
Submitted by: Kim Grogan, Deputy Treasurer

Report No: 2024-159

Council Meeting Date: Regular Council - 18 Dec 2024

Subject: 2025 Budget Summary

File: F05-2025

RECOMMENDATION:

That Report 2024-159 be received for information.

BACKGROUND & COMMENTS:

The 2024 Budget was presented to Council on November 6, 2024 and November 20, 2024, for consideration as per Report 2024-145 and Report 2024-140. Budget deliberations resulted in a final budget for 2025 set at a tax levy of \$12,231,845. This represents an increase of \$611,332 or 5.26%. The 2025 Budget ensures that the Township remains fiscally responsible, addressing the needs of the community. Budget financial planning tools included, but were not limited to, the 2025 Budget Survey, the Strategic Plan, the Road Needs Study, the Recreation and Culture Master Plan, the Asset Management Plan and the Reserve Policy.

At the point of time when Report 2024-159 was completed, the Municipal Property Assessment Corporation's (MPAC) preliminary growth forecast included projected 2025 assessment of \$3,286,390,109. MPAC has since finalized the roll but, at the time of writing of this report, the 2025 assessment roll had not yet been delivered. The 2025 assessment roll is projected to include assessment growth of \$43,023,100, equivalent to 1.33% (2024 3.1%).

Normally, the finalization of the assessment roll provides staff with sufficient information to determine the tax rate increase. The residential tax rate is determined by taking the total tax levy and dividing that total by the total weighted assessment (all assessment translated into "like residential assessment" by applying tax ratios for each tax class, as established by our Upper, to the assessment in each tax class)

On September 25, 2024, the Ministry of Finance filed O. Reg 370/24 to amend O. Reg 282/98 to establish a tax class for aggregate extraction for the 2025 and subsequent tax years. The regulation sets out aggregate extraction activities including the extraction of anything from the earth, excavating, processing extracted or excavated materials, stockpiling extracted or excavated material, stockpiling overburden. The aggregate extraction property class also consists of land that is licensed or required to be licensed under part II of the Aggregate Resources Act and that is used to carry out aggregate extraction activities, land that is designated under section 5 of Part II of the Aggregate Resources Act and roadways and structures on said land that is used in connection with aggregate extraction activities on said land.

On November 1, 2024, the Ministry of Finance advised municipalities on a number of 2025 property tax policies and included notice that, following the preparation by MPAC of final assessments for the 2025 roll, municipal tax ratios and education tax rates would be established to provide ongoing tax reduction to the aggregate site sector. At the time of writing of this report, no further details have been provided.

Projections for 2025 include newly established aggregate extraction tax class assessment of \$24,943,200, assessment that was previously included in the industrial tax class. The establishment of a 2025 tax ratio for the new class that is lower than the 2024 industrial tax class tax ratio of 2.63 will result in a shift in burden of taxation from aggregate extraction properties to all other properties in the Township.

Until such time as the new tax ratio is established, and all tax ratios are passed by By-Law by the Council of the County of Oxford, staff cannot determine 2025 tax rates.

Table A illustrates the increase in taxes on the Township's portion on a residential home assessed at \$281,000 and farmland assessed at \$1,500,000 if there were **no change in tax ratios from 2024 to 2025. (Readers are cautioned that 2025 tax ratios will change, we are just not yet aware of those changes.)**

Table A

Residential Single Family Home

Assessment Value	\$281,000
2024 Taxes	\$ 1,787
2025 Taxes	\$ 1,839
Tax Change for the year	\$ 52.35
Tax % Change	2.93%

Farmland

Assessment Value	\$1,500,000
2024 Taxes	\$ 2,076
2025 Taxes	\$ 2,137
Tax Change for the year	\$ 60.84
Tax % Change	2.93%

Included as information within this report are the updated and final budget documents with all amendments for the 2025 year. The following documents will be saved to the Township website and will be accessible for all residents.

- 1- 2025 Budget Summary
- 2- 2025 Budget Departmental Report
- 3- 2025 Budget Detail
- 4- 2025 Capital Budget
- 5- Reserve Schedule

FINANCIAL IMPLICATIONS:

The 2025 Budget presents a tax levy requirement of \$12,231,845. While the 2025 assessment roll has not yet been received from the Municipal Assessment Property Corporation, the Township anticipates assessment growth of 1.33%, an increase of \$43,023,100. Once tax ratios are established, staff will prepare a report on 2025 Tax Rates, including the overall impact on the average residential and farm property.

By-Law 2025-66, a by-law to adopt the estimates of revenues and expenditures for the year 2025, has been prepared for Council.

LINK TO STRATEGIC PLAN:

Goal:

We are an engaged community that values all members and actively encourages involvement, engagement, openness and transparency.

ATTACHMENTS:

- [1-2025 Budget Summary](#)
- [2-2025 Budget Departmental Report](#)
- [3-2025 Budget Detail](#)
- [4-2025 Capital Budget](#)
- [5-2025 Reserve Schedule](#)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Operating			
General Revenue	-100,000	-100,000	
General Government	-6,788,065	377,058	(105.55%)
Protection Services	2,573,817	2,683,600	4.27%
General Recreation	788,397	769,425	(2.41%)
Health Services	160,391	185,954	15.94%
Planning and Development	43,010	43,010	
Agriculture and Drainage	146,295	150,532	2.90%
Environmental	-8,721	-8,721	
Public Transportation	4,581,294	4,229,788	(7.67%)
Robinson Pit	75,000	75,000	
Total Operating	1,471,418	8,405,646	471.26%
Capital			
General Government	6,830,900	369,000	(94.60%)
Protection Services	154,115	306,121	98.63%
General Recreation	586,442	821,800	40.13%
Public Transportation	2,577,638	2,329,278	(9.64%)
Total Capital	10,149,095	3,826,199	(62.30%)
Total	11,620,513	12,231,845	5.26%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Operating			
General Revenue			
Taxation	-100,000	-100,000	
Total General Revenue	-100,000	-100,000	
General Government			
Council	138,404	146,536	5.88%
General Government	-7,548,519	-524,998	(93.05%)
Admin Building	32,300	96,020	197.28%
Rental Properties	-25,000	-50,000	100.00%
Financial Expense	578,150	690,650	19.46%
Elections	6,850	16,850	145.99%
Asset Management	29,750	36,000	21.01%
Total General Government	-6,788,065	411,058	(106.06%)
Protection Services			
Fire Services	1,300,866	1,237,693	(4.86%)
Building Services		-70,000	#DIV/0!
ByLaw Services	27,464	29,694	8.12%
Policing Services	1,238,287	1,478,974	19.44%
Animal Control	7,200	7,239	0.54%
Total Protection Services	2,573,817	2,683,600	4.27%
General Recreation			
General Recreation	362,985	660,171	81.87%
Thamesford Village Affairs	6,000	6,000	
Embroid Village Affairs	13,400	8,900	(33.58%)
Crossing Guard	7,604	7,638	0.45%
Embroid Town Hall	18,205	18,925	3.95%
Thamesford Library	17,907	5,950	(66.77%)
Embroid Parks	29,141	35,539	21.96%
Trees		15,000	#DIV/0!
Matheson Park	4,700	4,700	
Memorial Park - Embroid	15,800	-84,200	(632.91%)
Embroid Community Center Park	-134,300	-9,500	(92.93%)
Embroid Village Center Park	1,000	1,275	27.50%
Harrington Hall	12,566	12,866	2.39%
Harrington Park	4,450	3,075	(30.90%)
Kintore-Lakeside Parks	4,500	4,500	
Thamesford Parks	7,945	-296,491	(3,831.79%)
North Park	2,350	1,575	(32.98%)
Lions/South Park	17,800	16,800	(5.62%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Lions River Park	1,500	1,500	
Soccer Fields	4,000	-4,000	(200.00%)
Trails		-40,000	#DIV/0!
Grace Patterson Park	1,250	1,000	(20.00%)
Thamesford Pool	71,876	57,965	(19.35%)
Camps & Programs	1,984	5,620	183.27%
Thamesford District Recreation	166,212	63,696	(61.68%)
Embryo Community Center	149,522	270,921	81.19%
Total General Recreation	788,397	769,425	(2.41%)
Health Services			
Health & Safety	10,350	7,150	(30.92%)
Health Services	105,305	107,450	2.04%
Cemeteries	44,736	71,354	59.50%
Total Health Services	160,391	185,954	15.94%
Planning and Development			
Planning	-7,250	-7,250	
Economic Development	50,260	50,260	
Total Planning and Development	43,010	43,010	
Agriculture and Drainage			
Drainage	146,295	150,532	2.90%
Tile Drainage			#DIV/0!
Total Agriculture and Drainage	146,295	150,532	2.90%
Environmental			
Environmental	-8,721	-8,721	
Total Environmental	-8,721	-8,721	
Public Transportation			
General	2,824,114	4,096,086	45.04%
StreetLights	68,000	73,000	7.35%
Sidewalks	2,000	3,000	50.00%
Equipment	322,180	318,480	(1.15%)
Bridges & Culverts	20,000	20,000	
Roadside Maintenance	109,000	109,000	
Hardtop Maintenance	165,000	165,000	
Loosetop Maintenance	805,000	800,000	(0.62%)
Winter Control	165,000	165,000	
Safety Device Maintenance	101,000	105,000	3.96%
Storm Damage			#DIV/0!
Capital		-1,624,778	#DIV/0!
Total Public Transportation	4,581,294	4,229,788	(7.67%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Robinson Pit			
Robinson Pit	75,000	75,000	
Total Robinson Pit	75,000	75,000	
Total Operating	1,471,418	8,439,646	473.57%
Capital			
General Government			
General Government	6,830,900	335,000	(95.10%)
Asset Management		34,000	#DIV/0!
Total General Government	6,830,900	369,000	(94.60%)
Protection Services			
Fire Services	154,115	236,121	53.21%
Building Services		70,000	#DIV/0!
ByLaw Services			#DIV/0!
Total Protection Services	154,115	306,121	98.63%
General Recreation			
General Recreation	140,000	56,000	(60.00%)
Thamesford Library	43,600	4,800	(88.99%)
Matheson Park			#DIV/0!
Memorial Park - Embro		100,000	#DIV/0!
Embro Community Center Park	194,000	10,000	(94.85%)
Thamesford Parks	30,000	355,000	1,083.33%
North Park			#DIV/0!
Lions/South Park	11,342		(100.00%)
Trails		40,000	#DIV/0!
Grace Patterson Park			#DIV/0!
Thamesford Pool		12,000	#DIV/0!
Thamesford District Recreation Center	76,000	203,500	167.76%
Embro Community Center	91,500	40,500	(55.74%)
Total General Recreation	586,442	821,800	40.13%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Public Transportation			
General	1,109,000	670,000	(39.59%)
Sidewalks			#DIV/0!
Safety Device Maintenance			#DIV/0!
Capital	1,468,638	1,625,278	10.67%
Total Public Transportation	2,577,638	2,295,278	(10.95%)
Total Capital	10,149,095	3,792,199	(62.64%)
Total	11,620,513	12,231,845	5.26%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Operating			
Own Taxation			
050-3010-004 Own Taxation - Writoff/ARB decisions			#DIV/0!
050-3010-020 Grants in Lieu - Own Purposes	-100,000	-100,000	
Total Own Taxation	-100,000	-100,000	
General Government			
Council			
090 Council			
Expenditures			
Wages			
090-4101-000 2/3 Council Honorarium	117,281	119,746	2.10%
Total Wages	117,281	119,746	2.10%
Benefits			
090-4131-000 C P P	6,686	5,850	(12.50%)
090-4134-000 E H T	2,287	2,290	0.13%
Total Benefits	8,973	8,140	(9.28%)
Administration Exp			
090-4308-000 Convention & Conference-COUNCIL	5,000	5,000	
090-4309-000 Training-COUNCIL	2,000	2,000	
090-4310-000 Mileage and Travel-COUNCIL	1,500	1,500	
090-4311-000 Stationery & Office Supplies-COUNCIL	150	150	
Total Administration Exp	8,650	8,650	
Program Exp			
090-4353-000 Safe & Well Being / Accessibility		4,000	#DIV/0!
Total Program Exp		4,000	#DIV/0!
Building & Property			
090-4304-000 Technology Allowance - Council			#DIV/0!
Total Building & Property			#DIV/0!
Other Exp			
090-4369-000 Other Expenses-COUNCIL	3,500	3,500	
090-4520-000 Grants		2,500	#DIV/0!
Total Other Exp	3,500	6,000	71.43%
Total Expenditures	138,404	146,536	5.88%
Total Council	138,404	146,536	5.88%
General Government			
100 General Government			
Revenue			
User Fees			
100-3902-000 Solicitors Information-ADMIN	-12,000	-10,000	(16.67%)
Total User Fees	-12,000	-10,000	(16.67%)
Other Revenue			
100-3775-000 Other Sales-ADMIN			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
100-3904-000 Septic Reports-ADMIN			#DIV/0!
100-3915-000 Zorra Now - Advertising Funds	-1,500	-1,500	
100-3942-000 Interest Revenue - Taxes	-200,000	-190,000	(5.00%)
100-3950-000 Bank Interest - Current Account	-150,000	-190,000	26.67%
100-3953-000 Interest & Dividends - Erie Thames	-100,000	-108,000	8.00%
100-3960-000 Solar Panel Revenue-ADMIN	-8,000	-12,000	50.00%
100-3969-000 Other Revenue-ADMIN	-500	-1,500	200.00%
100-3970-000 Land Sales-ADMIN			#DIV/0!
Total Other Revenue	-460,000	-503,000	9.35%
Program Revenue			
100-3400-000 Provincial Grants - Unconditional	-845,700	-1,000,200	18.27%
100-3410-000 Provincial Grants - One Time	-112,500	-243,750	116.67%
100-3500-000 General Govt - Revenue from Other Municipality			#DIV/0!
100-3913-000 Photocopying-ADMIN			#DIV/0!
100-3918-000 Marriage Licenses-ADMIN	-10,000	-9,000	(10.00%)
100-3919-000 Lottery Licenses-ADMIN	-1,000	-1,000	
100-3924-000 Vehicle & Equipment Rental-ADMIN			#DIV/0!
Total Program Revenue	-969,200	-1,253,950	29.38%
Contributions from Revenue			
100-3990-000 Transfers from Reserves - Operating Capital	-585,000		(100.00%)
100-3992-000 Transfer From Reserves - Capital	-6,718,400	-91,250	(98.64%)
Total Contributions from Revenue	-7,303,400	-91,250	(98.75%)
Total Revenue	-8,744,600	-1,858,200	(78.75%)
Expenditures			
Wages			
100-4101-000 Regular Full Time Wages-GEN GOV	816,571	895,000	9.60%
100-4103-000 Overtime Wages-GEN GOV			#DIV/0!
100-4105-000 Part Time Regular Wages-GEN GOV	9,300	19,264	107.14%
100-4116-000 Vacation Pay-GEN GOV		5,000	#DIV/0!
Total Wages	825,871	919,264	11.31%
Benefits			
100-4131-000 C PP-GEN GOV	34,049	35,000	2.79%
100-4132-000 U I C-GEN GOV	9,087	13,300	46.36%
100-4133-000 O M E R S-GEN GOV	91,988	93,988	2.17%
100-4134-000 E H T-GEN GOV	15,916	16,500	3.67%
100-4135-000 Workers' Compensation-GEN GOV	25,220	25,400	0.71%
100-4136-000 Group Insurance-GEN GOV	40,000	43,000	7.50%
100-4138-000 Vision Care Coverage - self insured	4,000	4,500	12.50%
Total Benefits	220,260	231,688	5.19%
Administration Exp			
100-4306-000 Memberships-GEN GOV	7,000	7,600	8.57%
100-4307-000 Subscriptions & Publications-GEN GOV	700	700	

