves					
125-4450-000 <Generated>	1,000	1,000		1,000	
Total Contributions to Reserves	1,000	1,000		1,000	
Total Expenditures	7,250	7,000		3,000	(57.14%)
Total 125 Emergency Measures	7,250	7,000		3,000	(57.14%)
Total Fire Services	596,755	1,300,866	659,367.28	1,237,693	(4.86%)
Building Services					
130 Building Dept.					
Revenue					
User Fees					
130-3930-000 Septic Permits	-3,500	-6,000	-17,505.00	-10,000	66.67%
Total User Fees	-3,500	-6,000	-17,505.00	-10,000	66.67%
Other Revenue					
130-3900-000 Building Permits	-200,000	-300,000	-437,247.95	-375,000	25.00%

Budget-Operating & Capital Report

Zorra Township — Doing Our Part

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
130-3969-000 Other Revenue - Building			-192.00		#DIV/0!
Total Other Revenue	-200,000	-300,000	-437,439.95	-375,000	25.00%
Contributions from Revenue					
130-3990-000 Transfers from Reserves	-132,393	-147		-70,000	47,519.05%
Total Contributions from Revenue	-132,393	-147		-70,000	47,519.05%
Total Revenue	-335,893	-306,147	-454,944.95	-455,000	48.62%
Expenditures					
Wages					
130-4101-000 Regular Full Time Wages	181,500	192,541	161,612.69	213,667	10.97%
130-4103-000 Overtime Wages			57.11		#DIV/0!
130-4105-000 Part Time Regular Wages			8,804.25	12,000	#DIV/0!
130-4116-000 Vacation Pay			156.38	480	#DIV/0!
Total Wages	181,500	192,541	170,630.43	226,147	17.45%
Benefits					
130-4131-000 C PP	7,950	8,430	8,246.97	10,100	19.81%
130-4132-000 U I C	2,140	2,224	2,844.00	3,710	66.82%
130-4133-000 O M E R S	19,900	20,313	17,106.48	22,000	8.31%
130-4134-000 E H T	3,540	3,755	3,245.14	4,160	10.79%
130-4135-000 Workers' Compensation	5,190	5,950	5,143.99	6,600	10.92%
130-4136-000 Group Insurance	5,500	11,000	9,252.24	12,400	12.73%
Total Benefits	44,220	51,672	45,838.82	58,970	14.12%
Administration Exp					
130-4306-000 Memberships	400	1,014	528.19	1,745	72.09%
130-4307-000 Subscriptions & Publications		300		661	120.33%
130-4308-000 Conventions & Conferences			998.70	2,200	#DIV/0!
130-4309-000 Training	1,500	4,500	2,446.66	6,000	33.33%
130-4310-000 Mileage	8,000	6,500	5,526.12	6,500	
130-4311-000 Stationery & Office Supplies	50	50	183.79	50	
Total Administration Exp	9,950	12,364	9,683.46	17,156	38.76%
Insurance Exp					
130-4345-000 Insurance	19,123	24,270		24,270	
130-9326-000 Building Dept.-Capital - Vehicles-	55,000				#DIV/0!
Total Insurance Exp	74,123	24,270		24,270	
Program Exp					
130-4137-000 Clothing Allowance	400	600	582.50	600	
130-4330-000 Ontario One Call Locates	2,000	2,000	2,570.74	2,000	
Total Program Exp	2,400	2,600	3,153.24	2,600	
Equipment & Supplies					
130-4312-000 Operating Equipment & Supplies	3,000	3,000	590.39		(100.00%)
Total Equipment & Supplies	3,000	3,000	590.39		(100.00%)
Building & Property					
130-4304-000 Building Dept.-Telephone-	1,700	1,700	788.54	1,700	
Total Building & Property	1,700	1,700	788.54	1,700	
Vehicle Exp					
130-4326-000 Building Dept.-Vehicle Maintenance-	2,000	1,000	13.21	250	(75.00%)
130-4327-000 Building Dept.-Vehicle Fuel & Oil-	4,000	4,000	2,086.92	1,000	(75.00%)
Total Vehicle Exp	6,000	5,000	2,100.13	1,250	(75.00%)
Other Exp					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
130-4369-000 Other Expenses	13,000	13,000	14,755.20	19,248	48.06%
Total Other Exp	13,000	13,000	14,755.20	19,248	48.06%
Contributions to Reserves					
130-4450-000 Building Dept.-Transfers to Reserves-				33,659	#DIV/0!
Total Contributions to Reserves				33,659	#DIV/0!
Total Expenditures	335,893	306,147	247,540.21	385,000	25.76%
Total Building Services			-207,404.74	-70,000	#DIV/0!
ByLaw Services					
131 By-Law Enforcement					
Revenue					
User Fees					
131-3930-000 By-Law Fines	-500	-500	-1,850.00	-500	
131-3931-000 By-Law Enforcement-Parking Tickets-			100.00		#DIV/0!
Total User Fees	-500	-500	-1,750.00	-500	
Other Revenue					
131-3360-000 Revenue from Other Municipalities	-99,900	-89,391		-97,233	8.77%
131-3969-000 By-Law Other Revenue			-104.00		#DIV/0!
Total Other Revenue	-99,900	-89,391	-104.00	-97,233	8.77%
Total Revenue	-100,400	-89,891	-1,854.00	-97,733	8.72%
Expenditures					
Wages					
131-4101-000 Regular Wages	75,000	81,168	63,653.02	86,136	6.12%
Total Wages	75,000	81,168	63,653.02	86,136	6.12%
Benefits					
131-4131-000 C. P.P.	3,675	4,050	3,619.12	4,280	5.68%
131-4132-000 U. I. C.	1,089	1,100	1,276.57	1,580	43.64%
131-4133-000 O. M. E. R. S.	7,000	7,000	5,806.77	7,000	
131-4134-000 E. H. T.	1,450	1,450	1,242.64	1,500	3.45%
131-4135-000 Workers' Compensation	2,130	2,130	1,969.00	2,350	10.33%
131-4136-000 Group Insurance	2,500	4,800	4,295.07	5,181	7.94%
Total Benefits	17,844	20,530	18,209.17	21,891	6.63%
Administration Exp					
131-4306-000 Memberships	500	250	174.00	550	120.00%
131-4308-000 CONFERENCES & CONVENTIONS				4,000	#DIV/0!
131-4309-000 TRAINING COURSES	2,000	2,000		800	(60.00%)
131-4310-000 Mileage & Travel Expenses			1,291.00	500	#DIV/0!
131-4311-000 Office Supplies	3,900	300			(100.00%)
131-4316-000 ADVERTISING	750				#DIV/0!
Total Administration Exp	7,150	2,550	1,465.00	5,850	129.41%
Insurance Exp					
131-4345-000 By-Law Enforcement-General Insurance-	1,500	1,307		1,300	(0.54%)
Total Insurance Exp	1,500	1,307		1,300	(0.54%)
Program Exp					
131-4137-000 CLOTHING ALLOWANCE	1,000	1,000	614.30	300	(70.00%)
Total Program Exp	1,000	1,000	614.30	300	(70.00%)
Equipment & Supplies					
131-4312-000 Operating Equipment & Supplies			124.40	1,000	#DIV/0!
Total Equipment & Supplies			124.40	1,000	#DIV/0!

Budget-Operating & Capital Report

Zorra Township

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Building & Property					
131-4304-000 TELEPHONE	1,300	300	768.44	450	50.00%
Total Building & Property	1,300	300	768.44	450	50.00%
Vehicle Exp					
131-4326-000 By-Law Enforcement-Vehicle Maintenance-			1,205.36		#DIV/0!
131-4327-000 By-Law Enforcement-Vehicle Fuel & Oil-	1,600	5,500	1,138.53	5,500	
Total Vehicle Exp	1,600	5,500	2,343.89	5,500	
Other Exp					
131-4369-000 Other Expenses			3,093.50		#DIV/0!
Total Other Exp			3,093.50		#DIV/0!
Contributions to Reserves					
131-4450-000 By-Law Enforcement-Transfers to Reserves-	5,000	5,000		5,000	
Total Contributions to Reserves	5,000	5,000		5,000	
Total Expenditures	110,394	117,355	90,271.72	127,427	8.58%
Total ByLaw Services	9,994	27,464	88,417.72	29,694	8.12%
Policing Services					
119 Policing					
Revenue					
Other Revenue					
119-3969-000 Other Revenue - Court Security Costs Recovered	-5,000	-5,000	-9,875.53	-5,000	
Total Other Revenue	-5,000	-5,000	-9,875.53	-5,000	
Total Revenue	-5,000	-5,000	-9,875.53	-5,000	
Expenditures					
Administration Exp					
119-4306-000 Police Services Board				5,000	#DIV/0!
Total Administration Exp				5,000	#DIV/0!
Other Exp					
119-4369-000 Policing Services	1,246,192	1,243,287	932,463.00	1,478,974	18.96%
Total Other Exp	1,246,192	1,243,287	932,463.00	1,478,974	18.96%
Total Expenditures	1,246,192	1,243,287	932,463.00	1,483,974	19.36%
Total 119 Policing	1,241,192	1,238,287	922,587.47	1,478,974	19.44%
Total Policing Services	1,241,192	1,238,287	922,587.47	1,478,974	19.44%
Animal Control					
140 Animal Control					
Revenue					
Other Revenue					
140-3900-000 Dog Tags			-60.00		#DIV/0!
140-3901-000 Dog Kennel's	-1,000	-1,000	-300.00	-1,000	
Total Other Revenue	-1,000	-1,000	-360.00	-1,000	
Program Revenue					
140-3440-000 Prov. Revenue re Wolf Claims	-500	-500		-500	
Total Program Revenue	-500	-500		-500	
Total Revenue	-1,500	-1,500	-360.00	-1,500	
Expenditures					
Administration Exp					
140-4310-000 Mileage			18.39		#DIV/0!
Total Administration Exp			18.39		#DIV/0!
Program Exp					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
140-4114-000 Stock Valuer Fees	150	150		150	
140-4355-000 Livestock Claims	600	600	1,300.00	600	
Total Program Exp	750	750	1,300.00	750	
Contract Services					
140-4354-000 Contracts - Canine Control	7,480	7,950	7,778.94	7,989	0.49%
Total Contract Services	7,480	7,950	7,778.94	7,989	0.49%
Total Expenditures	8,230	8,700	9,097.33	8,739	0.45%
Total Animal Control	6,730	7,200	8,737.33	7,239	0.54%
Total Protection Services	1,854,671	2,573,817	1,471,705.06	2,683,600	4.27%
General Recreation					
General Recreation					
240 General Recreation Dept.					
Revenue					
Other Revenue					
240-3715-000 Donations and Conditional Grants			-52.00		#DIV/0!
Total Other Revenue			-52.00		#DIV/0!
Program Revenue					
240-3400-000 Provincial Grants			-3,816.00		#DIV/0!
Total Program Revenue			-3,816.00		#DIV/0!
Contributions from Revenue					
240-3990-000 Transfers from Reserves	-40,000	-274,300		-56,000	(79.58%)
Total Contributions from Revenue	-40,000	-274,300		-56,000	(79.58%)
Total Revenue	-40,000	-274,300	-3,868.00	-56,000	(79.58%)
Expenditures					
Wages					
240-4101-000 Regular Wages	262,772	289,525	136,586.02	302,100	4.34%
240-4105-000 Part Time Regular Wages			1,483.80		#DIV/0!
240-4116-000 Vacation Pay			13.18		#DIV/0!
Total Wages	262,772	289,525	138,083.00	302,100	4.34%
Benefits					
240-4131-000 C PP	10,500	15,000	7,239.70	11,500	(23.33%)
240-4132-000 U I C	3,500	4,030	2,267.72	2,750	(31.76%)
240-4133-000 O M E R S	24,130	28,000	11,640.39	25,000	(10.71%)
240-4134-000 E H T	4,800	5,630	2,557.58	3,500	(37.83%)
240-4135-000 Workers' Compensation	6,700	9,000	4,052.69	5,000	(44.44%)
240-4136-000 Group Insurance	15,000	13,588	11,491.02	14,000	3.03%
Total Benefits	64,630	75,248	39,249.10	61,750	(17.94%)
Administration Exp					
240-4306-000 Memberships	1,200	1,600	1,819.00	1,800	12.50%
240-4307-000 Subscriptions & Publications	500	500	226.06	500	
240-4309-000 Training	3,000	6,500	3,647.51	5,000	(23.08%)
240-4310-000 Mileage	1,500	1,500	1,448.83	1,500	
240-4311-000 Stationery & Office Supplies	1,500	1,500	699.85	1,000	(33.33%)
240-4316-000 Advertising and Notices	1,000	1,000		500	(50.00%)
Total Administration Exp	8,700	12,600	7,841.25	10,300	(18.25%)
Insurance Exp					
240-4345-000 General Insurance	29,210	31,700		31,700	
Total Insurance Exp	29,210	31,700		31,700	

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Program Exp					
240-4137-000 Clothing Allowance-	2,300	6,000	6,509.58	6,000	
Total Program Exp	2,300	6,000	6,509.58	6,000	
Equipment & Supplies					
240-4312-000 Operating Equipment & Supplies		4,000	3,171.79	4,000	
Total Equipment & Supplies		4,000	3,171.79	4,000	
Building & Property					
240-4304-000 PHONE	1,400	1,400	1,805.57	1,800	28.57%
Total Building & Property	1,400	1,400	1,805.57	1,800	28.57%
Other Exp					
240-4369-000 Other Expenses		2,000	115.75	500	(75.00%)
240-4501-000 Grants - Beachville Museum	57,990	65,860	65,860.00	75,300	14.33%
240-4520-000 Grants - Other	10,500	11,000	9,500.00	16,600	50.91%
Total Other Exp	68,490	78,860	75,475.75	92,400	17.17%
Contributions to Reserves					
240-4450-000 Tranfer to Reserves-Recreation	102,000	105,452		206,121	95.46%
Total Contributions to Reserves	102,000	105,452		206,121	95.46%
Total Expenditures	539,502	604,785	272,136.04	716,171	18.42%
CLASS A & B SHARES - ERIE THAM					
XXXX					
240-5000-000 General Recreation Dept -Operating Capital		32,500	18,000.00		(100.00%)
Total XXXX		32,500	18,000.00		(100.00%)
Total CLASS A & B SHARES - ERIE THAM		32,500	18,000.00		(100.00%)
Total General Recreation	499,502	362,985	286,268.04	660,171	81.87%
Thamesford Village Affairs					
182 Thamesford Village Affairs					
Expenditures					
Building & Property					
182-4335-000 Snow Removal	6,000	6,000	3,195.75	6,000	
Total Building & Property	6,000	6,000	3,195.75	6,000	
Total Expenditures	6,000	6,000	3,195.75	6,000	
Total 182 Thamesford Village Affairs	6,000	6,000	3,195.75	6,000	
Total Thamesford Village Affairs	6,000	6,000	3,195.75	6,000	
Embro Village Affairs					
183 Embro Village					
Expenditures					
Building & Property					
183-4334-000 Grass Cutting	5,400	5,400	2,042.85	5,400	
183-4335-000 Embro Sidewalk Snow Clearing	8,000	8,000	407.04	3,500	(56.25%)
Total Building & Property	13,400	13,400	2,449.89	8,900	(33.58%)
Total Expenditures	13,400	13,400	2,449.89	8,900	(33.58%)
Total 183 Embro Village	13,400	13,400	2,449.89	8,900	(33.58%)
Total Embro Village Affairs	13,400	13,400	2,449.89	8,900	(33.58%)
Crossing Guard					
184 Crossing Guard					
Expenditures					
Wages					
184-4101-000 Regular Salaries	4,500	6,480	1,417.40	6,600	1.85%

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
184-4105-000 Part Time Wages			4,472.86		#DIV/0!
184-4116-000 Vacation Pay	200	260	198.33	240	(7.69%)
Total Wages	4,700	6,740	6,088.59	6,840	1.48%
Benefits					
184-4131-000 C P P		108	87.41	108	
184-4132-000 U I C	140	280	142.34	175	(37.50%)
184-4134-000 E H T	75	126	119.45	145	15.08%
184-4135-000 Workers' Compensation	105	200	189.27	220	10.00%
Total Benefits	320	714	538.47	648	(9.24%)
Equipment & Supplies					
184-4312-000 Operating Equipment & Supplies		150		150	
Total Equipment & Supplies		150		150	
Total Expenditures	5,020	7,604	6,627.06	7,638	0.45%
Total 184 Crossing Guard	5,020	7,604	6,627.06	7,638	0.45%
Total Crossing Guard	5,020	7,604	6,627.06	7,638	0.45%
Embro Town Hall					
230 Embro Town Hall					
Revenue					
User Fees					
230-3510-000 Library Rent - County	-3,500	-3,500		-3,500	
230-3830-000 Town Hall Revenue			-580.08		#DIV/0!
Total User Fees	-3,500	-3,500	-580.08	-3,500	
Program Revenue					
230-3740-000 Building Rental			-132.74		#DIV/0!
Total Program Revenue			-132.74		#DIV/0!
Total Revenue	-3,500	-3,500	-712.82	-3,500	
Expenditures					
Insurance Exp					
230-4345-000 General Insurance	3,384	8,805		7,925	(9.99%)
Total Insurance Exp	3,384	8,805		7,925	(9.99%)
Equipment & Supplies					
230-4312-000 Operating Equipment & Supplies		2,000	1,670.99	2,000	
Total Equipment & Supplies		2,000	1,670.99	2,000	
Building & Property					
230-4301-000 Heat	1,800	1,800	923.26	2,500	38.89%
230-4302-000 Hydro	1,800	1,800	1,671.30	2,500	38.89%
230-4303-000 Water	1,000	1,000	657.08	1,000	
230-4320-000 Building Maintenance	4,500	4,500	5,193.96	4,500	
230-4335-000 Snow Removal	1,500	1,800	380.95	2,000	11.11%
Total Building & Property	10,600	10,900	8,826.55	12,500	14.68%
Total Expenditures	13,984	21,705	10,497.54	22,425	3.32%
Total 230 Embro Town Hall	10,484	18,205	9,784.72	18,925	3.95%
Total Embro Town Hall	10,484	18,205	9,784.72	18,925	3.95%
Thamesford Library					
231 Thamesford Library					
Revenue					
Other Revenue					
231-3769-000 Other Revenue	-4,000	-4,000		-4,000	

