
Submitted by: Diane Larder, Director of Finance

Report No: 2023-137

Council Meeting Date: Regular Council - 01 Nov 2023

Subject: 2024 Draft Capital Budget

File: Budget-2024

RECOMMENDATION:

For Council's information

BACKGROUND & COMMENTS:

The 2024 draft Capital Budget brought forward to you in report 2023-137 lists the projects for year 2024 and the funding sources available to fund those projects. The significant change is how those funding sources are funded. Staff is looking to reduce the roller coaster effect of setting the tax levy requirement and working towards setting a constant tax levy requirement with a minimal tax increase based on cost of living. The tax levy increase would come forward in the form of an increase to reserves and the reserves in turn would fund the projects outlined within the budget. This would result in the reserves experiencing the roller coaster effect and not the tax levy requirement.

The draft 2024 Capital Budget presented to Council represents an increase of \$392,515 13.06% increase over the 2023 Capital Budget. The 2024 Capital Budget tax levy total is \$3,397,695. The 2024 total capital levy includes a transfer of \$574,080 from the Capital Levy Reserve; this transfer will deplete the reserve to zero and will not be available for future years. The capital tax increase of \$392,515 represents 3.79% of the overall tax levy; 1% is equal to \$103,516.

The 2024 draft Capital Budget format differs significantly to the format of previous years. Previous budgets listed the projects for consideration within the current budget and the funding to be allocated towards these projects would come from various sources of funding, with the taxes being the main component of funding.

The 2024 to 2033 Capital Budget structure includes an increase to the annual transfer to reserves from the tax levy. Reserves will fund projects as they are provided in each year of the draft capital plan.

The draft 2024 Capital Budget highlights a number of initiatives.

1. The largest initiative is the increase in the annual transfer to reserves for a total of \$2,746,767. This initiative will fund current and future projects in a fiscally responsible manner.

2. Recreation is undergoing a review of their structure and the services it provides to the community. Part of the budget includes a fees & charges review to be conducted by a 3rd party. As outlined in report 2023-100, Disc Golf has been included in the 2024 budget along with the completion of the Embro Pavilion.

3. Established in the current budget is a new category entitled "Facilities". This category also includes a transfer to reserves for facilities and all projects relating to capital projects associated to all Township facilities and will be funded from those reserves.

The Zorra Municipal Center (ZMC) has been captured within the budget and is funded from various sources of revenue including funds from the building reserves to accommodate the building departments share of those costs.

With the new build of both the ZMC & Zorra Maintenance Facility (ZMF), furnishings and appliances have been captured within this budget, including the installation of Electric Vehicle Charging stations. Staff are working to complete an application for grant funding up to 75% of the cost of this infrastructure.

Another large renovation project considered within the budget is that of the Scout Hall; the renovations considered would see the Scout Hall house the equipment of the Parks and Recreation Department. The funding of the project would come from the sale of a former facility that have been allocated to reserves as per resolution 12-09-2022.

4. Asset Management continues to be at the forefront during budget discussions and this budget represents the start towards meeting the financial gap.

For council's information, the annual requirements set out in the asset replacement is such as:

Bridges require \$1,060,000 per year

Culverts require \$187,000 per year

Rural and Urban roads at \$1,522,000 per year.

5. With the cost of living increase that has impacted Canadians across Canada, the municipality has also seen large increases. The Township continues to experience large increases in the cost of equipment and materials. With the continued rise in costs, the 2024 budget projects are funded from reserves. If the reserves are underfunded, then the Township falls short on funding any future projects and equipment; therefore, requiring the need to increase the transfer reserves. Staff have adjusted the 2024-2033 ten-year draft capital plan to accommodate the increase without affecting levels of service and following the strategic goals of Council.

6. Annual debentures are funded from taxation with a small portion being funded from reserves as per report 2023-041 to help reduced the tax burden on property owners.

Attachments:

1. The 2024 Draft Capital Budget Presentation
2. 2024-2033 Summary of 10-Year Capital Plan
- 2025 Capital Plan Detail
- 2026 Capital Plan Detail
- 2027 Capital Plan Detail
- 2028 Capital Plan Detail
- 2029 Capital Plan Detail

2030 Capital Plan Detail
2031 Capital Plan Detail
2032 Capital Plan Detail
2033 Capital Plan Detail

FINANCIAL IMPLICATIONS:

Report 2023-137 has no financial impact at this time but is for Council's information.

LINK TO STRATEGIC PLAN:

Goal:

We are a prosperous community that provides opportunities to work and shop in our community and to grow in a sustainable matter.

Action:

Improving municipal efficiency while maintaining the current service level standard.

ATTACHMENTS:

[1-2024 Draft Capital Budget Presentation](#)
[2-2024-2033 Summary of 10-Year Capital Plan](#)
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[2029 Capital Plan Detail](#)
[2030 Capital Plan Detail](#)
[2031 Capital Plan Detail](#)
[2032 Capital Plan Detail](#)
[2033 Capital Plan Detail](#)

Approved By:

Karen Martin, Director of Corporate Services

Status:

Approved - 25 Oct 2023



2024 – 2033 Capital Budget Presentation

November 1, 2023
Council Chambers

2024 – 2033 Ten-Year Capital Budget Plan

The Township continues to work to develop its asset management plans to meet the regulations set out by the Ministry. As we continue to develop the life cycle and service levels of the assets of the municipality this will help us to better understand the financial needs to fund these assets when needed.

Since 2016 the development of the capital and operating budgets have been presented separately with a consolidated tax rate at completion. Enabling Council to understand the full needs of both the operating and capital entities of the Township and the development a long-term capital plan.

Staff have worked to develop the capital budget from a five-year plan to what is now part of the annual Ten-Year Capital Budget document. The Ten-Year Capital Plan maintains the Township's physical assets in good working order. The Ten-Year Capital Plan is a living document, each year during budget deliberations, the prior year Ten-Year Capital Budget Plan is scrutinized by staff to ensure the information is accurate and best represents the needs of the Township.

2023 Capital Projects

The Township had a very productive 2023 with the completion of several projects. Below are a few of the projects.

- ★ Purchase of new pumper for Fire Services



- ★ New soccer goal frames



- ★ The erection of a small dog park in Thamesford



Continued 2023 projects

- ★ Community project with Thamesford Lions and assistance with paving project at Don Knox Trail (South Park).



- ★ Chiller and dehumidifiers at TDRC



Continued 2023 projects

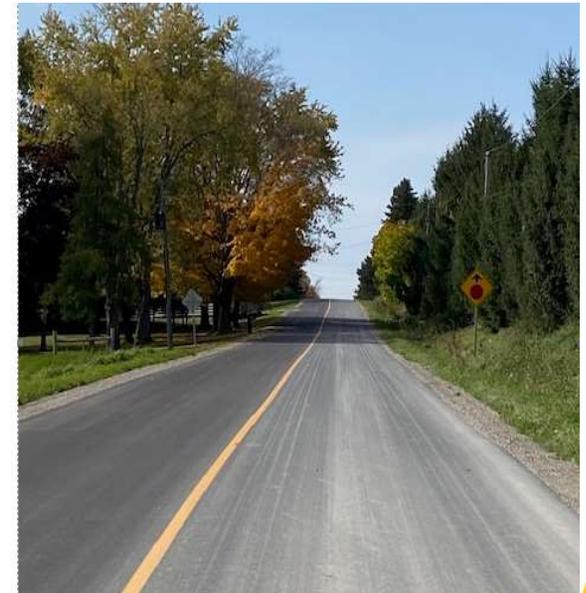
★ Bridge 0540 rehabilitation Project



★ Paving of Embro and Piovensan Street of Beachville



★ Completion of Road 98: pulverized & pave with culvert replacement. Second layer of pavement to be completed in 2024.



2024 – 2033 Ten-Year Capital Budget Plan

Township's Capital Plans are developed by staff using the following notable tools; information and methodologies.

- ★ Continue with past practices on fleet replacement life cycles.
- ★ Road improvements are prioritized and evaluated by Director of Public Works based on the information gathered in the 2019 Road Needs Study.
- ★ Bridge and culvert improvements were prioritized and evaluated by the Director of Public Works based on the 2022 Municipal Structure Inspection report prepared by Keystone Bridge Management Corporation for all Township structures with a span greater than 3.0 metres as mandated by MTO biennially.
- ★ Recreation Master Plan (2019)
- ★ Debenture Repayments Schedules (current and proposed)
- ★ Transfers to and From Reserves (current and proposed)

2024 – 2033 Ten Year Capital Budget Plan

The next slides speak to the Ten-Year Capital Plan and specifically the 2024 Budget:

Agenda:

1. Table 1 - High level summary of the Ten-Year Capital Budget
2. Table 2 - Further Breakdown of Table 1 by department categories.
3. Highlights of the 2024 Capital Budget
4. The 2024 Capital Budget – Detail (including funding)
5. Reserve Schedule (2023-2033)

Total Financial Requirements 2024-2033

1. Table 1:

Proposed Capital Expenditures:

• Debentures Repayments (Current)	\$9,428,514
• Current level Transfers to Reserves	\$36,183,495
• Capital Expenditures all assets	<u>\$47,931,225</u>
	\$93,543,234

Funding Sources

• Other Revenues – Aggregate Program	\$ 6,932,269
• Other Revenues – Development Charges	\$ 536,828
• Other Revenues – Federal Gas Tax	\$ 2,340,000
• Other Revenues	\$ 6,862,173
• Other Revenues - OCIF	\$ 390,000
• Transfer from Capital Reserve Funds	\$574,080
• Transfers from Reserves/Reserve Funds	<u>\$31,785,102</u>
	\$49,420,452

Total Capital Levy Requirement (10 year total) \$44,122,782

Table 2:

- Table 2 highlights the transfer to reserves for the next ten years to fund the projects as out lined in the ten-year capital plan.

2023-2033 CAPITAL EXPENSE/FUNDING REPORT											
TOWNSHIP OF ZORRA	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Annual Transfer to Reserves											
General Government Reserve	\$ 175,000	\$ 180,250	\$ 185,658	\$ 191,228	\$ 196,965	\$ 202,874	\$ 208,960	\$ 215,229	\$ 221,686	\$ 228,337	\$ 235,187
Information Technology Reserve	\$ 10,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Fire Vehicle Reserve	\$ 204,000	\$ 250,000	\$ 257,500	\$ 265,225	\$ 273,181	\$ 281,377	\$ 289,818	\$ 298,513	\$ 307,468	\$ 316,692	\$ 326,100
Fire-Communication Reserves	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Fire-SCBA Reserves	\$ 25,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000
Fire-Equipment Reserves	\$ -	\$ 127,615	\$ 133,996	\$ 140,695	\$ 147,730	\$ 150,685	\$ 153,698	\$ 156,772	\$ 159,908	\$ 163,106	\$ 166,351
Recreation Reserve	\$ 102,000	\$ 104,040	\$ 206,121	\$ 208,243	\$ 310,408	\$ 350,000	\$ 257,500	\$ 265,225	\$ 273,182	\$ 281,377	\$ 289,818
Dam Reserve	\$ 92,000	\$ 94,760	\$ 97,603	\$ 100,531	\$ 103,547	\$ 106,653	\$ 109,853	\$ 113,148	\$ 116,543	\$ 120,040	\$ 123,640
Facilities Reserve	\$ 5,000	\$ 250,000	\$ 255,000	\$ 260,100	\$ 365,302	\$ 470,608	\$ 476,020	\$ 481,540	\$ 501,786	\$ 516,840	\$ 532,345
Public Works-Bridges	\$ -	\$ 474,602	\$ 450,000	\$ 451,250	\$ 478,813	\$ 507,753	\$ 638,141	\$ 670,048	\$ 703,550	\$ 738,728	\$ 775,664
Public Works-Road Ways	\$ -	\$ 650,000	\$ 682,500	\$ 771,225	\$ 848,348	\$ 907,732	\$ 953,118	\$ 1,000,774	\$ 1,050,813	\$ 1,103,354	\$ 1,158,521
Roads Vehicles Reserve	\$ 525,000	\$ 545,500	\$ 566,410	\$ 587,738	\$ 609,493	\$ 631,683	\$ 644,316	\$ 657,203	\$ 670,347	\$ 683,754	\$ 697,429
TRANSFER TO RESERVES	\$ 1,150,000	\$ 2,746,767	\$ 2,904,788	\$ 3,046,235	\$ 3,403,787	\$ 3,679,365	\$ 3,801,424	\$ 3,928,452	\$ 4,075,283	\$ 4,222,228	\$ 4,375,167

Table 2 continued:

- Table 2 continues with the total capital expenditures each year of the Ten-Year Capital Plan.