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
100-4308-000 Conventions & Conferences-GEN GOV	4,300	8,000	86.05%
100-4309-000 Training-GEN GOV	4,000	6,500	62.50%
100-4310-000 Mileage-GEN GOV	2,500	2,500	
100-4311-000 Stationery & Office Supplies-GEN GOV	8,000	10,000	25.00%
100-4313-000 Postage & Express-GEN GOV	10,000	15,000	50.00%
100-4314-000 Marriage Licenses-GEN GOV	5,000	4,500	(10.00%)
100-4316-000 Advertising and Notices-GEN GOV	1,000	1,000	
100-4317-000 Computer Support-GEN GOV	10,000	10,000	
100-4342-000 Branding /Promotion Items-GEN GOV	5,000	5,000	
Total Administration Exp	57,500	70,800	23.13%
Program Exp			
100-4137-000 Clothing Allowance-GEN GOV	1,800	1,800	
Total Program Exp	1,800	1,800	
Equipment & Supplies			
100-4312-000 Operating Equipment & Supplies-GEN GOV	7,500	22,500	200.00%
100-4318-000 Office Machines Maint-GEN GOV	500	500	
Total Equipment & Supplies	8,000	23,000	187.50%
Building & Property			
100-4304-000 Telephone-GEN GOV	12,000	14,000	16.67%
100-4315-000 Advertising - ZORRA Magazine-GEN GOV	1,500	1,500	
100-4334-000 Grass Cutting-GEN GOV	1,150	1,150	
Total Building & Property	14,650	16,650	13.65%
Vehicle Exp			
100-4366-000 Equipment Lease-GEN GOV	4,000	4,000	
100-4367-000 Licenses & Permits-GEN GOV	64,000	66,000	3.13%
Total Vehicle Exp	68,000	70,000	2.94%
Other Exp			
100-4369-000 Other Expenses-GEN GOV			#DIV/0!
Total Other Exp			#DIV/0!
Total Expenditures	1,196,081	1,333,202	11.46%
Total General Government	-7,548,519	-524,998	(93.05%)
Admin Building			
105 Administration Building			
Expenditures			
Program Exp			
105-4336-000 Administration Building-Garbage Pickup-		7,200	#DIV/0!
Total Program Exp		7,200	#DIV/0!
Building & Property			
105-4301-000 Heat-ADMIN BLDG	4,000		(100.00%)
105-4302-000 Hydro-ADMIN BLDG	6,300	20,000	217.46%
105-4303-000 Administration Building-Water-		5,000	#DIV/0!
105-4315-000 Cleaning & Maintenance Supplies-ADMIN BLDG	10,000	8,600	(14.00%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
105-4320-000 Building Maintenance-ADMIN BLDG	6,000	46,920	682.00%
105-4322-000 Grounds Maintenance-ADMIN BLDG	1,000	1,300	30.00%
105-4335-000 Snow Removal-ADMIN BLDG	5,000	7,000	40.00%
Total Building & Property	32,300	88,820	174.98%
Total Expenditures	32,300	96,020	197.28%
Total Admin Building	32,300	96,020	197.28%
Rental Properties			
107 RENTAL PROPERTIES			
Revenue			
Program Revenue			
107-3740-000 Rental Income-RENTAL PROPERTIES	-25,000	-50,000	100.00%
Total Program Revenue	-25,000	-50,000	100.00%
Total Rental Properties	-25,000	-50,000	100.00%
Financial Expense			
108 Financial Expenses			
Expenditures			
Administration Exp			
108-4340-000 Legal Expenses-FINANCIAL EXP	5,000	5,000	
108-4341-000 Auditor Fees-FINANCIAL EXP	30,000	30,000	
108-4342-000 Consulting Fees-FINANCIAL EXP	36,500	50,000	36.99%
108-4347-000 Bank Handling Charges-FINANCIAL EXP	3,000	3,000	
108-4349-000 Donations & Flowers-FINANCIAL EXP	1,000	1,000	
108-4351-000 Trophies, Awards & Recognition-FINANCIAL EXP	7,000	9,400	34.29%
Total Administration Exp	82,500	98,400	19.27%
Insurance Exp			
108-4345-000 General Insurance-FINANCIAL EXP	35,400	32,000	(9.60%)
108-4364-000 Expenses re Insurance Deductible	10,000	10,000	
Total Insurance Exp	45,400	42,000	(7.49%)
Contributions to Reserves			
108-4450-000 Transfer to Reserves-FINANCIAL EXP	450,250	550,250	22.21%
Total Contributions to Reserves	450,250	550,250	22.21%
Total Expenditures	578,150	690,650	19.46%
Total Financial Expense	578,150	690,650	19.46%
Elections			
110 Elections			
Expenditures			
Program Exp			
110-4357-000 Voters' Supplies-ELECTION	1,850	1,850	
Total Program Exp	1,850	1,850	
Contributions to Reserves			
110-4450-000 Elections-Transfers to Reserves-	5,000	15,000	200.00%
Total Contributions to Reserves	5,000	15,000	200.00%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Expenditures	6,850	16,850	145.99%
Total Elections	6,850	16,850	145.99%
Asset Management			
111 PSAB/ASSET MANAGEMENT			
Revenue			
Contributions from Revenue			
111-3990-000 PSAB/ASSET MANAGEMENT-Transfers from Res			#DIV/0!
Total Contributions from Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Administration Exp			
111-4342-000 PSAB/ASSET MANAGEMENT-Consulting Fees-			#DIV/0!
111-4342-400 Consulting Fees	27,750		(100.00%)
111-4350-000 PSAB -Contracted services		34,000	#DIV/0!
Total Administration Exp	27,750	34,000	22.52%
Equipment & Supplies			
111-4312-400 Operating Equipment & Training	2,000	2,000	
Total Equipment & Supplies	2,000	2,000	
Total Expenditures	29,750	36,000	21.01%
Total Asset Management	29,750	36,000	21.01%
Total General Government	-6,788,065	411,058	(106.06%)
Protection Services			
Fire Services			
120 General Fire Protection			
Revenue			
Other Revenue			
120-3769-000 Fire Dept - Revenue - Fire Reports--GEN FIRE			#DIV/0!
120-3969-000 Fire Dept Rev- Fire Marque, Other Rev.-GEN FIR			#DIV/0!
Total Other Revenue			#DIV/0!
Program Revenue			
120-3700-000 Fire Dept. Revenue -Firework Applications-GEN			#DIV/0!
120-3909-000 Fire Gen-Training Revenue			#DIV/0!
Total Program Revenue			#DIV/0!
Contributions from Revenue			
120-3990-000 Transfers from Reserves-GEN FIRE	-154,115	-236,121	53.21%
Total Contributions from Revenue	-154,115	-236,121	53.21%
Total Revenue	-154,115	-236,121	53.21%
Expenditures			
Wages			
120-4101-000 Fire Admin -Regular Wages-Gen Fire	147,233	140,034	(4.89%)
120-4103-000 Fire Admin-Overtime Wages-Gen Fire	5,500	5,500	
Total Wages	152,733	145,534	(4.71%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Benefits			
120-4131-000 Fire Admin-C.P P-Gen Fire	5,668	5,670	0.04%
120-4132-000 Fire Admin U I C-Gen Fire	1,499	1,900	26.75%
120-4133-000 Fire Admin -O M E R S-Gen Fire	16,686	11,000	(34.08%)
120-4134-000 Fire Admin-EHT-Gen Fire	2,822	1,800	(36.22%)
120-4135-000 Fire Admin-WSIB-Gen Fire	4,135	3,000	(27.45%)
120-4136-000 Fire Admin- Group Insurance-Gen Fire	5,665	6,000	5.91%
Total Benefits	36,475	29,370	(19.48%)
Administration Exp			
120-4306-000 Memberships-Gen Fire	500	500	
120-4307-000 Fire- subscriptions-Gen Fire	4,500	4,500	
120-4308-000 Fire-Conference	5,000	5,000	
120-4309-000 Training - All stations-Gen Fire	75,000	76,000	1.33%
120-4309-001 Joint Traing Officer - Fire	25,000	25,000	
120-4310-000 Mileage-Gen Fire	10,000	10,000	
120-4311-000 Stationery & Office Supplies-Gen Fire	500	500	
120-4313-000 POSTAGE/EXPRESS-Gen Fire	250	250	
120-4316-000 Advertising/Notices-Gen Fire			#DIV/0!
120-4351-000 Volunteer Appreciation-Gen Fire	4,000	6,000	50.00%
Total Administration Exp	124,750	127,750	2.40%
Insurance Exp			
120-4328-000 Radio License-Gen Fire	20,000	20,000	
120-4345-000 Insurance-Gen Fire	38,260	38,260	
Total Insurance Exp	58,260	58,260	
Program Exp			
120-4137-000 Uniforms - Fire-Gen Fire	8,000	13,000	62.50%
120-4330-000 Fire Dispatch System-Gen Fire	35,000	27,000	(22.86%)
120-4361-000 Protective Clothing - all stations-Gen Fire	13,000	13,000	
120-4371-000 Prevention Officer-Gen Fire	23,000	27,000	17.39%
Total Program Exp	79,000	80,000	1.27%
Contract Services			
120-4354-000 General Fire Protection-Contracted Out			#DIV/0!
Total Contract Services			#DIV/0!
Equipment & Supplies			
120-4312-000 Operating Equip/supplies - all stations-Gen Fire	10,000	10,000	
120-4324-000 Equip Maint- all stations-Gen Fire	30,000	30,000	
120-4329-000 Radio/Pager repairs all stations-Gen Fire	2,500	2,500	
Total Equipment & Supplies	42,500	42,500	
Building & Property			
120-4304-000 Fire - Cell phone-Gen Fire	2,400	2,400	
Total Building & Property	2,400	2,400	
Vehicle Exp			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
120-4326-000 Vehicle Maint- all stations-Gen Fire	25,000	25,000	
120-4327-000 Vehicle Fuel & Oil- all stations-Gen Fire	13,500	13,500	
120-4367-000 Licences & Permits	2,600	2,600	
Total Vehicle Exp	41,100	41,100	
Other Exp			
120-4337-000 Ingersoll Fire Agreement-Gen Fire	10,000	500	(95.00%)
120-4369-000 Other Expenses-Gen Fire			#DIV/0!
Total Other Exp	10,000	500	(95.00%)
Contributions to Reserves			
120-4450-000 Transfer to Reserves-Gen Fire	427,615	458,000	7.11%
Total Contributions to Reserves	427,615	458,000	7.11%
Capital			
120-4370-000 Fire Prevention - all stations-Gen Fire	10,000	10,000	
Total Capital	10,000	10,000	
Debit Exp			
120-4201-000 Principal Debt-Gen Fire	85,000	85,000	
120-4202-000 Interest-Debt-Gen Fire	32,348	29,600	(8.50%)
Total Debit Exp	117,348	114,600	(2.34%)
Total Expenditures	1,102,181	1,110,014	0.71%
Total 120 General Fire Protection	948,066	873,893	(7.82%)
121 Embro Fire Dept.			
Expenditures			
Wages			
121-4101-000 Embro Dept. Wages-EMBRO FIRE	100,000	105,000	5.00%
121-4105-000 Embro Fire Dept.-Part Time Wages-			#DIV/0!
121-4116-000 Embro Fire Dept.-Vacation Pay-			#DIV/0!
Total Wages	100,000	105,000	5.00%
Benefits			
121-4131-000 Embro Fire Dept.-C P P-			#DIV/0!
121-4132-000 EFD U.I.C.-EMBRO FIRE			#DIV/0!
121-4133-000 Embro Fire Dept.-O M E R S-			#DIV/0!
121-4134-000 E H T-EMBRO FIRE			#DIV/0!
121-4135-000 WSIB-EMBRO FIRE			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
121-4309-000 Training-EMBRO FIRE			#DIV/0!
121-4310-000 Mileage-EMBRO FIRE			#DIV/0!
Total Administration Exp			#DIV/0!
Building & Property			
121-4301-000 Heat-EMBRO FIRE	2,200	2,200	
121-4302-000 Hydro-EMBRO FIRE	3,300	3,300	
121-4303-000 Water-EMBRO FIRE	300	300	