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Other Revenue	-4,000	-4,000		-4,000	
Program Revenue					
231-3740-000 Building Rent	-5,000	-5,000	-5,387.08	-9,000	80.00%
Total Program Revenue	-5,000	-5,000	-5,387.08	-9,000	80.00%
Contributions from Revenue					
231-3990-000 Transfers from Reserves- Library				-4,800	#DIV/0!
Total Contributions from Revenue				-4,800	#DIV/0!
Total Revenue	-9,000	-9,000	-5,387.08	-17,800	97.78%
Expenditures					
Wages					
231-4101-000 Regular Wages			26.85		#DIV/0!
231-4105-000 Part Time Wages	5,000		5,874.77		#DIV/0!
231-4116-000 Vacation Pay	200		152.68		#DIV/0!
Total Wages	5,200		6,054.30		#DIV/0!
Benefits					
231-4131-000 CPP	175		312.97		#DIV/0!
231-4132-000 EI	110		142.62		#DIV/0!
231-4133-000 O.M.E.R.S.			519.17		#DIV/0!
231-4134-000 EHT	100		119.67		#DIV/0!
231-4135-000 Workers Compensation	140		189.66		#DIV/0!
Total Benefits	525		1,284.09		#DIV/0!
Insurance Exp					
231-4345-000 Insurance	1,472	3,835	1,482.19	3,450	(10.04%)
Total Insurance Exp	1,472	3,835	1,482.19	3,450	(10.04%)
Program Exp					
231-4336-000 Thamesford Library-Garbage Pickup		1,572	741.15	1,800	14.50%
Total Program Exp		1,572	741.15	1,800	14.50%
Equipment & Supplies					
231-4312-000 Operating Equipment & Supplies		1,000	2,013.77	1,000	
Total Equipment & Supplies		1,000	2,013.77	1,000	
Building & Property					
231-4301-000 Heat	2,000	2,000		600	(70.00%)
231-4302-000 Hydro	500	500	2,836.34	2,000	300.00%
231-4303-000 Water & Sewer Charges	500	500	1,547.38	500	
231-4315-000 Cleaning & Maintenance Supplies		1,000	2,082.49	1,000	
231-4320-000 Building Maintenance	3,000	4,000	3,277.43	3,000	(25.00%)
231-4322-000 Grounds Maintenance	600	2,500		500	(80.00%)
231-4334-000 GRASS CUTTING	1,000	1,000	890.05	1,400	40.00%
231-4335-000 Snow Removal	9,000	9,000	6,701.95	8,500	(5.56%)
Total Building & Property	16,600	20,500	17,335.64	17,500	(14.63%)
Total Expenditures	23,797	26,907	28,911.14	23,750	(11.73%)
Total 231 Thamesford Library	14,797	17,907	23,524.06	5,950	(66.77%)
Total Thamesford Library	14,797	17,907	23,524.06	5,950	(66.77%)
Former Thamesford Fire Station					
232 Former Thamesford Fire Station					
Expenditures					
Building & Property					
232-4368-000 Land Leases	25,000				#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Building & Property	25,000				#DIV/0!
Total Expenditures	25,000				#DIV/0!
Total 232 Former Thamesford Fire Station	25,000				#DIV/0!
Total Former Thamesford Fire Station	25,000				#DIV/0!
Embro Parks					
260 Embro Parks Dept.					
Revenue					
Program Revenue					
260-3700-000 Embro Parks Revenue	-3,200	-3,600	-694.69	-2,000	(44.44%)
Total Program Revenue	-3,200	-3,600	-694.69	-2,000	(44.44%)
Total Revenue	-3,200	-3,600	-694.69	-2,000	(44.44%)
Expenditures					
Wages					
260-4101-000 Full Time Wages	12,917		12,941.66	11,859	#DIV/0!
260-4105-000 Part Time Wages	8,547	11,616			(100.00%)
260-4116-000 Vacation Pay	342				#DIV/0!
Total Wages	21,806	11,616	12,941.66	11,859	2.09%
Benefits					
260-4131-000 C P P	686				#DIV/0!
260-4132-000 U I C	285	193	274.80	350	81.35%
260-4133-000 O M E R S	1,163	1,045	1,187.25	1,500	43.54%
260-4134-000 E H T	270	227	257.56	320	40.97%
260-4135-000 Workers' Compensation	400	360	408.15	510	41.67%
Total Benefits	2,804	1,825	2,127.76	2,680	46.85%
Equipment & Supplies					
260-4324-000 Equipment Maintenance	500	500	152.09	500	
Total Equipment & Supplies	500	500	152.09	500	
Building & Property					
260-4322-000 Grounds Maintenance	1,000	7,000	6,337.59	2,000	(71.43%)
260-4334-000 Grass Cutting	10,000	10,300	12,956.62	19,000	84.47%
Total Building & Property	11,000	17,300	19,294.21	21,000	21.39%
Vehicle Exp					
260-4327-000 Vehicle Fuel & Oil		1,500	356.57	1,500	
Total Vehicle Exp		1,500	356.57	1,500	
Total Expenditures	36,110	32,741	34,872.29	37,539	14.65%
Total 260 Embro Parks Dept.	32,910	29,141	34,177.60	35,539	21.96%
Total Embro Parks	32,910	29,141	34,177.60	35,539	21.96%
Trees					
261 Trees					
Revenue					
Other Revenue					
261-3715-000 Tree donations				-500	#DIV/0!
Total Other Revenue				-500	#DIV/0!
Total Revenue				-500	#DIV/0!
Expenditures					
Administration Exp					
261-4349-000 Donations & Flowers				500	#DIV/0!
Total Administration Exp				500	#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Other Exp					
261-4333-000 Trees-Tree Cleanup-			15,000.00	15,000	#DIV/0!
Total Other Exp			15,000.00	15,000	#DIV/0!
Total Expenditures			15,000.00	15,500	#DIV/0!
Total 261 Trees			15,000.00	15,000	#DIV/0!
Total Trees			15,000.00	15,000	#DIV/0!
Matheson Park					
262 Matheson Park					
Revenue					
Program Revenue					
262-3700-000 Matheson Park-Revenue-	-2,000	-2,000	-949.39	-2,000	
Total Program Revenue	-2,000	-2,000	-949.39	-2,000	
Total Revenue	-2,000	-2,000	-949.39	-2,000	
Expenditures					
Equipment & Supplies					
262-4324-000 Equipment Maintenance	1,000	1,000	1,685.90	1,000	
Total Equipment & Supplies	1,000	1,000	1,685.90	1,000	
Building & Property					
262-4301-000 Heat	250	250	316.14	250	
262-4302-000 Hydro - Flood Lights	450	450	535.50	450	
262-4303-000 Water	1,000	1,000	532.20	1,000	
262-4320-000 Building Maintenance	2,000	2,000	5,418.61	2,000	
262-4322-000 Grounds Maintenance	2,000	2,000	2,289.52	2,000	
Total Building & Property	5,700	5,700	9,091.97	5,700	
Total Expenditures	6,700	6,700	10,777.87	6,700	
Total 262 Matheson Park	4,700	4,700	9,828.48	4,700	
Total Matheson Park	4,700	4,700	9,828.48	4,700	
Memorial Park - Embro					
263 MEMORIAL PARK - EMBRO					
Revenue					
Other Revenue					
263-3715-000 Donations & Grants-Memorial Park			-9,000.00		#DIV/0!
Total Other Revenue			-9,000.00		#DIV/0!
Contributions from Revenue					
263-3990-000 Transfers from Reserves				-100,000	#DIV/0!
Total Contributions from Revenue				-100,000	#DIV/0!
Total Revenue			-9,000.00	-100,000	#DIV/0!
Expenditures					
Equipment & Supplies					
263-4324-000 Equipment Maintenance	2,000	2,000	1,229.33	2,000	
Total Equipment & Supplies	2,000	2,000	1,229.33	2,000	
Building & Property					
263-4302-000 Hydro-Memorial Park	300	300	135.95	300	
263-4303-000 Water-Memorial Park	12,000	12,000	4,362.62	12,000	
263-4322-000 Grounds Maintenance	1,500	1,500	61.65	1,500	
Total Building & Property	13,800	13,800	4,560.22	13,800	
Total Expenditures	15,800	15,800	5,789.55	15,800	
Total 263 MEMORIAL PARK - EMBRO	15,800	15,800	-3,210.45	-84,200	(632.91%)

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Memorial Park - Embro	15,800	15,800	-3,210.45	-84,200	(632.91%)
Embro Community Center Park					
264 E C C Park					
Revenue					
Other Revenue					
264-3969-000 E C C Park-Other Revenue-	-135,800	-135,800		-7,000	(94.85%)
Total Other Revenue	-135,800	-135,800		-7,000	(94.85%)
Contributions from Revenue					
264-3990-000 Transfers from Reserves				-3,000	#DIV/0!
Total Contributions from Revenue				-3,000	#DIV/0!
Total Revenue	-135,800	-135,800		-10,000	(92.64%)
Expenditures					
Equipment & Supplies					
264-4324-000 Equipment Maintenance			20.34		#DIV/0!
Total Equipment & Supplies			20.34		#DIV/0!
Building & Property					
264-4322-000 Grounds Maintenance		1,500	411.10	500	(66.67%)
Total Building & Property		1,500	411.10	500	(66.67%)
Total Expenditures		1,500	431.44	500	(66.67%)
Total 264 E C C Park	-135,800	-134,300	431.44	-9,500	(92.93%)
Total Embro Community Center Park	-135,800	-134,300	431.44	-9,500	(92.93%)
Embro Village Center Park					
265 EMBRO VILLAGE CENTRE PARK					
Expenditures					
Building & Property					
265-4302-000 EMBRO VILLAGE CENTRE PARK-Hydro-	350	350	516.11	600	71.43%
265-4303-000 EMBRO VILLAGE CENTRE PARK-Water-	350	350	182.97	375	7.14%
265-4322-000 EMBRO VILLAGE CENTRE PARK-Grounds Maintenance-	300	300		300	
Total Building & Property	1,000	1,000	699.08	1,275	27.50%
Total Expenditures	1,000	1,000	699.08	1,275	27.50%
Total 265 EMBRO VILLAGE CENTRE PARK	1,000	1,000	699.08	1,275	27.50%
Total Embro Village Center Park	1,000	1,000	699.08	1,275	27.50%
Harrington Church					
279 HARRINGTON CHURCH					
Revenue					
Program Revenue					
279-3700-000 Harrington Church Rental	-300	-300		-300	
Total Program Revenue	-300	-300		-300	
Total Revenue	-300	-300		-300	
Expenditures					
Insurance Exp					
279-4345-000 Insurance	1,437	1,566		1,566	
Total Insurance Exp	1,437	1,566		1,566	
Building & Property					
279-4301-000 Heat	5,000	5,000	2,248.18	5,000	
279-4302-000 Power	1,500	1,500	960.06	1,800	20.00%
279-4320-000 Building Maintenance	3,500	3,500	5,590.30	3,500	
279-4322-000 Grounds Maintenance	300	300	167.00	300	

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
279-4334-000 Grass Cutting	800	1,000	337.09	1,000	
Total Building & Property	11,100	11,300	9,302.63	11,600	2.65%
Total Expenditures	12,537	12,866	9,302.63	13,166	2.33%
Total 279 HARRINGTON CHURCH	12,237	12,566	9,302.63	12,866	2.39%
Total Harrington Church	12,237	12,566	9,302.63	12,866	2.39%
Harrington Park					
280 Harrington Parks					
Expenditures					
Building & Property					
280-4302-000 Harrington Ball Park Lights	350	350	244.76	375	7.14%
280-4322-000 Grounds Maintenance	800	1,500	608.51	1,000	(33.33%)
280-4334-000 Grass Cutting	1,100	2,600	576.03	1,700	(34.62%)
Total Building & Property	2,250	4,450	1,429.30	3,075	(30.90%)
Total Expenditures	2,250	4,450	1,429.30	3,075	(30.90%)
Total 280 Harrington Parks	2,250	4,450	1,429.30	3,075	(30.90%)
Total Harrington Park	2,250	4,450	1,429.30	3,075	(30.90%)
Kintore-Lakeside Parks					
281 Kintore-Lakeside Parks					
Expenditures					
Building & Property					
281-4322-000 Grounds Maintenance	500	2,000	1,067.00	1,000	(50.00%)
281-4334-000 Grass Cutting	1,500	2,500	2,750.00	3,500	40.00%
Total Building & Property	2,000	4,500	3,817.00	4,500	
Total Expenditures	2,000	4,500	3,817.00	4,500	
Total 281 Kintore-Lakeside Parks	2,000	4,500	3,817.00	4,500	
Total Kintore-Lakeside Parks	2,000	4,500	3,817.00	4,500	
Thamesford Parks					
300 Thamesford Parks					
Revenue					
Other Revenue					
300-3969-000 Other Revenue				-273,550	#DIV/0!
Total Other Revenue				-273,550	#DIV/0!
Program Revenue					
300-3700-000 Thamesford Parks Revenue	-900	-950		-950	
Total Program Revenue	-900	-950		-950	
Contributions from Revenue					
300-3992-000 Transfers from Reserve Funds	-23,676	-30,000		-81,450	171.50%
Total Contributions from Revenue	-23,676	-30,000		-81,450	171.50%
Total Revenue	-24,576	-30,950		-355,950	1,050.08%
Expenditures					
Wages					
300-4101-000 Regular Wages	12,409		36,974.21	11,859	#DIV/0!
300-4103-000 Thamesford Parks-Overtime Wages-			72.38		#DIV/0!
300-4105-000 Part Time Wages	8,547	11,616	587.54		(100.00%)
300-4116-000 Vacation Pay	342		23.50		#DIV/0!
Total Wages	21,298	11,616	37,657.63	11,859	2.09%
Benefits					
300-4131-000 C P P	1,319		2,323.17	2,850	#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
300-4132-000 U I C	427	193	937.26	1,150	495.85%
300-4133-000 O M E R S	2,101		3,650.20	4,500	#DIV/0!
300-4134-000 E H T	484	227	805.81	1,000	340.53%
300-4135-000 Worker's Compensation	710	359	1,276.89	1,600	345.68%
Total Benefits	5,041	779	8,993.33	11,100	1,324.90%
Equipment & Supplies					
300-4324-000 Equipment Maintenance		1,000	4,402.33	1,000	
Total Equipment & Supplies		1,000	4,402.33	1,000	
Building & Property					
300-4322-000 GROUNDS MAINTENANCE	2,500	7,500	7,209.78	7,500	
300-4334-000 Grass Cutting	18,000	18,000	24,653.56	28,000	55.56%
Total Building & Property	20,500	25,500	31,863.34	35,500	39.22%
Vehicle Exp					
300-4326-000 Vehicle Maintenance			177.50		#DIV/0!
300-4327-000 Vehicle Fuel & Oil			532.36		#DIV/0!
Total Vehicle Exp			709.86		#DIV/0!
Total Expenditures	46,839	38,895	83,626.49	59,459	52.87%
Total 300 Thamesford Parks	22,263	7,945	83,626.49	-296,491	(3,831.79%)
Total Thamesford Parks	22,263	7,945	83,626.49	-296,491	(3,831.79%)
North Park					
301 North Park					
Revenue					
Program Revenue					
301-3700-000 North Park-Revenue-	-7,000	-7,000	-7,407.09	-7,000	
Total Program Revenue	-7,000	-7,000	-7,407.09	-7,000	
Contributions from Revenue					
301-3990-000 <Generated>	-40,000				#DIV/0!
Total Contributions from Revenue	-40,000				#DIV/0!
Total Revenue	-47,000	-7,000	-7,407.09	-7,000	
Expenditures					
Program Exp					
301-4336-000 Garbage Disposal	2,000	2,000	1,658.33	2,000	
Total Program Exp	2,000	2,000	1,658.33	2,000	
Equipment & Supplies					
301-4324-000 Equipment Maintenance	1,000	1,000	12.94	1,000	
Total Equipment & Supplies	1,000	1,000	12.94	1,000	
Building & Property					
301-4301-000 HEAT	250	250	53.51	250	
301-4302-000 Hydro	600	600	313.60	625	4.17%
301-4303-000 Water	1,000	1,000	301.48	600	(40.00%)
301-4320-000 Building Maintenance	1,000	1,000	606.75	600	(40.00%)
301-4322-000 Grounds Maintenance	3,500	3,500	3,107.14	3,500	
Total Building & Property	6,350	6,350	4,382.48	5,575	(12.20%)
Total Expenditures	9,350	9,350	6,053.75	8,575	(8.29%)
Total 301 North Park	-37,650	2,350	-1,353.34	1,575	(32.98%)
Total North Park	-37,650	2,350	-1,353.34	1,575	(32.98%)
Lions/South Park					
302 Lions/South park					

Budget-Operating & Capital Report

Zorra Township

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Revenue					
Other Revenue					
302-3969-000 Lions/South park-Other Revenue	-9,350				#DIV/0!
Total Other Revenue	-9,350				#DIV/0!
Program Revenue					
302-3700-000 South Park Revenue			-320.80	-1,000	#DIV/0!
Total Program Revenue			-320.80	-1,000	#DIV/0!
Total Revenue	-9,350		-320.80	-1,000	#DIV/0!
Expenditures					
Equipment & Supplies					
302-4324-000 Equipment Maintenance	2,000	2,000	360.76	2,000	
Total Equipment & Supplies	2,000	2,000	360.76	2,000	
Building & Property					
302-4302-000 Hydro	300	300	156.17	300	
302-4303-000 Water	12,000	12,000	9,198.86	12,000	
302-4320-000 Building Maintenance	2,500	2,500	1,662.10	2,500	
302-4322-000 Grounds Maintenance	1,000	1,000	4,280.65	1,000	
Total Building & Property	15,800	15,800	15,297.78	15,800	
Total Expenditures	17,800	17,800	15,658.54	17,800	
Total 302 Lions/South park	8,450	17,800	15,337.74	16,800	(5.62%)
Total Lions/South Park	8,450	17,800	15,337.74	16,800	(5.62%)
Lions River Park					
303 Lions River Park					
Expenditures					
Building & Property					
303-4322-000 Grounds Maint-Lions River Park	1,500	1,500	908.97	1,500	
Total Building & Property	1,500	1,500	908.97	1,500	
Total Expenditures	1,500	1,500	908.97	1,500	
Total 303 Lions River Park	1,500	1,500	908.97	1,500	
Total Lions River Park	1,500	1,500	908.97	1,500	
Soccer Fields					
304 Soccer Field					
Revenue					
Program Revenue					
304-3700-000 Soccer Field-Revenue-			-4,315.03	-5,000	#DIV/0!
Total Program Revenue			-4,315.03	-5,000	#DIV/0!
Total Revenue			-4,315.03	-5,000	#DIV/0!
Expenditures					
Building & Property					
304-4322-000 Grounds Maintenance	500	4,000	1,091.91	1,000	(75.00%)
Total Building & Property	500	4,000	1,091.91	1,000	(75.00%)
Total Expenditures	500	4,000	1,091.91	1,000	(75.00%)
Total 304 Soccer Field	500	4,000	-3,223.12	-4,000	(200.00%)
Total Soccer Fields	500	4,000	-3,223.12	-4,000	(200.00%)
Trails					
305 Trails					
Revenue					
Contributions from Revenue					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
305-3990-000 Transfers from Reserves				-40,000	#DIV/0!
Total Contributions from Revenue				-40,000	#DIV/0!
Total Revenue				-40,000	#DIV/0!
Total 305 Trails				-40,000	#DIV/0!
Total Trails				-40,000	#DIV/0!
Grace Patterson Park					
306 Grace Patterson Park					
Revenue					
Other Revenue					
306-3715-000 Grace Patterson Park-donations-			-190.63		#DIV/0!
Total Other Revenue			-190.63		#DIV/0!
Total Revenue			-190.63		#DIV/0!
Expenditures					
Building & Property					
306-4320-000 Building Maintenance	500	500			(100.00%)
306-4322-000 Grounds Maintenance	750	750	1,047.00	1,000	33.33%
Total Building & Property	1,250	1,250	1,047.00	1,000	(20.00%)
Total Expenditures	1,250	1,250	1,047.00	1,000	(20.00%)
Total 306 Grace Patterson Park	1,250	1,250	856.37	1,000	(20.00%)
Total Grace Patterson Park	1,250	1,250	856.37	1,000	(20.00%)
Thamesford Pool					
370 Thamesford Pool					
Revenue					
Other Revenue					
370-3715-000 Thamesford Pool-Town Hall donations-			-500.00		#DIV/0!
370-3769-000 Thamesford Camp Program	-14,000				#DIV/0!
Total Other Revenue	-14,000		-500.00		#DIV/0!
Program Revenue					
370-3700-000 Pool Revenue	-35,000	-35,000	-39,443.39	-40,000	14.29%
Total Program Revenue	-35,000	-35,000	-39,443.39	-40,000	14.29%
Contributions from Revenue					
370-3990-000 Transfers from Reserves				-12,000	#DIV/0!
Total Contributions from Revenue				-12,000	#DIV/0!
Total Revenue	-49,000	-35,000	-39,943.39	-52,000	48.57%
Expenditures					
Wages					
370-4101-000 Regular Wages	1,500		7,610.77		#DIV/0!
370-4105-000 Part Time Regular Wages	65,328	61,591	62,049.98	62,870	2.08%
370-4116-000 Vacation Pay	2,613	2,500	355.10	2,500	
Total Wages	69,441	64,091	70,015.85	65,370	2.00%
Benefits					
370-4131-000 C P P	2,100	2,200	2,445.07	3,050	38.64%
370-4132-000 U I C	1,150	1,350	1,684.87	2,090	54.81%
370-4133-000 O M E R S		1,000	764.73	1,000	
370-4134-000 E H T	1,100	1,200	1,310.48	1,000	(16.67%)
370-4135-000 Workers' Compensation	1,500	1,900	2,248.24	2,790	46.84%
Total Benefits	5,850	7,650	8,453.39	9,930	29.80%
Administration Exp					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
370-4306-000 Memberships	800	800	325.00	800	
370-4309-000 Training	1,800	1,800	422.50	1,000	(44.44%)
370-4310-000 Mileage	800	800	86.44	200	(75.00%)
370-4311-000 Stationery & Office Supplies		1,500	308.32	1,500	
Total Administration Exp	3,400	4,900	1,142.26	3,500	(28.57%)
Insurance Exp					
370-4345-000 General Insurance	5,882	6,735		6,065	(9.95%)
Total Insurance Exp	5,882	6,735		6,065	(9.95%)
Program Exp					
370-4362-000 Pool Chemicals	3,000	3,500	3,361.40	3,500	
Total Program Exp	3,000	3,500	3,361.40	3,500	
Equipment & Supplies					
370-4312-000 Operating Equipment & Supplies	5,000	5,000	4,967.83	5,000	
370-4324-000 Equipment Maintenance	500	1,000		1,000	
Total Equipment & Supplies	5,500	6,000	4,967.83	6,000	
Building & Property					
370-4301-000 Heat	2,000	2,000	944.57	2,000	
370-4302-000 Hydro	1,500	1,500	1,880.00	1,800	20.00%
370-4303-000 Water	4,000	4,000	4,454.55	5,000	25.00%
370-4304-000 Telephone	800	800	674.58	800	
370-4320-000 Building Maintenance	1,200	3,700	3,655.12	4,000	8.11%
370-4323-000 Pool Maintenance & Repairs	1,700	2,000	1,121.30	2,000	
Total Building & Property	11,200	14,000	12,730.12	15,600	11.43%
Other Exp					
370-4369-000 Other Expenses			85.22		#DIV/0!
Total Other Exp			85.22		#DIV/0!
Total Expenditures	104,273	106,876	100,756.07	109,965	2.89%
Total 370 Thamesford Pool	55,273	71,876	60,812.68	57,965	(19.35%)
Total Thamesford Pool	55,273	71,876	60,812.68	57,965	(19.35%)
Camps & Programs					
371 Camp & Programs					
Revenue					
Other Revenue					
371-3715-000 Camp & Programs-Town Hall donations-			-500.00		#DIV/0!
Total Other Revenue			-500.00		#DIV/0!
Program Revenue					
371-3700-000 Camp & Programs-Revenue-	-80,000	-85,000	-68,640.07	-85,000	
Total Program Revenue	-80,000	-85,000	-68,640.07	-85,000	
Total Revenue	-80,000	-85,000	-69,140.07	-85,000	
Expenditures					
Wages					
371-4105-000 Camp & Programs-Part Time Wages-	62,780	65,634	61,218.80	67,000	2.08%
371-4116-000 Camp & Programs-Vacation Pay-	2,511	2,625	573.20	1,480	(43.62%)
Total Wages	65,291	68,259	61,792.00	68,480	0.32%
Benefits					
371-4131-000 Camp & Programs-C P P-	1,100	1,125	1,241.95	1,550	37.78%
371-4132-000 Camp & Programs-EI-	1,300	1,320	1,479.61	1,810	37.12%
371-4133-000 Camp & Programs-O M E R S-			1,436.44	1,780	#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
371-4134-000 Camp & Programs-E H T-	1,100	1,280	1,241.49	1,550	21.09%
371-4135-000 Camp & Programs-Workers' Compensation-	1,796	2,000	1,967.37	2,450	22.50%
Total Benefits	5,296	5,725	7,366.86	9,140	59.65%
Equipment & Supplies					
371-4312-000 Camp & Programs-Operating Equipment & Training-	4,000	4,000	1,674.60	4,000	
Total Equipment & Supplies	4,000	4,000	1,674.60	4,000	
Other Exp					
371-4369-000 Camp & Programs-Other Expenses-		9,000	2,614.23	9,000	
Total Other Exp		9,000	2,614.23	9,000	
Total Expenditures	74,587	86,984	73,447.69	90,620	4.18%
Total 371 Camp & Programs	-5,413	1,984	4,307.62	5,620	183.27%
Total Camps & Programs	-5,413	1,984	4,307.62	5,620	183.27%
Thamesford District Recreation Center					
390 T D R C					
Revenue					
Other Revenue					
390-3769-000 TDRC - Other Revenue	-6,000		343.54		#DIV/0!
Total Other Revenue	-6,000		343.54		#DIV/0!
Program Revenue					
390-3500-000 Gen. Gov't - Municipal Grants				-72,500	#DIV/0!
390-3740-000 TDRC - Hall & Kitchen Rentals	-10,000	-11,500	-15,317.55	-20,000	73.91%
390-3741-000 TDRC - Ice Rental	-190,000	-195,000	-153,081.93	-200,000	2.56%
390-3742-000 TDRC - Sign Rental	-6,000	-6,000	-1,261.05	-6,000	
390-3743-000 TDRC - Summer Rink Rental	-500	-500		-500	
390-3744-000 TDRC - Keyway Vendor Revenue			-535.59		#DIV/0!
390-3745-000 TDRC - Canteen & Pro Shop Sales	-1,500	-1,500		-1,500	
390-3746-000 TDRC - Ice Skating Revenue	-7,500	-7,500	-3,301.75	-10,000	33.33%
390-3747-000 TDRC - Skate Sharpening Revenue			-17.69		#DIV/0!
Total Program Revenue	-215,500	-222,000	-173,515.56	-310,500	39.86%
Contributions from Revenue					
390-3990-000 Transfers from Reserves	-70,000	-76,000		-131,000	72.37%
Total Contributions from Revenue	-70,000	-76,000		-131,000	72.37%
Total Revenue	-291,500	-298,000	-173,172.02	-441,500	48.15%
Expenditures					
Wages					
390-4101-000 Regular Wages	111,684	134,342	109,386.27	136,614	1.69%
390-4103-000 Overtime Wages			1,230.53		#DIV/0!
390-4105-000 Part Time Wages	61,233	52,480	54,912.38	72,057	37.30%
390-4116-000 Vacation Pay	3,800	8,900	2,164.77	3,000	(66.29%)
Total Wages	176,717	195,722	167,693.95	211,671	8.15%
Benefits					
390-4131-000 C P P	4,300	5,600	8,050.49	9,675	72.77%
390-4132-000 U I C	2,625	3,270	3,640.52	4,350	33.03%
390-4133-000 O M E R S	6,000	18,000	10,350.63	12,100	(32.78%)
390-4134-000 E H T	2,400	3,900	3,340.49	3,950	1.28%
390-4135-000 Workers' Compensation	3,500	6,335	5,296.78	6,400	1.03%
390-4136-000 Group Insurance	4,000	9,500	8,065.99	9,800	3.16%
Total Benefits	22,825	46,605	38,744.90	46,275	(0.71%)