TOWNSHIP OF ZORRA	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Capital Expenditures - from detail Listing											
General Government	\$ 31,000	\$ 20,900	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Fire Services	\$ 771,550	\$ 204,115	\$ 153,996	\$ 140,695	\$ 897,730	\$ 168,685	\$ 670,698	\$ 279,772	\$ 344,408	\$ 963,106	\$ 666,668
Building Services	\$ 55,000	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 600,350	\$ 562,342	\$ 601,500	\$ 108,000	\$ 254,000	\$ 255,000	\$ 230,000	\$ 180,000	\$ 125,000	\$ -	\$ -
Facilities	\$ 6,617,000	\$ 7,132,923	\$ 139,000	\$ 230,000	\$ 2,224,320	\$ 150,000	\$ -	\$ 160,000	\$ -	\$ 285,000	\$ -
Transportation Services	\$ 3,271,919	\$ 2,023,638	\$ 2,599,664	\$ 2,723,218	\$ 3,753,998	\$ 3,529,044	\$ 3,577,873	\$ 3,200,563	\$ 3,150,105	\$ 3,263,878	\$ 2,781,885
Annual Debenture Payment	\$ 1,173,533	\$ 1,475,008	\$ 1,320,057	\$ 1,263,688	\$ 1,005,031	\$ 821,927	\$ 744,601	\$ 726,509	\$ 708,416	\$ 691,047	\$ 672,430
Total Capital Expenditures	\$ 12,520,352	\$ 11,418,926	\$ 4,824,217	\$ 4,565,601	\$ 8,145,079	\$ 4,934,656	\$ 5,233,172	\$ 4,556,844	\$ 4,337,929	\$ 5,213,031	\$ 4,130,283
TOTAL CAPITAL EXPENSES	\$ 13,670,352	\$ 14,165,693	\$ 7,729,005	\$ 7,611,836	\$ 11,548,866	\$ 8,614,021	\$ 9,034,596	\$ 8,485,295	\$ 8,413,212	\$ 9,435,259	\$ 8,505,450

Table 2 continued:

- Part 3 of Table 2 highlights the funding available for each year and the total tax levy required to fund the capital projects outlined in the previous slid, including the increase as a percentage of capital projects and as a tax levy.

TOWNSHIP OF ZORRA	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Sources											
Transfer from Reserves	\$ (1,503,500)	\$ (3,138,288)	\$ (2,535,110)	\$ (2,551,962)	\$ (5,727,097)	\$ (2,815,075)	\$ (3,491,655)	\$ (2,951,714)	\$ (2,551,750)	\$ (3,670,454)	\$ (2,351,996)
Development Charges	\$ (34,141)	\$ (35,750)	\$ -	\$ (181,078)	\$ (300,000)	\$ -	\$ (20,000)	\$ -	\$ -	\$ -	\$ -
Federal Gas Tax (CCBF)	\$ (260,000)	\$ -	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)
OCIF	\$ (187,758)	\$ (195,000)	\$ (195,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MNR Aggregate Royalties	\$ (643,123)	\$ (647,257)	\$ (577,500)	\$ -	\$ (942,730)	\$ (1,028,948)	\$ (776,000)	\$ (662,358)	\$ (846,153)	\$ (605,266)	\$ (846,007)
Debenture	\$ (6,488,500)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ (1,116,150)	\$ (6,177,623)	\$ (186,550)	\$ (414,000)	\$ -	\$ (84,000)	\$ -	\$ -	\$ -	\$ -	\$ -
Total Funding Revenue	\$ (10,233,172)	\$ (10,193,918)	\$ (3,754,160)	\$ (3,407,040)	\$ (7,229,827)	\$ (4,188,023)	\$ (4,547,655)	\$ (3,874,072)	\$ (3,657,903)	\$ (4,535,720)	\$ (3,458,003)
CAPITAL TAX LEVY REQUIREMENT	\$ 3,437,180	\$ 3,971,775	\$ 3,974,845	\$ 4,204,796	\$ 4,319,039	\$ 4,425,998	\$ 4,486,941	\$ 4,611,224	\$ 4,755,309	\$ 4,899,539	\$ 5,047,397
<i>Transfer from Capital Levy Reserve</i>	<i>\$ (432,000)</i>	<i>\$ (574,080)</i>									
TOTAL TAX LEVY - CAPITAL	\$ 3,005,180	\$ 3,397,695	\$ 3,974,845	\$ 4,204,796	\$ 4,319,039	\$ 4,425,998	\$ 4,486,941	\$ 4,611,224	\$ 4,755,309	\$ 4,899,539	\$ 5,047,397
		13.061%	16.986%	5.785%	2.717%	2.476%	1.377%	2.770%	3.125%	3.033%	3.018%
1% of tax levy is \$103,516	103,516	3.79%	5.58%	2.22%	1.10%	1.03%	0.59%	1.20%	1.39%	1.39%	1.43%

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- The first percentage highlights the increase in capital projects year over year. As we can see, 2024 to 2026 show a significant increase and this is due to large increase in transfer to reserves to fund future projects.
- The second set of percentages shown above, illustrate the impact to the overall tax levy if 1% of the tax levy represents \$103,516.

3. Highlights of the 2024 Capital

- ★ The 2024 Draft Capital Budget represents an increase of an additional \$392,515 of the tax levy; a total levy requirement of \$3,397,695. This represents a 3.79% increase in the tax levy.
- ★ A transfer from the Capital Levy Reserve for \$574,080 has been included. (The transfer from Capital Levy Reserve in 2023 was also \$432,000). This will deplete the reserve to a zero balance. The increase to transfer to reserves that have been set up within the structure of this budget will assist in the depletion of that reserve.
- ★ 2024-2033 Capital Plan illustrates increasing transfer to reserves to fund future capital projects. This replaces the prior structure, where some projects were funded from reserves, other funding opportunities and the tax levy.
- ★ Total Transfer to Reserves for 2024 is \$2,746,767, an increase of \$1,596,767.
- ★ Fire Services are looking to upgrade the Fire Chief's vehicle and the current vehicle downloaded to the Recreation Department. Purchase of equipment of \$127,615 in the budget will cover the purchase of bunker gear, radios and various equipment for all 3 fire stations.
- ★ Parks & Recreation have included a cost to have a Fees & Charges Review conducted by a third party of \$30,000. Included is a list of equipment for the needs of the various recreation sites within the Township. Staff have included the development of the Banner Trail (Wildcat), with development charge funds funding part of this development. An update playground to be completed at Memorial Park in Embro and the completion of the Embro Pavilion funded from the community through various fundraising and grant opportunities.

Highlights of the 2023 Capital cont'd

- ★ Staff have introduced a new category entitled “Facilities”. This category is to establish the needs of all facilities within the Township with a corresponding reserve to help offset those costs. The 2024 budget has allotted to start with a transfer of \$250,000 to this reserve but this amount is not financially responsible as outlined in the Reserve Schedule. Staff’s recommendation is for the future sale of the Embro Public Works land to help fund this reserve.
- ★ Transportation Services includes the addition of replacement of several pieces of equipment; Tractor/loader, Sweeper, Tandem Axle and 2 mowers.
- ★ Bridge rehabilitation projects for 2023 exceeded the set budget and funds were borrowed to complete the project. The 2024 budget funds the reserves borrowed in 2023 to fund the project. Reference 2023-126 of the October 4, 2023, Council meeting speaks to the ten-year capital plan for bridges.
- ★ The Township continues to fund bridges from the Canada Community-Building Fund (CCBF), known previously as the Federal Gas Tax.
- ★ Road construction projects scheduled for 2024 are:
 - Road 78 (35 to 37) – 1.4km
 - Road 35 (68 to 74) – 1.5km
 - Road 98 (E of #6 to 29) – 5.9kms
 - Road 60 (Cr 45 to Hunt Road)
 - Sidewalk Replacements for Middleton & Lakeside

2024 Capital Budget – Detail

Highlights the annual transfer to reserves

Township of Zorra - 2024 Capital Budget												
PROJECT	SOURCES OF REVENUES									Total Funded	Notes	
	2024	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
Annual Transfer to Reserves fund Capital												
General Government Reserve	\$ 180,250	\$ 180,250									\$ 180,250	
Information Technology Reserve	\$ 20,000	\$ 20,000									\$ 20,000	
Fire Vehicle Reserve	\$ 250,000	\$ 250,000									\$ 250,000	
Fire-Communication Reserves	\$ 12,000	\$ 12,000									\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000									\$ 38,000	
Fire-Equipment Reserves	\$ 127,615	\$ 127,615									\$ 127,615	
Recreation Reserve	\$ 104,040	\$ 104,040									\$ 104,040	
Dam Reserve	\$ 94,760	\$ 94,760									\$ 94,760	
Facilities Reserve	\$ 250,000	\$ 250,000									\$ 250,000	
Public Works-Bridges	\$ 474,602	\$ 474,602									\$ 474,602	
Public Works-Road Ways	\$ 650,000	\$ 650,000									\$ 650,000	
Public Works Vehicles Reserve	\$ 545,500	\$ 545,500									\$ 545,500	
TOTAL TRANSFER TO RESERVES	\$ 2,746,767	\$ 2,746,767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,746,767	

2024 Capital Budget – Detail con't

Capital requirements for the Departments of General Government, Fire Emergency, Building and Parks and Recreation Services.