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
121-4320-000 Building Maintenance-EMBRO FIRE	3,700	3,700	
121-4334-000 Embro Fire Dept.-Grass Cutting-EMBRO FIRE	300	300	
121-4335-000 Snow Removal-EMBRO FIRE	2,200	2,200	
Total Building & Property	12,000	12,000	
Total Expenditures	112,000	117,000	4.46%
Total 121 Embro Fire Dept.	112,000	117,000	4.46%
122 Thamesford Fire Dept.			
Expenditures			
Wages			
122-4101-000 Thamesford Dept. Wages	120,000	125,000	4.17%
122-4105-000 Part Time Wages			#DIV/0!
122-4116-000 Vacation Pay			#DIV/0!
Total Wages	120,000	125,000	4.17%
Benefits			
122-4131-000 C.P.P.			#DIV/0!
122-4132-000 TFD U.I.C.			#DIV/0!
122-4133-000 Thamesford Fire Dept.-O M E R S-			#DIV/0!
122-4134-000 E H T			#DIV/0!
122-4135-000 WORKERS' COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
122-4309-000 Training			#DIV/0!
122-4310-000 Mileage			#DIV/0!
Total Administration Exp			#DIV/0!
Building & Property			
122-4301-000 Heat	5,000	5,000	
122-4302-000 Hydro	8,000	8,000	
122-4303-000 Water	3,200	3,200	
122-4304-000 Telephone			#DIV/0!
122-4320-000 Building Maintenance	11,500	11,500	
122-4334-000 Grass Cutting	2,200	2,200	
122-4335-000 Snow Removal	12,000	12,000	
Total Building & Property	41,900	41,900	
Vehicle Exp			
122-4326-000 Vehicle Maintenance			#DIV/0!
122-4327-000 Vehicle Fuel & Oil			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures	161,900	166,900	3.09%
Total 122 Thamesford Fire Dept.	161,900	166,900	3.09%
123 Uniondale Fire Dept.			
Expenditures			
Wages			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
123-4101-000 Uniondale Dept. Wages	60,000	65,000	8.33%
123-4105-000 Uniondale Fire Dept.-Part Time Wages-			#DIV/0!
123-4116-000 Uniondale Fire Dept.-Vacation Pay-			#DIV/0!
Total Wages	60,000	65,000	8.33%
Benefits			
123-4131-000 Uniondale Fire Dept.-C P P-			#DIV/0!
123-4132-000 UFD U.I.C.			#DIV/0!
123-4133-000 Uniondale Fire Dept.-O M E R S-			#DIV/0!
123-4134-000 E H T			#DIV/0!
123-4135-000 WORKERS' COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
123-4309-000 Training			#DIV/0!
123-4310-000 Mileage			#DIV/0!
Total Administration Exp			#DIV/0!
Building & Property			
123-4301-000 Heat	1,300	1,300	
123-4302-000 Hydro	3,200	3,200	
123-4304-000 Telephone	1,000	1,000	
123-4320-000 Building Maintenance	3,500	3,500	
123-4334-000 Grass Cutting	1,600	1,600	
123-4335-000 Snow Removal	1,300	1,300	
Total Building & Property	11,900	11,900	
Total Expenditures	71,900	76,900	6.95%
Total 123 Uniondale Fire Dept.	71,900	76,900	6.95%
125 Emergency Measures			
Expenditures			
Administration Exp			
125-4309-000 Training	1,000	1,000	
125-4310-000 Mileage			#DIV/0!
Total Administration Exp	1,000	1,000	
Equipment & Supplies			
125-4312-000 Operating Equipment & Supplies -COVID 19	5,000	1,000	(80.00%)
Total Equipment & Supplies	5,000	1,000	(80.00%)
Contributions to Reserves			
125-4450-000 <Generated>	1,000	1,000	
Total Contributions to Reserves	1,000	1,000	
Total Expenditures	7,000	3,000	(57.14%)
Total 125 Emergency Measures	7,000	3,000	(57.14%)
Total Fire Services	1,300,866	1,237,693	(4.86%)
Building Services			
130 Building Dept.			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Revenue			
User Fees			
130-3930-000 Septic Permits	-6,000	-10,000	66.67%
Total User Fees	-6,000	-10,000	66.67%
Other Revenue			
130-3900-000 Building Permits	-300,000	-375,000	25.00%
130-3969-000 Other Revenue - Building			#DIV/0!
Total Other Revenue	-300,000	-375,000	25.00%
Contributions from Revenue			
130-3990-000 Transfers from Reserves	-147	-70,000	47,519.05%
Total Contributions from Revenue	-147	-70,000	47,519.05%
Total Revenue	-306,147	-455,000	48.62%
Expenditures			
Wages			
130-4101-000 Regular Full Time Wages	192,541	213,667	10.97%
130-4103-000 Overtime Wages			#DIV/0!
130-4105-000 Part Time Regular Wages		12,000	#DIV/0!
130-4116-000 Vacation Pay		480	#DIV/0!
Total Wages	192,541	226,147	17.45%
Benefits			
130-4131-000 C P P	8,430	10,100	19.81%
130-4132-000 U I C	2,224	3,710	66.82%
130-4133-000 O M E R S	20,313	22,000	8.31%
130-4134-000 E H T	3,755	4,160	10.79%
130-4135-000 Workers' Compensation	5,950	6,600	10.92%
130-4136-000 Group Insurance	11,000	12,400	12.73%
Total Benefits	51,672	58,970	14.12%
Administration Exp			
130-4306-000 Memberships	1,014	1,745	72.09%
130-4307-000 Subscriptions & Publications	300	661	120.33%
130-4308-000 Conventions & Conferences		2,200	#DIV/0!
130-4309-000 Training	4,500	6,000	33.33%
130-4310-000 Mileage	6,500	6,500	
130-4311-000 Stationery & Office Supplies	50	50	
Total Administration Exp	12,364	17,156	38.76%
Insurance Exp			
130-4345-000 Insurance	24,270	24,270	
130-9326-000 Building Dept.-Capital - Vehicles-			#DIV/0!
Total Insurance Exp	24,270	24,270	
Program Exp			
130-4137-000 Clothing Allowance	600	600	
130-4330-000 Ontario One Call Locates	2,000	2,000	