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Administration Exp					
390-4306-000 Memberships			90.61		#DIV/0!
390-4311-000 Stationery & Office Supplies	1,000	1,000	761.53	500	(50.00%)
Total Administration Exp	1,000	1,000	852.14	500	(50.00%)
Insurance Exp					
390-4345-000 General Insurance	53,160	63,885		57,500	(9.99%)
Total Insurance Exp	53,160	63,885		57,500	(9.99%)
Program Exp					
390-4332-000 Ice Maintenance	3,000	3,000	2,103.50	3,000	
390-4336-000 Garbage Pickup	9,000	9,000	9,108.30	12,000	33.33%
390-4338-000 Booth Supplies	250				#DIV/0!
390-4740-000 T D R C-Program rentals			1,341.60		#DIV/0!
Total Program Exp	12,250	12,000	12,553.40	15,000	25.00%
Equipment & Supplies					
390-4312-000 Operating Equipment & Supplies	2,000	2,000	4,144.68	3,000	50.00%
390-4324-000 Equipment Maintenance & Repair	5,000	6,000	3,329.94	6,000	
Total Equipment & Supplies	7,000	8,000	7,474.62	9,000	12.50%
Building & Property					
390-4301-000 Heat	8,000	8,000	6,483.36	12,000	50.00%
390-4302-000 Hydro	55,000	55,000	71,179.20	87,000	58.18%
390-4303-000 Water	7,000	7,000	3,482.10	8,000	14.29%
390-4304-000 Telephone & Satellite			1,807.63	2,500	#DIV/0!
390-4315-000 Cleaning and Maintenance Supplies	8,000	8,000	7,552.84	9,750	21.88%
390-4320-000 Building Maintenance & Repairs	20,000	20,000	17,827.85	22,000	10.00%
390-4322-000 Grounds Maintenance		2,000	800.98	2,000	
390-4323-000 Maintenance & Repair - Olympia			2,918.97		#DIV/0!
390-4335-000 Snow Removal	14,000	14,000	7,963.01	11,000	(21.43%)
Total Building & Property	112,000	114,000	120,015.94	154,250	35.31%
Vehicle Exp					
390-4326-000 Vehicle Maintenance & Repair	3,000	5,000	2,383.09	4,000	(20.00%)
390-4327-000 Vehicle Fuel & Oil	4,000	4,000	2,590.01	5,000	25.00%
Total Vehicle Exp	7,000	9,000	4,973.10	9,000	
Other Exp					
390-4333-000 R&M Refrigeration Equipment & Supplies	12,000	14,000	17,853.84	14,000	
390-4369-000 Other Expenses			1,024.97		#DIV/0!
Total Other Exp	12,000	14,000	18,878.81	14,000	
Total Expenditures	403,952	464,212	371,186.86	517,196	11.41%
XXXX					
390-3720-000 T D R C-Revenue-Community Partners			-2,143.00		#DIV/0!
Total XXXX			-2,143.00		#DIV/0!
Total			-2,143.00		#DIV/0!
Hall Programs					
XXXX					
390-3748-000 T D R C-Hall Programs-Revenue			-8,371.69	-12,000	#DIV/0!
Total XXXX			-8,371.69	-12,000	#DIV/0!
Total Hall Programs			-8,371.69	-12,000	#DIV/0!
Total 390 T D R C	112,452	166,212	187,500.15	63,696	(61.68%)

Budget-Operating & Capital Report

Zorra Township — Doing Our Part

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Thamesford District Recreation Center	112,452	166,212	187,500.15	63,696	(61.68%)
Embro Community Center					
400 E C C					
Revenue					
Other Revenue					
400-3715-000 Donation - Embro CC Building Fund					#DIV/0!
400-3769-000 ECC - Other Revenue			-92.10		#DIV/0!
Total Other Revenue			-92.10		#DIV/0!
Program Revenue					
400-3740-000 ECC - Hall & Kitchen Rentals	-10,000	-10,000	-13,618.70	-20,000	100.00%
400-3741-000 ECC - Ice Rental	-185,000	-185,000	-145,613.97	-200,000	8.11%
400-3742-000 ECC - Sign Rental	-3,000	-3,000	-1,261.06	-3,000	
400-3743-000 ECC - Summer Rink Rental	-300	-300		-300	
400-3744-000 ECC - Keyway Vendor			-172.26		#DIV/0!
400-3746-000 ECC - Ice Skating Revenue	-3,500	-8,500	-2,861.05	-8,500	
Total Program Revenue	-201,800	-206,800	-163,527.04	-231,800	12.09%
Contributions from Revenue					
400-3990-000 Transfers from Reserves	-75,000	-91,500		-40,500	(55.74%)
Total Contributions from Revenue	-75,000	-91,500		-40,500	(55.74%)
Total Revenue	-276,800	-298,300	-163,619.14	-272,300	(8.72%)
Expenditures					
Wages					
400-4101-000 Regular Wages	91,411	134,342	138,699.36	136,614	1.69%
400-4103-000 Overtime Wages			3,800.13		#DIV/0!
400-4105-000 Part Time Wages	50,761	53,106	47,064.45	38,258	(27.96%)
400-4116-000 Vacation Pay	2,030	2,650	1,321.32	2,650	
Total Wages	144,202	190,098	190,885.26	177,522	(6.62%)
Benefits					
400-4131-000 C P P	4,400	9,700	6,427.19	7,600	(21.65%)
400-4132-000 U I C	2,300	2,650	3,908.12	4,600	73.58%
400-4133-000 O M E R S	7,300	15,135	13,072.00	15,300	1.09%
400-4134-000 E H T	2,250	3,265	3,734.39	4,400	34.76%
400-4135-000 Workers' Compensation	3,100	5,174	5,920.64	6,850	32.39%
400-4136-000 Group Insurance	6,000	9,500	6,440.74	8,000	(15.79%)
Total Benefits	25,350	45,424	39,503.08	46,750	2.92%
Administration Exp					
400-4306-000 Memberships			89.38		#DIV/0!
400-4311-000 Stationery & Office Supplies	800	800	538.44	500	(37.50%)
400-4350-000 Equipment Rental	2,000	2,000	1,204.80	4,000	100.00%
Total Administration Exp	2,800	2,800	1,832.62	4,500	60.71%
Insurance Exp					
400-4345-000 General Insurance	49,473	59,700		53,750	(9.97%)
Total Insurance Exp	49,473	59,700		53,750	(9.97%)
Program Exp					
400-4332-000 Ice Maintenance	2,500	2,500	2,651.64	2,500	
400-4336-000 Garbage Pickup	8,000	8,000	8,448.84	11,000	37.50%
400-4740-000 ECC-Program Rental expenses			1,020.00		#DIV/0!
Total Program Exp	10,500	10,500	12,120.48	13,500	28.57%

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Equipment & Supplies					
400-4312-000 Operating Equipment & Supplies	1,500	1,500	8,288.20	1,500	
400-4324-000 Equipment Maintenance & Repair	4,000	6,000	2,726.55	3,500	(41.67%)
Total Equipment & Supplies	5,500	7,500	11,014.75	5,000	(33.33%)
Building & Property					
400-4301-000 Heat	10,000	10,000	7,501.89	11,350	13.50%
400-4302-000 Hydro	57,500	57,500	71,233.41	87,000	51.30%
400-4303-000 Water	18,000	18,000		18,000	
400-4304-000 Telephone			208.27		#DIV/0!
400-4315-000 Cleaning and Maintenance Supplies	4,500	4,500	6,572.52	7,250	61.11%
400-4320-000 Building Maintenance & Repairs	20,000	20,000	30,842.33	25,000	25.00%
400-4322-000 Grounds Maintenance	1,500	1,500	156.96		(100.00%)
400-4323-000 Maintenance & Repair - Olympia	2,500	2,500	2,342.70	2,500	
400-4325-000 PROPANE	2,300	2,300	1,966.39	2,300	
400-4335-000 Snow Removal	2,000	2,000	14,833.76	25,000	1,150.00%
Total Building & Property	118,300	118,300	135,658.23	178,400	50.80%
Vehicle Exp					
400-4326-000 Vehicle Maintenance & Repair	2,000	5,000	970.94	15,000	200.00%
400-4327-000 Vehicle Fuel & Oil	2,000	2,000	2,457.11	2,000	
Total Vehicle Exp	4,000	7,000	3,428.05	17,000	142.86%
Other Exp					
400-4333-000 R&M Refrigeration - Equipment & Supplies	6,500	6,500	16,281.25	13,000	100.00%
Total Other Exp	6,500	6,500	16,281.25	13,000	100.00%
Total Expenditures	366,625	447,822	410,723.72	509,422	13.76%
Total 400 E C C	89,825	149,522	247,104.58	237,122	58.59%
Total Embro Community Center	89,825	149,522	247,104.58	237,122	58.59%
Total General Recreation	757,750	788,397	999,202.74	735,626	(6.69%)
Health Services					
Health & Safety					
410 Health & Safety					
Expenditures					
Wages					
410-4101-000 HEALTH & SAFETY-Regular Wages-	3,000	3,000	1,763.29	3,000	
410-4116-000 Health & Safety-Vacation Pay-			3.11		#DIV/0!
Total Wages	3,000	3,000	1,766.40	3,000	
Benefits					
410-4131-000 Health & Safety-C P P-			123.66		#DIV/0!
410-4132-000 Health & Safety-U I C-			45.44		#DIV/0!
410-4133-000 Health & Safety-O M E R S-			191.14		#DIV/0!
410-4134-000 Health & Safety-E H T-			42.71		#DIV/0!
410-4135-000 Health & Safety-Workers' Compensation-			67.68		#DIV/0!
Total Benefits			470.63		#DIV/0!
Administration Exp					
410-4309-000 Health & Safety-Training-	4,800	6,000	2,678.53	2,500	(58.33%)
410-4310-000 Health & Safety-Mileage-	150	150		150	
410-4311-000 Health & Safety-Stationery & Office Supplies-	1,200	1,200	2,325.02	1,200	
Total Administration Exp	6,150	7,350	5,003.55	3,850	(47.62%)
Equipment & Supplies					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
410-4312-000 Health & Safety-Operating Equipment & Training-			-48.84	300	#DIV/0!
Total Equipment & Supplies			-48.84	300	#DIV/0!
Total Expenditures	9,150	10,350	7,191.74	7,150	(30.92%)
Total 410 Health & Safety	9,150	10,350	7,191.74	7,150	(30.92%)
Total Health & Safety	9,150	10,350	7,191.74	7,150	(30.92%)
Health Services					
420 Health Services - Doctors					
Revenue					
Other Revenue					
420-3715-000 Medical Revenue-Health Services	-42,000			-14,100	#DIV/0!
Total Other Revenue	-42,000			-14,100	#DIV/0!
Total Revenue	-42,000			-14,100	#DIV/0!
Expenditures					
Wages					
420-4101-000 Regular Wages			76.46		#DIV/0!
420-4105-000 PART TIME WAGES	70,000	70,000	65,810.66	83,150	18.79%
420-4116-000 Vacation Pay	4,200	4,200	2,119.78	3,300	(21.43%)
Total Wages	74,200	74,200	68,006.90	86,450	16.51%
Benefits					
420-4131-000 C P P	3,200	3,200	3,432.44	4,100	28.13%
420-4132-000 U I C	1,550	1,550	1,597.76	1,900	22.58%
420-4134-000 E H T	1,350	1,350	1,340.61	1,600	18.52%
420-4135-000 Workers' Compensation	2,200	2,200	2,124.38	2,500	13.64%
Total Benefits	8,300	8,300	8,495.19	10,100	21.69%
Administration Exp					
420-4311-000 Office Supplies	2,000	2,000		7,000	250.00%
Total Administration Exp	2,000	2,000		7,000	250.00%
Equipment & Supplies					
420-4312-000 Medical Supplies	8,855	8,855	725.25	5,000	(43.53%)
Total Equipment & Supplies	8,855	8,855	725.25	5,000	(43.53%)
Building & Property					
420-4304-000 Telephone - Medical Office	1,950	1,950	1,677.98	3,000	53.85%
420-4320-000 Health Services - Building Maintenance-	10,000	10,000	9,083.74	10,000	
Total Building & Property	11,950	11,950	10,761.72	13,000	8.79%
Total Expenditures	105,305	105,305	87,989.06	121,550	15.43%
Total 420 Health Services - Doctors	63,305	105,305	87,989.06	107,450	2.04%
Total Health Services	63,305	105,305	87,989.06	107,450	2.04%
Cemeteries					
210 Cemeteries					
Revenue					
Revenue from Other Municipalities					
210-3660-000 Revenue from Other Municipalities				-75,000	#DIV/0!
Total Revenue from Other Municipalities				-75,000	#DIV/0!
Total Revenue				-75,000	#DIV/0!
Expenditures					
Wages					
210-4105-000 Part Time Wages				90,240	#DIV/0!
Total Wages				90,240	#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Benefits					
210-4131-000 C P P				6,548	#DIV/0!
210-4132-000 EMPLOYMENT INSURANCE				2,450	#DIV/0!
210-4133-000 O M E R S				2,170	#DIV/0!
210-4134-000 EMPLOYER HEALTH TAX				1,760	#DIV/0!
210-4135-000 Workers' Compensation				2,700	#DIV/0!
Total Benefits				15,628	#DIV/0!
Insurance Exp					
210-4345-000 General Insurance	1,077	1,486		1,486	
Total Insurance Exp	1,077	1,486		1,486	
Equipment & Supplies					
210-4324-000 Equipment Maintenance				1,000	#DIV/0!
Total Equipment & Supplies				1,000	#DIV/0!
Building & Property					
210-4334-000 Grass Cutting	2,600	2,700	4,196.69	3,500	29.63%
Total Building & Property	2,600	2,700	4,196.69	3,500	29.63%
Vehicle Exp					
210-4327-000 Vehicle Fuel & Oil				1,000	#DIV/0!
Total Vehicle Exp				1,000	#DIV/0!
Other Exp					
210-4369-000 Cemetery Transfer Costs			1,956.09		#DIV/0!
210-4502-000 Grants to Other Cemeteries	9,150	20,550	25,900.00	20,250	(1.46%)
210-4503-000 Grants to Ingersoll Rural Cemetery	18,000	20,000	13,106.00	13,250	(33.75%)
Total Other Exp	27,150	40,550	40,962.09	33,500	(17.39%)
Total Expenditures	30,827	44,736	45,158.78	146,354	227.15%
Total 210 Cemeteries	30,827	44,736	45,158.78	71,354	59.50%
Total Cemeteries	30,827	44,736	45,158.78	71,354	59.50%
Total Health Services	103,282	160,391	140,339.58	185,954	15.94%
Planning and Development					
Planning					
460 Planning & Development					
Revenue					
User Fees					
460-3721-000 Zoning Fees	-12,000	-12,000	-29,418.00	-12,000	
460-3722-000 Minor Variance Fees	-5,000	-5,000	-5,751.00	-5,000	
460-3723-000 Site Plan Agreement Deposits			-6,000.00		#DIV/0!
460-3724-000 Development Charges Income			-226,421.95		#DIV/0!
460-3727-000 Severance Fees - Park Purposes			-250.00		#DIV/0!
Total User Fees	-17,000	-17,000	-267,840.95	-17,000	
Other Revenue					
460-3769-000 Miscellaneous Revenue			-110.00		#DIV/0!
460-3904-000 Planning Costs Recovered			-400.00		#DIV/0!
460-3950-000 Bank Interest Income			-40,196.04		#DIV/0!
Total Other Revenue			-40,706.04		#DIV/0!
Total Revenue	-17,000	-17,000	-308,546.99	-17,000	
Expenditures					
Administration Exp					
460-4311-000 Stationery & Office Supplies	200	200	699.31	200	