PROJECT	2024	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
GENERAL GOVERNMENT												
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management-Decision Support	\$ 10,900									\$ 10,900	\$ 10,900	Information Technology Reserves
TOTAL GENERAL GOVERNMENT	\$ 20,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,900	\$ 20,900	
FIRE SERVICES												
Fire Chief P/up Truck	\$ 60,000									\$ 60,000	\$ 60,000	Fire Vehicle Reserve
Communications Systems Upgrade	\$ 16,500									\$ 16,500	\$ 16,500	Fire Communication Reserve
SCBA	\$ -									\$ -	\$ -	
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 127,615									\$ 127,615	\$ 127,615	Fire Equipment Reserve
FIRE SERVICES	\$ 204,115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 204,115	\$ 204,115	
BUILDING SERVICES												
										\$ -	\$ -	
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES												
Fees & Charges Review	\$ 30,000									\$ 30,000	\$ 30,000.00	Recreation Reserve
Equipment												
Side by Side Utility Machine	\$ 30,000									\$ 30,000	\$ 30,000	Recreation Reserve
2018 Dodge 1500 (from Fire Services)	\$ 13,000									\$ 13,000	\$ 13,000	Recreation Reserve
EZCC Arena - Condenser	\$ 50,000									\$ 50,000	\$ 50,000	Recreation Reserve
EZCC Hall-tables & chairs	\$ 7,000									\$ 7,000	\$ 7,000	Recreation Reserve
EZCC Hall-Dishwasher replacement	\$ 10,000									\$ 10,000	\$ 10,000	Recreation Reserve
EZCC/TDRC - Ice making Equip	\$ 6,500									\$ 6,500	\$ 6,500	Recreation Reserve
TDRC Arena-Refridgeration Controls	\$ 40,000									\$ 40,000	\$ 40,000	Recreation Reserve
TDRC Arena-Sound System	\$ 30,000									\$ 30,000	\$ 30,000	Recreation Reserve
TDRC Firdge Sliding Doors (2)	\$ 6,000									\$ 6,000	\$ 6,000	Recreation Reserve
TDRC Hall -tables & chairs	\$ 7,000									\$ 7,000	\$ 7,000	Recreation Reserve
Pool-Computer Replacement	\$ 2,500									\$ 2,500	\$ 2,500	Recreation Reserve
Trails												
Banner Trail/Wildcat	\$ 30,000				\$ 20,000					\$ 10,000	\$ 30,000	Recreation Reserve
Playground												
Embro-Memorial Park	\$ 95,000									\$ 95,000	\$ 95,000	Recreation Reserve
Parks												
Disc Golf	\$ 11,342									\$ 11,342	\$ 11,342	Recreation Reserve
Embro Parks - 80 x 40 Pavilion	\$ 194,000						\$ 135,800			\$ 58,200	\$ 194,000	Community Groups
PARKS & RECREATION SERVICES	\$ 562,342	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 135,800	\$ -	\$ -	\$ 406,542	\$ 562,342	

2024 Capital Budget – Detail con't

Facilities is a new capital category that represents the needs of all the Township's facilities under one category and it is offset with an annual transfer to reserves generated for facilities.

PROJECT	2024	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES												
Zorra Municipal Center-Office	\$ 6,329,323						\$ 5,929,323			\$ 400,000.00	\$ 6,329,323	Fed Dev Grant/Sale of properties
ZMCC-furnishings/appliances	\$ 200,000									\$ 200,000	\$ 200,000	Facilities Reserve
ZMCC-EV Charging	\$ 150,000						\$ 112,500.00			\$ 37,500	\$ 150,000	Facilities Reserve
Uniondale FH-Bay Doors	\$ 25,000									\$ 25,000.00	\$ 25,000	Facilities Reserve
Library/Beaty-165 Dundas - Roof Top Units	\$ 26,000									\$ 26,000.00	\$ 26,000	Facilities Reserve-share Cty (Total 65000)
Library/Beaty-165 Dundas-Parking lot pave	\$ 10,000									\$ 10,000.00	\$ 10,000	Facilities Reserve-share Cty (Total 25000)
Library/Beaty-165 Dundas-Outside lighting	\$ 7,600									\$ 7,600.00	\$ 7,600	Facilities Reserve-share Cty (Total 19000)
ZMF-Fueling Station	\$ 50,000									\$ 50,000.00	\$ 50,000	Facilities Reserve
ZMF-Undercoat Unit	\$ 3,000									\$ 3,000.00	\$ 3,000	Facilities Reserve
ZMF-Used Oil Handling System	\$ 15,000									\$ 15,000.00	\$ 15,000	Facilities Reserve
ZMF-Work Benches	\$ 10,000									\$ 10,000.00	\$ 10,000	Facilities Reserve
ZMF-Tools	\$ 20,000									\$ 20,000.00	\$ 20,000	Facilities Reserve
ZMF-Pressure Washer	\$ 6,000									\$ 6,000.00	\$ 6,000	Facilities Reserve
ZMF-Dash Cameras	\$ 25,000									\$ 25,000.00	\$ 25,000	Facilities Reserve
ZMF-Asphalt Saw	\$ 5,000									\$ 5,000.00	\$ 5,000	Facilities Reserve
EZCC-Paint large hall	\$ 5,000									\$ 5,000.00	\$ 5,000	Facilities Reserve
EZCC-replace ceiling tiles-large hall	\$ 35,000									\$ 35,000.00	\$ 35,000	Facilities Reserve
EZCC-HVAC Units	\$ 50,000									\$ 50,000.00	\$ 50,000	Facilities Reserve
TDRC-Office Renovations	\$ 6,000									\$ 6,000.00	\$ 6,000	Facilities Reserve
TDRC-Parking Lot Drainage	\$ 35,000									\$ 35,000.00	\$ 35,000	Facilities Reserve
Scout Hall-Renovations	\$ 120,000									\$ 120,000.00	\$ 120,000	Land Development
FACILITIES	\$ 7,132,923	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,041,823	\$ -	\$ -	\$ 1,091,100	\$ 7,132,923	

2024 Capital Budget – Detail con't

Transportation Services include the equipment for Public Works, bridges and the roads located and maintained by the Township. This slide also highlights the annual debenture payments of the Township.

The Totals represent the Capital Projects presented and the funding of those projects for 2024.

PROJECT	2024	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
TRANSPORTATION SERVICES												
Equipment												
Tractor/Loader - Replace #38-2017 JD loader	\$ 90,000									\$ 90,000	\$ 90,000	PW Vehicle Reserves
Sweeper-Replace #25	\$ 25,000									\$ 25,000	\$ 25,000	PW Vehicle Reserves
Tandem Axle-Replace 2008 Tandem Axle	\$ 380,000									\$ 380,000	\$ 380,000	PW Vehicle Reserves
Mower-Replace #41	\$ 30,000									\$ 30,000	\$ 30,000	PW Vehicle Reserves
Mower-Replace #40	\$ 30,000									\$ 30,000	\$ 30,000	PW Vehicle Reserves
BRIDGES												
Bridge 0260 - borrowed from 2024 to 2023										\$ -	\$ -	
ROAD CONSTRUCTION PROJECTS												
Rd 78 - 35 to 37 (1.4km)	\$ 397,257							\$ 397,257	\$ -	\$ 397,257	\$ 397,257	MNR & PW Roads Reserve
Rd 35 - 68 to 74 (1.5km)	\$ 445,158		\$ 195,000						\$ 250,158	\$ 445,158	\$ 445,158	PW Roads Reserve & OCIF
Rd 98 - E of #6 to 29 (5.9kms)	\$ 389,973							\$ 250,000	\$ 139,973	\$ 389,973	\$ 389,973	MNR & PW Roads Reserve
Rd 60 - Cr 45 to Hunt Road	\$ 105,000								\$ 105,000	\$ 105,000	\$ 105,000	PW Roads Reserve
Sidewalk Replacements-Middleton	\$ 52,500				\$ 15,750				\$ 36,750	\$ 52,500	\$ 52,500	PW Roads Reserve & DC
Sidewalk Replacements-Lakeside	\$ 78,750								\$ 78,750	\$ 78,750	\$ 78,750	PW Roads Reserve
TRANSPORTATION SERVICES	\$ 2,023,638	\$ -	\$ 195,000	\$ -	\$ 15,750	\$ -	\$ -	\$ 647,257	\$ 1,165,631	\$ 2,023,638	\$ 2,023,638	
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 117,348	\$ 117,348									\$ 117,348	
Zorra Maintenance Facility	\$ 718,839	\$ 468,839							\$ 250,000	\$ 718,839	\$ 718,839	
Roads/San Sewer	\$ 638,821	\$ 638,821								\$ 638,821	\$ 638,821	
ANNUAL DEBENTURE PAYMENTS	\$ 1,475,008	\$ 1,225,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,475,008	\$ 1,475,008	
TOTAL	\$ 14,165,693	\$ 3,971,775	\$ 195,000	\$ -	\$ 35,750	\$ -	\$ 6,177,623	\$ 647,257	\$ 3,138,288	\$ 14,165,693	\$ 14,165,693	

The schedule provided is the continuity of reserves as part of the ten-year capital plan activity.

 CONTINUITY OF RESERVES FOR THE PERIOD OF 2023 to 2033											
	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2032
Reserves											
Working Fund	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209
Insurance Deductible	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679
Election Reserves	\$ 5,000	\$ 5,001	\$ 5,002	\$ 5,003	\$ 5,004	\$ 5,005	\$ 5,006	\$ 5,007	\$ 5,008	\$ 5,009	\$ 5,010
Surplus/Deficit	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758
Infrastructure Projects	\$ 870,000	\$ 800,250	\$ 735,908	\$ 822,009	\$ 929,198	\$ 1,056,778	\$ 1,206,654	\$ 1,378,146	\$ 1,571,442	\$ 1,786,043	\$ 2,021,230
Information Technology	\$ -	\$ (900)	\$ 9,100	\$ 19,100	\$ 29,100	\$ 39,100	\$ 49,100	\$ 59,100	\$ 69,100	\$ 79,100	\$ 89,100
Land Development	\$ 546,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978
Disaster Emergency	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085
Fire-Vehicles	\$ (340,141)	\$ (150,141)	\$ 107,359	\$ 372,584	\$ (104,235)	\$ 177,142	\$ 66,960	\$ 302,473	\$ 609,941	\$ 126,633	\$ (47,174)
Fire-Equipment	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487
Fire-Communications	\$ 12,000	\$ 7,500	\$ (500)	\$ 11,500	\$ 23,500	\$ 35,500	\$ 47,500	\$ 59,500	\$ 71,500	\$ 83,500	\$ 95,500
Fire-SCBA	\$ 25,000	\$ 63,000	\$ 101,000	\$ 139,000	\$ 177,000	\$ 197,000	\$ 118,000	\$ 96,000	\$ (50,500)	\$ (12,500)	\$ 25,500
Facilities	\$ 27,889	\$ (293,211)	\$ (177,211)	\$ (147,111)	\$ (1,706,129)	\$ (1,385,521)	\$ (909,501)	\$ (587,961)	\$ (86,175)	\$ 145,665	\$ 678,010
PW-Equipment	\$ 814,518	\$ 805,018	\$ 933,428	\$ 876,166	\$ 480,659	\$ 222,342	\$ (103,342)	\$ (11,139)	\$ 194,208	\$ 312,962	\$ 1,010,391
PW-Bridges	\$ -	\$ 474,602	\$ 504,152	\$ 513,302	\$ 241,043	\$ 245,796	\$ 241,560	\$ 271,608	\$ 491,280	\$ 522,008	\$ 762,496
PW-Roads	\$ -	\$ 39,369	\$ 13,155	\$ 3,340	\$ 56,492	\$ 117,128	\$ 140,750	\$ 68,319	\$ 24,058	\$ 1,800	\$ 19,869
Recreation	\$ 168,572	\$ (133,930)	\$ (342,759)	\$ (242,516)	\$ (186,108)	\$ (7,108)	\$ 40,392	\$ 125,617	\$ 273,799	\$ 555,176	\$ 844,996
Dam Rehabilitation	\$ 437,146	\$ 531,906	\$ 629,509	\$ 730,040	\$ 833,587	\$ 940,240	\$ 1,050,093	\$ 1,163,241	\$ 1,279,784	\$ 1,399,824	\$ 1,523,464
Infrastructure-Levy	\$ 574,080	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Reserves	\$ 4,438,260	\$ 3,872,660	\$ 4,242,339	\$ 4,826,613	\$ 2,503,307	\$ 3,367,598	\$ 3,677,368	\$ 4,654,107	\$ 6,177,641	\$ 6,729,416	\$ 8,752,588

Continued with reserves is the schedule for reserve funds and the overall total of all reserves.