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Program Exp	2,600	2,600	
Equipment & Supplies			
130-4312-000 Operating Equipment & Supplies	3,000		(100.00%)
Total Equipment & Supplies	3,000		(100.00%)
Building & Property			
130-4304-000 Building Dept.-Telephone-	1,700	1,700	
Total Building & Property	1,700	1,700	
Vehicle Exp			
130-4326-000 Building Dept.-Vehicle Maintenance-	1,000	250	(75.00%)
130-4327-000 Building Dept.-Vehicle Fuel & Oil-	4,000	1,000	(75.00%)
Total Vehicle Exp	5,000	1,250	(75.00%)
Other Exp			
130-4369-000 Other Expenses	13,000	19,248	48.06%
Total Other Exp	13,000	19,248	48.06%
Contributions to Reserves			
130-4450-000 Building Dept.-Transfers to Reserves-		33,659	#DIV/0!
Total Contributions to Reserves		33,659	#DIV/0!
Total Expenditures	306,147	385,000	25.76%
Total Building Services		-70,000	#DIV/0!
ByLaw Services			
131 By-Law Enforcement			
Revenue			
User Fees			
131-3930-000 By-Law Fines	-500	-500	
131-3931-000 By-Law Enforcement-Parking Tickets-			#DIV/0!
Total User Fees	-500	-500	
Other Revenue			
131-3360-000 Revenue from Other Municipalities	-89,391	-97,233	8.77%
131-3969-000 By-Law Other Revenue			#DIV/0!
Total Other Revenue	-89,391	-97,233	8.77%
Total Revenue	-89,891	-97,733	8.72%
Expenditures			
Wages			
131-4101-000 Regular Wages	81,168	86,136	6.12%
Total Wages	81,168	86,136	6.12%
Benefits			
131-4131-000 C. P.P.	4,050	4,280	5.68%
131-4132-000 U. I. C.	1,100	1,580	43.64%
131-4133-000 O. M. E. R. S.	7,000	7,000	
131-4134-000 E. H. T.	1,450	1,500	3.45%
131-4135-000 Workers' Compensation	2,130	2,350	10.33%
131-4136-000 Group Insurance	4,800	5,181	7.94%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Benefits	20,530	21,891	6.63%
Administration Exp			
131-4306-000 Memberships	250	550	120.00%
131-4308-000 CONFERENCES & CONVENTIONS		4,000	#DIV/0!
131-4309-000 TRAINING COURSES	2,000	800	(60.00%)
131-4310-000 Mileage & Travel Expenses		500	#DIV/0!
131-4311-000 Office Supplies	300		(100.00%)
131-4316-000 ADVERTISING			#DIV/0!
Total Administration Exp	2,550	5,850	129.41%
Insurance Exp			
131-4345-000 By-Law Enforcement-General Insurance-	1,307	1,300	(0.54%)
Total Insurance Exp	1,307	1,300	(0.54%)
Program Exp			
131-4137-000 CLOTHING ALLOWANCE	1,000	300	(70.00%)
Total Program Exp	1,000	300	(70.00%)
Equipment & Supplies			
131-4312-000 Operating Equipment & Supplies		1,000	#DIV/0!
Total Equipment & Supplies		1,000	#DIV/0!
Building & Property			
131-4304-000 TELEPHONE	300	450	50.00%
Total Building & Property	300	450	50.00%
Vehicle Exp			
131-4326-000 By-Law Enforcement-Vehicle Maintenance-			#DIV/0!
131-4327-000 By-Law Enforcement-Vehicle Fuel & Oil-	5,500	5,500	
Total Vehicle Exp	5,500	5,500	
Other Exp			
131-4369-000 Other Expenses			#DIV/0!
Total Other Exp			#DIV/0!
Contributions to Reserves			
131-4450-000 By-Law Enforcement-Transfers to Reserves-	5,000	5,000	
Total Contributions to Reserves	5,000	5,000	
Total Expenditures	117,355	127,427	8.58%
Total ByLaw Services	27,464	29,694	8.12%
Policing Services			
119 Policing			
Revenue			
Other Revenue			
119-3969-000 Other Revenue - Court Security Costs Recovered	-5,000	-5,000	
Total Other Revenue	-5,000	-5,000	
Total Revenue	-5,000	-5,000	
Expenditures			
Administration Exp			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
119-4306-000 Police Services Board		5,000	#DIV/0!
Total Administration Exp		5,000	#DIV/0!
Other Exp			
119-4369-000 Policing Services	1,243,287	1,478,974	18.96%
Total Other Exp	1,243,287	1,478,974	18.96%
Total Expenditures	1,243,287	1,483,974	19.36%
Total 119 Policing	1,238,287	1,478,974	19.44%
Total Policing Services	1,238,287	1,478,974	19.44%
Animal Control			
140 Animal Control			
Revenue			
Other Revenue			
140-3900-000 Dog Tags			#DIV/0!
140-3901-000 Dog Kennel's	-1,000	-1,000	
Total Other Revenue	-1,000	-1,000	
Program Revenue			
140-3440-000 Prov. Revenue re Wolf Claims	-500	-500	
Total Program Revenue	-500	-500	
Total Revenue	-1,500	-1,500	
Expenditures			
Administration Exp			
140-4310-000 Mileage			#DIV/0!
Total Administration Exp			#DIV/0!
Program Exp			
140-4114-000 Stock Valuer Fees	150	150	
140-4355-000 Livestock Claims	600	600	
Total Program Exp	750	750	
Contract Services			
140-4354-000 Contracts - Canine Control	7,950	7,989	0.49%
Total Contract Services	7,950	7,989	0.49%
Total Expenditures	8,700	8,739	0.45%
Total Animal Control	7,200	7,239	0.54%
Total Protection Services	2,573,817	2,683,600	4.27%
General Recreation			
General Recreation			
240 General Recreation Dept.			
Revenue			
Other Revenue			
240-3715-000 Donations and Conditional Grants			#DIV/0!
Total Other Revenue			#DIV/0!
Program Revenue			
240-3400-000 Provincial Grants			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Program Revenue			#DIV/0!
Contributions from Revenue			
240-3990-000 Transfers from Reserves	-274,300	-56,000	(79.58%)
Total Contributions from Revenue	-274,300	-56,000	(79.58%)
Total Revenue	-274,300	-56,000	(79.58%)
Expenditures			
Wages			
240-4101-000 Regular Wages	289,525	302,100	4.34%
240-4105-000 Part Time Regular Wages			#DIV/0!
240-4116-000 Vacation Pay			#DIV/0!
Total Wages	289,525	302,100	4.34%
Benefits			
240-4131-000 C P P	15,000	11,500	(23.33%)
240-4132-000 U I C	4,030	2,750	(31.76%)
240-4133-000 O M E R S	28,000	25,000	(10.71%)
240-4134-000 E H T	5,630	3,500	(37.83%)
240-4135-000 Workers' Compensation	9,000	5,000	(44.44%)
240-4136-000 Group Insurance	13,588	14,000	3.03%
Total Benefits	75,248	61,750	(17.94%)
Administration Exp			
240-4306-000 Memberships	1,600	1,800	12.50%
240-4307-000 Subscriptions & Publications	500	500	
240-4309-000 Training	6,500	5,000	(23.08%)
240-4310-000 Mileage	1,500	1,500	
240-4311-000 Stationery & Office Supplies	1,500	1,000	(33.33%)
240-4316-000 Advertising and Notices	1,000	500	(50.00%)
Total Administration Exp	12,600	10,300	(18.25%)
Insurance Exp			
240-4345-000 General Insurance	31,700	31,700	
Total Insurance Exp	31,700	31,700	
Program Exp			
240-4137-000 Clothing Allowance-	6,000	6,000	
Total Program Exp	6,000	6,000	
Equipment & Supplies			
240-4312-000 Operating Equipment & Supplies	4,000	4,000	
Total Equipment & Supplies	4,000	4,000	
Building & Property			
240-4304-000 PHONE	1,400	1,800	28.57%
Total Building & Property	1,400	1,800	28.57%
Other Exp			
240-4369-000 Other Expenses	2,000	500	(75.00%)
240-4501-000 Grants - Beachville Museum	65,860	75,300	14.33%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
240-4520-000 Grants - Other	11,000	16,600	50.91%
Total Other Exp	78,860	92,400	17.17%
Contributions to Reserves			
240-4450-000 Tranfer to Reserves-Recreation	105,452	206,121	95.46%
Total Contributions to Reserves	105,452	206,121	95.46%
Total Expenditures	604,785	716,171	18.42%
CLASS A & B SHARES - ERIE THAM			
XXXX			
240-5000-000 General Recreation Dept -Operating Capital	32,500		(100.00%)
Total XXXX	32,500		(100.00%)
Total CLASS A & B SHARES - ERIE THAM	32,500		(100.00%)
Total General Recreation	362,985	660,171	81.87%
Thamesford Village Affairs			
182 Thamesford Village Affairs			
Expenditures			
Building & Property			
182-4335-000 Snow Removal	6,000	6,000	
Total Building & Property	6,000	6,000	
Total Expenditures	6,000	6,000	
Total 182 Thamesford Village Affairs	6,000	6,000	
Total Thamesford Village Affairs	6,000	6,000	
Embro Village Affairs			
183 Embro Village			
Expenditures			
Building & Property			
183-4334-000 Grass Cutting	5,400	5,400	
183-4335-000 Embro Sidewalk Snow Clearing	8,000	3,500	(56.25%)
Total Building & Property	13,400	8,900	(33.58%)
Total Expenditures	13,400	8,900	(33.58%)
Total 183 Embro Village	13,400	8,900	(33.58%)
Total Embro Village Affairs	13,400	8,900	(33.58%)
Crossing Guard			
184 Crossing Guard			
Expenditures			
Wages			
184-4101-000 Regular Salaries	6,480	6,600	1.85%
184-4105-000 Part Time Wages			#DIV/0!
184-4116-000 Vacation Pay	260	240	(7.69%)
Total Wages	6,740	6,840	1.48%
Benefits			
184-4131-000 C P P	108	108	
184-4132-000 U I C	280	175	(37.50%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
184-4134-000 E H T	126	145	15.08%
184-4135-000 Workers' Compensation	200	220	10.00%
Total Benefits	714	648	(9.24%)
Equipment & Supplies			
184-4312-000 Operating Equipment & Supplies	150	150	
Total Equipment & Supplies	150	150	
Total Expenditures	7,604	7,638	0.45%
Total 184 Crossing Guard	7,604	7,638	0.45%
Total Crossing Guard	7,604	7,638	0.45%
Embroid Town Hall			
230 Embroid Town Hall			
Revenue			
User Fees			
230-3510-000 Library Rent - County	-3,500	-3,500	
230-3830-000 Town Hall Revenue			#DIV/0!
Total User Fees	-3,500	-3,500	
Program Revenue			
230-3740-000 Building Rental			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue	-3,500	-3,500	
Expenditures			
Insurance Exp			
230-4345-000 General Insurance	8,805	7,925	(9.99%)
Total Insurance Exp	8,805	7,925	(9.99%)
Equipment & Supplies			
230-4312-000 Operating Equipment & Supplies	2,000	2,000	
Total Equipment & Supplies	2,000	2,000	
Building & Property			
230-4301-000 Heat	1,800	2,500	38.89%
230-4302-000 Hydro	1,800	2,500	38.89%
230-4303-000 Water	1,000	1,000	
230-4320-000 Building Maintenance	4,500	4,500	
230-4335-000 Snow Removal	1,800	2,000	11.11%
Total Building & Property	10,900	12,500	14.68%
Total Expenditures	21,705	22,425	3.32%
Total 230 Embroid Town Hall	18,205	18,925	3.95%
Total Embroid Town Hall	18,205	18,925	3.95%
Thamesford Library			
231 Thamesford Library			
Revenue			
Other Revenue			
231-3769-000 Other Revenue	-4,000	-4,000	