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
460-4313-000 Postage	500	500	348.26	500	
460-4314-000 Photocopying Fees	900	900	181.41	900	
460-4316-000 Advertising	800	800	779.10	800	
460-4340-000 Legal Fees	7,000	7,000	284.93	7,000	
460-4342-000 Consulting Fees	500	500		500	
Total Administration Exp	9,900	9,900	2,293.01	9,900	
Program Exp					
460-4352-000 Planning Board Fees	200	200		200	
Total Program Exp	200	200		200	
Other Exp					
460-4369-000 Other Expenses	50	50		50	
Total Other Exp	50	50		50	
Total Expenditures	10,150	10,150	2,293.01	10,150	
XXXX					
460-3720-000 Site Plan Control Application Fees	-400	-400	-1,656.00	-400	
Total XXXX	-400	-400	-1,656.00	-400	
Total	-400	-400	-1,656.00	-400	
Total 460 Planning & Development	-7,250	-7,250	-307,909.98	-7,250	
Total Planning	-7,250	-7,250	-307,909.98	-7,250	
Economic Development					
461 Economic Development					
Expenditures					
Wages					
461-4101-000 Economic Development-Consulting wages	44,300	50,260	50,260.20	50,260	
Total Wages	44,300	50,260	50,260.20	50,260	
Total Expenditures	44,300	50,260	50,260.20	50,260	
Total 461 Economic Development	44,300	50,260	50,260.20	50,260	
Total Economic Development	44,300	50,260	50,260.20	50,260	
Total Planning and Development	37,050	43,010	-257,649.78	43,010	
Agriculture and Drainage					
Drainage					
470 Agriculture & Drainage					
Revenue					
Other Revenue					
470-3769-000 Other Drainage Revenue		-109,000	-15,784.51		(100.00%)
470-3969-000 Urban Storm Management Fees				-109,000	#DIV/0!
Total Other Revenue		-109,000	-15,784.51	-109,000	
Program Revenue					
470-3410-000 Drainge Superintendent Grant	-31,800	-33,000		-33,000	
470-3811-000 Municipal Drain Debenture Collections	-50,000	-50,000	-6,021.58		(100.00%)
Total Program Revenue	-81,800	-83,000	-6,021.58	-33,000	(60.24%)
Contributions from Revenue					
470-3995-000 Transfers from Surplus				-79,000	#DIV/0!
Total Contributions from Revenue				-79,000	#DIV/0!
Total Revenue	-81,800	-192,000	-21,806.09	-221,000	15.10%
Expenditures					
Wages					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
470-4101-000 Full Time Regular Wages	46,165	49,662	36,190.29	48,827	(1.68%)
Total Wages	46,165	49,662	36,190.29	48,827	(1.68%)
Benefits					
470-4131-000 C P P	1,400	1,625	1,571.84	1,950	20.00%
470-4132-000 U I C	415	420	504.33	625	48.81%
470-4133-000 O M E R S	5,285	5,760	4,565.59	5,600	(2.78%)
470-4134-000 E H T	900	970	778.74	952	(1.86%)
470-4135-000 Workers' Compensation	1,320	1,530	1,233.99	1,500	(1.96%)
470-4136-000 Group Insurance	2,160	2,600	2,172.50	2,600	
Total Benefits	11,480	12,905	10,826.99	13,227	2.50%
Administration Exp					
470-4306-000 Memberships	200	200	210.00	200	
470-4311-000 Stationery & Office Supplies			727.38		#DIV/0!
470-4340-000 Agriculture & Drainage-Legal Fees			140.70		#DIV/0!
470-4342-000 Upper Thames River - Levy - Dam Restoration	15,000	15,000	52,500.00	32,000	113.33%
470-4350-000 Drainage-Consultant	7,500	79,000	2,983.60	79,000	
Total Administration Exp	22,700	94,200	56,561.68	111,200	18.05%
Insurance Exp					
470-4345-000 General Insurance	2,697	3,268		2,950	(9.73%)
Total Insurance Exp	2,697	3,268		2,950	(9.73%)
Other Exp					
470-4369-000 Other Expenses	3,500	3,500		3,500	
Total Other Exp	3,500	3,500		3,500	
Contributions to Reserves					
470-4450-000 Transfers to Reserves	77,000	124,760		186,000	49.09%
Total Contributions to Reserves	77,000	124,760		186,000	49.09%
Debit Exp					
470-4201-000 Municipal Drain Debenture Principal	45,000	45,000	54,072.47	2,965	(93.41%)
470-4202-000 Municipal Drain Debenture Interest	5,000	5,000	5,305.07	2,863	(42.74%)
Total Debit Exp	50,000	50,000	59,377.54	5,828	(88.34%)
Total Expenditures	213,542	338,295	162,956.50	371,532	9.82%
Total 470 Agriculture & Drainage	131,742	146,295	141,150.41	150,532	2.90%
Total Drainage	131,742	146,295	141,150.41	150,532	2.90%
Tile Drainage					
480 Private Tile Drain Program					
Revenue					
Program Revenue					
480-3811-000 Tile Drainage Debenture Collections	-51,745	-51,745	-3,804.30	-6,630	(87.19%)
Total Program Revenue	-51,745	-51,745	-3,804.30	-6,630	(87.19%)
Total Revenue	-51,745	-51,745	-3,804.30	-6,630	(87.19%)
Expenditures					
Debit Exp					
480-4201-000 Private Tiling Debenture Principal	46,760	46,760	33,225.89	4,629	(90.10%)
480-4202-000 Private Tiling Debenture Interest	4,985	4,985	6,875.21	2,001	(59.86%)
Total Debit Exp	51,745	51,745	40,101.10	6,630	(87.19%)
Total Expenditures	51,745	51,745	40,101.10	6,630	(87.19%)
Total 480 Private Tile Drain Program			36,296.80		#DIV/0!
Total Tile Drainage			36,296.80		#DIV/0!

Budget-Operating & Capital Report

Zorra Township

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Agriculture and Drainage	131,742	146,295	177,447.21	150,532	2.90%
Environmental					
Environmental					
200 Garbage Disposal					
Revenue					
User Fees					
200-3707-000 Bag Tag Revenue	-3,000	-3,000	-4,418.00	-3,000	
Total User Fees	-3,000	-3,000	-4,418.00	-3,000	
Program Revenue					
200-3410-000 Revenue - Waste Disposal	-8,800	-8,800		-8,800	
200-3700-000 Garbage Disposal - General Revenue	-5,000	-5,000	-2,264.10	-5,000	
Total Program Revenue	-13,800	-13,800	-2,264.10	-13,800	
Total Revenue	-16,800	-16,800	-6,682.10	-16,800	
Expenditures					
Wages					
200-4101-000 Full Time Wages	2,500	2,500	2,112.09	2,500	
200-4105-000 Part time Wages	50	50		50	
200-4116-000 Vacation Pay	10	10	1.73	10	
Total Wages	2,560	2,560	2,113.82	2,560	
Benefits					
200-4131-000 C P P	124	124	131.99	124	
200-4132-000 U I C	45	45	47.81	45	
200-4133-000 O M E R S	220	220	202.30	220	
200-4134-000 E H T	50	50	45.59	50	
200-4135-000 Workers' Compensation	80	80	72.17	80	
Total Benefits	519	519	499.86	519	
Equipment & Supplies					
200-4312-000 Materials & Supplies	5,000	5,000	11,949.71	5,000	
Total Equipment & Supplies	5,000	5,000	11,949.71	5,000	
Vehicle Exp					
200-4725-000 WASTE DEPOT - EQUIPMENT RENTAL			629.50		#DIV/0!
Total Vehicle Exp			629.50		#DIV/0!
Other Exp					
200-4369-000 Other Expenses			62.00		#DIV/0!
Total Other Exp			62.00		#DIV/0!
Total Expenditures	8,079	8,079	15,254.89	8,079	
Total Environmental	-8,721	-8,721	8,572.79	-8,721	
Public Transportation					
General					
700 PUBLIC WORKS - GENERAL					
Revenue					
Other Revenue					
700-3969-000 Other Road Revenues	-5,000	-7,000	-3,965.00	-7,000	
Total Other Revenue	-5,000	-7,000	-3,965.00	-7,000	
Program Revenue					
700-3400-000 Unconditional Grants - Provincial	-457,078	-457,078	-83,047.00	-460,320	0.71%
700-3410-000 MNR TONNAGE SURCHARGE	-700,000	-650,000	-768,644.35	-650,000	
Total Program Revenue	-1,157,078	-1,107,078	-851,691.35	-1,110,320	0.29%

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Contributions from Revenue					
700-3990-000 Transfers from Reserves	-505,000	-1,000,000		-573,000	(42.70%)
700-3992-000 Transfers from Reserves Funds		-858,007		-702,462	(18.13%)
700-3995-000 Transfers from Infrastructure Reserve		-969,631		-131,000	(86.49%)
Total Contributions from Revenue	-505,000	-2,827,638		-1,406,462	(50.26%)
Total Revenue	-1,667,078	-3,941,716	-855,656.35	-2,523,782	(35.97%)
Expenditures					
Wages					
700-4101-000 FULL TIME WAGES	954,730	1,086,529	460,657.79	1,150,000	5.84%
700-4103-000 OVERTIME WAGES	100,000	100,000	6,018.88	100,000	
700-4105-000 PART TIME WAGES	60,000	10,592	193.02	44,030	315.69%
700-4116-000 VACATION PAY	10,000	5,000	1,337.94	1,800	(64.00%)
Total Wages	1,124,730	1,202,121	468,207.63	1,295,830	7.80%
Benefits					
700-4131-000 C.P.P.	49,000	57,000	20,490.90	60,000	5.26%
700-4132-000 U.I.C.	14,000	15,500	7,198.16	20,000	29.03%
700-4133-000 O.M.E.R.S.	92,500	105,000	40,774.97	110,000	4.76%
700-4134-000 O.H.I.P.	21,940	23,000	8,330.32	24,000	4.35%
700-4135-000 WORKER'S COMPENSATION	32,000	36,000	13,076.58	39,000	8.33%
700-4136-000 GROUP INSURANCE	49,000	65,000	56,283.13	65,000	
Total Benefits	258,440	301,500	146,154.06	318,000	5.47%
Administration Exp					
700-4306-000 MEMBERSHIPS	2,000	2,000	4,182.18	4,000	100.00%
700-4308-000 CONVENTIONS & CONFERENCES	3,000	3,000	2,482.94	3,000	
700-4309-000 TRAINING COURSES	30,000	30,000	15,592.03	30,000	
700-4310-000 MILEAGE & TRAVELLING EXPENSES	200	200	714.26	500	150.00%
700-4311-000 STATIONERY & OFFICE SUPPLIES	1,500	1,500	3,413.62	2,000	33.33%
700-4313-000 POSTAGE & EXPRESS	170	170	112.29	170	
700-4314-000 CLEANING & MAINTENANCE SUPPLIES	2,000	2,000	5,554.42	5,000	150.00%
700-4316-000 ADVERTISING & NOTICES	500	500			(100.00%)
700-4342-000 CONSULTING FEES	26,300	26,300	13,160.82	20,000	(23.95%)
Total Administration Exp	65,670	65,670	45,212.56	64,670	(1.52%)
Insurance Exp					
700-4328-000 LICENSES	1,600	7,200		7,200	
700-4345-000 GENERAL INSURANCE	184,578	208,000		190,000	(8.65%)
Total Insurance Exp	186,178	215,200		197,200	(8.36%)
Program Exp					
700-4137-000 CLOTHING ALLOWANCE	7,700	7,700	7,723.48	7,700	
700-4336-000 Garbage Pickup	14,000	14,000	6,816.53	9,000	(35.71%)
700-4551-000 DRAINAGE ASSESSMENTS	42,000	44,550	22,345.24	44,550	
Total Program Exp	63,700	66,250	36,885.25	61,250	(7.55%)
Equipment & Supplies					
700-4312-000 OPERATING EQUIPMENT & SUPPLIES	20,000	20,000	21,427.15	20,000	
700-4329-000 REPAIRS TO RADIOS, TOOLS, ETC.	1,000	1,000	9,132.88	5,000	400.00%
Total Equipment & Supplies	21,000	21,000	30,560.03	25,000	19.05%
Building & Property					
700-4301-000 HEAT	23,500	10,500	4,259.20	10,500	
700-4302-000 HYDRO	11,000	22,000	24,693.55	36,000	63.64%

Budget-Operating & Capital Report

Zorra Township — Doing Our Part

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
700-4303-000 WATER	1,400	1,400			(100.00%)
700-4304-000 TELEPHONE	1,000	1,000	2,073.37	1,500	50.00%
700-4320-000 BUILDING MAINTENANCE	20,000	21,000	14,428.72	21,000	
Total Building & Property	56,900	55,900	45,454.84	69,000	23.43%
Vehicle Exp					
700-4327-000 FUEL & OIL	345,000	400,000	248,007.74	350,000	(12.50%)
700-4366-000 PUBLIC WORKS - GENERAL-EQUIP-LEASE			424.14	300	#DIV/0!
700-4367-000 PERMITS & LICENSES	28,000	28,000	18,831.08	28,000	
700-4725-000 ROADS - EQUIPMENT RENTAL			6,814.00	3,000	#DIV/0!
Total Vehicle Exp	373,000	428,000	274,076.96	381,300	(10.91%)
Other Exp					
700-4369-000 OTHER EXPENSES	100	100	305.30	300	200.00%
Total Other Exp	100	100	305.30	300	200.00%
Contributions to Reserves					
700-4420-000 Transfers to Reserve Funds	1,157,078	2,506,930		2,435,320	(2.86%)
700-4450-000 Transfers to Equipment Reserves	525,000	545,500		566,410	3.83%
Total Contributions to Reserves	1,682,078	3,052,430		3,001,730	(1.66%)
Debit Exp					
700-4201-000 LONG TERM DEBT - PRINCIPAL	854,518	909,551	596,735.91	798,895	(12.17%)
700-4202-000 LONG TERM DEBT - INTEREST	199,012	448,108	411,831.82	406,693	(9.24%)
Total Debit Exp	1,053,530	1,357,659	1,008,567.73	1,205,588	(11.20%)
Total Expenditures	4,885,326	6,765,830	2,055,424.36	6,619,868	(2.16%)
Total 700 PUBLIC WORKS - GENERAL	3,218,248	2,824,114	1,199,768.01	4,096,086	45.04%
Total General	3,218,248	2,824,114	1,199,768.01	4,096,086	45.04%
StreetLights					
185 Street Lights					
Expenditures					
Equipment & Supplies					
185-4324-000 STREET LIGHTS-Equipment Maintenance & Repairs	8,000	8,000	2,611.10	8,000	
Total Equipment & Supplies	8,000	8,000	2,611.10	8,000	
Building & Property					
185-4302-000 Power	60,000	60,000	42,477.78	65,000	8.33%
Total Building & Property	60,000	60,000	42,477.78	65,000	8.33%
Total Expenditures	68,000	68,000	45,088.88	73,000	7.35%
Total 185 Street Lights	68,000	68,000	45,088.88	73,000	7.35%
Total StreetLights	68,000	68,000	45,088.88	73,000	7.35%
Sidewalks					
186 Sidewalks					
Expenditures					
Administration Exp					
186-4350-000 Sidewalks-Contracted Out		1,000		2,000	100.00%
Total Administration Exp		1,000		2,000	100.00%
Vehicle Exp					
186-4725-000 Sidewalks-Equipment Rental-		1,000		1,000	
Total Vehicle Exp		1,000		1,000	
Total Expenditures		2,000		3,000	50.00%
Total 186 Sidewalks		2,000		3,000	50.00%
Total Sidewalks		2,000		3,000	50.00%

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Equipment					
701 U#1-2022 SILVERADO P/UP-DofPW					
Revenue					
Program Revenue					
701-3725-000 U#1 2010 GMC PICKUP				2,600	#DIV/0!
Total Program Revenue				2,600	#DIV/0!
Total Revenue				2,600	#DIV/0!
Expenditures					
Wages					
701-4101-000 SALARIES & WAGES			97.30		#DIV/0!
701-4116-000 VACATION PAY			1.23		#DIV/0!
Total Wages			98.53		#DIV/0!
Benefits					
701-4131-000 C.P.P.			6.06		#DIV/0!
701-4132-000 E.I.			2.19		#DIV/0!
701-4133-000 O.M.E.R.S.			8.23		#DIV/0!
701-4134-000 O.H.I.P.			2.08		#DIV/0!
701-4135-000 WORKER'S COMPENSATION			3.29		#DIV/0!
Total Benefits			21.85		#DIV/0!
Insurance Exp					
701-4328-000 LICENCE FEES	120	120		120	
Total Insurance Exp	120	120		120	
Vehicle Exp					
701-4326-000 PARTS & REPAIRS	500	2,100	1,734.37	600	(71.43%)
Total Vehicle Exp	500	2,100	1,734.37	600	(71.43%)
Total Expenditures	620	2,220	1,854.75	720	(67.57%)
Total 701 U#1-2022 SILVERADO P/UP-DofPW	620	2,220	1,854.75	3,320	49.55%
702 U#2-2020 FORD F250 P/UP-FOREMA					
Revenue					
Program Revenue					
702-3725-000 U#2 2014 CHEV SILVERADO			-80.00	6,500	#DIV/0!
Total Program Revenue			-80.00	6,500	#DIV/0!
Total Revenue			-80.00	6,500	#DIV/0!
Expenditures					
Wages					
702-4101-000 Salary & Wages			16.24		#DIV/0!
702-4116-000 VACATION PAY			0.41		#DIV/0!
Total Wages			16.65		#DIV/0!
Benefits					
702-4131-000 C.P.P.			1.11		#DIV/0!
702-4132-000 U.I.C.			0.40		#DIV/0!
702-4133-000 O.M.E.R.S.			1.29		#DIV/0!
702-4134-000 O.H.I.P.			0.38		#DIV/0!
702-4135-000 WORKER'S COMPENSATION			0.60		#DIV/0!
Total Benefits			3.78		#DIV/0!
Insurance Exp					
702-4328-000 LICENSE FEES	240	240		240	
Total Insurance Exp	240	240		240	