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2032
Reserve Funds											
MNR-Aggregate	\$ 903,051	\$ 905,794	\$ 978,294	\$ 1,214,294	\$ 921,564	\$ 542,616	\$ 416,616	\$ 404,258	\$ 208,105	\$ 252,839	\$ 56,782
Village Affairs/ERTH	\$ 159,141	\$ 159,141	\$ 159,141	\$ 159,141	\$ 159,141	\$ 159,141	\$ 159,141	\$ 159,141	\$ 159,141	\$ 159,141	\$ 159,141
Parkland	\$ 56,963	\$ 56,963	\$ 56,963	\$ 56,963	\$ 56,963	\$ 56,963	\$ 56,963	\$ 56,963	\$ 56,963	\$ 56,963	\$ 56,963
Building Dept	\$ 397,399	\$ 47,399	\$ 97,399	\$ 57,399	\$ 107,399	\$ 107,399	\$ 107,399	\$ 107,399	\$ 107,399	\$ 107,399	\$ 107,399
Development Charges	\$ 658,950	\$ 658,950	\$ 658,950	\$ 658,950	\$ 358,950	\$ 358,950	\$ 358,950	\$ 358,950	\$ 358,950	\$ 358,950	\$ 358,950
Federal Gas Tax	\$ 152,496	\$ 152,496	\$ 152,496	\$ 152,496	\$ 152,496	\$ 152,496	\$ 152,496	\$ 152,496	\$ 152,496	\$ 152,496	\$ 152,496
Total Reserve Funds	\$ 2,328,000	\$ 1,980,743	\$ 2,103,243	\$ 2,299,243	\$ 1,756,513	\$ 1,377,565	\$ 1,251,565	\$ 1,239,207	\$ 1,043,054	\$ 1,087,788	\$ 891,731
Total Reserves	6,766,260	5,853,403	6,345,582	7,125,856	4,259,820	4,745,163	4,928,933	5,893,314	7,220,695	7,817,204	9,644,319

QUESTIONS

10 YEAR CAPITAL PLAN - 2023 - 2033

PROJECT	2023	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 1,150,000	\$ 1,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000
General Government	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,000	\$ 31,000
Fire Services	\$ 771,550	\$ 121,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000	\$ 771,550
Building Services	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ 55,000
Parks & Recreation Services	\$ 600,350	\$ 165,524	\$ -	\$ -	\$ 23,676	\$ -	\$ 151,150	\$ -	\$ 260,000	\$ 600,350
Facilities	\$ 6,617,000	\$ 92,000	\$ -	\$ -	\$ -	\$ 6,488,500	\$ 14,000	\$ -	\$ 22,500	\$ 6,617,000
Transportation Services	\$ 3,271,919	\$ 734,573	\$ 187,758	\$ 260,000	\$ 10,465	\$ -	\$ 951,000	\$ 643,123	\$ 485,000	\$ 3,271,919
Annual Debenture Payment	\$ 1,173,533	\$ 1,173,533	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,173,533
TOTAL 2023 CAPITAL	\$ 13,670,352	\$ 3,437,180	\$ 187,758	\$ 260,000	\$ 34,141	\$ 6,488,500	\$ 1,116,150	\$ 643,123	\$ 1,503,500	\$ 13,670,352

PROJECT	2024	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 2,746,767	\$ 2,746,767	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,746,767
General Government	\$ 20,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,900	\$ 20,900
Fire Services	\$ 204,115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 204,115	\$ 204,115
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 562,342	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 135,800	\$ -	\$ 406,542	\$ 562,342
Facilities	\$ 7,132,923	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6,041,823	\$ -	\$ 1,091,100	\$ 7,132,923
Transportation Services	\$ 2,023,638	\$ -	\$ 195,000	\$ -	\$ 15,750	\$ -	\$ -	\$ 647,257	\$ 1,165,631	\$ 2,023,638
Annual Debenture Payment	\$ 1,475,008	\$ 1,225,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,475,008
TOTAL 2024 CAPITAL	\$ 14,165,693	\$ 3,971,775	\$ 195,000	\$ -	\$ 35,750	\$ -	\$ 6,177,623	\$ 647,257	\$ 3,138,288	\$ 14,165,693

PROJECT	2025	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 2,904,788	\$ 2,904,788	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,904,788
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 153,996	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 153,996	\$ 153,996
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 601,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,550	\$ -	\$ 414,950	\$ 601,500
Facilities	\$ 139,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139,000	\$ 139,000
Transportation Services	\$ 2,599,664	\$ -	\$ 195,000	\$ 260,000	\$ -	\$ -	\$ -	\$ 577,500	\$ 1,567,164	\$ 2,599,664
Annual Debenture Payment	\$ 1,320,057	\$ 1,070,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,320,057
TOTAL 2025 CAPITAL	\$ 7,729,005	\$ 3,974,845	\$ 195,000	\$ 260,000	\$ -	\$ -	\$ 186,550	\$ 577,500	\$ 2,535,110	\$ 7,729,005

PROJECT	2026	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Transfer to Reserves	\$ 3,046,235	\$ 3,046,235	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,046,235
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 140,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,695	\$ 140,695
Building Services	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ 90,000
Parks & Recreation Services	\$ 108,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 108,000	\$ 108,000
Facilities	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 230,000	\$ 230,000
Transportation Services	\$ 2,723,218	\$ -	\$ 181,078	\$ 260,000	\$ -	\$ -	\$ -	\$ 414,000	\$ 1,868,140	\$ 2,723,218	
Annual Debenture Payment	\$ 1,263,688	\$ 1,158,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,127	\$ 1,263,688	
TOTAL 2026 CAPITAL	\$ 7,611,836	\$ 4,204,796	\$ 181,078	\$ 260,000	\$ -	\$ -	\$ -	\$ 414,000	\$ 2,551,962	\$ 7,611,836	

PROJECT	2027	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Transfer to Reserves	\$ 3,403,787	\$ 3,403,787	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,403,787
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 897,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 897,730	\$ 897,730	
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Parks & Recreation Services	\$ 254,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 254,000	\$ 254,000	
Facilities	\$ 2,224,320	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 1,924,320	\$ 2,224,320	
Transportation Services	\$ 3,753,998	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 942,730	\$ 2,551,268	\$ 3,753,998	
Annual Debenture Payment	\$ 1,005,031	\$ 915,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,779	\$ 1,005,031	
TOTAL 2027 CAPITAL	\$ 11,548,866	\$ 4,319,039	\$ -	\$ 260,000	\$ 300,000	\$ -	\$ -	\$ 942,730	\$ 5,727,097	\$ 11,548,866	

PROJECT	2028	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Transfer to Reserves	\$ 3,679,365	\$ 3,679,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,679,365
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 168,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,685	\$ 168,685	
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Parks & Recreation Services	\$ 255,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 84,000	\$ -	\$ 171,000	\$ 255,000	
Facilities	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	
Transportation Services	\$ 3,529,044	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 1,028,948	\$ 2,240,096	\$ 3,529,044	
Annual Debenture Payment	\$ 821,927	\$ 746,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,294	\$ 821,927	
TOTAL 2028 CAPITAL	\$ 8,614,021	\$ 4,425,998	\$ -	\$ 260,000	\$ -	\$ -	\$ 84,000	\$ 1,028,948	\$ 2,815,075	\$ 8,614,021	

PROJECT	2029	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 3,801,424	\$ 3,801,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,801,424
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 670,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 670,698	\$ 670,698
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 230,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 210,000	\$ 230,000
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation Services	\$ 3,577,873	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 776,000	\$ 2,541,873	\$ 3,577,873
Annual Debenture Payment	\$ 744,601	\$ 685,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,084	\$ 744,601
TOTAL 2029 CAPITAL	\$ 9,034,596	\$ 4,486,941	\$ -	\$ 260,000	\$ 20,000	\$ -	\$ -	\$ 776,000	\$ 3,491,655	\$ 9,034,596

PROJECT	2030	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 3,928,452	\$ 3,928,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,928,452
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 279,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 279,772	\$ 279,772
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ 180,000
Facilities	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000
Transportation Services	\$ 3,200,563	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 662,358	\$ 2,278,205	\$ 3,200,563
Annual Debenture Payment	\$ 726,509	\$ 682,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,737	\$ 726,509
TOTAL 2030 CAPITAL	\$ 8,485,295	\$ 4,611,224	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 662,358	\$ 2,951,714	\$ 8,485,295

PROJECT	2031	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 4,075,283	\$ 4,075,283	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,075,283
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 344,408	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 344,408	\$ 344,408
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ 125,000
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation Services	\$ 3,150,105	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 2,043,952	\$ 3,150,105
Annual Debenture Payment	\$ 708,416	\$ 680,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,390	\$ 708,416
TOTAL 2031 CAPITAL	\$ 8,413,212	\$ 4,755,309	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 2,551,750	\$ 8,413,212

PROJECT	2032	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Transfer to Reserves	\$ 4,222,228	\$ 4,222,228	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,222,228
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 963,106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 963,106	\$ 963,106
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000	\$ 285,000
Transportation Services	\$ 3,263,878	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 605,266	\$ -	\$ 2,398,612	\$ 3,263,878
Annual Debenture Payment	\$ 691,047	\$ 677,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,736	\$ 691,047
TOTAL 2032 CAPITAL	\$ 9,435,259	\$ 4,899,539	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 605,266	\$ 3,670,454	\$ 9,435,259	

PROJECT	2033	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Transfer to Reserves	\$ 4,375,167	\$ 4,375,167	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,375,167
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 666,368	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 666,368	\$ 666,368
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation Services	\$ 2,781,685	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ -	\$ 1,675,628	\$ 2,781,685
Annual Debenture Payment	\$ 672,230	\$ 672,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 672,230
TOTAL 2033 CAPITAL	\$ 8,505,450	\$ 5,047,397	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 2,351,996	\$ 8,505,450	

Township of Zorra - 2025 Capital Budget

PROJECT	2025	SOURCES OF REVENUES								Total Funded	Notes
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Annual Transfer to Reserves fund Capital											
General Government Reserve	\$ 185,658	\$ 185,658								\$ 185,658	
Information Technology Reserve	\$ 20,000	\$ 20,000								\$ 20,000	
Fire Vehicle Reserve	\$ 257,500	\$ 257,500								\$ 257,500	
Fire-Communication Reserves	\$ 12,000	\$ 12,000								\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000								\$ 38,000	
Fire-Equipment Reserves	\$ 133,996	\$ 133,996								\$ 133,996	
Recreation Reserve	\$ 206,121	\$ 206,121								\$ 206,121	
Dam Reserve	\$ 97,603	\$ 97,603								\$ 97,603	
Facilities Reserve	\$ 255,000	\$ 255,000								\$ 255,000	
Public Works-Bridges	\$ 450,000	\$ 450,000								\$ 450,000	
Public Works-Road Ways	\$ 682,500	\$ 682,500								\$ 682,500	
Public Works-Vehicles Reserve	\$ 566,410	\$ 566,410								\$ 566,410	
TOTAL TRANSFER TO RESERVES	\$ 2,904,788	\$ 2,904,788	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,904,788	
GENERAL GOVERNMENT											
Information Technology	\$ 10,000								\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management-GIS											
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES											
Apparatus - None	\$ -								\$ -	\$ -	Fire Vehicle Reserve
Communications Systems Upgrade	\$ 20,000								\$ 20,000	\$ 20,000	
SCBA	\$ -								\$ -	\$ -	
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 133,996								\$ 133,996	\$ 133,996	Fire Equipment Reserve
FIRE SERVICES	\$ 153,996	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 153,996	\$ 153,996	
BUILDING SERVICES									\$ -	\$ -	
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES											
Equipment											
Electric P/up Truck	\$ 75,000								\$ 75,000	\$ 75,000	Recreation Reserve
TDRC-Skate Flooring	\$ 120,000								\$ 120,000	\$ 120,000	Transfer from Building Dept
Pool-Pump & Filter Replaqement	\$ 10,000								\$ 10,000	\$ 10,000	Recreation Reserve
Trails										\$ -	
Intra Park Trails-Master Plan	\$ 30,000								\$ 30,000	\$ 30,000	Recreation Reserve
Playground									\$ -	\$ -	
South Park-Playground & swing replacement	\$ 100,000								\$ 100,000	\$ 100,000	Recreation Reserve
Parks											
Thamesford-Multi-Use Courts	\$ 266,500						\$ 186,550		\$ 79,950	\$ 266,500	Community Fundraising
PARKS & RECREATION SERVICES	\$ 601,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,550	\$ -	\$ 414,950	\$ 601,500	