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Other Revenue	-4,000	-4,000	
Program Revenue			
231-3740-000 Building Rent	-5,000	-9,000	80.00%
Total Program Revenue	-5,000	-9,000	80.00%
Contributions from Revenue			
231-3990-000 Transfers from Reserves- Library		-4,800	#DIV/0!
Total Contributions from Revenue		-4,800	#DIV/0!
Total Revenue	-9,000	-17,800	97.78%
Expenditures			
Wages			
231-4101-000 Regular Wages			#DIV/0!
231-4105-000 Part Time Wages			#DIV/0!
231-4116-000 Vacation Pay			#DIV/0!
Total Wages			#DIV/0!
Benefits			
231-4131-000 CPP			#DIV/0!
231-4132-000 EI			#DIV/0!
231-4133-000 O.M.E.R.S.			#DIV/0!
231-4134-000 EHT			#DIV/0!
231-4135-000 Workers Compensation			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
231-4345-000 Insurance	3,835	3,450	(10.04%)
Total Insurance Exp	3,835	3,450	(10.04%)
Program Exp			
231-4336-000 Thamesford Library-Garbage Pickup	1,572	1,800	14.50%
Total Program Exp	1,572	1,800	14.50%
Equipment & Supplies			
231-4312-000 Operating Equipment & Supplies	1,000	1,000	
Total Equipment & Supplies	1,000	1,000	
Building & Property			
231-4301-000 Heat	2,000	600	(70.00%)
231-4302-000 Hydro	500	2,000	300.00%
231-4303-000 Water & Sewer Charges	500	500	
231-4315-000 Cleaning & Maintenance Supplies	1,000	1,000	
231-4320-000 Building Maintenance	4,000	3,000	(25.00%)
231-4322-000 Grounds Maintenance	2,500	500	(80.00%)
231-4334-000 GRASS CUTTING	1,000	1,400	40.00%
231-4335-000 Snow Removal	9,000	8,500	(5.56%)
Total Building & Property	20,500	17,500	(14.63%)
Total Expenditures	26,907	23,750	(11.73%)
Total 231 Thamesford Library	17,907	5,950	(66.77%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Thamesford Library	17,907	5,950	(66.77%)
Former Thamesford Fire Station			
232 Former Thamesford Fire Station			
Expenditures			
Building & Property			
232-4368-000 Land Leases			#DIV/0!
Total Building & Property			#DIV/0!
Total Expenditures			#DIV/0!
Total 232 Former Thamesford Fire Station			#DIV/0!
Total Former Thamesford Fire Station			#DIV/0!
Embro Parks			
260 Embro Parks Dept.			
Revenue			
Program Revenue			
260-3700-000 Embro Parks Revenue	-3,600	-2,000	(44.44%)
Total Program Revenue	-3,600	-2,000	(44.44%)
Total Revenue	-3,600	-2,000	(44.44%)
Expenditures			
Wages			
260-4101-000 Full Time Wages		11,859	#DIV/0!
260-4105-000 Part Time Wages	11,616		(100.00%)
260-4116-000 Vacation Pay			#DIV/0!
Total Wages	11,616	11,859	2.09%
Benefits			
260-4131-000 C P P			#DIV/0!
260-4132-000 U I C	193	350	81.35%
260-4133-000 O M E R S	1,045	1,500	43.54%
260-4134-000 E H T	227	320	40.97%
260-4135-000 Workers' Compensation	360	510	41.67%
Total Benefits	1,825	2,680	46.85%
Equipment & Supplies			
260-4324-000 Equipment Maintenance	500	500	
Total Equipment & Supplies	500	500	
Building & Property			
260-4322-000 Grounds Maintenance	7,000	2,000	(71.43%)
260-4334-000 Grass Cutting	10,300	19,000	84.47%
Total Building & Property	17,300	21,000	21.39%
Vehicle Exp			
260-4327-000 Vehicle Fuel & Oil	1,500	1,500	
Total Vehicle Exp	1,500	1,500	
Total Expenditures	32,741	37,539	14.65%
Total 260 Embro Parks Dept.	29,141	35,539	21.96%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Embro Parks	29,141	35,539	21.96%
Trees			
261 Trees			
Revenue			
Other Revenue			
261-3715-000 Tree donations		-500	#DIV/0!
Total Other Revenue		-500	#DIV/0!
Total Revenue		-500	#DIV/0!
Expenditures			
Administration Exp			
261-4349-000 Donations & Flowers		500	#DIV/0!
Total Administration Exp		500	#DIV/0!
Other Exp			
261-4333-000 Trees-Tree Cleanup-		15,000	#DIV/0!
Total Other Exp		15,000	#DIV/0!
Total Expenditures		15,500	#DIV/0!
Total 261 Trees		15,000	#DIV/0!
Total Trees		15,000	#DIV/0!
Matheson Park			
262 Matheson Park			
Revenue			
Program Revenue			
262-3700-000 Matheson Park-Revenue-	-2,000	-2,000	
Total Program Revenue	-2,000	-2,000	
Total Revenue	-2,000	-2,000	
Expenditures			
Equipment & Supplies			
262-4324-000 Equipment Maintenance	1,000	1,000	
Total Equipment & Supplies	1,000	1,000	
Building & Property			
262-4301-000 Heat	250	250	
262-4302-000 Hydro - Flood Lights	450	450	
262-4303-000 Water	1,000	1,000	
262-4320-000 Building Maintenance	2,000	2,000	
262-4322-000 Grounds Maintenance	2,000	2,000	
Total Building & Property	5,700	5,700	
Total Expenditures	6,700	6,700	
Total 262 Matheson Park	4,700	4,700	
Total Matheson Park	4,700	4,700	
Memorial Park - Embro			
263 MEMORIAL PARK - EMBRO			
Revenue			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Other Revenue			
263-3715-000 Donations & Grants-Memorial Park			#DIV/0!
Total Other Revenue			#DIV/0!
Contributions from Revenue			
263-3990-000 Transfers from Reserves		-100,000	#DIV/0!
Total Contributions from Revenue		-100,000	#DIV/0!
Total Revenue		-100,000	#DIV/0!
Expenditures			
Equipment & Supplies			
263-4324-000 Equipment Maintenance	2,000	2,000	
Total Equipment & Supplies	2,000	2,000	
Building & Property			
263-4302-000 Hydro-Memorial Park	300	300	
263-4303-000 Water-Memorial Park	12,000	12,000	
263-4322-000 Grounds Maintenance	1,500	1,500	
Total Building & Property	13,800	13,800	
Total Expenditures	15,800	15,800	
Total 263 MEMORIAL PARK - EMBRO	15,800	-84,200	(632.91%)
Total Memorial Park - Embro	15,800	-84,200	(632.91%)
Embro Community Center Park			
264 E C C Park			
Revenue			
Other Revenue			
264-3969-000 E C C Park-Other Revenue-	-135,800	-7,000	(94.85%)
Total Other Revenue	-135,800	-7,000	(94.85%)
Contributions from Revenue			
264-3990-000 Transfers from Reserves		-3,000	#DIV/0!
Total Contributions from Revenue		-3,000	#DIV/0!
Total Revenue	-135,800	-10,000	(92.64%)
Expenditures			
Equipment & Supplies			
264-4324-000 Equipment Maintenance			#DIV/0!
Total Equipment & Supplies			#DIV/0!
Building & Property			
264-4322-000 Grounds Maintenance	1,500	500	(66.67%)
Total Building & Property	1,500	500	(66.67%)
Total Expenditures	1,500	500	(66.67%)
Total 264 E C C Park	-134,300	-9,500	(92.93%)
Total Embro Community Center Park	-134,300	-9,500	(92.93%)
Embro Village Center Park			
265 EMBRO VILLAGE CENTRE PARK			
Expenditures			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Building & Property			
265-4302-000 EMBRO VILLAGE CENTRE PARK-Hydro-	350	600	71.43%
265-4303-000 EMBRO VILLAGE CENTRE PARK-Water-	350	375	7.14%
265-4322-000 EMBRO VILLAGE CENTRE PARK-Grounds Mainte	300	300	
Total Building & Property	1,000	1,275	27.50%
Total Expenditures	1,000	1,275	27.50%
Total 265 EMBRO VILLAGE CENTRE PARK	1,000	1,275	27.50%
Total Embro Village Center Park	1,000	1,275	27.50%
Harrington Hall			
279 HARRINGTON HALL			
Revenue			
Program Revenue			
279-3700-000 Harrington Hall Rental	-300	-300	
Total Program Revenue	-300	-300	
Total Revenue	-300	-300	
Expenditures			
Insurance Exp			
279-4345-000 Insurance	1,566	1,566	
Total Insurance Exp	1,566	1,566	
Building & Property			
279-4301-000 Heat	5,000	5,000	
279-4302-000 Power	1,500	1,800	20.00%
279-4320-000 Building Maintenance	3,500	3,500	
279-4322-000 Grounds Maintenance	300	300	
279-4334-000 Grass Cutting	1,000	1,000	
Total Building & Property	11,300	11,600	2.65%
Total Expenditures	12,866	13,166	2.33%
Total 279 HARRINGTON HALL	12,566	12,866	2.39%
Total Harrington Hall	12,566	12,866	2.39%
Harrington Park			
280 Harrington Parks			
Expenditures			
Building & Property			
280-4302-000 Harrington Ball Park Lights	350	375	7.14%
280-4322-000 Grounds Maintenance	1,500	1,000	(33.33%)
280-4334-000 Grass Cutting	2,600	1,700	(34.62%)
Total Building & Property	4,450	3,075	(30.90%)
Total Expenditures	4,450	3,075	(30.90%)
Total 280 Harrington Parks	4,450	3,075	(30.90%)
Total Harrington Park	4,450	3,075	(30.90%)
Kintore-Lakeside Parks			
281 Kintore-Lakeside Parks			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Expenditures			
Building & Property			
281-4322-000 Grounds Maintenance	2,000	1,000	(50.00%)
281-4334-000 Grass Cutting	2,500	3,500	40.00%
Total Building & Property	4,500	4,500	
Total Expenditures	4,500	4,500	
Total 281 Kintore-Lakeside Parks	4,500	4,500	
Total Kintore-Lakeside Parks	4,500	4,500	
Thamesford Parks			
300 Thamesford Parks			
Revenue			
Other Revenue			
300-3969-000 Other Revenue		-273,550	#DIV/0!
Total Other Revenue		-273,550	#DIV/0!
Program Revenue			
300-3700-000 Thamesford Parks Revenue	-950	-950	
Total Program Revenue	-950	-950	
Contributions from Revenue			
300-3992-000 Transfers from Reserve Funds	-30,000	-81,450	171.50%
Total Contributions from Revenue	-30,000	-81,450	171.50%
Total Revenue	-30,950	-355,950	1,050.08%
Expenditures			
Wages			
300-4101-000 Regular Wages		11,859	#DIV/0!
300-4103-000 Thamesford Parks-Overtime Wages-			#DIV/0!
300-4105-000 Part Time Wages	11,616		(100.00%)
300-4116-000 Vacation Pay			#DIV/0!
Total Wages	11,616	11,859	2.09%
Benefits			
300-4131-000 C P P		2,850	#DIV/0!
300-4132-000 U I C	193	1,150	495.85%
300-4133-000 O M E R S		4,500	#DIV/0!
300-4134-000 E H T	227	1,000	340.53%
300-4135-000 Worker's Compensation	359	1,600	345.68%
Total Benefits	779	11,100	1,324.90%
Equipment & Supplies			
300-4324-000 Equipment Maintenance	1,000	1,000	
Total Equipment & Supplies	1,000	1,000	
Building & Property			
300-4322-000 GROUNDS MAINTENANCE	7,500	7,500	
300-4334-000 Grass Cutting	18,000	28,000	55.56%
Total Building & Property	25,500	35,500	39.22%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Vehicle Exp			
300-4326-000 Vehicle Maintenance			#DIV/0!
300-4327-000 Vehicle Fuel & Oil			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures	38,895	59,459	52.87%
Total 300 Thamesford Parks	7,945	-296,491	(3,831.79%)
Total Thamesford Parks	7,945	-296,491	(3,831.79%)
North Park			
301 North Park			
Revenue			
Program Revenue			
301-3700-000 North Park-Revenue-	-7,000	-7,000	
Total Program Revenue	-7,000	-7,000	
Contributions from Revenue			
301-3990-000 <Generated>			#DIV/0!
Total Contributions from Revenue			#DIV/0!
Total Revenue	-7,000	-7,000	
Expenditures			
Program Exp			
301-4336-000 Garbage Disposal	2,000	2,000	
Total Program Exp	2,000	2,000	
Equipment & Supplies			
301-4324-000 Equipment Maintenance	1,000	1,000	
Total Equipment & Supplies	1,000	1,000	
Building & Property			
301-4301-000 HEAT	250	250	
301-4302-000 Hydro	600	625	4.17%
301-4303-000 Water	1,000	600	(40.00%)
301-4320-000 Building Maintenance	1,000	600	(40.00%)
301-4322-000 Grounds Maintenance	3,500	3,500	
Total Building & Property	6,350	5,575	(12.20%)
Total Expenditures	9,350	8,575	(8.29%)
Total 301 North Park	2,350	1,575	(32.98%)
Total North Park	2,350	1,575	(32.98%)
Lions/South Park			
302 Lions/South park			
Revenue			
Other Revenue			
302-3969-000 Lions/South park-Other Revenue			#DIV/0!