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Vehicle Exp					
702-4326-000 PARTS/REPAIRS	3,000	4,500	2,986.16	2,000	(55.56%)
Total Vehicle Exp	3,000	4,500	2,986.16	2,000	(55.56%)
Total Expenditures	3,240	4,740	3,006.59	2,240	(52.74%)
Total 702 U#2-2020 FORD F250 P/UP-FOREMA	3,240	4,740	2,926.59	8,740	84.39%
703 U#3-2022 DODGE RAM P/UP-FOREMA					
Revenue					
Program Revenue					
703-3725-000 U#3 2011 SILVERADO PICKUP			-90.00	3,200	#DIV/0!
Total Program Revenue			-90.00	3,200	#DIV/0!
Total Revenue			-90.00	3,200	#DIV/0!
Expenditures					
Wages					
703-4101-000 SALARIES & WAGES			451.37		#DIV/0!
703-4116-000 VACATION PAY			8.14		#DIV/0!
Total Wages			459.51		#DIV/0!
Benefits					
703-4131-000 C.P.P.			27.75		#DIV/0!
703-4132-000 U.I.C.			9.96		#DIV/0!
703-4133-000 O.M.E.R.S.			35.08		#DIV/0!
703-4134-000 O.H.I.P.			9.48		#DIV/0!
703-4135-000 WORKER'S COMPENSATION			15.02		#DIV/0!
Total Benefits			97.29		#DIV/0!
Insurance Exp					
703-4328-000 LICENSE FEES	240	240		240	
Total Insurance Exp	240	240		240	
Vehicle Exp					
703-4326-000 PARTS/REPAIRS	3,000	4,500	1,937.51	2,000	(55.56%)
Total Vehicle Exp	3,000	4,500	1,937.51	2,000	(55.56%)
Total Expenditures	3,240	4,740	2,494.31	2,240	(52.74%)
Total 703 U#3-2022 DODGE RAM P/UP-FOREMA	3,240	4,740	2,404.31	5,440	14.77%
704 U#4-2011 SILVERADO EXTENDED CA					
Revenue					
Program Revenue					
704-3725-000 U#4 2006 GMC PICKUP-SPARE			-350.00	1,500	#DIV/0!
Total Program Revenue			-350.00	1,500	#DIV/0!
Total Revenue			-350.00	1,500	#DIV/0!
Expenditures					
Wages					
704-4101-000 SALARIES & WAGES			32.44		#DIV/0!
Total Wages			32.44		#DIV/0!
Benefits					
704-4131-000 C.P.P.			2.00		#DIV/0!
704-4132-000 U.I.C.			0.73		#DIV/0!
704-4133-000 O.M.E.R.S.			2.95		#DIV/0!
704-4134-000 O.H.I.P.			0.69		#DIV/0!
704-4135-000 WORKER'S COMPENSATION			1.09		#DIV/0!
Total Benefits			7.46		#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Insurance Exp					
704-4328-000 LICENSE FEES	240	240		240	
Total Insurance Exp	240	240		240	
Vehicle Exp					
704-4326-000 PARTS/REPAIRS		4,500	2,062.11	2,000	(55.56%)
Total Vehicle Exp		4,500	2,062.11	2,000	(55.56%)
Total Expenditures	240	4,740	2,102.01	2,240	(52.74%)
Total 704 U#4-2011 SILVERADO EXTENDED CA	240	4,740	1,752.01	3,740	(21.10%)
705 U#5-2014 SILVERADO EXTENDED CA					
Revenue					
Program Revenue					
705-3725-000 U#5 2008 FORD PICKUP			-360.00	500	#DIV/0!
Total Program Revenue			-360.00	500	#DIV/0!
Total Revenue			-360.00	500	#DIV/0!
Expenditures					
Wages					
705-4101-000 SALARIES & WAGES			97.25		#DIV/0!
705-4116-000 VACATION PAY			0.07		#DIV/0!
Total Wages			97.32		#DIV/0!
Benefits					
705-4131-000 C.P.P.			5.63		#DIV/0!
705-4132-000 U.I.C.			2.06		#DIV/0!
705-4133-000 O.M.E.R.S.			8.82		#DIV/0!
705-4134-000 O.H.I.P.			1.94		#DIV/0!
705-4135-000 WORKER'S COMPENSATION			3.08		#DIV/0!
Total Benefits			21.53		#DIV/0!
Insurance Exp					
705-4328-000 LICENSE FEES	240	240		240	
Total Insurance Exp	240	240		240	
Vehicle Exp					
705-4326-000 PARTS/REPAIRS	3,000	4,500	1,422.56	2,000	(55.56%)
Total Vehicle Exp	3,000	4,500	1,422.56	2,000	(55.56%)
Total Expenditures	3,240	4,740	1,541.41	2,240	(52.74%)
Total 705 U#5-2014 SILVERADO EXTENDED CA	3,240	4,740	1,181.41	2,740	(42.19%)
706 U#6-N/A					
Revenue					
Program Revenue					
706-3725-000 U#6 2011 TRI-AXLE				5,000	#DIV/0!
Total Program Revenue				5,000	#DIV/0!
Total Revenue				5,000	#DIV/0!
Total 706 U#6-N/A				5,000	#DIV/0!
708 U#8-2018 FREIGHTLINER-TANDEM					
Revenue					
Program Revenue					
708-3725-000 U#8 2019 FREIGHTLINER TANDEM			-420.00		#DIV/0!
Total Program Revenue			-420.00		#DIV/0!
Total Revenue			-420.00		#DIV/0!
Expenditures					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Wages					
708-4101-000 SALARIES & WAGES			1,942.01		#DIV/0!
708-4116-000 VACATION PAY			9.84		#DIV/0!
Total Wages			1,951.85		#DIV/0!
Benefits					
708-4131-000 C.P.P.			125.34		#DIV/0!
708-4132-000 U.I.C.			45.85		#DIV/0!
708-4133-000 O.M.E.R.S.			183.90		#DIV/0!
708-4134-000 O.H.I.P.			43.21		#DIV/0!
708-4135-000 WORKER'S COMPENSATION			68.45		#DIV/0!
Total Benefits			466.75		#DIV/0!
Insurance Exp					
708-4328-000 LICENSE FEES	2,000	2,000		2,000	
Total Insurance Exp	2,000	2,000		2,000	
Vehicle Exp					
708-4326-000 PARTS/REPAIRS	10,000	23,000	7,554.47	20,000	(13.04%)
Total Vehicle Exp	10,000	23,000	7,554.47	20,000	(13.04%)
Total Expenditures	12,000	25,000	9,973.07	22,000	(12.00%)
Total 708 U#8-2018 FREIGHTLINER-TANDEM	12,000	25,000	9,553.07	22,000	(12.00%)
709 U#9-2016 INTERNATIONAL TANDEM					
Revenue					
Program Revenue					
709-3725-000 U#9 2004 STERLING TANDEM			-5,538.75		#DIV/0!
Total Program Revenue			-5,538.75		#DIV/0!
Total Revenue			-5,538.75		#DIV/0!
Expenditures					
Wages					
709-4101-000 SALARIES & WAGES			173.82		#DIV/0!
Total Wages			173.82		#DIV/0!
Benefits					
709-4131-000 C.P.P.			9.79		#DIV/0!
709-4132-000 U.I.C.			3.62		#DIV/0!
709-4133-000 O.M.E.R.S.			15.63		#DIV/0!
709-4134-000 O.H.I.P.			3.39		#DIV/0!
709-4135-000 WORKER'S COMPENSATION			5.37		#DIV/0!
Total Benefits			37.80		#DIV/0!
Insurance Exp					
709-4328-000 LICENSE FEES	2,000	2,000			(100.00%)
Total Insurance Exp	2,000	2,000			(100.00%)
Vehicle Exp					
709-4326-000 PARTS/REPAIRS	10,000	23,000	28,834.21		(100.00%)
Total Vehicle Exp	10,000	23,000	28,834.21		(100.00%)
Total Expenditures	12,000	25,000	29,045.83		(100.00%)
Total 709 U#9-2016 INTERNATIONAL TANDEM	12,000	25,000	23,507.08		(100.00%)
710 U#10-2013 FREIGHLTINER-TANDEM					
Revenue					
Program Revenue					
710-3725-000 U#10 2014 FREIGHTLINER TANDEM			-454.50		#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Program Revenue			-454.50		#DIV/0!
Total Revenue			-454.50		#DIV/0!
Expenditures					
Wages					
710-4101-000 SALARIES & WAGES			999.40		#DIV/0!
710-4116-000 VACATION PAY			11.27		#DIV/0!
Total Wages			1,010.67		#DIV/0!
Benefits					
710-4131-000 C.P.P.			57.89		#DIV/0!
710-4132-000 U.I.C.			20.86		#DIV/0!
710-4133-000 O.M.E.R.S.			76.54		#DIV/0!
710-4134-000 O.H.I.P.			19.80		#DIV/0!
710-4135-000 WORKER'S COMPENSATION			31.40		#DIV/0!
Total Benefits			206.49		#DIV/0!
Insurance Exp					
710-4328-000 LICENSE FEES	2,000	2,000		2,000	
Total Insurance Exp	2,000	2,000		2,000	
Vehicle Exp					
710-4326-000 PARTS/REPAIRS	15,000	10,000	9,946.96	10,000	
Total Vehicle Exp	15,000	10,000	9,946.96	10,000	
Total Expenditures	17,000	12,000	11,164.12	12,000	
Total 710 U#10-2013 FREIGHLTINER-TANDEM	17,000	12,000	10,709.62	12,000	
711 U#11-2024 FREIGHLINER TANDEM					
Expenditures					
Wages					
711-4101-000 SALARIES & WAGES			64.88		#DIV/0!
711-4103-000 OVERTIME WAGES			94.73		#DIV/0!
Total Wages			159.61		#DIV/0!
Benefits					
711-4131-000 C.P.P.			9.59		#DIV/0!
711-4132-000 U.I.C.			2.94		#DIV/0!
711-4133-000 O.M.E.R.S.			13.69		#DIV/0!
711-4134-000 O.H.I.P.			3.27		#DIV/0!
711-4135-000 WORKER'S COMPENSATION			5.20		#DIV/0!
Total Benefits			34.69		#DIV/0!
Insurance Exp					
711-4328-000 PW U#11 - UNUSED-Vehicle Insurance & Licenses-			1,363.00		#DIV/0!
Total Insurance Exp			1,363.00		#DIV/0!
Vehicle Exp					
711-4326-000 PARTS/REPAIRS			7,570.83	5,000	#DIV/0!
Total Vehicle Exp			7,570.83	5,000	#DIV/0!
Total Expenditures			9,128.13	5,000	#DIV/0!
Total 711 U#11-2024 FREIGHLINER TANDEM			9,128.13	5,000	#DIV/0!
712 U#12-2015 JD GRADER					
Revenue					
Program Revenue					
712-3725-000 U#12 2000 CHAMPION GRADER			-3,412.50		#DIV/0!
Total Program Revenue			-3,412.50		#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Revenue			-3,412.50		#DIV/0!
Expenditures					
Wages					
712-4101-000 SALARIES & WAGES			1,648.39		#DIV/0!
712-4116-000 VACATION PAY			5.46		#DIV/0!
Total Wages			1,653.85		#DIV/0!
Benefits					
712-4131-000 C.P.P.			105.90		#DIV/0!
712-4132-000 U.I.C.			38.87		#DIV/0!
712-4133-000 O.M.E.R.S.			159.63		#DIV/0!
712-4134-000 O.H.I.P.			36.53		#DIV/0!
712-4135-000 WORKER'S COMPENSATION			57.91		#DIV/0!
Total Benefits			398.84		#DIV/0!
Vehicle Exp					
712-4326-000 PARTS/REPAIRS	7,000	37,000	12,812.44	40,000	8.11%
Total Vehicle Exp	7,000	37,000	12,812.44	40,000	8.11%
Total Expenditures	7,000	37,000	14,865.13	40,000	8.11%
Total 712 U#12-2015 JD GRADER	7,000	37,000	11,452.63	40,000	8.11%
714 U#14-2019 CASE BACKHOE					
Revenue					
Program Revenue					
714-3725-000 U#14 2010 CASE BACKHOE			-1,327.50	12,000	#DIV/0!
Total Program Revenue			-1,327.50	12,000	#DIV/0!
Total Revenue			-1,327.50	12,000	#DIV/0!
Expenditures					
Wages					
714-4101-000 SALARIES & WAGES			1,130.70		#DIV/0!
714-4116-000 VACATION PAY			2.85		#DIV/0!
Total Wages			1,133.55		#DIV/0!
Benefits					
714-4131-000 C.P.P.			67.34		#DIV/0!
714-4132-000 U.I.C.			24.68		#DIV/0!
714-4133-000 O.M.E.R.S.			100.75		#DIV/0!
714-4134-000 O.H.I.P.			23.24		#DIV/0!
714-4135-000 WORKER'S COMPENSATION			36.82		#DIV/0!
Total Benefits			252.83		#DIV/0!
Vehicle Exp					
714-4326-000 PARTS/REPAIRS	5,000	5,000	8,793.00	5,000	
Total Vehicle Exp	5,000	5,000	8,793.00	5,000	
Total Expenditures	5,000	5,000	10,179.38	5,000	
Total 714 U#14-2019 CASE BACKHOE	5,000	5,000	8,851.88	17,000	240.00%
715 U#15-2008 INTERNATIONAL SINGLE					
Revenue					
Program Revenue					
715-3725-000 U#15 2008 INTER SINGLE AXLE			-892.50		#DIV/0!
Total Program Revenue			-892.50		#DIV/0!
Total Revenue			-892.50		#DIV/0!
Expenditures					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Wages					
715-4101-000 SALARIES & WAGES			1,037.14		#DIV/0!
715-4116-000 VACATION PAY			1.33		#DIV/0!
Total Wages			1,038.47		#DIV/0!
Benefits					
715-4131-000 C.P.P.			79.79		#DIV/0!
715-4132-000 U.I.C.			29.41		#DIV/0!
715-4133-000 O.M.E.R.S.			124.94		#DIV/0!
715-4134-000 O.H.I.P.			27.60		#DIV/0!
715-4135-000 WORKER'S COMPENSATION			43.73		#DIV/0!
Total Benefits			305.47		#DIV/0!
Insurance Exp					
715-4328-000 LICENSE FEES	2,000	2,000		2,000	
Total Insurance Exp	2,000	2,000		2,000	
Vehicle Exp					
715-4326-000 PARTS/REPAIRS	10,000	10,000	846.90	10,000	
Total Vehicle Exp	10,000	10,000	846.90	10,000	
Total Expenditures	12,000	12,000	2,190.84	12,000	
Total 715 U#15-2008 INTERNATIONAL SINGLE	12,000	12,000	1,298.34	12,000	
716 U#16-2017 INTERNATIONAL TANDEM					
Revenue					
Program Revenue					
716-3725-000 U#78 -			-6,221.25		#DIV/0!
Total Program Revenue			-6,221.25		#DIV/0!
Total Revenue			-6,221.25		#DIV/0!
Expenditures					
Wages					
716-4101-000 SALARIES & WAGES			1,670.96		#DIV/0!
716-4116-000 VACATION PAY			7.18		#DIV/0!
Total Wages			1,678.14		#DIV/0!
Benefits					
716-4131-000 C.P.P.			114.25		#DIV/0!
716-4132-000 U.I.C.			41.81		#DIV/0!
716-4133-000 O.M.E.R.S.			169.77		#DIV/0!
716-4134-000 O.H.I.P.			39.39		#DIV/0!
716-4135-000 WORKER'S COMPENSATION			62.44		#DIV/0!
Total Benefits			427.66		#DIV/0!
Insurance Exp					
716-4328-000 LICENSE FEES	2,000	2,000		2,000	
Total Insurance Exp	2,000	2,000		2,000	
Vehicle Exp					
716-4326-000 PARTS/REPAIRS UNIT#78	10,000	10,000	9,340.96	10,000	
Total Vehicle Exp	10,000	10,000	9,340.96	10,000	
Total Expenditures	12,000	12,000	11,446.76	12,000	
Total 716 U#16-2017 INTERNATIONAL TANDEM	12,000	12,000	5,225.51	12,000	
717 U#17-2019 FREIGHTLINER TANDEM					
Revenue					
Program Revenue					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
717-3725-000 U#17 2006 HOLLAND TRACTOR			-9,467.50		#DIV/0!
Total Program Revenue			-9,467.50		#DIV/0!
Total Revenue			-9,467.50		#DIV/0!
Expenditures					
Wages					
717-4101-000 SALARIES & WAGES			1,863.27		#DIV/0!
717-4116-000 VACATION PAY			4.39		#DIV/0!
Total Wages			1,867.66		#DIV/0!
Benefits					
717-4131-000 C.P.P.			125.98		#DIV/0!
717-4132-000 U.I.C.			46.30		#DIV/0!
717-4133-000 O.M.E.R.S.			193.86		#DIV/0!
717-4134-000 O.H.I.P.			43.51		#DIV/0!
717-4135-000 WORKER'S COMPENSATION			69.00		#DIV/0!
Total Benefits			478.65		#DIV/0!
Insurance Exp					
717-4328-000 VECHILE LICENSES	2,000	2,000		2,000	
Total Insurance Exp	2,000	2,000		2,000	
Vehicle Exp					
717-4326-000 PARTS/REPAIRS	12,000	10,000	4,159.34	10,000	
Total Vehicle Exp	12,000	10,000	4,159.34	10,000	
Total Expenditures	14,000	12,000	6,505.65	12,000	
Total 717 U#17-2019 FREIGHTLINER TANDEM	14,000	12,000	-2,961.85	12,000	
718 U#18-2012 JD LOADER 4WD					
Revenue					
Program Revenue					
718-3725-000 U#18 1993 JD LOADER			-1,144.00		#DIV/0!
Total Program Revenue			-1,144.00		#DIV/0!
Total Revenue			-1,144.00		#DIV/0!
Expenditures					
Wages					
718-4101-000 SALARIES & WAGES			959.06		#DIV/0!
718-4116-000 VACATION PAY			0.49		#DIV/0!
Total Wages			959.55		#DIV/0!
Benefits					
718-4131-000 C.P.P.			68.43		#DIV/0!
718-4132-000 U.I.C.			25.24		#DIV/0!
718-4133-000 O.M.E.R.S.			108.41		#DIV/0!
718-4134-000 O.H.I.P.			23.68		#DIV/0!
718-4135-000 WORKER'S COMPENSATION			37.51		#DIV/0!
Total Benefits			263.27		#DIV/0!
Vehicle Exp					
718-4326-000 PARTS/REPAIRS	5,000	8,000	9,415.37	10,000	25.00%
Total Vehicle Exp	5,000	8,000	9,415.37	10,000	25.00%
Total Expenditures	5,000	8,000	10,638.19	10,000	25.00%
Total 718 U#18-2012 JD LOADER 4WD	5,000	8,000	9,494.19	10,000	25.00%
719 U#19-1977 MASSEY TRACTOR					
Expenditures					

Budget-Operating & Capital Report

Zorra Township

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Vehicle Exp					
719-4326-000 PARTS/REPAIRS		1,500		1,500	
Total Vehicle Exp		1,500		1,500	
Total Expenditures		1,500		1,500	
Total 719 U#19-1977 MASSEY TRACTOR		1,500		1,500	
720 U#20-2017 CASE TRACTOR-RDSIDE					
Expenditures					
Wages					
720-4101-000 SALARIES & WAGES			1,365.96		#DIV/0!
720-4116-000 VACATION PAY			2.16		#DIV/0!
Total Wages			1,368.12		#DIV/0!
Benefits					
720-4131-000 C.P.P.			111.35		#DIV/0!
720-4132-000 U.I.C.			41.01		#DIV/0!
720-4133-000 O.M.E.R.S.			174.23		#DIV/0!
720-4134-000 O.H.I.P.			38.51		#DIV/0!
720-4135-000 WORKER'S COMPENSATION			61.02		#DIV/0!
Total Benefits			426.12		#DIV/0!
Vehicle Exp					
720-4326-000 PARTS/REPAIRS	5,000	5,000	8,651.41	8,000	60.00%
Total Vehicle Exp	5,000	5,000	8,651.41	8,000	60.00%
Total Expenditures	5,000	5,000	10,445.65	8,000	60.00%
Total 720 U#20-2017 CASE TRACTOR-RDSIDE	5,000	5,000	10,445.65	8,000	60.00%
721 U#21-2014 CAT 450- BACKHOE					
Revenue					
Program Revenue					
721-3725-000 U#21 2014 CAT BACHOE/LOADER			-11,256.00		#DIV/0!
Total Program Revenue			-11,256.00		#DIV/0!
Total Revenue			-11,256.00		#DIV/0!
Expenditures					
Wages					
721-4101-000 SALARIES & WAGES			2,482.59		#DIV/0!
721-4116-000 VACATION PAY			8.42		#DIV/0!
Total Wages			2,491.01		#DIV/0!
Benefits					
721-4131-000 C.P.P.			148.33		#DIV/0!
721-4132-000 U.I.C.			54.46		#DIV/0!
721-4133-000 O.M.E.R.S.			228.61		#DIV/0!
721-4134-000 O.H.I.P.			51.22		#DIV/0!
721-4135-000 WORKER'S COMPENSATION			81.13		#DIV/0!
Total Benefits			563.75		#DIV/0!
Vehicle Exp					
721-4326-000 PARTS/REPAIRS	8,000	18,000	24,183.74	15,000	(16.67%)
Total Vehicle Exp	8,000	18,000	24,183.74	15,000	(16.67%)
Total Expenditures	8,000	18,000	27,238.50	15,000	(16.67%)
Total 721 U#21-2014 CAT 450- BACKHOE	8,000	18,000	15,982.50	15,000	(16.67%)
722 U#22-2013 CAT GRADER					
Expenditures					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Wages					
722-4101-000 SALARIES & WAGES			3,698.34		#DIV/0!
722-4116-000 VACATION PAY			5.32		#DIV/0!
Total Wages			3,703.66		#DIV/0!
Benefits					
722-4131-000 C.P.P.			237.50		#DIV/0!
722-4132-000 U.I.C.			87.38		#DIV/0!
722-4133-000 O.M.E.R.S.			367.32		#DIV/0!
722-4134-000 O.H.I.P.			82.09		#DIV/0!
722-4135-000 WORKER'S COMPENSATION			130.09		#DIV/0!
Total Benefits			904.38		#DIV/0!
Vehicle Exp					
722-4326-000 PARTS/REPAIRS	15,000	15,000	5,606.79	15,000	
Total Vehicle Exp	15,000	15,000	5,606.79	15,000	
Total Expenditures	15,000	15,000	10,214.83	15,000	
Total 722 U#22-2013 CAT GRADER	15,000	15,000	10,214.83	15,000	
723 U#23-2015 INTERNATIONAL TANDEM					
Revenue					
Program Revenue					
723-3725-000 U#23 2015 INTERNATIONAL TANDEM			-9,003.76		#DIV/0!
Total Program Revenue			-9,003.76		#DIV/0!
Total Revenue			-9,003.76		#DIV/0!
Expenditures					
Wages					
723-4101-000 SALARIES & WAGES			2,017.74		#DIV/0!
723-4116-000 VACATION PAY			4.22		#DIV/0!
Total Wages			2,021.96		#DIV/0!
Benefits					
723-4131-000 C.P.P.			123.33		#DIV/0!
723-4132-000 U.I.C.			45.37		#DIV/0!
723-4133-000 O.M.E.R.S.			187.60		#DIV/0!
723-4134-000 O.H.I.P.			42.63		#DIV/0!
723-4135-000 WORKER'S COMPENSATION			67.55		#DIV/0!
Total Benefits			466.48		#DIV/0!
Insurance Exp					
723-4328-000 LICENSE FEES	2,000	2,000		2,000	
Total Insurance Exp	2,000	2,000		2,000	
Vehicle Exp					
723-4326-000 PARTS/REPAIRS	5,000	5,000	22,142.19	10,000	100.00%
Total Vehicle Exp	5,000	5,000	22,142.19	10,000	100.00%
Total Expenditures	7,000	7,000	24,630.63	12,000	71.43%
Total 723 U#23-2015 INTERNATIONAL TANDEM	7,000	7,000	15,626.87	12,000	71.43%
724 U#24-TRACKLESS TRACTOR-SIDEWAL					
Expenditures					
Vehicle Exp					
724-4326-000 PARTS/REPAIRS				5,000	#DIV/0!
Total Vehicle Exp				5,000	#DIV/0!
Total Expenditures				5,000	#DIV/0!