PROJECT	2025	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES												
ZMF-tools	\$ 6,000									\$ 6,000.00	\$ 6,000	Facilities Reserve
ZMF-Sand/Salt Storage Door	\$ 50,000									\$ 50,000.00	\$ 50,000	Facilities Reserve
ZMF-Entrance Gates	\$ 30,000									\$ 30,000.00	\$ 30,000	Facilities Reserve
EZCC-Hot Water Heater	\$ 20,000									\$ 20,000.00	\$ 20,000	Facilities Reserve
EZCC-010 x Exterior Door Replacements	\$ 25,000									\$ 25,000.00	\$ 25,000	Facilities Reserve
Thamesford Parks-Washroom Roof-South Prk	\$ 8,000									\$ 8,000.00	\$ 8,000	Facilities Reserve
FACILITIES	\$ 139,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 139,000	\$ 139,000	
TRANSPORTATION SERVICES												
Equipment												
Tandem-Replace #23-2015 Tandem	\$ 383,000									\$ 383,000	\$ 383,000	PW Vehicle Reserve
P/Up-Replace #2-2020 P/up	\$ 55,000									\$ 55,000	\$ 55,000	PW Vehicle Reserve
BRIDGES												
Bridge 180-Rd 92 - Concrete	\$ 116,000									\$ 116,000	\$ 116,000	PW Bridge Reserve
Bridge 140-33rd Line-Trout Creek Bridge	\$ 132,000									\$ 132,000	\$ 132,000	PW Bridge Reserve
Double Culvert-Rd 98	\$ 350,000			\$ 260,000						\$ 90,000	\$ 350,000	PW Bridge Reserve & Gas Tax
Engineering-future projects	\$ 45,000									\$ 45,000	\$ 45,000	PW Bridge Reserve
Bridge Inspection-Bi-Annual	\$ 37,450									\$ 37,450	\$ 37,450	PW Bridge Reserve
ROAD CONSTRUCTION PROJECTS												
Rd 78 - 31 to 33	\$ 397,257		\$ 195,000							\$ 202,257	\$ 397,257	PW Road Reserve & OCIF
Rd 78 - 33 to 35	\$ 397,257									\$ 397,257	\$ 397,257	PW Road Reserve
Entrance tie-ins	\$ 4,200									\$ 4,200	\$ 4,200	PW Road Reserve
Rd 92 (37th Line to 31st Line)	\$ 105,000									\$ 105,000	\$ 105,000	PW Road Reserve
Pemberton - North Town Line to CN Tracks	\$ 577,500							\$ 577,500		\$ -	\$ 577,500	MNR Reserves
										\$ -	\$ -	
TRANSPORTATION SERVICES	\$ 2,599,664	\$ -	\$ 195,000	\$ 260,000	\$ -	\$ -	\$ -	\$ 577,500	\$ -	\$ 1,567,164	\$ 2,599,664	
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 114,512	\$ 114,512									\$ 114,512	
Zorra Maintenance Facility	\$ 702,462	\$ 452,462							\$ 250,000		\$ 702,462	
Roads/San Sewer	\$ 503,083	\$ 503,083									\$ 503,083	
ANNUAL DEBENTURE PAYMENTS	\$ 1,320,057	\$ 1,070,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,320,057	
TOTAL	\$ 7,729,005	\$ 3,974,845	\$ 195,000	\$ 260,000	\$ -	\$ -	\$ 186,550	\$ 577,500	\$ -	\$ 2,535,110	\$ 7,729,005	

Township of Zorra - 2026 Capital Budget

PROJECT	2026	SOURCES OF REVENUES								Total Funded	Notes
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Annual Transfer to Reserves fund Capital											
General Government Reserve	\$ 191,228	\$ 191,228									\$ 191,228
Information Technology Reserve	\$ 20,000	\$ 20,000									\$ 20,000
Fire Vehicle Reserve	\$ 265,225	\$ 265,225									\$ 265,225
Fire-Communication Reserves	\$ 12,000	\$ 12,000									\$ 12,000
Fire-SCBA Reserves	\$ 38,000	\$ 38,000									\$ 38,000
Fire-Equipment Reserves	\$ 140,695	\$ 140,695									\$ 140,695
Recreation Reserve	\$ 208,243	\$ 208,243									\$ 208,243
Dam Reserve	\$ 100,531	\$ 100,531									\$ 100,531
Facilities Reserve	\$ 260,100	\$ 260,100									\$ 260,100
Public Works-Bridges	\$ 451,250	\$ 451,250									\$ 451,250
Public Works-Road Ways	\$ 771,225	\$ 771,225									\$ 771,225
Public Works-Vehicles	\$ 587,738	\$ 587,738									\$ 587,738
TOTAL TRANSFER TO RESERVES	\$ 3,046,235	\$ 3,046,235	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,046,235
GENERAL GOVERNMENT											
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000
Asset Management-Work Order										\$ -	\$ -
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
FIRE SERVICES											
Apparatus - None	\$ -									\$ -	\$ -
Communications Systems Upgrade	\$ -									\$ -	\$ -
SCBA	\$ -									\$ -	\$ -
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 140,695									\$ 140,695	\$ 140,695
FIRE SERVICES	\$ 140,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,695	\$ 140,695
BUILDING SERVICES											
New 2026 Electric Vehicle	\$ 90,000									\$ 90,000	\$ 90,000
BUILDING SERVICES	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ 90,000
PARKS & RECREATION SERVICES											
Equipment											
2023 Dodge P/up from Building	\$ -									\$ -	\$ -
Trails											
Memorial Park-Embroid	\$ 20,000									\$ 20,000	\$ 20,000
Playground											
N/A	\$ -									\$ -	\$ -
Parks											
Matheson Park-Bleacher Replacement	\$ 40,000									\$ 40,000	\$ 40,000
North Park-Bleacher Replacement	\$ 40,000									\$ 40,000	\$ 40,000
Pool											
Diving Board	\$ 8,000									\$ 8,000	\$ 8,000
PARKS & RECREATION SERVICES	\$ 108,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 108,000	\$ 108,000

PROJECT	SOURCES OF REVENUES									Total Funded	Notes	
	2026	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES												
Former Kintore Shop-Exterior Paint	\$ 30,000									\$ 30,000.00	\$ 30,000	Facilities Reserve
ZMF-Asphalt Yard	\$ 30,000									\$ 30,000.00	\$ 30,000	Facilities Reserve
ZMF-Security Fencing	\$ 20,000									\$ 20,000.00	\$ 20,000	Facilities Reserve
EZCC-Replace Dehumidifers	\$ 60,000									\$ 60,000.00	\$ 60,000	Facilities Reserve
TDRC - Replace HW Boiler	\$ 25,000									\$ 25,000.00	\$ 25,000	Facilities Reserve
TDRC Arena-Dressing Room Roof Top HVAC	\$ 65,000									\$ 65,000.00	\$ 65,000	Facilities Reserve
FACILITIES	\$ 230,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 230,000	\$ 230,000	
TRANSPORTATION SERVICES												
Equipment												
Tandem-replace #9 2016 Tandem	\$ 385,000									\$ 385,000	\$ 385,000	PW Vehicle Reserve
P/Up-replace 2021 P/up	\$ 60,000									\$ 60,000	\$ 60,000	PW Vehicle Reserve
Backhoe-replace 2014 Cat back hoe	\$ 200,000									\$ 200,000	\$ 200,000	PW Vehicle Reserve
BRIDGES												
Bridge 40-Zorra-Tavistock Line	\$ 32,100									\$ 32,100	\$ 32,100	PW Bridge Reserve & EZT shared project
Bridge 220-13th Line	\$ 138,000									\$ 138,000	\$ 138,000	PW Bridge Reserves
Bridge 640-25th Line-John N Meathrell	\$ 482,000			\$ 260,000						\$ 222,000	\$ 482,000	PW Bridge Reserves & SWOX shared project
Engineering future projects	\$ 50,000									\$ 50,000	\$ 50,000	PW Bridge Reserves
ROAD CONSTRUCTION PROJECTS												
Rd 92 - 25 to 23 (1.5kms)	\$ 434,880							\$ 300,000		\$ 134,880	\$ 434,880	MNR & PW Road Reserves
Rd 92 - 23 to 119 (1.5kms)	\$ 434,880									\$ 434,880	\$ 434,880	PW Road Reserves
Rd 25 - 60 to Bridge (.7kms)	\$ 181,078		\$ 181,078							\$ -	\$ 181,078	PW Road Reserves
Entrance tie-ins	\$ 4,280									\$ 4,280	\$ 4,280	PW Road Reserves
Surface Treatment	\$ 107,000									\$ 107,000	\$ 107,000	PW Road Reserves
Rd 88 - 23 to 19	\$ 214,000							\$ 114,000		\$ 100,000	\$ 214,000	MNR & PW Road Reserves
TRANSPORTATION SERVICES	\$ 2,723,218	\$ -	\$ 181,078	\$ 260,000	\$ -	\$ -	\$ -	\$ 414,000	\$ 1,868,140	\$ 2,723,218		
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 111,767	\$ 111,767									\$ 111,767	
Zorra Maintenance Facility	\$ 687,114	\$ 581,987								\$ 105,127	\$ 687,114	
Roads/San Sewer	\$ 464,807	\$ 464,807									\$ 464,807	
ANNUAL DEBENTURE PAYMENTS	\$ 1,263,688	\$ 1,158,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,127	\$ 1,263,688	
TOTAL	\$ 7,611,836	\$ 4,204,796	\$ 181,078	\$ 260,000	\$ -	\$ -	\$ -	\$ 414,000	\$ 2,551,962	\$ 7,611,836		

Township of Zorra - 2027 Capital Budget

PROJECT	2027	SOURCES OF REVENUES								Total Funded	Notes
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Annual Transfer to Reserves fund Capital											
General Government Reserve	\$ 196,965	\$ 196,965								\$ 196,965	
Information Technology Reserve	\$ 20,000	\$ 20,000								\$ 20,000	
Fire Vehicle Reserve	\$ 273,181	\$ 273,181								\$ 273,181	
Fire-Communication Reserves	\$ 12,000	\$ 12,000								\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000								\$ 38,000	
Fire-Equipment Reserves	\$ 147,730	\$ 147,730								\$ 147,730	
Recreation Reserve	\$ 310,408	\$ 310,408								\$ 310,408	
Dam Reserve	\$ 103,547	\$ 103,547								\$ 103,547	
Facilities Reserve	\$ 365,302	\$ 365,302								\$ 365,302	
Public Works-Bridges	\$ 478,813	\$ 478,813								\$ 478,813	
Public Works-Road Ways	\$ 848,348	\$ 848,348								\$ 848,348	
Roads Vehicles Reserve	\$ 609,493	\$ 609,493								\$ 609,493	
TOTAL TRANSFER TO RESERVES	\$ 3,403,787	\$ 3,403,787	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,403,787	
GENERAL GOVERNMENT											
Information Technology	\$ 10,000									\$ 10,000	Information Technology Reserves
Asset Management										\$ -	
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
FIRE SERVICES											
Apparatus - Embro Pumper 52-01	\$ 750,000									\$ 750,000	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -									\$ -	
SCBA										\$ -	
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 147,730									\$ 147,730	Fire Equipment Reserve
FIRE SERVICES	\$ 897,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 897,730	\$ 897,730
BUILDING SERVICES											
										\$ -	\$ -
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PARKS & RECREATION SERVICES											
Equipment											
EZCC-Refridgeration Chiller	\$ 80,000									\$ 80,000	Recreation Reserve
EZCC-Spectator Netting	\$ 15,000									\$ 15,000	Recreation Reserve
										\$ -	
										\$ -	
Trails										\$ -	
Intra Park Trails-Grace Patterson Park	\$ 50,000									\$ 50,000	Recreation Reserve
Playground											
EZCC-Playground & Swing Replacement	\$ 105,000									\$ 105,000	Recreation Reserve
Parks											
Wallace Park-Pavilion Roof	\$ 4,000									\$ 4,000	Recreation Reserve
PARKS & RECREATION SERVICES	\$ 254,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 254,000	\$ 254,000