Total Other Revenue			#DIV/0!
Program Revenue			
302-3700-000 South Park Revenue		-1,000	#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Program Revenue		-1,000	#DIV/0!
Total Revenue		-1,000	#DIV/0!
Expenditures			
Equipment & Supplies			
302-4324-000 Equipment Maintenance	2,000	2,000	
Total Equipment & Supplies	2,000	2,000	
Building & Property			
302-4302-000 Hydro	300	300	
302-4303-000 Water	12,000	12,000	
302-4320-000 Building Maintenance	2,500	2,500	
302-4322-000 Grounds Maintenance	1,000	1,000	
Total Building & Property	15,800	15,800	
Total Expenditures	17,800	17,800	
Total 302 Lions/South park	17,800	16,800	(5.62%)
Total Lions/South Park	17,800	16,800	(5.62%)
Lions River Park			
303 Lions River Park			
Expenditures			
Building & Property			
303-4322-000 Grounds Maint-Lions River Park	1,500	1,500	
Total Building & Property	1,500	1,500	
Total Expenditures	1,500	1,500	
Total 303 Lions River Park	1,500	1,500	
Total Lions River Park	1,500	1,500	
Soccer Fields			
304 Soccer Field			
Revenue			
Program Revenue			
304-3700-000 Soccer Field-Revenue-		-5,000	#DIV/0!
Total Program Revenue		-5,000	#DIV/0!
Total Revenue		-5,000	#DIV/0!
Expenditures			
Building & Property			
304-4322-000 Grounds Maintenance	4,000	1,000	(75.00%)
Total Building & Property	4,000	1,000	(75.00%)
Total Expenditures	4,000	1,000	(75.00%)
Total 304 Soccer Field	4,000	-4,000	(200.00%)
Total Soccer Fields	4,000	-4,000	(200.00%)
Trails			
305 Trails			
Revenue			
Contributions from Revenue			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
305-3990-000 Transfers from Reserves		-40,000	#DIV/0!
Total Contributions from Revenue		-40,000	#DIV/0!
Total Revenue		-40,000	#DIV/0!
Total 305 Trails		-40,000	#DIV/0!
Total Trails		-40,000	#DIV/0!
Grace Patterson Park			
306 Grace Patterson Park			
Revenue			
Other Revenue			
306-3715-000 Grace Patterson Park-donations-			#DIV/0!
Total Other Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Building & Property			
306-4320-000 Building Maintenance	500		(100.00%)
306-4322-000 Grounds Maintenance	750	1,000	33.33%
Total Building & Property	1,250	1,000	(20.00%)
Total Expenditures	1,250	1,000	(20.00%)
Total 306 Grace Patterson Park	1,250	1,000	(20.00%)
Total Grace Patterson Park	1,250	1,000	(20.00%)
Thamesford Pool			
370 Thamesford Pool			
Revenue			
Other Revenue			
370-3715-000 Thamesford Pool-Town Hall donations-			#DIV/0!
370-3769-000 Thamesford Camp Program			#DIV/0!
Total Other Revenue			#DIV/0!
Program Revenue			
370-3700-000 Pool Revenue	-35,000	-40,000	14.29%
Total Program Revenue	-35,000	-40,000	14.29%
Contributions from Revenue			
370-3990-000 Transfers from Reserves		-12,000	#DIV/0!
Total Contributions from Revenue		-12,000	#DIV/0!
Total Revenue	-35,000	-52,000	48.57%
Expenditures			
Wages			
370-4101-000 Regular Wages			#DIV/0!
370-4105-000 Part Time Regular Wages	61,591	62,870	2.08%
370-4116-000 Vacation Pay	2,500	2,500	
Total Wages	64,091	65,370	2.00%
Benefits			
370-4131-000 C P P	2,200	3,050	38.64%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
370-4132-000 U I C	1,350	2,090	54.81%
370-4133-000 O M E R S	1,000	1,000	
370-4134-000 E H T	1,200	1,000	(16.67%)
370-4135-000 Workers' Compensation	1,900	2,790	46.84%
Total Benefits	7,650	9,930	29.80%
Administration Exp			
370-4306-000 Memberships	800	800	
370-4309-000 Training	1,800	1,000	(44.44%)
370-4310-000 Mileage	800	200	(75.00%)
370-4311-000 Stationery & Office Supplies	1,500	1,500	
Total Administration Exp	4,900	3,500	(28.57%)
Insurance Exp			
370-4345-000 General Insurance	6,735	6,065	(9.95%)
Total Insurance Exp	6,735	6,065	(9.95%)
Program Exp			
370-4362-000 Pool Chemicals	3,500	3,500	
Total Program Exp	3,500	3,500	
Equipment & Supplies			
370-4312-000 Operating Equipment & Supplies	5,000	5,000	
370-4324-000 Equipment Maintenance	1,000	1,000	
Total Equipment & Supplies	6,000	6,000	
Building & Property			
370-4301-000 Heat	2,000	2,000	
370-4302-000 Hydro	1,500	1,800	20.00%
370-4303-000 Water	4,000	5,000	25.00%
370-4304-000 Telephone	800	800	
370-4320-000 Building Maintenance	3,700	4,000	8.11%
370-4323-000 Pool Maintenance & Repairs	2,000	2,000	
Total Building & Property	14,000	15,600	11.43%
Other Exp			
370-4369-000 Other Expenses			#DIV/0!
Total Other Exp			#DIV/0!
Total Expenditures	106,876	109,965	2.89%
Total 370 Thamesford Pool	71,876	57,965	(19.35%)
Total Thamesford Pool	71,876	57,965	(19.35%)
Camps & Programs			
371 Camp & Programs			
Revenue			
Other Revenue			
371-3715-000 Camp & Programs-Town Hall donations-			#DIV/0!
Total Other Revenue			#DIV/0!
Program Revenue			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
371-3700-000 Camp & Programs-Revenue-	-85,000	-85,000	
Total Program Revenue	-85,000	-85,000	
Total Revenue	-85,000	-85,000	
Expenditures			
Wages			
371-4105-000 Camp & Programs-Part Time Wages-	65,634	67,000	2.08%
371-4116-000 Camp & Programs-Vacation Pay-	2,625	1,480	(43.62%)
Total Wages	68,259	68,480	0.32%
Benefits			
371-4131-000 Camp & Programs-C P P-	1,125	1,550	37.78%
371-4132-000 Camp & Programs-EI-	1,320	1,810	37.12%
371-4133-000 Camp & Programs-O M E R S-		1,780	#DIV/0!
371-4134-000 Camp & Programs-E H T-	1,280	1,550	21.09%
371-4135-000 Camp & Programs-Workers' Compensation-	2,000	2,450	22.50%
Total Benefits	5,725	9,140	59.65%
Equipment & Supplies			
371-4312-000 Camp & Programs-Operating Equipment & Train	4,000	4,000	
Total Equipment & Supplies	4,000	4,000	
Other Exp			
371-4369-000 Camp & Programs-Other Expenses-	9,000	9,000	
Total Other Exp	9,000	9,000	
Total Expenditures	86,984	90,620	4.18%
Total 371 Camp & Programs	1,984	5,620	183.27%
Total Camps & Programs	1,984	5,620	183.27%
Thamesford District Recreation Center			
390 T D R C			
Revenue			
Other Revenue			
390-3769-000 TDRC - Other Revenue			#DIV/0!
Total Other Revenue			#DIV/0!
Program Revenue			
390-3500-000 Gen. Gov't - Municipal Grants		-72,500	#DIV/0!
390-3740-000 TDRC - Hall & Kitchen Rentals	-11,500	-20,000	73.91%
390-3741-000 TDRC - Ice Rental	-195,000	-200,000	2.56%
390-3742-000 TDRC - Sign Rental	-6,000	-6,000	
390-3743-000 TDRC - Summer Rink Rental	-500	-500	
390-3744-000 TDRC - Keyway Vendor Revenue			#DIV/0!
390-3745-000 TDRC - Canteen & Pro Shop Sales	-1,500	-1,500	
390-3746-000 TDRC - Ice Skating Revenue	-7,500	-10,000	33.33%
390-3747-000 TDRC - Skate Sharpening Revenue			#DIV/0!
Total Program Revenue	-222,000	-310,500	39.86%
Contributions from Revenue			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
390-3990-000 Transfers from Reserves	-76,000	-131,000	72.37%
Total Contributions from Revenue	-76,000	-131,000	72.37%
Total Revenue	-298,000	-441,500	48.15%
Expenditures			
Wages			
390-4101-000 Regular Wages	134,342	136,614	1.69%
390-4103-000 Overtime Wages			#DIV/0!
390-4105-000 Part Time Wages	52,480	72,057	37.30%
390-4116-000 Vacation Pay	8,900	3,000	(66.29%)
Total Wages	195,722	211,671	8.15%
Benefits			
390-4131-000 C P P	5,600	9,675	72.77%
390-4132-000 U I C	3,270	4,350	33.03%
390-4133-000 O M E R S	18,000	12,100	(32.78%)
390-4134-000 E H T	3,900	3,950	1.28%
390-4135-000 Workers' Compensation	6,335	6,400	1.03%
390-4136-000 Group Insurance	9,500	9,800	3.16%
Total Benefits	46,605	46,275	(0.71%)
Administration Exp			
390-4306-000 Memberships			#DIV/0!
390-4311-000 Stationery & Office Supplies	1,000	500	(50.00%)
Total Administration Exp	1,000	500	(50.00%)
Insurance Exp			
390-4345-000 General Insurance	63,885	57,500	(9.99%)
Total Insurance Exp	63,885	57,500	(9.99%)
Program Exp			
390-4332-000 Ice Maintenance	3,000	3,000	
390-4336-000 Garbage Pickup	9,000	12,000	33.33%
390-4338-000 Booth Supplies			#DIV/0!
390-4740-000 T D R C-Program rentals			#DIV/0!
Total Program Exp	12,000	15,000	25.00%
Equipment & Supplies			
390-4312-000 Operating Equipment & Supplies	2,000	3,000	50.00%
390-4324-000 Equipment Maintenance & Repair	6,000	6,000	
Total Equipment & Supplies	8,000	9,000	12.50%
Building & Property			
390-4301-000 Heat	8,000	12,000	50.00%
390-4302-000 Hydro	55,000	87,000	58.18%
390-4303-000 Water	7,000	8,000	14.29%
390-4304-000 Telephone & Satellite		2,500	#DIV/0!
390-4315-000 Cleaning and Maintenance Supplies	8,000	9,750	21.88%
390-4320-000 Building Maintenance & Repairs	20,000	22,000	10.00%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
390-4322-000 Grounds Maintenance	2,000	2,000	
390-4323-000 Maintenance & Repair - Olympia			#DIV/0!
390-4335-000 Snow Removal	14,000	11,000	(21.43%)
Total Building & Property	114,000	154,250	35.31%
Vehicle Exp			
390-4326-000 Vehicle Maintenance & Repair	5,000	4,000	(20.00%)
390-4327-000 Vehicle Fuel & Oil	4,000	5,000	25.00%
Total Vehicle Exp	9,000	9,000	
Other Exp			
390-4333-000 R&M Refrigeration Equipment & Supplies	14,000	14,000	
390-4369-000 Other Expenses			#DIV/0!
Total Other Exp	14,000	14,000	
Total Expenditures	464,212	517,196	11.41%
XXXX			
390-3720-000 T D R C-Revenue-Community Partners			#DIV/0!
Total XXXX			#DIV/0!
Total			#DIV/0!
Hall Programs			
XXXX			
390-3748-000 T D R C-Hall Programs-Revenue		-12,000	#DIV/0!
Total XXXX		-12,000	#DIV/0!
Total Hall Programs		-12,000	#DIV/0!
Total 390 T D R C	166,212	63,696	(61.68%)
Total Thamesford District Recreation Center	166,212	63,696	(61.68%)
Embryo Community Center			
400 E C C			
Revenue			
Other Revenue			
400-3715-000 Donation - Embro CC Building Fund			#DIV/0!
400-3769-000 ECC - Other Revenue			#DIV/0!
Total Other Revenue			#DIV/0!
Program Revenue			
400-3740-000 ECC - Hall & Kitchen Rentals	-10,000	-20,000	100.00%
400-3741-000 ECC - Ice Rental	-185,000	-200,000	8.11%
400-3742-000 ECC - Sign Rental	-3,000	-3,000	
400-3743-000 ECC - Summer Rink Rental	-300	-300	
400-3744-000 ECC - Keyway Vendor			#DIV/0!
400-3746-000 ECC - Ice Skating Revenue	-8,500	-8,500	
Total Program Revenue	-206,800	-231,800	12.09%
Contributions from Revenue			
400-3990-000 Transfers from Reserves	-91,500	-40,500	(55.74%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Contributions from Revenue	-91,500	-40,500	(55.74%)
Total Revenue	-298,300	-272,300	(8.72%)
Expenditures			
Wages			
400-4101-000 Regular Wages	134,342	136,614	1.69%
400-4103-000 Overtime Wages			#DIV/0!
400-4105-000 Part Time Wages	53,106	72,057	35.69%
400-4116-000 Vacation Pay	2,650	2,650	
Total Wages	190,098	211,321	11.16%
Benefits			
400-4131-000 C P P	9,700	7,600	(21.65%)
400-4132-000 U I C	2,650	4,600	73.58%
400-4133-000 O M E R S	15,135	15,300	1.09%
400-4134-000 E H T	3,265	4,400	34.76%
400-4135-000 Workers' Compensation	5,174	6,850	32.39%
400-4136-000 Group Insurance	9,500	8,000	(15.79%)
Total Benefits	45,424	46,750	2.92%
Administration Exp			
400-4306-000 Memberships			#DIV/0!