Budget-Operating & Capital Report

Zorra Township — Doing Our Part

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total 724 U#24-TRACKLESS TRACTOR-SIDEWAL				5,000	#DIV/0!
725 U#25-2007 HYDRAULIC SWEEPER					
Expenditures					
Vehicle Exp					
725-4326-000 PARTS/REPAIRS	1,500	1,500		3,000	100.00%
Total Vehicle Exp	1,500	1,500		3,000	100.00%
Total Expenditures	1,500	1,500		3,000	100.00%
Total 725 U#25-2007 HYDRAULIC SWEEPER	1,500	1,500		3,000	100.00%
726 U#26-2017 CATERPILLAR GRADER					
Revenue					
Program Revenue					
726-3725-000 U#26 1999 CHAMPION GRADER			-2,861.25		#DIV/0!
Total Program Revenue			-2,861.25		#DIV/0!
Total Revenue			-2,861.25		#DIV/0!
Expenditures					
Wages					
726-4101-000 SALARIES & WAGES			3,066.02		#DIV/0!
726-4116-000 VACATION PAY			7.64		#DIV/0!
Total Wages			3,073.66		#DIV/0!
Benefits					
726-4131-000 C.P.P.			198.24		#DIV/0!
726-4132-000 U.I.C.			72.70		#DIV/0!
726-4133-000 O.M.E.R.S.			298.16		#DIV/0!
726-4134-000 O.H.I.P.			68.40		#DIV/0!
726-4135-000 WORKER'S COMPENSATION			108.35		#DIV/0!
Total Benefits			745.85		#DIV/0!
Vehicle Exp					
726-4326-000 PARTS/REPAIRS	15,000	30,000	33,526.64	15,000	(50.00%)
Total Vehicle Exp	15,000	30,000	33,526.64	15,000	(50.00%)
Total Expenditures	15,000	30,000	37,346.15	15,000	(50.00%)
Total 726 U#26-2017 CATERPILLAR GRADER	15,000	30,000	34,484.90	15,000	(50.00%)
727 U#27-2023 CAT GRADER					
Revenue					
Program Revenue					
727-3725-000 U#27 2008 CAT GRADER			-11,655.00	10,000	#DIV/0!
Total Program Revenue			-11,655.00	10,000	#DIV/0!
Total Revenue			-11,655.00	10,000	#DIV/0!
Expenditures					
Wages					
727-4101-000 SALARIES & WAGES			1,866.67		#DIV/0!
727-4116-000 VACATION PAY			8.22		#DIV/0!
Total Wages			1,874.89		#DIV/0!
Benefits					
727-4131-000 C.P.P.			118.34		#DIV/0!
727-4132-000 U.I.C.			43.31		#DIV/0!
727-4133-000 O.M.E.R.S.			174.56		#DIV/0!
727-4134-000 O.H.I.P.			40.79		#DIV/0!
727-4135-000 WORKER'S COMPENSATION			64.64		#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Benefits			441.64		#DIV/0!
Vehicle Exp					
727-4326-000 PARTS/REPAIRS			-7,929.20		#DIV/0!
Total Vehicle Exp			-7,929.20		#DIV/0!
Total Expenditures			-5,612.67		#DIV/0!
Total 727 U#27-2023 CAT GRADER			-17,267.67	10,000	#DIV/0!
729 U#29-2009 VERMEER CHIPPER					
Revenue					
Program Revenue					
729-3725-000 U#29 2009 VERMEER CHIPPER				2,000	#DIV/0!
Total Program Revenue				2,000	#DIV/0!
Total Revenue				2,000	#DIV/0!
Expenditures					
Wages					
729-4101-000 SALARIES & WAGES			275.47		#DIV/0!
729-4103-000 OVERTIME WAGES			23.16		#DIV/0!
729-4116-000 VACATION PAY			0.55		#DIV/0!
Total Wages			299.18		#DIV/0!
Benefits					
729-4131-000 C.P.P.			17.69		#DIV/0!
729-4132-000 U.I.C.			6.50		#DIV/0!
729-4133-000 O.M.E.R.S.			26.56		#DIV/0!
729-4134-000 O.H.I.P.			6.10		#DIV/0!
729-4135-000 WORKER'S COMPENSATION			9.68		#DIV/0!
Total Benefits			66.53		#DIV/0!
Vehicle Exp					
729-4326-000 PARTS/REPAIRS	1,000	1,000	7,819.09	1,000	
Total Vehicle Exp	1,000	1,000	7,819.09	1,000	
Total Expenditures	1,000	1,000	8,184.80	1,000	
Total 729 U#29-2009 VERMEER CHIPPER	1,000	1,000	8,184.80	3,000	200.00%
730 U#30-N/A					
Expenditures					
Wages					
730-4101-000 SALARIES & WAGES			340.46		#DIV/0!
Total Wages			340.46		#DIV/0!
Benefits					
730-4131-000 C.P.P.			19.88		#DIV/0!
730-4132-000 U.I.C.			7.33		#DIV/0!
730-4133-000 O.M.E.R.S.			30.73		#DIV/0!
730-4134-000 O.H.I.P.			6.89		#DIV/0!
730-4135-000 WORKER'S COMPENSATION			10.88		#DIV/0!
Total Benefits			75.71		#DIV/0!
Total Expenditures			416.17		#DIV/0!
Total 730 U#30-N/A			416.17		#DIV/0!
732 U#32-N/A					
Expenditures					
Vehicle Exp					
732-4326-000 Parts/Repairs			351.58		#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Vehicle Exp			351.58		#DIV/0!
Total Expenditures			351.58		#DIV/0!
Total 732 U#32-N/A			351.58		#DIV/0!
733 U#33-2018 FREIGHTLINER SINGLE					
Revenue					
Program Revenue					
733-3725-000 U#33 2004 STERLING SINGLE AXLE			-3,622.50		#DIV/0!
Total Program Revenue			-3,622.50		#DIV/0!
Total Revenue			-3,622.50		#DIV/0!
Expenditures					
Wages					
733-4101-000 SALARIES AND WAGES			2,042.84		#DIV/0!
733-4116-000 VACATION PAY			25.19		#DIV/0!
Total Wages			2,068.03		#DIV/0!
Benefits					
733-4131-000 C.P.P.			122.39		#DIV/0!
733-4132-000 U.I.C.			44.38		#DIV/0!
733-4133-000 O.M.E.R.S.			165.33		#DIV/0!
733-4134-000 O.H.I.P.			41.99		#DIV/0!
733-4135-000 WORKERS' COMPENSATION			66.53		#DIV/0!
Total Benefits			440.62		#DIV/0!
Insurance Exp					
733-4328-000 LICENSE FEES	2,000	2,000		2,000	
Total Insurance Exp	2,000	2,000		2,000	
Vehicle Exp					
733-4326-000 PARTS & REPAIRS	10,000	20,000	6,732.79	10,000	(50.00%)
Total Vehicle Exp	10,000	20,000	6,732.79	10,000	(50.00%)
Total Expenditures	12,000	22,000	9,241.44	12,000	(45.45%)
Total 733 U#33-2018 FREIGHTLINER SINGLE	12,000	22,000	5,618.94	12,000	(45.45%)
734 U#34-2020 JD TRACTOR-RDSIDE MO					
Revenue					
Program Revenue					
734-3725-000 U#34 2000 JD TRACTOR			-3,969.00		#DIV/0!
Total Program Revenue			-3,969.00		#DIV/0!
Total Revenue			-3,969.00		#DIV/0!
Expenditures					
Wages					
734-4101-000 SALARIES & WAGES			430.44		#DIV/0!
734-4116-000 VACATION PAY			1.90		#DIV/0!
Total Wages			432.34		#DIV/0!
Benefits					
734-4131-000 C.P.P.			25.53		#DIV/0!
734-4132-000 U.I.C.			9.39		#DIV/0!
734-4133-000 O.M.E.R.S.			38.48		#DIV/0!
734-4134-000 O.H.I.P.			8.83		#DIV/0!
734-4135-000 WORKER'S COMPENSATION			13.98		#DIV/0!
Total Benefits			96.21		#DIV/0!
Vehicle Exp					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
734-4326-000 PARTS/REPAIRS	7,000	7,000	3,173.88	7,000	
Total Vehicle Exp	7,000	7,000	3,173.88	7,000	
Total Expenditures	7,000	7,000	3,702.43	7,000	
Total 734 U#34-2020 JD TRACTOR-RDSIDE MO	7,000	7,000	-266.57	7,000	
735 U#35-N/A					
Expenditures					
Wages					
735-4101-000 SALARIES & WAGES			4,150.17		#DIV/0!
735-4116-000 VACATION PAY			7.25		#DIV/0!
Total Wages			4,157.42		#DIV/0!
Benefits					
735-4131-000 C.P.P.			253.56		#DIV/0!
735-4132-000 U.I.C.			93.12		#DIV/0!
735-4133-000 O.M.E.R.S.			386.19		#DIV/0!
735-4134-000 O.H.I.P.			87.53		#DIV/0!
735-4135-000 WORKER'S COMPENSATION			138.72		#DIV/0!
Total Benefits			959.12		#DIV/0!
Vehicle Exp					
735-4326-000 PARTS/REPAIRS			253.19		#DIV/0!
Total Vehicle Exp			253.19		#DIV/0!
Total Expenditures			5,369.73		#DIV/0!
Total 735 U#35-N/A			5,369.73		#DIV/0!
737 U#37-2014 JD GRADER					
Revenue					
Program Revenue					
737-3725-000 UNIT#37 2013 JOHN DEERE GRADER 772GP			-14,118.00		#DIV/0!
Total Program Revenue			-14,118.00		#DIV/0!
Total Revenue			-14,118.00		#DIV/0!
Expenditures					
Wages					
737-4101-000 SALARIES & WAGES			4,927.13		#DIV/0!
737-4116-000 VACATION PAY			10.17		#DIV/0!
Total Wages			4,937.30		#DIV/0!
Benefits					
737-4131-000 C.P.P.			293.21		#DIV/0!
737-4132-000 U.I.C.			107.85		#DIV/0!
737-4133-000 O.M.E.R.S.			450.52		#DIV/0!
737-4134-000 E.H.T.			101.31		#DIV/0!
737-4135-000 WORKERS COMPENSATION			160.54		#DIV/0!
Total Benefits			1,113.43		#DIV/0!
Vehicle Exp					
737-4326-000 PARTS/REPAIRS	7,000	10,000	34,535.42	15,000	50.00%
Total Vehicle Exp	7,000	10,000	34,535.42	15,000	50.00%
Total Expenditures	7,000	10,000	40,586.15	15,000	50.00%
Total 737 U#37-2014 JD GRADER	7,000	10,000	26,468.15	15,000	50.00%
738 U#38-2018 JD COMPACT TRACTOR					
Expenditures					
Wages					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
738-4101-000 SALARIES & WAGES			1,585.82		#DIV/0!
738-4116-000 VACATION PAY			7.68		#DIV/0!
Total Wages			1,593.50		#DIV/0!
Benefits					
738-4131-000 C.P.P.			103.41		#DIV/0!
738-4132-000 U.I.C.			37.80		#DIV/0!
738-4133-000 O.M.E.R.S			150.81		#DIV/0!
738-4134-000 E.H.T.			35.62		#DIV/0!
738-4135-000 WORKER'S COMPENSATION			56.41		#DIV/0!
Total Benefits			384.05		#DIV/0!
Vehicle Exp					
738-4326-000 PARTS/REPAIRS	3,000	5,000	886.51	5,000	
Total Vehicle Exp	3,000	5,000	886.51	5,000	
Total Expenditures	3,000	5,000	2,864.06	5,000	
Total 738 U#38-2018 JD COMPACT TRACTOR	3,000	5,000	2,864.06	5,000	
740 U#40-2021 VOTEX JUMBO MOWER					
Expenditures					
Vehicle Exp					
740-4326-000 Unit40-Mower -Vehicle Maintenance-			2,757.17	4,000	#DIV/0!
Total Vehicle Exp			2,757.17	4,000	#DIV/0!
Total Expenditures			2,757.17	4,000	#DIV/0!
Total 740 U#40-2021 VOTEX JUMBO MOWER			2,757.17	4,000	#DIV/0!
741 U#42-2017 DIAMOND MOWER					
Expenditures					
Vehicle Exp					
741-4326-000 MOWER#41-REPAIRS			2,757.05	4,000	#DIV/0!
Total Vehicle Exp			2,757.05	4,000	#DIV/0!
Total Expenditures			2,757.05	4,000	#DIV/0!
Total 741 U#42-2017 DIAMOND MOWER			2,757.05	4,000	#DIV/0!
742 U#42-2017 DIAMOND MOWER					
Expenditures					
Vehicle Exp					
742-4326-000 U#42-2017 DIAMOND MOWER-Vehicle Maintenance-			4,918.23		#DIV/0!
Total Vehicle Exp			4,918.23		#DIV/0!
Total Expenditures			4,918.23		#DIV/0!
Total 742 U#42-2017 DIAMOND MOWER			4,918.23		#DIV/0!
743 U#43-2024 JD ZERO TURN MOWER					
Expenditures					
Vehicle Exp					
743-4326-000 U#43-2024 JD ZERO TURN MOWER-Vehicle Maintenanc			16.69		#DIV/0!
Total Vehicle Exp			16.69		#DIV/0!
Total Expenditures			16.69		#DIV/0!
Total 743 U#43-2024 JD ZERO TURN MOWER			16.69		#DIV/0!
744 U#44-WATER TRUCK					
Expenditures					
Vehicle Exp					
744-4326-000 Vehicle Maintenance -Water Truck	3,000	3,000	1,192.16	3,000	
Total Vehicle Exp	3,000	3,000	1,192.16	3,000	

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Expenditures	3,000	3,000	1,192.16	3,000	
Total 744 U#44-WATER TRUCK	3,000	3,000	1,192.16	3,000	
745 U#45-2022 CAT GRADER					
Revenue					
Program Revenue					
745-3725-000 U#45-2021 GRADER-MACHINE TIME			-3,780.00		#DIV/0!
Total Program Revenue			-3,780.00		#DIV/0!
Total Revenue			-3,780.00		#DIV/0!
Expenditures					
Vehicle Exp					
745-4326-000 PW U#45-2021 GRADER-PARTS/REPAIRS	7,000	27,000	15,658.60	10,000	(62.96%)
Total Vehicle Exp	7,000	27,000	15,658.60	10,000	(62.96%)
Total Expenditures	7,000	27,000	15,658.60	10,000	(62.96%)
Total 745 U#45-2022 CAT GRADER	7,000	27,000	11,878.60	10,000	(62.96%)
Total Equipment	198,080	322,180	238,391.51	318,480	(1.15%)
Bridges & Culverts					
750 P.W. BRIDGES & CULVERTS					
Expenditures					
Wages					
750-4101-000 SALARIES & WAGES			11,551.17		#DIV/0!
750-4116-000 VACATION PAY			26.60		#DIV/0!
Total Wages			11,577.77		#DIV/0!
Benefits					
750-4131-000 C.P.P.			653.81		#DIV/0!
750-4132-000 U.I.C.			240.80		#DIV/0!
750-4133-000 O.M.E.R.S.			1,042.49		#DIV/0!
750-4134-000 O.H.I.P.			233.86		#DIV/0!
750-4135-000 WORKER'S COMPENSATION			368.92		#DIV/0!
Total Benefits			2,539.88		#DIV/0!
Administration Exp					
750-4350-000 CONTRACTED SERVICES	5,000	5,000	12,449.45	5,000	
Total Administration Exp	5,000	5,000	12,449.45	5,000	
Equipment & Supplies					
750-4312-000 OPERATING EQUIPMENT & SUPPLIES	10,000	15,000	5,258.53	15,000	
Total Equipment & Supplies	10,000	15,000	5,258.53	15,000	
Vehicle Exp					
750-4725-000 BRIDGES & CULVERTS - EQUIPMENT RENTAL			630.00		#DIV/0!
Total Vehicle Exp			630.00		#DIV/0!
Total Expenditures	15,000	20,000	32,455.63	20,000	
Total 750 P.W. BRIDGES & CULVERTS	15,000	20,000	32,455.63	20,000	
Total Bridges & Culverts	15,000	20,000	32,455.63	20,000	
Roadside Maintenance					
751 P.W. ROADSIDE MAINTENANCE					
Expenditures					
Wages					
751-4101-000 SALARIES & WAGES			87,152.93		#DIV/0!
751-4103-000 OVERTIME WAGES			669.41		#DIV/0!
751-4116-000 VACATION PAY			157.43		#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Wages			87,979.77		#DIV/0!
Benefits					
751-4131-000 C.P.P.			5,322.66		#DIV/0!
751-4132-000 U.I.C.			1,930.67		#DIV/0!
751-4133-000 O.M.E.R.S.			8,191.13		#DIV/0!
751-4134-000 O.H.I.P.			1,847.06		#DIV/0!
751-4135-000 WORKER'S COMPENSATION			2,923.28		#DIV/0!
Total Benefits			20,214.80		#DIV/0!
Administration Exp					
751-4350-000 CONTRACTED SERVICES	100,000	100,000	43,937.67	100,000	
Total Administration Exp	100,000	100,000	43,937.67	100,000	
Equipment & Supplies					
751-4312-000 OPERATING EQUIPMENT & SUPPLIES	8,000	9,000	12,926.85	9,000	
Total Equipment & Supplies	8,000	9,000	12,926.85	9,000	
Vehicle Exp					
751-4725-000 ROADSIDE MAINT - EQUIPMENT RENTAL			19,248.75		#DIV/0!
Total Vehicle Exp			19,248.75		#DIV/0!
Total Expenditures	108,000	109,000	184,307.84	109,000	
Total 751 P.W. ROADSIDE MAINTENANCE	108,000	109,000	184,307.84	109,000	
Total Roadside Maintenance	108,000	109,000	184,307.84	109,000	
Hardtop Maintenance					
752 P.W. HARDTOP MAINTENANCE					
Expenditures					
Wages					
752-4101-000 SALARIES & WAGES			18,554.11		#DIV/0!
752-4103-000 OVERTIME WAGES			281.80		#DIV/0!
752-4116-000 VACATION PAY			33.81		#DIV/0!
Total Wages			18,869.72		#DIV/0!
Benefits					
752-4131-000 C.P.P.			1,202.26		#DIV/0!
752-4132-000 U.I.C.			439.60		#DIV/0!
752-4133-000 O.M.E.R.S.			1,866.22		#DIV/0!
752-4134-000 O.H.I.P.			419.28		#DIV/0!
752-4135-000 WORKER'S COMPENSATION			664.39		#DIV/0!
Total Benefits			4,591.75		#DIV/0!
Administration Exp					
752-4350-000 CONTRACTED SERVICES	105,000	145,000	139,524.74	145,000	
Total Administration Exp	105,000	145,000	139,524.74	145,000	
Equipment & Supplies					
752-4312-000 OPERATING EQUIPMENT & SUPPLIES	20,000	20,000	1,526.40	20,000	
Total Equipment & Supplies	20,000	20,000	1,526.40	20,000	
Vehicle Exp					
752-4725-000 HARDTOP MAINTENANCE - EQUIPMENT RENATL			1,590.50		#DIV/0!
Total Vehicle Exp			1,590.50		#DIV/0!
Total Expenditures	125,000	165,000	166,103.11	165,000	
Total 752 P.W. HARDTOP MAINTENANCE	125,000	165,000	166,103.11	165,000	
Total Hardtop Maintenance	125,000	165,000	166,103.11	165,000	
Loosetop Maintenance					

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
753 P.W. LOOSETOP MAINTENANCE					
Expenditures					
Wages					
753-4101-000 SALARIES & WAGES			113,792.27		#DIV/0!
753-4103-000 OVERTIME WAGES			11,938.05		#DIV/0!
753-4116-000 VACATION PAY			372.67		#DIV/0!
Total Wages			126,102.99		#DIV/0!
Benefits					
753-4131-000 C.P.P.			7,507.72		#DIV/0!
753-4132-000 U.I.C.			2,730.29		#DIV/0!
753-4133-000 O.M.E.R.S.			11,372.21		#DIV/0!
753-4134-000 O.H.I.P.			2,611.09		#DIV/0!
753-4135-000 WORKER'S COMPENSATION			4,116.06		#DIV/0!
Total Benefits			28,337.37		#DIV/0!
Administration Exp					
753-4350-000 CONTRACTED SERVICES	240,000	220,000	213,116.10	230,000	4.55%
Total Administration Exp	240,000	220,000	213,116.10	230,000	4.55%
Equipment & Supplies					
753-4312-000 OPERATING EQUIPMENT & SUPPLIES	595,000	585,000	385,421.08	570,000	(2.56%)
Total Equipment & Supplies	595,000	585,000	385,421.08	570,000	(2.56%)
Vehicle Exp					
753-4725-000 LOOSE TOP MAINTENANCE- EQUIPMENT RENTAL			22,067.25		#DIV/0!
Total Vehicle Exp			22,067.25		#DIV/0!
Total Expenditures	835,000	805,000	775,044.79	800,000	(0.62%)
Total 753 P.W. LOOSETOP MAINTENANCE	835,000	805,000	775,044.79	800,000	(0.62%)
Total Loosetop Maintenance	835,000	805,000	775,044.79	800,000	(0.62%)
Winter Control					
754 P.W. WINTER CONTROL					
Expenditures					
Wages					
754-4101-000 SALARIES & WAGES			40,951.78		#DIV/0!
754-4103-000 OVERTIME WAGES			26,774.98		#DIV/0!
754-4105-000 PART TIME WAGES			1,093.80		#DIV/0!
754-4116-000 VACATION PAY			839.37		#DIV/0!
Total Wages			69,659.93		#DIV/0!
Benefits					
754-4131-000 C.P.P.			3,993.70		#DIV/0!
754-4132-000 U.I.C.			1,441.66		#DIV/0!
754-4133-000 O.M.E.R.S.			5,275.87		#DIV/0!
754-4134-000 O.H.I.P.			1,339.26		#DIV/0!
754-4135-000 WORKER'S COMPENSATION			2,232.14		#DIV/0!
Total Benefits			14,282.63		#DIV/0!
Administration Exp					
754-4350-000 CONTRACTED SERVICES	30,000	40,000		40,000	
Total Administration Exp	30,000	40,000		40,000	
Equipment & Supplies					
754-4312-000 OPERATING EQUIPMENT & SUPPLIES	70,000	125,000	5,312.03	125,000	
Total Equipment & Supplies	70,000	125,000	5,312.03	125,000	