PROJECT	2027	SOURCES OF REVENUES								Total Funded	Notes
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
FACILITIES											
Embro FH-Renovations	\$ 1,000,000								\$ 1,000,000.00	\$ 1,000,000	Facilities Reserve
ZMF-Floor Zamboni	\$ 20,000								\$ 20,000.00	\$ 20,000	Facilities Reserve
ZMF-Scissor Hoist	\$ 30,000								\$ 30,000.00	\$ 30,000	Facilities Reserve
TDRC Arena-Flat Roof Dressing Room	\$ 85,000								\$ 85,000.00	\$ 85,000	Facilities Reserve
Library/Beaty-baseboard heaters	\$ 3,520								\$ 3,520.00	\$ 3,520	Facilities Reserve-shared Cty (\$8800)
Library/Beaty-interier finishes	\$ 85,800								\$ 85,800.00	\$ 85,800	Facilities Reserve-shared Cty (\$214500)
School Contribution	\$ 1,000,000				\$ 300,000				\$ 700,000.00	\$ 1,000,000	Facilities Reserve
FACILITIES	\$ 2,224,320	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 1,924,320	\$ 2,224,320	
TRANSPORTATION SERVICES											
Equipment											
Tandem-replace 2017 Tandem	\$ 390,000								\$ 390,000	\$ 390,000	PW Vehicle Reserve
Pay Loader-replace 2012 JD Loader	\$ 550,000								\$ 550,000	\$ 550,000	PW Vehicle Reserve
P/up-replace 2022 Ford F250	\$ 65,000								\$ 65,000	\$ 65,000	PW Vehicle Reserve
BRIDGES											
Bridge 130-31st Line-Wildwood Lake Bridge	\$ 763,000			\$ 260,000					\$ 503,000	\$ 763,000	PW Bridge Reserve & Gas Tax
Bridge 340-Rd 78	\$ 168,000								\$ 168,000	\$ 168,000	PW Bridge Reserve
Engineering-future projects	\$ 40,000								\$ 40,000	\$ 40,000	PW Bridge Reserve
Bridge Inspections-Bi-Annual	\$ 40,072								\$ 40,072	\$ 40,072	PW Bridge Reserve
ROAD CONSTRUCTION PROJECTS											
Pemberton-NTL to CNR (top coat asphalt)	\$ 153,892							\$ 153,892	\$ -	\$ 153,892	MNR & PW Roads Reserve
Rd 74 - 19 to 23 (1.4km)	\$ 441,503								\$ 441,503	\$ 441,503	PW Road Reserve
Rd 35 - 78 to 84 (3.1kms)	\$ 888,838							\$ 788,838	\$ 100,000	\$ 888,838	MNR & PW Roads Reserve
13 driveway tie-ins @ \$1000 ea.	\$ 13,910								\$ 13,910	\$ 13,910	PW Road Reserve
Surface Treatments	\$ 107,000								\$ 107,000	\$ 107,000	PW Road Reserve
Davey - NTL without drain improvements (0.312km)	\$ 70,642								\$ 70,642	\$ 70,642	PW Road Reserve
Newton-NTL to 31 (.17km)	\$ 41,811								\$ 41,811	\$ 41,811	PW Road Reserve
19 driveway tie-ins @ \$1000 ea.	\$ 20,330								\$ 20,330	\$ 20,330	PW Road Reserve
TRANSPORTATION SERVICES	\$ 3,753,998	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 942,730	\$ 2,551,268	\$ 3,753,998	
ANNUAL DEBENTURE PAYMENTS											
Thamesford Fire Hall	\$ 109,021	\$ 109,021								\$ 109,021	
Zorra Maintenance Facility	\$ 671,766	\$ 581,987							\$ 89,779	\$ 671,766	
Roads/San Sewer	\$ 224,244	\$ 224,244								\$ 224,244	
ANNUAL DEBENTURE PAYMENTS	\$ 1,005,031	\$ 915,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,779	\$ 1,005,031	
TOTAL	\$ 11,548,866	\$ 4,319,039	\$ -	\$ 260,000	\$ 300,000	\$ -	\$ -	\$ 942,730	\$ 5,727,097	\$ 11,548,866	

Township of Zorra - 2028 Capital Budget

PROJECT	2028	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
Annual Transfer to Reserves fund Capital												
General Government Reserve	\$ 202,874	\$ 202,874									\$ 202,874	
Information Technology Reserve	\$ 20,000	\$ 20,000									\$ 20,000	
Fire Vehicle Reserve	\$ 281,377	\$ 281,377									\$ 281,377	
Fire-Communication Reserves	\$ 12,000	\$ 12,000									\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000									\$ 38,000	
Fire-Equipment Reserves	\$ 150,685	\$ 150,685									\$ 150,685	
Recreation Reserve	\$ 350,000	\$ 350,000									\$ 350,000	
Dam Reserve	\$ 106,653	\$ 106,653									\$ 106,653	
Facilities Reserve	\$ 470,608	\$ 470,608									\$ 470,608	
Public Works-Bridges	\$ 507,753	\$ 507,753									\$ 507,753	
Public Works-Road Ways	\$ 907,732	\$ 907,732									\$ 907,732	
Roads Vehicles Reserve	\$ 631,683	\$ 631,683									\$ 631,683	
TOTAL TRANSFER TO RESERVES	\$ 3,679,365	\$ 3,679,365	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,679,365	
GENERAL GOVERNMENT												
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management										\$ -	\$ -	
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES												
Apparatus - None	\$ -									\$ -	\$ -	
Communications Systems Upgrade	\$ -									\$ -	\$ -	
SCBA	\$ 18,000									\$ 18,000	\$ 18,000	SBCA Reserves
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 150,685									\$ 150,685	\$ 150,685	Fire Equipment Reserve
FIRE SERVICES	\$ 168,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,685	\$ 168,685	
BUILDING SERVICES												
										\$ -	\$ -	
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES												
Equipment										\$ -	\$ -	
										\$ -	\$ -	
										\$ -	\$ -	
Trails										\$ -	\$ -	
Intra Park Trails										\$ -	\$ -	
Don Knox Trail-South Park										\$ -	\$ -	
Playground										\$ -	\$ -	
Harrington-Playground replacement	\$ 85,000									\$ 85,000	\$ 85,000	Recreation Reserve
Parks												
Matheson Park-Embryo-New Dog Park	\$ 120,000						\$ 84,000			\$ 36,000	\$ 120,000	Community Groups
EZCC-Bleachers	\$ 50,000									\$ 50,000	\$ 50,000	Recreation Reserve
										\$ -	\$ -	
PARKS & RECREATION SERVICES	\$ 255,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 84,000	\$ -	\$ -	\$ 171,000	\$ 255,000	

PROJECT	2028	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES												
Former Kintore Shop-LED Lights	\$ 5,000									\$ 5,000	\$ 5,000	Facilities Reserve
Old Sand Shed - Resided	\$ 20,000									\$ 20,000	\$ 20,000	Facilities Reserve
EZCC Arena-Rinkboard Glass Replacement	\$ 125,000									\$ 125,000	\$ 125,000	Facilities Reserve
										\$ -	\$ -	
										\$ -	\$ -	
FACILITIES	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 150,000	
TRANSPORTATION SERVICES												
Equipment												
Tandem Truck - replace 2018 Tandem	\$ 390,000									\$ 390,000	\$ 390,000	PW Vehicle Reserve
Grader-replace 2013 Cat Grader	\$ 500,000									\$ 500,000	\$ 500,000	PW Vehicle Reserve
BRIDGES												
Bridge 120-31st Line-Wildwood Lake East	\$ 763,000			\$ 260,000						\$ 503,000	\$ 763,000	PW Bridge Reserve & Perth EZT shared project
ROAD CONSTRUCTION PROJECTS												
Rd 74 - 15 to 13 (1.4km)	\$ 506,948							\$ 506,948	\$ -	\$ 506,948	\$ 506,948	MNR & PW Road Reserve
Rd 74 - 15 to CH (1.4km)	\$ 506,948							\$ 300,000	\$ 206,948	\$ 506,948	\$ 506,948	MNR & PW Road Reserve
Rd 74 - 19 to 15 (1.4km)	\$ 506,948								\$ 506,948	\$ 506,948	\$ 506,948	PW Road Reserves
Surface Treatments	\$ 133,200								\$ 133,200	\$ 133,200	\$ 133,200	PW Road Reserves
Rd 41 - 92 to 96 1/2 Block to Complete in 2030	\$ 222,000							\$ 222,000	\$ -	\$ 222,000	\$ 222,000	MNR & PW Road Reserve
TRANSPORTATION SERVICES	\$ 3,529,044	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 1,028,948	\$ 2,240,096	\$ 3,529,044	\$ 3,529,044	
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 106,336	\$ 106,336									\$ 106,336	
Zorra Maintenance Facility	\$ 657,281	\$ 581,987								\$ 75,294	\$ 657,281	
Roads/San Sewer	\$ 58,310	\$ 58,310									\$ 58,310	
ANNUAL DEBENTURE PAYMENTS	\$ 821,927	\$ 746,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,294	\$ 821,927	
TOTAL	\$ 8,614,021	\$ 4,425,998	\$ -	\$ 260,000	\$ -	\$ -	\$ 84,000	\$ 1,028,948	\$ 2,815,075	\$ 8,614,021	\$ 8,614,021	