400-4311-000 Stationery & Office Supplies	800	500	(37.50%)
400-4350-000 Equipment Rental	2,000	4,000	100.00%
Total Administration Exp	2,800	4,500	60.71%
Insurance Exp			
400-4345-000 General Insurance	59,700	53,750	(9.97%)
Total Insurance Exp	59,700	53,750	(9.97%)
Program Exp			
400-4332-000 Ice Maintenance	2,500	2,500	
400-4336-000 Garbage Pickup	8,000	11,000	37.50%
400-4740-000 ECC-Program Rental expenses			#DIV/0!
Total Program Exp	10,500	13,500	28.57%
Equipment & Supplies			
400-4312-000 Operating Equipment & Supplies	1,500	1,500	
400-4324-000 Equipment Maintenance & Repair	6,000	3,500	(41.67%)
Total Equipment & Supplies	7,500	5,000	(33.33%)
Building & Property			
400-4301-000 Heat	10,000	11,350	13.50%
400-4302-000 Hydro	57,500	87,000	51.30%
400-4303-000 Water	18,000	18,000	
400-4304-000 Telephone			#DIV/0!
400-4315-000 Cleaning and Maintenance Supplies	4,500	7,250	61.11%
400-4320-000 Building Maintenance & Repairs	20,000	25,000	25.00%
400-4322-000 Grounds Maintenance	1,500		(100.00%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
400-4323-000 Maintenance & Repair - Olympia	2,500	2,500	
400-4325-000 PROPANE	2,300	2,300	
400-4335-000 Snow Removal	2,000	25,000	1,150.00%
Total Building & Property	118,300	178,400	50.80%
Vehicle Exp			
400-4326-000 Vehicle Maintenance & Repair	5,000	15,000	200.00%
400-4327-000 Vehicle Fuel & Oil	2,000	2,000	
Total Vehicle Exp	7,000	17,000	142.86%
Other Exp			
400-4333-000 R&M Refrigeration - Equipment & Supplies	6,500	13,000	100.00%
Total Other Exp	6,500	13,000	100.00%
Total Expenditures	447,822	543,221	21.30%
Total 400 E C C	149,522	270,921	81.19%
Total Embro Community Center	149,522	270,921	81.19%
Total General Recreation	788,397	769,425	(2.41%)
Health Services			
Health & Safety			
410 Health & Safety			
Expenditures			
Wages			
410-4101-000 HEALTH & SAFETY-Regular Wages-	3,000	3,000	
410-4116-000 Health & Safety-Vacation Pay-			#DIV/0!
Total Wages	3,000	3,000	
Benefits			
410-4131-000 Health & Safety-C P P-			#DIV/0!
410-4132-000 Health & Safety-U I C-			#DIV/0!
410-4133-000 Health & Safety-O M E R S-			#DIV/0!
410-4134-000 Health & Safety-E H T-			#DIV/0!
410-4135-000 Health & Safety-Workers' Compensation-			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
410-4309-000 Health & Safety-Training-	6,000	2,500	(58.33%)
410-4310-000 Health & Safety-Mileage-	150	150	
410-4311-000 Health & Safety-Stationery & Office Supplies-	1,200	1,200	
Total Administration Exp	7,350	3,850	(47.62%)
Equipment & Supplies			
410-4312-000 Health & Safety-Operating Equipment & Trainin		300	#DIV/0!
Total Equipment & Supplies		300	#DIV/0!
Total Expenditures	10,350	7,150	(30.92%)
Total 410 Health & Safety	10,350	7,150	(30.92%)
Total Health & Safety	10,350	7,150	(30.92%)
Health Services			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
420 Health Services - Doctors			
Revenue			
Other Revenue			
420-3715-000 Medical Revenue-Health Services		-14,100	#DIV/0!
Total Other Revenue		-14,100	#DIV/0!
Total Revenue		-14,100	#DIV/0!
Expenditures			
Wages			
420-4101-000 Regular Wages			#DIV/0!
420-4105-000 PART TIME WAGES	70,000	83,150	18.79%
420-4116-000 Vacation Pay	4,200	3,300	(21.43%)
Total Wages	74,200	86,450	16.51%
Benefits			
420-4131-000 C P P	3,200	4,100	28.13%
420-4132-000 U I C	1,550	1,900	22.58%
420-4134-000 E H T	1,350	1,600	18.52%
420-4135-000 Workers' Compensation	2,200	2,500	13.64%
Total Benefits	8,300	10,100	21.69%
Administration Exp			
420-4311-000 Office Supplies	2,000	7,000	250.00%
Total Administration Exp	2,000	7,000	250.00%
Equipment & Supplies			
420-4312-000 Medical Supplies	8,855	5,000	(43.53%)
Total Equipment & Supplies	8,855	5,000	(43.53%)
Building & Property			
420-4304-000 Telephone - Medical Office	1,950	3,000	53.85%
420-4320-000 Health Services - Building Maintenance-	10,000	10,000	
Total Building & Property	11,950	13,000	8.79%
Total Expenditures	105,305	121,550	15.43%
Total 420 Health Services - Doctors	105,305	107,450	2.04%
Total Health Services	105,305	107,450	2.04%
Cemeteries			
210 Cemeteries			
Revenue			
Revenue from Other Municipalities			
210-3660-000 Revenue from Other Municipalities		-75,000	#DIV/0!
Total Revenue from Other Municipalities		-75,000	#DIV/0!
Total Revenue		-75,000	#DIV/0!
Expenditures			
Wages			
210-4105-000 Part Time Wages		90,240	#DIV/0!
Total Wages		90,240	#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Benefits			
210-4131-000 C P P		6,548	#DIV/0!
210-4132-000 EMPLOYMENT INSURANCE		2,450	#DIV/0!
210-4133-000 O M E R S		2,170	#DIV/0!
210-4134-000 EMPLOYER HEALTH TAX		1,760	#DIV/0!
210-4135-000 Workers' Compensation		2,700	#DIV/0!
Total Benefits		15,628	#DIV/0!
Insurance Exp			
210-4345-000 General Insurance	1,486	1,486	
Total Insurance Exp	1,486	1,486	
Equipment & Supplies			
210-4324-000 Equipment Maintenance		1,000	#DIV/0!
Total Equipment & Supplies		1,000	#DIV/0!
Building & Property			
210-4334-000 Grass Cutting	2,700	3,500	29.63%
Total Building & Property	2,700	3,500	29.63%
Vehicle Exp			
210-4327-000 Vehicle Fuel & Oil		1,000	#DIV/0!
Total Vehicle Exp		1,000	#DIV/0!
Other Exp			
210-4369-000 Cemetery Transfer Costs			#DIV/0!
210-4502-000 Grants to Other Cemeteries	20,550	20,250	(1.46%)
210-4503-000 Grants to Ingersoll Rural Cemetery	20,000	13,250	(33.75%)
Total Other Exp	40,550	33,500	(17.39%)
Total Expenditures	44,736	146,354	227.15%
Total 210 Cemeteries	44,736	71,354	59.50%
Total Cemeteries	44,736	71,354	59.50%
Total Health Services	160,391	185,954	15.94%
Planning and Development			
Planning			
460 Planning & Development			
Revenue			
User Fees			
460-3721-000 Zoning Fees	-12,000	-12,000	
460-3722-000 Minor Variance Fees	-5,000	-5,000	
460-3723-000 Site Plan Agreement Deposits			#DIV/0!
460-3724-000 Development Charges Income			#DIV/0!
460-3727-000 Severance Fees - Park Purposes			#DIV/0!
Total User Fees	-17,000	-17,000	
Other Revenue			
460-3769-000 Miscellaneous Revenue			#DIV/0!
460-3904-000 Planning Costs Recovered			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
460-3950-000 Bank Interest Income			#DIV/0!
Total Other Revenue			#DIV/0!
Total Revenue	-17,000	-17,000	
Expenditures			
Administration Exp			
460-4311-000 Stationery & Office Supplies	200	200	
460-4313-000 Postage	500	500	
460-4314-000 Photocopying Fees	900	900	
460-4316-000 Advertising	800	800	
460-4340-000 Legal Fees	7,000	7,000	
460-4342-000 Consulting Fees	500	500	
Total Administration Exp	9,900	9,900	
Program Exp			
460-4352-000 Planning Board Fees	200	200	
Total Program Exp	200	200	
Other Exp			
460-4369-000 Other Expenses	50	50	
Total Other Exp	50	50	
Total Expenditures	10,150	10,150	
XXXX			
460-3720-000 Site Plan Control Application Fees	-400	-400	
Total XXXX	-400	-400	
Total	-400	-400	
Total 460 Planning & Development	-7,250	-7,250	
Total Planning	-7,250	-7,250	
Economic Development			
461 Economic Development			
Expenditures			
Wages			
461-4101-000 Economic Development-Consulting wages	50,260	50,260	
Total Wages	50,260	50,260	
Total Expenditures	50,260	50,260	
Total 461 Economic Development	50,260	50,260	
Total Economic Development	50,260	50,260	
Total Planning and Development	43,010	43,010	
Agriculture and Drainage			
Drainage			
470 Agriculture & Drainage			
Revenue			
Other Revenue			
470-3769-000 Other Drainage Revenue	-109,000		(100.00%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
470-3969-000 Urban Storm Management Fees		-109,000	#DIV/0!
Total Other Revenue	-109,000	-109,000	
Program Revenue			
470-3410-000 Drainage Superintendent Grant	-33,000	-33,000	
470-3811-000 Municipal Drain Debenture Collections	-50,000		(100.00%)
Total Program Revenue	-83,000	-33,000	(60.24%)
Contributions from Revenue			
470-3995-000 Transfers from Surplus		-79,000	#DIV/0!
Total Contributions from Revenue		-79,000	#DIV/0!
Total Revenue	-192,000	-221,000	15.10%
Expenditures			
Wages			
470-4101-000 Full Time Regular Wages	49,662	48,827	(1.68%)
Total Wages	49,662	48,827	(1.68%)
Benefits			
470-4131-000 C P P	1,625	1,950	20.00%
470-4132-000 U I C	420	625	48.81%
470-4133-000 O M E R S	5,760	5,600	(2.78%)
470-4134-000 E H T	970	952	(1.86%)
470-4135-000 Workers' Compensation	1,530	1,500	(1.96%)
470-4136-000 Group Insurance	2,600	2,600	
Total Benefits	12,905	13,227	2.50%
Administration Exp			
470-4306-000 Memberships	200	200	
470-4311-000 Stationery & Office Supplies			#DIV/0!
470-4340-000 Agriculture & Drainage-Legal Fees			#DIV/0!
470-4342-000 Upper Thames River - Levy - Dam Restoration	15,000	32,000	113.33%
470-4350-000 Drainage-Consultant	79,000	79,000	
Total Administration Exp	94,200	111,200	18.05%
Insurance Exp			
470-4345-000 General Insurance	3,268	2,950	(9.73%)
Total Insurance Exp	3,268	2,950	(9.73%)
Other Exp			
470-4369-000 Other Expenses	3,500	3,500	
Total Other Exp	3,500	3,500	
Contributions to Reserves			
470-4450-000 Transfers to Reserves	124,760	186,000	49.09%
Total Contributions to Reserves	124,760	186,000	49.09%
Debit Exp			
470-4201-000 Municipal Drain Debenture Principal	45,000	2,965	(93.41%)
470-4202-000 Municipal Drain Debenture Interest	5,000	2,863	(42.74%)
Total Debit Exp	50,000	5,828	(88.34%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Expenditures	338,295	371,532	9.82%
Total 470 Agriculture & Drainage	146,295	150,532	2.90%
Total Drainage	146,295	150,532	2.90%
Tile Drainage			
480 Private Tile Drain Program			
Revenue			
Program Revenue			
480-3811-000 Tile Drainage Debenture Collections	-51,745	-6,630	(87.19%)
Total Program Revenue	-51,745	-6,630	(87.19%)
Total Revenue	-51,745	-6,630	(87.19%)
Expenditures			
Debit Exp			
480-4201-000 Private Tiling Debenture Principal	46,760	4,629	(90.10%)
480-4202-000 Private Tiling Debenture Interest	4,985	2,001	(59.86%)
Total Debit Exp	51,745	6,630	(87.19%)
Total Expenditures	51,745	6,630	(87.19%)
Total 480 Private Tile Drain Program			#DIV/0!
Total Tile Drainage			#DIV/0!
Total Agriculture and Drainage	146,295	150,532	2.90%
Environmental			
Environmental			
200 Garbage Disposal			
Revenue			
User Fees			
200-3707-000 Bag Tag Revenue	-3,000	-3,000	
Total User Fees	-3,000	-3,000	
Program Revenue			
200-3410-000 Revenue - Waste Disposal	-8,800	-8,800	
200-3700-000 Garbage Disposal - General Revenue	-5,000	-5,000	
Total Program Revenue	-13,800	-13,800	
Total Revenue	-16,800	-16,800	
Expenditures			
Wages			
200-4101-000 Full Time Wages	2,500	2,500	
200-4105-000 Part time Wages	50	50	
200-4116-000 Vacation Pay	10	10	
Total Wages	2,560	2,560	
Benefits			
200-4131-000 C P P	124	124	
200-4132-000 U I C	45	45	
200-4133-000 O M E R S	220	220	
200-4134-000 E H T	50	50	