Budget-Operating & Capital Report

Zorra Township

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Vehicle Exp					
754-4725-000 WINTER CONTROL - EQUIPMENT RENTAL			29,539.26		#DIV/0!
Total Vehicle Exp			29,539.26		#DIV/0!
Total Expenditures	100,000	165,000	118,793.85	165,000	
Total 754 P.W. WINTER CONTROL	100,000	165,000	118,793.85	165,000	
Total Winter Control	100,000	165,000	118,793.85	165,000	
Safety Device Maintenance					
755 P.W. SAFETY DEVICES MTCE.					
Expenditures					
Wages					
755-4101-000 SALARIES & WAGES			6,947.44		#DIV/0!
755-4103-000 OVERTIME WAGES			1,399.38		#DIV/0!
755-4116-000 VACATION PAY			36.31		#DIV/0!
Total Wages			8,383.13		#DIV/0!
Benefits					
755-4131-000 C.P.P.			490.98		#DIV/0!
755-4132-000 U.I.C.			177.99		#DIV/0!
755-4133-000 O.M.E.R.S.			749.10		#DIV/0!
755-4134-000 O.H.I.P.			175.40		#DIV/0!
755-4135-000 WORKER'S COMPENSATION			277.97		#DIV/0!
Total Benefits			1,871.44		#DIV/0!
Administration Exp					
755-4350-000 CONTRACTED SERVICES	51,000	51,000	74,054.97	60,000	17.65%
Total Administration Exp	51,000	51,000	74,054.97	60,000	17.65%
Equipment & Supplies					
755-4312-000 OPERATING EQUIPMENT & SUPPLIES	30,000	50,000	6,096.39	45,000	(10.00%)
Total Equipment & Supplies	30,000	50,000	6,096.39	45,000	(10.00%)
Total Expenditures	81,000	101,000	90,405.93	105,000	3.96%
Total 755 P.W. SAFETY DEVICES MTCE.	81,000	101,000	90,405.93	105,000	3.96%
Total Safety Device Maintenance	81,000	101,000	90,405.93	105,000	3.96%
Storm Damage					
768 P.W. STORM DAMAGE					
Expenditures					
Wages					
768-4101-000 STORM DAMAGE-SALARIES & WAGES			21,244.13		#DIV/0!
768-4103-000 STORM DAMAGE-OVERTIME WAGES			7,968.91		#DIV/0!
768-4116-000 STORM DAMAGE-VACATION PAY			42.97		#DIV/0!
Total Wages			29,256.01		#DIV/0!
Benefits					
768-4131-000 STORM DAMAGE-C.P.P.			1,824.69		#DIV/0!
768-4132-000 STORM DAMAGE-U.I.C.			642.96		#DIV/0!
768-4133-000 STORM DAMAGE-O.M.E.R.S.			2,781.44		#DIV/0!
768-4134-000 STORM DAMAGE-E.H.T.			643.37		#DIV/0!
768-4135-000 STORM DAMAGE-WORKER'S COMPENSATION			1,019.48		#DIV/0!
Total Benefits			6,911.94		#DIV/0!
Vehicle Exp					
768-4725-000 STORM DAMAGE - EQUIPMENT RENTAL			4,229.25		#DIV/0!
Total Vehicle Exp			4,229.25		#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Expenditures			40,397.20		#DIV/0!
Total 768 P.W. STORM DAMAGE			40,397.20		#DIV/0!
Total Storm Damage			40,397.20		#DIV/0!
765 Bridge #31-COMRIF					
Expenditures					
Administration Exp					
765-4350-000 CONTRACTED SERVICES			101,641.87		#DIV/0!
Total Administration Exp			101,641.87		#DIV/0!
Total Expenditures			101,641.87		#DIV/0!
Total 765 Bridge #31-COMRIF			101,641.87		#DIV/0!
767 Bridge Projects					
Revenue					
Other Revenue					
767-3950-000 Federal Gas Tax Interest			-36,201.96		#DIV/0!
Total Other Revenue			-36,201.96		#DIV/0!
Program Revenue					
767-3400-000 Provinical Grants			-135,632.68		#DIV/0!
Total Program Revenue			-135,632.68		#DIV/0!
Contributions from Revenue					
767-3990-000 Transfers from Reserves	-951,000			-662,450	#DIV/0!
767-3992-000 Transfers from Reserve Funds	-260,000				#DIV/0!
Total Contributions from Revenue	-1,211,000			-662,450	#DIV/0!
Total Revenue	-1,211,000		-171,834.64	-662,450	#DIV/0!
Expenditures					
Administration Exp					
767-4350-000 CONTRACTED SERVICES	1,502,570		30,959.28	662,450	#DIV/0!
Total Administration Exp	1,502,570		30,959.28	662,450	#DIV/0!
Total Expenditures	1,502,570		30,959.28	662,450	#DIV/0!
Total 767 Bridge Projects	291,570		-140,875.36		#DIV/0!
777 21Ln-Del-Sull-Bates-Young-Milt					
Expenditures					
Vehicle Exp					
777-4725-000 Equipment Rental-Ln21-Delat-Sulliv-Bates-Ynng-Milt			-36.00		#DIV/0!
Total Vehicle Exp			-36.00		#DIV/0!
Total Expenditures			-36.00		#DIV/0!
Total 777 21Ln-Del-Sull-Bates-Young-Milt			-36.00		#DIV/0!
778 RD 64 (Hunt to 15)					
Revenue					
Contributions from Revenue					
778-3992-000 Transfers from Reserve Funds	-10,465				#DIV/0!
Total Contributions from Revenue	-10,465				#DIV/0!
Total Revenue	-10,465				#DIV/0!
Total 778 RD 64 (Hunt to 15)	-10,465				#DIV/0!
779 Rd 98 (E of #6 to 29)					
Revenue					
Contributions from Revenue					
779-3992-000 Transfers from Reserve Funds	-643,123				#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Contributions from Revenue	-643,123				#DIV/0!
Total Revenue	-643,123				#DIV/0!
Expenditures					
Wages					
779-4101-000 Rd 98 (E of #6 to 29) Wages			972.25		#DIV/0!
Total Wages			972.25		#DIV/0!
Benefits					
779-4131-000 Rd 98 (E of #6 to 29) C.P.P.			55.81		#DIV/0!
779-4132-000 Rd 98 (E of #6 to 29) E.I.			20.60		#DIV/0!
779-4133-000 Rd 98 (E of #6 to 29) OMERS			89.04		#DIV/0!
779-4134-000 Rd 98 (E of #6 to 29) E.H.T.			19.32		#DIV/0!
779-4135-000 Rd 98 (E of #6 to 29) W.S.I.B.			30.62		#DIV/0!
Total Benefits			215.39		#DIV/0!
Total Expenditures			1,187.64		#DIV/0!
Total 779 Rd 98 (E of #6 to 29)	-643,123		1,187.64		#DIV/0!
780 Surface Treatment					
Revenue					
Contributions from Revenue					
780-3990-000 Transfers from Reserves				-145,000	#DIV/0!
Total Contributions from Revenue				-145,000	#DIV/0!
Total Revenue				-145,000	#DIV/0!
Total 780 Surface Treatment				-145,000	#DIV/0!
781 Embro (43 to SWOX)					
Revenue					
Contributions from Revenue					
781-3990-000 Transfers from Reserves	-113,508				#DIV/0!
Total Contributions from Revenue	-113,508				#DIV/0!
Total Revenue	-113,508				#DIV/0!
Total 781 Embro (43 to SWOX)	-113,508				#DIV/0!
782 Piovesan (Embro to Embro)					
Revenue					
Contributions from Revenue					
782-3990-000 Transfers from Reserves	-74,250				#DIV/0!
Total Contributions from Revenue	-74,250				#DIV/0!
Total Revenue	-74,250				#DIV/0!
Total 782 Piovesan (Embro to Embro)	-74,250				#DIV/0!
783 Rd 78 (35 to 37)					
Expenditures					
Wages					
783-4101-000 RD 78 (35 to 37) Full Time Regular Wages			18,717.32		#DIV/0!
783-4103-000 Rd 78 (35 to 37) Overtime Wages			586.53		#DIV/0!
Total Wages			19,303.85		#DIV/0!
Benefits					
783-4131-000 Rd 78 (35 to 37) C.P.P.			1,130.43		#DIV/0!
783-4132-000 Rd 78 (35 to 37) E.I. (Emplyment Insurance)			329.40		#DIV/0!
783-4133-000 Rd 78 (35 to 37) O.M.E.R.S.			1,821.16		#DIV/0!
783-4134-000 Rd 78 (35 to 37) E.H.T. (Employer's Health Tax)			423.87		#DIV/0!
783-4135-000 Rd 78 (35 to 37) W.C.B.			671.67		#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Benefits			4,376.53		#DIV/0!
Administration Exp					
783-4350-000 Rd 78 (35 to 37) Contracted services			345,838.32		#DIV/0!
Total Administration Exp			345,838.32		#DIV/0!
Equipment & Supplies					
783-4312-000 Rd 78 (35 to 37) Operating Equipment & Supplies			13,522.39		#DIV/0!
Total Equipment & Supplies			13,522.39		#DIV/0!
Vehicle Exp					
783-4725-000 Rd 78 (35 to 37) Equipment Rental			4,412.36		#DIV/0!
Total Vehicle Exp			4,412.36		#DIV/0!
Total Expenditures			387,453.45		#DIV/0!
Total 783 Rd 78 (35 to 37)			387,453.45		#DIV/0!
784 Rd 35 (74 - 68)					
Expenditures					
Wages					
784-4101-000 Rd 35 (68 to 74) Full Time Regular Wages			25,438.95		#DIV/0!
784-4103-000 Rd 35 (68 to 74) Overtime Wages			9,007.60		#DIV/0!
Total Wages			34,446.55		#DIV/0!
Benefits					
784-4131-000 Rd 35 (68 to 74) C.P.P. (Canada Pension)			2,234.97		#DIV/0!
784-4132-000 Rd 35 (68 to 74) E.I. (Employment Insurance)			743.90		#DIV/0!
784-4133-000 Rd 35 (68 to 74) O.M.E.R.S			3,317.76		#DIV/0!
784-4134-000 Rd 35 (68 to 74) E.H.T. (Employer Health Tax			789.37		#DIV/0!
784-4135-000 Rd 35 (68 to 74) W.C.B. (Worker's Compensation)			1,250.84		#DIV/0!
Total Benefits			8,336.84		#DIV/0!
Administration Exp					
784-4350-000 Rd 35 (68 to 74) Contracted Services			341,593.58		#DIV/0!
Total Administration Exp			341,593.58		#DIV/0!
Equipment & Supplies					
784-4312-000 Rd 35 (68 to 74) Operating Equipment & Supplies			3,118.36		#DIV/0!
Total Equipment & Supplies			3,118.36		#DIV/0!
Vehicle Exp					
784-4725-000 Rd 35 (68 to 74) Equipment Rental			5,288.35		#DIV/0!
Total Vehicle Exp			5,288.35		#DIV/0!
Total Expenditures			392,783.68		#DIV/0!
Total 784 Rd 35 (74 - 68)			392,783.68		#DIV/0!
785 Rd 60 (45 to Hunt Rd)					
Expenditures					
Wages					
785-4101-000 Rd 60 (Cr 45 to Hunt) Full Time Regular Wages			97.31		#DIV/0!
Total Wages			97.31		#DIV/0!
Benefits					
785-4131-000 Rd 60 (Cr 45 to Hunt) C.P.P. (Canada Pension)			5.48		#DIV/0!
785-4132-000 Rd 60 (Cr 45 to Hunt) E.I. (Employment Insurance)			2.02		#DIV/0!
785-4133-000 Rd 60 (Cr 45 to Hunt) O.M.E.R.S.			8.75		#DIV/0!
785-4134-000 Rd 60 (Cr 45 to Hunt E.H.T			1.90		#DIV/0!
785-4135-000 Rd 60 (Cr 45 to Hunt) WSIB			3.01		#DIV/0!
Total Benefits			21.16		#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Expenditures			118.47		#DIV/0!
Total 785 Rd 60 (45 to Hunt Rd)			118.47		#DIV/0!
786 741923-Rd 74 (19to 23)					
Revenue					
Contributions from Revenue					
786-3990-000 Transfers from Reserves				-416,451	#DIV/0!
Total Contributions from Revenue				-416,451	#DIV/0!
Total Revenue				-416,451	#DIV/0!
Total 786 741923-Rd 74 (19to 23)				-416,451	#DIV/0!
787 Cobble Hills - 96 to 7					
Revenue					
Contributions from Revenue					
787-3990-000 Transfers from Reserves				-486,327	#DIV/0!
Total Contributions from Revenue				-486,327	#DIV/0!
Total Revenue				-486,327	#DIV/0!
Total 787 Cobble Hills - 96 to 7				-486,327	#DIV/0!
788 Pemberton-North Town Ln to CN					
Revenue					
Contributions from Revenue					
788-3990-000 Transfers from Reserves				-577,000	#DIV/0!
Total Contributions from Revenue				-577,000	#DIV/0!
Total Revenue				-577,000	#DIV/0!
Total 788 Pemberton-North Town Ln to CN				-577,000	#DIV/0!
790 Sidewalks					
Expenditures					
Equipment & Supplies					
790-4312-000 Sidewalks-Operating Equipment & Supplies			32.54		#DIV/0!
Total Equipment & Supplies			32.54		#DIV/0!
Total Expenditures			32.54		#DIV/0!
Total 790 Sidewalks			32.54		#DIV/0!
Total Capital	-549,776		742,306.29	-1,624,778	#DIV/0!
Total Public Transportation	4,198,552	4,581,294	3,633,063.04	4,229,788	(7.67%)
Robinson Pit					
800 Robinson Land					
Expenditures					
Wages					
800-4101-000 Salaries & Wages			158.31		#DIV/0!
Total Wages			158.31		#DIV/0!
Benefits					
800-4131-000 C.P.P.			9.55		#DIV/0!
800-4132-000 U. I. C.			3.51		#DIV/0!
800-4133-000 O M E R S			15.26		#DIV/0!
800-4134-000 E H T			3.29		#DIV/0!
800-4135-000 WORKERS COMPENSATION			5.24		#DIV/0!
Total Benefits			36.85		#DIV/0!
Administration Exp					
800-4340-000 Legal Expenses	2,000	2,000		2,000	

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
800-4342-000 Consulting Fees	5,000	5,000	3,022.27	5,000	
800-4350-000 Contracted Services	45,000	45,000	20,889.30	45,000	
Total Administration Exp	52,000	52,000	23,911.57	52,000	
Equipment & Supplies					
800-4312-000 Operating Equipment & Supplies	1,500	1,500	1,326.63	1,500	
Total Equipment & Supplies	1,500	1,500	1,326.63	1,500	
Building & Property					
800-4325-000 Land Improvements	500	500		500	
Total Building & Property	500	500		500	
Vehicle Exp					
800-4367-000 Licenses & Permits	21,000	21,000	5,000.00	21,000	
Total Vehicle Exp	21,000	21,000	5,000.00	21,000	
Total Expenditures	75,000	75,000	30,433.36	75,000	
Total Robinson Pit	75,000	75,000	30,433.36	75,000	
Total Operating	7,025,869	1,471,418	4,623,382.45	8,405,847	471.28%
Capital					
100 General Government					
Expenditures					
Capital					
100-9320-000 Administration Building - Capital		6,810,000	894,086.74	325,000	(95.23%)
100-9320-501 Gen Gov-Capital-ZMCC- OFFICE CAP			2,175,265.66		#DIV/0!
100-9324-000 General Administration - Equipment - Capital	10,000	20,900	123,120.95	10,000	(52.15%)
100-9324-502 Gen Gov-Capital-Equip-OFFICE			156,299.99		#DIV/0!
Total Capital	10,000	6,830,900	3,348,773.34	335,000	(95.10%)
Total Expenditures	10,000	6,830,900	3,348,773.34	335,000	(95.10%)
Total General Government	10,000	6,830,900	3,348,773.34	335,000	(95.10%)
111 PSAB/ASSET MANAGEMENT					
Expenditures					
Capital					
111-9324-000 PSAB/ASSET MANAGEMENT-Capital - Equip	21,000		9,158.40		#DIV/0!
Total Capital	21,000		9,158.40	0	#DIV/0!
Total Expenditures	21,000		9,158.40	0	#DIV/0!
Total Asset Management	21,000		9,158.40	0	#DIV/0!
Total General Government	31,000	6,830,900	3,357,931.74	335,000	(95.10%)
120 General Fire Protection					
Expenditures					
Capital					
120-9000-000 General Fire Dept. - Capital		16,500			(100.00%)
120-9000-521 General Fire Dep Cap-FIRE-GENERAL-CAP			-1,852.03		#DIV/0!
120-9320-000 FIRE -CAPITAL -BUILDINGS	2,500	10,000		11,323	13.23%
120-9324-000 Fire Dept -Capital - Equipment-	121,550	127,615	2,251.59	154,798	21.30%
120-9324-522 General Fire-Capital - Equip-FIRE-EQUIP-CAPIT			56,354.47		#DIV/0!
120-9326-000 General Fire Protection-Capital - Vehicles-	650,000			70,000	#DIV/0!
Total Capital	774,050	154,115	56,754.03	236,121	53.21%