Township of Zorra - 2029 Capital Budget

PROJECT	2029	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
Annual Transfer to Reserves fund Capital												
General Government Reserve	\$ 208,960	\$ 208,960									\$ 208,960	
Information Technology Reserve	\$ 20,000	\$ 20,000									\$ 20,000	
Fire Vehicle Reserve	\$ 289,818	\$ 289,818									\$ 289,818	
Fire-Communication Reserves	\$ 12,000	\$ 12,000									\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000									\$ 38,000	
Fire-Equipment Reserves	\$ 153,698	\$ 153,698									\$ 153,698	
Recreation Reserve	\$ 257,500	\$ 257,500									\$ 257,500	
Dam Reserve	\$ 109,853	\$ 109,853									\$ 109,853	
Facilities Reserve	\$ 476,020	\$ 476,020									\$ 476,020	
Public Works-Bridges	\$ 638,141	\$ 638,141									\$ 638,141	
Public Works-Road Ways	\$ 953,118	\$ 953,118									\$ 953,118	
Roads Vehicles Reserve	\$ 644,316	\$ 644,316									\$ 644,316	
TOTAL TRANSFER TO RESERVES	\$ 3,801,424	\$ 3,801,424	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,801,424	
GENERAL GOVERNMENT												
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management										\$ -	\$ -	
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES												
Apparatus -Thamesford New Rescue 51-03	\$ 400,000									\$ 400,000	\$ 400,000	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -									\$ -	\$ -	
SCBA	\$ 117,000									\$ 117,000	\$ 117,000	Fire SCBA Reserve
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 153,698									\$ 153,698	\$ 153,698	Fire Equipment
FIRE SERVICES	\$ 670,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 670,698	\$ 670,698	
BUILDING SERVICES												
										\$ -	\$ -	Building Reserve
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES												
Equipment												
EZCC Arena-Refridgeration Compressors	\$ 130,000									\$ 130,000	\$ 130,000	Recreation Reserve
										\$ -	\$ -	
										\$ -	\$ -	
Trails												
EZCC Park	\$ 40,000				\$ 20,000					\$ 20,000	\$ 40,000	Recreation Reserve
										\$ -	\$ -	
Playground												
Wallace Park-Playground Expansion	\$ 60,000									\$ 60,000	\$ 60,000	Recreation Reserve
Parks										\$ -	\$ -	
										\$ -	\$ -	
										\$ -	\$ -	
PARKS & RECREATION SERVICES	\$ 230,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ 230,000	

PROJECT	2029	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES												
										\$ -	\$ -	
										\$ -	\$ -	
FACILITIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TRANSPORTATION SERVICES												
Equipment												
Grader - replace 2014 JD Grader	\$ 500,000									\$ 500,000	\$ 500,000	Roads Vehicle Reserve
Tandem Truck-replace 2018 Tandem	\$ 390,000									\$ 390,000	\$ 390,000	Roads Vehicle Reserve
Mower	\$ 40,000									\$ 40,000	\$ 40,000	Roads Vehicle Reserve
Mower	\$ 40,000									\$ 40,000	\$ 40,000	Roads Vehicle Reserve
BRIDGES												
Bridge 200-43rd Line	\$ 280,000									\$ 280,000	\$ 280,000	PW Bridge Reserve
Bridge 200-Perth-Oxvord Rd-Trout Creek	\$ 176,500									\$ 176,500	\$ 176,500	PW Bridge Reserve & Perth East
Bridge 230-Rd 88	\$ 353,000			\$ 260,000						\$ 93,000	\$ 353,000	PW Bridge Reserve
Engineering-future projects	\$ 50,000									\$ 50,000	\$ 50,000	PW Bridge Reserve
Bridge Inspections-Bi-Annual	\$ 42,877									\$ 42,877	\$ 42,877	PW Bridge Reserve
ROAD CONSTRUCTION PROJECTS												
Rd 31 - 88 to 92 (3.1km)	\$ 931,199							\$ 550,000		\$ 381,199	\$ 931,199	MNR & PW Road Reserve
Surface Treatments	\$ 135,600									\$ 135,600	\$ 135,600	PW Road Reserve
Crandall - Ellen to McNab (0.31km)	\$ 78,885									\$ 78,885	\$ 78,885	PW Road Reserve
Ellen - 60 to Crandall (0.16km)	\$ 42,691									\$ 42,691	\$ 42,691	PW Road Reserve
McNab - 60 to Crandall (0.355km)	\$ 87,870									\$ 87,870	\$ 87,870	PW Road Reserve
	\$ 203,251									\$ 203,251	\$ 203,251	PW Road Reserve
Rd 41 - 92 to 96	\$ 226,000							\$ 226,000		\$ -	\$ 226,000	MNR & PW Road Reserve
TRANSPORTATION SERVICES	\$ 3,577,873	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 776,000	\$ 2,541,873	\$ 3,577,873	
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 103,530	\$ 103,530									\$ 103,530	
Zorra Maintenance Facility	\$ 641,071	\$ 581,987								\$ 59,084	\$ 641,071	
Roads/San Sewer	\$ -	\$ -									\$ -	
ANNUAL DEBENTURE PAYMENTS	\$ 744,601	\$ 685,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,084	\$ 744,601	
TOTAL	\$ 9,034,596	\$ 4,486,941	\$ -	\$ 260,000	\$ 20,000	\$ -	\$ -	\$ -	\$ 776,000	\$ 3,491,655	\$ 9,034,596	

Township of Zorra - 2030 Capital Budget

PROJECT	2030	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
Annual Transfer to Reserves fund Capital												
General Government Reserve	\$ 215,229	\$ 215,229									\$ 215,229	
Information Technology Reserve	\$ 20,000	\$ 20,000									\$ 20,000	
Fire Vehicle Reserve	\$ 298,513	\$ 298,513									\$ 298,513	
Fire-Communication Reserves	\$ 12,000	\$ 12,000									\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000									\$ 38,000	
Fire-Equipment Reserves	\$ 156,772	\$ 156,772									\$ 156,772	
Recreation Reserve	\$ 265,225	\$ 265,225									\$ 265,225	
Dam Reserve	\$ 113,148	\$ 113,148									\$ 113,148	
Facilities Reserve	\$ 481,540	\$ 481,540									\$ 481,540	
Public Works-Bridges	\$ 670,048	\$ 670,048									\$ 670,048	
Public Works-Road Ways	\$ 1,000,774	\$ 1,000,774									\$ 1,000,774	
Roads Vehicles Reserve	\$ 657,203	\$ 657,203									\$ 657,203	
TOTAL TRANSFER TO RESERVES	\$ 3,928,452	\$ 3,928,452	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,928,452	
GENERAL GOVERNMENT												
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management										\$ -	\$ -	Capital Reserves
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES												
Apparatus -Fire Chief P/up-repdace 2024 /up	\$ 63,000									\$ 63,000	\$ 63,000	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -									\$ -	\$ -	
SCBA	\$ 60,000									\$ 60,000	\$ 60,000	Fire SCBA Reserve
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 156,772									\$ 156,772	\$ 156,772	Fire Equipment Reserve
FIRE SERVICES	\$ 279,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 279,772	\$ 279,772	
BUILDING SERVICES												
										\$ -	\$ -	
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES												
Equipment												
EZCC-Electric Ice Resurfacer	\$ 150,000									\$ 150,000	\$ 150,000	Recreation Reserves
										\$ -	\$ -	
Trails												
										\$ -	\$ -	
										\$ -	\$ -	
Playground												
										\$ -	\$ -	
Parks												
South Park Bleachers	\$ 30,000									\$ 30,000	\$ 30,000	Recreation Reserves
										\$ -	\$ -	
PARKS & RECREATION SERVICES	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ 180,000	

PROJECT	SOURCES OF REVENUES									Total Funded	Notes
	2030	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
FACILITIES											
EZCC-Flat Roof over lobby, hall & dr rooming	\$ 160,000								\$ 160,000.00	\$ 160,000	Facilities Reserve
									\$ -	\$ -	
									\$ -	\$ -	
FACILITIES	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000	
TRANSPORTATION SERVICES											
Equipment											
Grader-replaces 2015 JD Grader	\$ 500,000								\$ 500,000	\$ 500,000	Roads Vehicle Reserve
Pickup-replace 2025 Ford 250	\$ 65,000								\$ 65,000	\$ 65,000	Roads Vehicle Reserve
BRIDGES											
Bridge 70-Cobble Hills	\$ 20,000								\$ 20,000	\$ 20,000	PW Bridge Reserves
Bridge 250-Rd 84	\$ 293,000			\$ 260,000					\$ 33,000	\$ 293,000	PW Bridge Reserves
Bridge 400-31st Line Thames R	\$ 250,000								\$ 250,000	\$ 250,000	PW Bridge Reserves & Shared-Thames Center
Bridge 440-43rd Line-Thames R	\$ 287,000								\$ 287,000	\$ 287,000	PW Bridge Reserves
Engineering-future projects	\$ 50,000								\$ 50,000	\$ 50,000	PW Bridge Reserves
ROAD CONSTRUCTION PROJECTS											
Cobble Hills - 7 to 96 (3.4km)	\$ 526,893							\$ 437,358	\$ 89,535	\$ 526,893	MNR & PW Road Reserve
Cobble Hills - 96 to 92 (3.1km)	\$ 482,695							\$ 225,000	\$ 257,695	\$ 482,695	MNR & PW Road Reserve
Rd 60 - From 27 to 25 (1.9km)	\$ 587,974								\$ 587,974	\$ 587,974	PW Road Reserves
Surface Treatment	\$ 138,000								\$ 138,000	\$ 138,000	
TRANSPORTATION SERVICES	\$ 3,200,563	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 662,358	\$ 2,278,205	\$ 3,200,563	
ANNUAL DEBENTURE PAYMENTS											
Thamesford Fire Hall	\$ 100,785	\$ 100,785								\$ 100,785	
Zorra Maintenance Facility	\$ 625,724	\$ 581,987							\$ 43,737	\$ 625,724	
Roads/San Sewer	\$ -	\$ -								\$ -	
ANNUAL DEBENTURE PAYMENTS	\$ 726,509	\$ 682,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,737	\$ 726,509	
TOTAL	\$ 8,485,295	\$ 4,611,224	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 662,358	\$ 2,951,714	\$ 8,485,295	

Township of Zorra - 2031 Capital Budget

PROJECT	SOURCES OF REVENUES									Total Funded	Notes	
	2031	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
Annual Transfer to Reserves fund Capital												
General Government Reserve	\$ 221,686	\$ 221,686									\$ 221,686	
Information Technology Reserve	\$ 20,000	\$ 20,000									\$ 20,000	
Fire Vehicle Reserve	\$ 307,468	\$ 307,468									\$ 307,468	
Fire-Communication Reserves	\$ 12,000	\$ 12,000									\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000									\$ 38,000	
Fire-Equipment Reserves	\$ 159,908	\$ 159,908									\$ 159,908	
Recreation Reserve	\$ 273,182	\$ 273,182									\$ 273,182	
Dam Reserve	\$ 116,543	\$ 116,543									\$ 116,543	
Facilities Reserve	\$ 501,786	\$ 501,786									\$ 501,786	
Public Works-Bridges	\$ 703,550	\$ 703,550									\$ 703,550	
Public Works-Road Ways	\$ 1,050,813	\$ 1,050,813									\$ 1,050,813	
Roads Vehicles Reserve	\$ 670,347	\$ 670,347									\$ 670,347	
TOTAL TRANSFER TO RESERVES	\$ 4,075,283	\$ 4,075,283	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,075,283	
GENERAL GOVERNMENT												
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management										\$ -	\$ -	
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES												
Apparatus - None	\$ -									\$ -	\$ -	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -									\$ -	\$ -	
SCBA	\$ 184,500									\$ 184,500	\$ 184,500	Fire SCBA Reserves
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 159,908									\$ 159,908	\$ 159,908	Fire Equipment Reserves
FIRE SERVICES	\$ 344,408	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 344,408	\$ 344,408	
BUILDING SERVICES												
										\$ -	\$ -	
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES												
Equipment										\$ -	\$ -	
										\$ -	\$ -	
Trails										\$ -	\$ -	
										\$ -	\$ -	
Playground										\$ -	\$ -	
										\$ -	\$ -	
Parks										\$ -	\$ -	
Thamesford-North Park-Backstop & Fence	\$ 125,000									\$ 125,000	\$ 125,000	Recreation Reserves
										\$ -	\$ -	
PARKS & RECREATION SERVICES	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ 125,000	