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Expenditures	774,050	154,115	56,754.03	236,121	53.21%
Total Fire Services	774,050	154,115	56,754.03	236,121	53.21%
130 Building Dept.					
Expenditures					
Capital					
130-9326-000 Building Dept.-Capital - Vehicles-				70,000	#DIV/0!
Total Capital				70,000	#DIV/0!
Total Expenditures				70,000	#DIV/0!
Total 130 Building Dept.				70,000	#DIV/0!
Total Building Services				70,000	#DIV/0!
131 By-Law Enforcement					
Expenditures					
Capital					
131-9326-000 By-Law Enforcement-Capital - Vehicles	25,000				#DIV/0!
Total Capital	25,000				#DIV/0!
Total Expenditures	25,000				#DIV/0!
Total ByLaw Services	25,000				#DIV/0!
Total Protection Services	799,050	154,115	56,754.03	306,121	98.63%
240 General Recreation Dept.					
Expenditures					
Capital					
240-9320-000 Capital - Buildings		140,000		36,000	(74.29%)
240-9324-000 General Recreation Equipment - Capital	75,000			20,000	#DIV/0!
Total Capital	75,000	140,000		56,000	(60.00%)
Total Expenditures	75,000	140,000		56,000	(60.00%)
Total General Recreation	75,000	140,000		56,000	(60.00%)
231 Thamesford Library					
Expenditures					
Capital					
231-9320-000 Library Building - Capital		43,600	6,630.00	4,800	(88.99%)
Total Capital		43,600	6,630.00	4,800	(88.99%)
Total Expenditures		43,600	6,630.00	4,800	(88.99%)
Total Thamesford Library		43,600	6,630.00	4,800	(88.99%)
262 Matheson Park					
Expenditures					
Capital					
262-9320-000 Capital - Buildings	6,000				#DIV/0!
262-9324-000 Matheson Park-Capital - Equipment	15,000				#DIV/0!
Total Capital	21,000				#DIV/0!
Total Expenditures	21,000				#DIV/0!
Total Matheson Park	21,000				#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
263 MEMORIAL PARK - EMBRO					
Expenditures					
Capital					
263-9320-000 Memorial Park - Capital				100,000	#DIV/0!
Total Capital				100,000	#DIV/0!
Total Expenditures				100,000	#DIV/0!
Total Memorial Park - Embro				100,000	#DIV/0!
264 E C C Park					
Expenditures					
Capital					
264-9000-000 Passive Park - E.C.C. - Capital	194,000	194,000	7,282.56	10,000	(94.85%)
264-9000-551 ECC PARK-Capital-EZCC-PASSIVE PARK			186,872.22		#DIV/0!
Total Capital	194,000	194,000	194,154.78	10,000	(94.85%)
Total Expenditures	194,000	194,000	194,154.78	10,000	(94.85%)
Total Embro Community Center Park	194,000	194,000	194,154.78	10,000	(94.85%)
300 Thamesford Parks					
Expenditures					
Capital					
300-9324-000 Capital - Equipment				355,000	#DIV/0!
300-9400-000 Thamesford-Capital-Trails	30,000	30,000	6,744.78		(100.00%)
300-9400-561 Thamesford Parks-Capital-Trails-THAMESFORD PRK-T			18,190.76		#DIV/0!
Total Capital	30,000	30,000	24,935.54	355,000	1,083.33%
Total Expenditures	30,000	30,000	24,935.54	355,000	1,083.33%
Total Thamesford Parks	30,000	30,000	24,935.54	355,000	1,083.33%
301 North Park					
Expenditures					
Capital					
301-9000-000 Thamesford North Park - Capital			6,000.00		#DIV/0!
301-9324-000 North Park-Capital - Equipment-	95,000		94,579.97		#DIV/0!
Total Capital	95,000		100,579.97		#DIV/0!
Total Expenditures	95,000		100,579.97		#DIV/0!
Total North Park	95,000		100,579.97		#DIV/0!
302 Lions/South park					
Expenditures					
Capital					
302-9400-000 Lions/South park-Capital - Trails	9,350	11,342	18,199.05		(100.00%)
Total Capital	9,350	11,342	18,199.05		(100.00%)
Total Expenditures	9,350	11,342	18,199.05		(100.00%)
Total Lions/South Park	9,350	11,342	18,199.05		(100.00%)
305 Trails					
Expenditures					
Capital					
305-9400-000 Capital - Trails				40,000	#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Capital				40,000	#DIV/0!
Total Expenditures				40,000	#DIV/0!
Total Trails				40,000	#DIV/0!
306 Grace Patterson Park					
Expenditures					
Capital					
306-9324-000 Capital - Equipment	10,000				#DIV/0!
Total Capital	10,000				#DIV/0!
Total Expenditures	10,000				#DIV/0!
Total Grace Patterson Park	10,000				#DIV/0!
370 Thamesford Pool					
Expenditures					
Capital					
370-9320-000 Thamesford Pool-Capital - Buildings-	14,000			12,000	#DIV/0!
Total Capital	14,000			12,000	#DIV/0!
Total Expenditures	14,000			12,000	#DIV/0!
Total Thamesford Pool	14,000			12,000	#DIV/0!
390 T D R C					
Expenditures					
Capital					
390-9320-000 Thamesford Arena - Building - Capital	42,000		10,868.61	180,000	#DIV/0!
390-9324-000 Thamesford Arena -Capital - Equipment-	71,000				#DIV/0!
390-9326-000 Thamesford Arena - Equipment - Capital	70,000	76,000	67,691.73	23,500	(69.08%)
Total Capital	183,000	76,000	78,560.34	203,500	167.76%
Total Expenditures	183,000	76,000	78,560.34	203,500	167.76%
Total Thamesford District Recreation Center	183,000	76,000	78,560.34	203,500	167.76%
400 E C C					
Expenditures					
Capital					
400-9000-000 Embro Community Centre Park - Capital		75,000	44,086.30		(100.00%)
400-9320-000 Embro Arena - Building - Capital			3,800.00		#DIV/0!
400-9326-000 Embro Arena - Equipment - Capital	75,000	16,500	12,044.00	40,500	145.45%
Total Capital	75,000	91,500	59,930.30	40,500	(55.74%)
Total Expenditures	75,000	91,500	59,930.30	40,500	(55.74%)
Total Embro Community Center	75,000	91,500	59,930.30	40,500	(55.74%)
Total General Recreation	706,350	586,442	482,989.98	821,800	40.13%
700 PUBLIC WORKS - GENERAL					
Expenditures					
Capital					
700-9320-000 PUBLIC WORKS - LAND - ROAD WIDENING			5,321.39		#DIV/0!
700-9324-000 ROADS EQUIPMENT CAPITAL			45,555.44		#DIV/0!
700-9326-000 ROADS VEHICLES CAPITAL	485,000	1,000,000	422,728.79	573,000	(42.70%)
700-9500-000 ROAD CAPITAL - BUILDING	20,000	109,000	66,543.88	131,000	20.18%

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
Total Capital	505,000	1,109,000	540,149.50	704,000	(36.52%)
Total General	505,000	1,109,000	540,149.50	704,000	(36.52%)
186 Sidewalks					
Expenditures					
Capital					
186-9000-000 Sidewalks - Capital			16,988.96		#DIV/0!
186-9600-000 Sidewalks-Capital	65,000				#DIV/0!
Total Capital	65,000		16,988.96		#DIV/0!
Total Sidewalks	65,000		16,988.96		#DIV/0!
755 P.W. SAFETY DEVICES MTCE.					
Expenditures					
Capital					
755-9000-000 P.W. SAFETY DEVICES MTCE.-Capital			38,308.76		#DIV/0!
Total Capital			38,308.76		#DIV/0!
Total Safety Device Maintenance			38,308.76		#DIV/0!
778 RD 64 (Hunt to 15)					
Expenditures					
Capital					
778-9600-000 Capital - Roads Construction	288,468				#DIV/0!
Total Capital	288,468				#DIV/0!
Total 778 RD 64 (Hunt to 15)	288,468				#DIV/0!
779 Rd 98 (E of #6 to 29)					
Expenditures					
Capital					
779-9600-000 Capital - Roads Construction	643,123	389,973			(100.00%)
Total Capital	643,123	389,973			(100.00%)
Total 779 Rd 98 (E of #6 to 29)	643,123	389,973			(100.00%)
780 Surface Treatment					
Expenditures					
Capital					
780-9600-000 Capital - Roads Construction	100,000			145,000	#DIV/0!
Total Capital	100,000			145,000	#DIV/0!
Total 780 Surface Treatment	100,000			145,000	#DIV/0!
781 Embro (43 to SWOX)					
Expenditures					
Capital					
781-9600-000 Capital - Roads Construction	113,508				#DIV/0!
Total Capital	113,508				#DIV/0!
Total 781 Embro (43 to SWOX)	113,508				#DIV/0!
782 Piovesan (Embro to Embro)					
Expenditures					
Capital					
782-9600-000 Capital - Roads Construction	74,250				#DIV/0!
Total Capital	74,250				#DIV/0!
Total 782 Piovesan (Embro to Embro)	74,250				#DIV/0!

Budget-Operating & Capital Report

	2023 Council Approved Total Budget	2024 Council Approved Total Budget	2024 November Actuals	2025 Council Draft 1	% Increase / Decrease
783 Rd 78 (35 to 37)					
Expenditures					
Capital					
783-9600-000 Capital - Roads Construction		397,257			(100.00%)
Total Capital		397,257			(100.00%)
Total 783 Rd 78 (35 to 37)		397,257			(100.00%)
784 Rd 35 (74 - 68)					
Expenditures					
Capital					
784-9600-000 Capital - Roads Construction		445,158			(100.00%)
Total Capital		445,158			(100.00%)
Total 784 Rd 35 (74 - 68)		445,158			(100.00%)
785 Rd 60 (45 to Hunt Rd)					
Expenditures					
Capital					
785-9600-000 Capital - Roads Construction		105,000			(100.00%)
Total Capital		105,000			(100.00%)
Total 785 Rd 60 (45 to Hunt Rd)		105,000			(100.00%)
786 741923-Rd 74 (19to 23)					
Expenditures					
Capital					
786-9600-000 Capital - Roads Construction				416,451	#DIV/0!
Total Capital				416,451	#DIV/0!
Total 786 741923-Rd 74 (19to 23)				416,451	#DIV/0!
787 Cobble Hills - 96 to 7					
Expenditures					
Capital					
787-9600-000 Capital - Roads Construction				486,327	#DIV/0!
Total Capital				486,327	#DIV/0!
Total 787 Cobble Hills - 96 to 7				486,327	#DIV/0!
788 Pemberton-North Town Ln to CN					
Expenditures					
Capital					
788-9600-000 Capital - Roads Construction				577,500	#DIV/0!
Total Capital				577,500	#DIV/0!
Total 788 Pemberton-North Town Ln to CN				577,500	#DIV/0!
790 Sidewalks					
Expenditures					
Capital					
790-9600-000 Sidewalks-Capital - Roads Construction-		131,250	38,588.06		(100.00%)
Total Capital		131,250	38,588.06		(100.00%)
Total 790 Sidewalks		131,250	38,588.06		(100.00%)
Total Capital	1,219,349	1,468,638	38,588.06	1,625,278	10.67%
Total Public Transportation	1,789,349	2,577,638	634,035.28	2,329,278	(9.64%)
Total Capital	3,325,749	10,149,095	4,531,711.03	3,792,199	(62.64%)
Total	**10,351,618**	**11,620,513**	**9,155,093.48**	**12,198,046**	**4.97%**

Township of Zorra - 2025 Capital Budget

PROJECT	2025	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Annual Transfer to Reserves fund Capital										
General Government Reserve	$ 180,250	$ 180,250								$ 180,250
Information Technology Reserve	$ 20,000	$ 20,000								$ 20,000
Fire Vehicle Reserves	$ 303,000	$ 303,000								$ 303,000
Fire-Equipment/SCBA/Communications	$ 155,000	$ 155,000								$ 155,000
Recreation Reserve	$ 206,121	$ 206,121								$ 206,121
Dam Reserve	$ 77,000	$ 77,000								$ 77,000
Facilities Reserve	$ 308,760	$ 308,760								$ 308,760
Public Works-Bridges	$ 450,000	$ 450,000								$ 450,000
Public Works-Road Ways	$ 875,000	$ 875,000								$ 875,000
Public Works-Vehicles Reserve	$ 566,410	$ 566,410								$ 566,410
TOTAL TRANSFER TO RESERVES	**$ 3,141,541**	**$ 3,141,541**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,141,541**
GENERAL GOVERNMENT										
Information Technology	$ 10,000								$ 10,000	$ 10,000
Asset Management-GIS										
TOTAL GENERAL GOVERNMENT	**$ 10,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000**	**$ 10,000**
FIRE SERVICES										
Apparatus -Pickup for Fire-Electric	$ 70,000								$ 70,000	$ 70,000
Communications Systems Upgrade	$ 15,000								$ 15,000	$ 15,000
SCBA	$ -								$ -	$ -
Washing machine TFH & UFH	$ 24,000								$ 24,000	$ 24,000
New Saltos fob reader	$ 11,323								$ 11,323	$ 11,323
Equipment (Bunker Gear/Radios/Cap Equip)	$ 115,798								$ 115,798	$ 115,798
FIRE SERVICES	**$ 236,121**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 236,121**	**$ 236,121**
BUILDING SERVICES										
Electric P/UP	$ 70,000								$ 70,000	$ 70,000
BUILDING SERVICES	**$ 70,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 70,000**	**$ 70,000**
PARKS & RECREATION SERVICES										
Equipment										
TDRC/EZCC Equip (ceiling fans, helmets, hockey nets, zamboni ergonomic seat)	$ 15,000								$ 15,000	$ 15,000
2023 Dodge P/up from Building	$ 20,000								$ 20,000	$ 20,000
TDRC Compressor Overhaul	$ 16,000								$ 16,000	$ 16,000
EZCC - Hot Water Tank	$ 20,000								$ 20,000	$ 20,000
EZCC - Water Softener	$ 13,000								$ 13,000	$ 13,000
Zorra Caledonian Society-Water Refill Station (70/30)	$ 10,000						$ 7,000		$ 3,000	$ 10,000
Trails										
Trail Don Knox Phase 1/Banner/Wildcat	$ 40,000				$ 5,825				$ 34,175	$ 40,000
Playground										

PROJECT	2025	SOURCES OF REVENUES From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	Total Funded
Embro Memorial Park	$ 100,000								$ 100,000	$ 100,000
Parks										
Thamesford Minor Ball Mini-Pitch (Grant 70/30)	$ 5,000						$ 3,500		$ 1,500	$ 5,000
Thamesford-Multi-Use Courts	$ 350,000						$ 270,050		$ 79,950	$ 350,000
PARKS & RECREATION SERVICES	**$ 589,000**	**$ -**	**$ -**	**$ -**	**$ 5,825**	**$ -**	**$ 280,550**	**$ -**	**$ 302,625**	**$ 589,000**
FACILITIES										
TDRC Condensers	$ 145,000						$ 72,500.00		$ 72,500	$ 145,000
TDRC - Parking Lot Drainage	$ 35,000								$ 35,000	$ 35,000
Security Access & Control Systems	$ 36,000								$ 36,000	$ 36,000
Beaty Room/Library - Window Thermal Units	$ 4,800								$ 4,800	$ 4,800
Pool- Window Replacement & Epoxy Flooring	$ 12,000								$ 12,000	$ 12,000
ZMF-Tools and Floor Polisher	$ 6,000								$ 6,000.00	$ 6,000
PW-Dash Cameras	$ 20,000								$ 20,000.00	$ 20,000
ZMF-Entrance gates and fence	$ 105,000								$ 105,000.00	$ 105,000
ZMCC-Solar Panels	$ 325,000						$ 243,750		$ 81,250.00	$ 325,000
FACILITIES	**$ 688,800**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 316,250**	**$ -**	**$ 372,550**	**$ 688,800**
TRANSPORTATION SERVICES										
Equipment										
Tandem-Replace #23-2015 Tandem	$ 423,000								$ 423,000	$ 423,000
P/Up-Replace #5-2013 Chev P/up	$ 110,000								$ 110,000	$ 110,000
Guide Rail Mower	$ 10,000								$ 10,000	$ 10,000
Lim Saw Attachment	$ 30,000								$ 30,000	$ 30,000
BRIDGES										
Bridge 180-Rd 92 - Contrete	$ 230,000								$ 230,000	$ 230,000
Double Culvert-Rd 98	$ 350,000			$ 260,000					$ 90,000	$ 350,000
Engineering-future projects	$ 45,000								$ 45,000	$ 45,000
Bridge Inspection-Bi-Annual	$ 37,450								$ 37,450	$ 37,450
ROAD CONSTRUCTION PROJECTS										
Rd 74 - 19 to 23 (1.4kms)	$ 416,451		$ 191,000						$ 225,451	$ 416,451
Cobble Hills - 96 to #7 (3.4kms)	$ 486,327								$ 486,327	$ 486,327
Pemberton - North Town Line to CN Tracks	$ 577,500							$ 577,500	$ -	$ 577,500
Surface Treatment-Annual	$ 145,000								$ 145,000	$ 145,000
TRANSPORTATION SERVICES	**$ 2,860,728**	**$ -**	**$ 191,000**	**$ 260,000**	**$ -**	**$ -**	**$ -**	**$ 577,500**	**$ 1,832,228**	**$ 2,860,728**
ANNUAL DEBENTURE PAYMENTS										
Thamesford Fire Hall	$ 114,512	$ 114,512								$ 114,512
Zorra Maintenance Facility	$ 702,462				$ 643,064				$ 59,398	$ 702,462
Roads/San Sewer	$ 503,083	$ 503,083								$ 503,083
ANNUAL DEBENTURE PAYMENTS	**$ 1,320,057**	**$ 617,595**	**$ -**	**$ -**	**$ 643,064**	**$ -**	**$ -**	**$ -**	**$ 59,398**	**$ 1,320,057**
TOTAL	**$ 8,916,246**	**$ 3,759,136**	**$ 191,000**	**$ 260,000**	**$ 648,889**	**$ -**	**$ 596,800**	**$ 577,500**	**$ 2,882,921**	**$ 8,916,246**

CONTINUITY OF RESERVES FOR THE PERIOD OF 2024 to 2033

Reserves	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Working Fund	$ 520,209	$ 520,209	$ 520,209	$ 520,209	$ 520,209	$ 520,209	$ 520,209	$ 520,209	$ 520,209	$ 520,209
Insurance Deductible	$ 39,679	$ 39,679	$ 39,679	$ 39,679	$ 39,679	$ 39,679	$ 39,679	$ 39,679	$ 39,679	$ 39,679
Election Reserves	$ 10,000	$ 15,000	$ 5,000	$ 5,000	$ 10,000	$ 15,000	$ -	$ 5,000	$ 10,000	$ 15,000
Surplus/Deficit	$ 630,888	$ 630,888	$ 630,888	$ 630,888	$ 630,888	$ 630,888	$ 630,888	$ 630,888	$ 630,888	$ 630,888
Infrastructure Projects	$ 1,012,750	$ 1,052,352	$ 1,138,453	$ 1,245,639	$ 1,373,219	$ 1,523,095	$ 1,694,587	$ 1,887,883	$ 2,102,484	$ 2,579,914
Information Technology	$ 90,302	$ 100,302	$ 22,302	$ 25,302	$ 29,302	$ 34,302	$ 40,302	$ 47,302	$ 55,302	$ 94,302
Land Development	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0	$ 0
Disaster Emergency	$ 26,085	$ 26,085	$ 26,085	$ 26,085	$ 26,085	$ 26,085	$ 26,085	$ 26,085	$ 26,085	$ 26,085
Fire-Vehicles	$ 2,699	$ 235,699	$ 553,849	$ 87,907	$ 348,667	$ 616,965	$ 1,003,678	$ 1,319,727	$ 996,078	$ 1,323,799
Fire-Equipment	$ 109,987	$ 110,189	$ 119,369	$ 132,024	$ 134,414	$ 160,814	$ 174,514	$ 213,820	$ 248,056	$ 340,700
Fire-Training	$ 37,827	$ 37,827	$ 37,827	$ 37,827	$ 37,827	$ 37,827	$ 37,827	$ 37,827	$ 37,827	$ 37,827
Facilities	$ 564,128	$ 570,265	$ 142,393	$ 98,875	$ 378,483	$ 559,503	$ 766,743	$ 923,529	$ 1,214,209	$ 2,116,869
ByLaw	$ 10,000	$ 15,000	$ 20,000	$ 25,000	$ -	$ 5,000	$ 10,000	$ 15,000	$ 20,000	$ 25,000
PW-Equipment	$ 86,872	$ 80,282	$ (106,980)	$ (507,487)	$ (687,604)	$ (751,644)	$ (872,864)	$ (282,869)	$ (194,874)	$ 1,244,773
PW-Bridges	$ 474,602	$ 522,152	$ 431,402	$ (209,857)	$ (792,104)	$ (611,340)	$ (104,292)	$ (66,620)	$ (290,892)	$ 100,530
PW-Roads	$ 314,619	$ 332,841	$ 557,948	$ 1,086,835	$ 1,563,127	$ 2,341,937	$ 2,354,041	$ 2,517,441	$ 2,940,497	$ 3,650,108
Recreation	$ 19,573	$ (76,931)	$ (62,188)	$ 6,089	$ (652)	$ 96,673	$ 119,898	$ 133,080	$ 154,457	$ 322,792
Dam Rehabiliation	$ 531,906	$ 608,906	$ 709,437	$ 812,984	$ 919,637	$ 1,029,490	$ 1,142,638	$ 1,259,181	$ 1,379,221	$ 1,630,179
Gravel Pit	$ 152,616	$ 152,616	$ 152,616	$ 152,616	$ 152,616	$ 152,616	$ 152,616	$ 152,616	$ 152,616	$ 152,616
Infrastructure-Levy	$ 1,117,000	$ 1,117,000	$ 767,000	$ 467,000	$ 267,000	$ 117,000	$ 42,000	$ 0	$ 0	$ 0
Total Reserves	$ 5,751,742	$ 6,090,361	$ 5,705,289	$ 4,682,615	$ 4,950,793	$ 6,544,099	$ 7,778,549	$ 9,379,778	$ 10,041,842	$ 14,851,270

Reserve Funds	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
MNR-Aggregate	$ 1,525,040	$ 1,597,540	$ 1,833,540	$ 1,540,810	$ 1,161,862	$ 1,035,862	$ 1,111,216	$ 915,063	$ 932,251	$ 540,137
Village Affairs/ERTH	$ 54,670	$ 54,670	$ 54,670	$ 54,670	$ 54,670	$ 54,670	$ 54,670	$ 54,670	$ 54,670	$ 54,670
Parkland	$ 76,012	$ 76,012	$ 76,012	$ 76,012	$ 76,012	$ 76,012	$ 76,012	$ 76,012	$ 76,012	$ 76,012
Building Dept	$ 97,178	$ 77,178	$ 37,178	$ 87,178	$ 87,178	$ 87,178	$ 87,178	$ 87,178	$ 87,178	$ 87,178
Development Charges	$ 598,225	$ 591,519	$ (629,326)	$ (98,212)	$ (882,388)	$ (381,966)	$ 200,427	$ 842,610	$ 1,292,025	$ 2,576,407
Urban Storm Managemen	$ 163,843	$ 193,843	$ 302,843	$ 411,843	$ 520,843	$ 629,843	$ 738,843	$ 847,843	$ 956,843	$ 1,174,843
Federal Gas Tax	$ 131,940	$ 131,940	$ 131,940	$ 131,940	$ 131,940	$ 131,940	$ 131,940	$ 131,940	$ 131,940	$ 131,940
Total Reserve Funds	$ 2,646,908	$ 2,722,702	$ 1,806,857	$ 2,204,241	$ 1,150,117	$ 1,633,539	$ 2,400,286	$ 2,955,316	$ 3,530,919	$ 4,641,187
Total Reserves	8,398,649	8,813,062	7,512,145	6,886,855	6,100,909	8,177,637	10,178,834	12,335,093	13,572,760	19,492,456