PROJECT	SOURCES OF REVENUES									Total Funded	Notes	
	2031	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES										\$ -	\$ -	
										\$ -	\$ -	
FACILITIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TRANSPORTATION SERVICES												
Equipment												
P/UP-Replaces 2026 P/up	\$ 65,000								\$ 65,000	\$ 65,000	\$ 65,000	Roads Vehicle Reserve
Tandem - replaces 2020 Tandem	\$ 400,000								\$ 400,000	\$ 400,000	\$ 400,000	Roads Vehicle Reserve
BRIDGES												
Bridge 360-Cobble Hills	\$ 178,000								\$ 178,000	\$ 178,000	\$ 178,000	PW Bridge Reserves & Shared with Thames Center
Bridge 380-27th Line-Thames R.	\$ 470,000			\$ 260,000					\$ 210,000	\$ 470,000	\$ 470,000	PW Bridge Reserves
Engineering-future projects	\$ 50,000								\$ 50,000	\$ 50,000	\$ 50,000	PW Bridge Reserves
Bridge Inspections-Bi-Annual	\$ 45,878								\$ 45,878	\$ 45,878	\$ 45,878	PW Bridge Reserves
ROAD CONSTRUCTION PROJECTS												
Rd 78 - 19 to 23 (1.4km)	\$ 432,843								\$ 432,843	\$ 432,843	\$ 432,843	PW Road Reserves
Rd 60 - 25 to 21 (2kms)	\$ 646,831							\$ 125,000	\$ 521,831	\$ 646,831	\$ 646,831	MNR & PW Road Reserves
Rd 60 - 21 to 17 (0.7km)	\$ 253,153							\$ 253,153	\$ -	\$ 253,153	\$ 253,153	MNR & PW Road Reserves
Surface Treatment	\$ 140,400								\$ 140,400	\$ 140,400	\$ 140,400	PW Road Reserves
Rd 47 - 84 to 78	\$ 468,000							\$ 468,000	\$ -	\$ 468,000	\$ 468,000	MNR & PW Road Reserves
TRANSPORTATION SERVICES	\$ 3,150,105	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 2,043,952	\$ 3,150,105	\$ 3,150,105	
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 98,039	\$ 98,039								\$ 98,039	\$ 98,039	
Zorra Maintenance Facility	\$ 610,377	\$ 581,987							\$ 28,390	\$ 610,377	\$ 610,377	
Roads/San Sewer		\$ -								\$ -	\$ -	
ANNUAL DEBENTURE PAYMENTS	\$ 708,416	\$ 680,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,390	\$ 708,416	\$ 708,416	
TOTAL	\$ 8,413,212	\$ 4,755,309	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 2,551,750	\$ 8,413,212	\$ 8,413,212	

Township of Zorra - 2032 Capital Budget

PROJECT	2032	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
Annual Transfer to Reserves fund Capital												
General Government Reserve	\$ 228,337	\$ 228,337									\$ 228,337	
Information Technology Reserve	\$ 20,000	\$ 20,000									\$ 20,000	
Fire Vehicle Reserve	\$ 316,692	\$ 316,692									\$ 316,692	
Fire-Communication Reserves	\$ 12,000	\$ 12,000									\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000									\$ 38,000	
Fire-Equipment Reserves	\$ 163,106	\$ 163,106									\$ 163,106	
Recreation Reserve	\$ 281,377	\$ 281,377									\$ 281,377	
Dam Reserve	\$ 120,040	\$ 120,040									\$ 120,040	
Facilities Reserve	\$ 516,840	\$ 516,840									\$ 516,840	
Public Works-Bridges	\$ 738,728	\$ 738,728									\$ 738,728	
Public Works-Road Ways	\$ 1,103,354	\$ 1,103,354									\$ 1,103,354	
Roads Vehicles Reserve	\$ 683,754	\$ 683,754									\$ 683,754	
TOTAL TRANSFER TO RESERVES	\$ 4,222,228	\$ 4,222,228	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,222,228	
GENERAL GOVERNMENT												
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management										\$ -	\$ -	
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES												
Apparatus - Tanker 53-02-Uniondale FH	\$ 800,000									\$ 800,000	\$ 800,000	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -									\$ -	\$ -	
SCBA	\$ -									\$ -	\$ -	
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 163,106									\$ 163,106	\$ 163,106	Fire Equipment Reserve
FIRE SERVICES	\$ 963,106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 963,106	\$ 963,106	
BUILDING SERVICES												
										\$ -	\$ -	
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES												
Equipment										\$ -	\$ -	
Trails										\$ -	\$ -	
Playground										\$ -	\$ -	
Parks										\$ -	\$ -	
PARKS & RECREATION SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

PROJECT	2032	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES												
EZCC-Parking Lot Resurfacing	\$ 285,000									\$ 285,000.00	\$ 285,000	Facilities Reserve
										\$ -	\$ -	
										\$ -	\$ -	
FACILITIES	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000	\$ 285,000	
TRANSPORTATION SERVICES												
Equipment												
P/up-replaces 2027 P/up	\$ 65,000									\$ 65,000	\$ 65,000	Roads Vehicle Reserve
Grader-replaces 2017 Grader	\$ 500,000									\$ 500,000	\$ 500,000	Roads Vehicle Reserve
BRIDGES												
Bridge 370-25th Line-Thames R.	\$ 347,000			\$ 260,000						\$ 87,000	\$ 347,000	PW Bridge Reserves
Bridge 520-23rd Line	\$ 114,000									\$ 114,000	\$ 114,000	PW Bridge Reserves
Bridge 550-21st Line	\$ 279,000									\$ 279,000	\$ 279,000	PW Bridge Reserves
Bridge 110-15th Line	\$ 178,000									\$ 178,000	\$ 178,000	PW Bridge Reserves
Engineering-future projects	\$ 50,000									\$ 50,000	\$ 50,000	PW Bridge Reserves
ROAD CONSTRUCTION PROJECTS												
Rd 78 - 27 to 25 (1.4km)	\$ 440,133							\$ 440,133	\$ -	\$ 440,133	\$ 440,133	MNR & PW Road Reserve
Rd 78 - 25 to 23 (1.4km)	\$ 440,133							\$ 165,133	\$ 275,000	\$ 440,133	\$ 440,133	MNR & PW Road Reserve
Rd 78 - 23 to 19 (1.4km)	\$ 267,679								\$ 267,679	\$ 267,679	\$ 267,679	PW Road Reserves
Rd 78 - 29 to 31 (1.4km)	\$ 440,133								\$ 440,133	\$ 440,133	\$ 440,133	PW Road Reserves
Surface Treatment	\$ 142,800								\$ 142,800	\$ 142,800	\$ 142,800	PW Road Reserves
TRANSPORTATION SERVICES	\$ 3,263,878	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 605,266	\$ 2,398,612	\$ 3,263,878	\$ 3,263,878	
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 95,324	\$ 95,324									\$ 95,324	
Zorra Maintenance Facility	\$ 595,723	\$ 581,987							\$ 13,736	\$ 595,723	\$ 595,723	
Roads/San Sewer	\$ -	\$ -								\$ -	\$ -	
ANNUAL DEBENTURE PAYMENTS	\$ 691,047	\$ 677,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,736	\$ 691,047	\$ 691,047	
TOTAL	\$ 9,435,259	\$ 4,899,539	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 605,266	\$ 3,670,454	\$ 9,435,259	\$ 9,435,259	

Township of Zorra - 2033 Capital Budget

PROJECT	2033	SOURCES OF REVENUES								Total Funded	Notes
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Annual Transfer to Reserves fund Capital											
General Government Reserve	\$ 235,187	\$ 235,187								\$ 235,187	
Information Technology Reserve	\$ 20,000	\$ 20,000								\$ 20,000	
Fire Vehicle Reserve	\$ 326,193	\$ 326,193								\$ 326,193	
Fire-Communication Reserves	\$ 12,000	\$ 12,000								\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000								\$ 38,000	
Fire-Equipment Reserves	\$ 166,368	\$ 166,368								\$ 166,368	
Recreation Reserve	\$ 289,820	\$ 289,820								\$ 289,820	
Dam Reserve	\$ 123,640	\$ 123,640								\$ 123,640	
Facilities Reserve	\$ 532,345	\$ 532,345								\$ 532,345	
Public Works-Bridges	\$ 775,664	\$ 775,664								\$ 775,664	
Public Works-Road Ways	\$ 1,158,521	\$ 1,158,521								\$ 1,158,521	
Roads Vehicles Reserve	\$ 697,429	\$ 697,429								\$ 697,429	
TOTAL TRANSFER TO RESERVES	\$ 4,375,167	\$ 4,375,167	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,375,167	
GENERAL GOVERNMENT											
Information Technology	\$ 10,000								\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management									\$ -	\$ -	
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES											
Apparatus - Rescue 52-03-Embro FH	\$ 500,000								\$ 500,000	\$ 500,000	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -								\$ -	\$ -	
SCBA	\$ -								\$ -	\$ -	
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 166,368								\$ 166,368	\$ 166,368	Fire Equipment Reserve
FIRE SERVICES	\$ 666,368	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 666,368	\$ 666,368	
BUILDING SERVICES											
									\$ -	\$ -	
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

PROJECT	SOURCES OF REVENUES									Total Funded	Notes	
	2033	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
PARKS & RECREATION SERVICES												
Equipment										\$ -	\$ -	
										\$ -	\$ -	
										\$ -	\$ -	
Trails										\$ -	\$ -	
										\$ -	\$ -	
Playground										\$ -	\$ -	
										\$ -	\$ -	
Parks										\$ -	\$ -	
										\$ -	\$ -	
										\$ -	\$ -	
PARKS & RECREATION SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
FACILITIES												
										\$ -	\$ -	
										\$ -	\$ -	
										\$ -	\$ -	
FACILITIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TRANSPORTATION SERVICES												
Equipment										\$ -	\$ -	Roads Vehicle Reserve
										\$ -	\$ -	Roads Vehicle Reserve
BRIDGES												
Bridge 100-Rd 96	\$ 426,000			\$ 260,000						\$ 166,000	\$ 426,000	PW Bridge Reserve
Bridge 320-23rd Line	\$ 271,000									\$ 271,000	\$ 271,000	PW Bridge Reserve
Engineering-future projects	\$ 50,000									\$ 50,000	\$ 50,000	PW Bridge Reserve
Bridge Inspections-Bi-Annual	\$ 48,176									\$ 48,176	\$ 48,176	PW Bridge Reserve
ROAD CONSTRUCTION PROJECTS												
Rd 60 - 17 to 15 (1.9km)	\$ 613,224							\$ 613,224	\$ -	\$ -	\$ 613,224	MNR & PW Road Reserve
Rd 60 - 15 to Hunt (1.4km)	\$ 466,576							\$ 232,833	\$ 233,743	\$ -	\$ 466,576	MNR & PW Road Reserve
Rd 74 - 31 to 29 (1.4km)	\$ 478,676								\$ 478,676	\$ -	\$ 478,676	PW Road Reserve
Rd 74 - 29 to 27 (0.82km)	\$ 282,833								\$ 282,833	\$ -	\$ 282,833	PW Road Reserve
Surface Treatment	\$ 145,200								\$ 145,200	\$ -	\$ 145,200	PW Road Reserve
TRANSPORTATION SERVICES	\$ 2,781,685	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 1,675,628	\$ -	\$ 2,781,685	
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 92,548	\$ 92,548									\$ 92,548	
Zorra Maintenance Facility	\$ 579,682	\$ 579,682									\$ 579,682	
Roads/San Sewer		\$ -									\$ -	
ANNUAL DEBENTURE PAYMENTS	\$ 672,230	\$ 672,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 672,230	

PROJECT	2033	SOURCES OF REVENUES								Total Funded	Notes
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
TOTAL	\$ 8,505,450	\$ 5,047,397	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 2,351,996	\$ 8,505,450	