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
200-4135-000 Workers' Compensation	80	80	
Total Benefits	519	519	
Equipment & Supplies			
200-4312-000 Materials & Supplies	5,000	5,000	
Total Equipment & Supplies	5,000	5,000	
Vehicle Exp			
200-4725-000 WASTE DEPOT - EQUIPMENT RENTAL			#DIV/0!
Total Vehicle Exp			#DIV/0!
Other Exp			
200-4369-000 Other Expenses			#DIV/0!
Total Other Exp			#DIV/0!
Total Expenditures	8,079	8,079	
Total Environmental	-8,721	-8,721	
Public Transportation			
General			
700 PUBLIC WORKS - GENERAL			
Revenue			
Other Revenue			
700-3969-000 Other Road Revenues	-7,000	-7,000	
Total Other Revenue	-7,000	-7,000	
Program Revenue			
700-3400-000 Unconditional Grants - Provincial	-457,078	-460,320	0.71%
700-3410-000 MNR TONNAGE SURCHARGE	-650,000	-650,000	
Total Program Revenue	-1,107,078	-1,110,320	0.29%
Contributions from Revenue			
700-3990-000 Transfers from Reserves	-1,000,000	-573,000	(42.70%)
700-3992-000 Transfers from Reserves Funds	-858,007	-702,462	(18.13%)
700-3995-000 Transfers from Infrastructure Reserve	-969,631	-131,000	(86.49%)
Total Contributions from Revenue	-2,827,638	-1,406,462	(50.26%)
Total Revenue	-3,941,716	-2,523,782	(35.97%)
Expenditures			
Wages			
700-4101-000 FULL TIME WAGES	1,086,529	1,150,000	5.84%
700-4103-000 OVERTIME WAGES	100,000	100,000	
700-4105-000 PART TIME WAGES	10,592	44,030	315.69%
700-4116-000 VACATION PAY	5,000	1,800	(64.00%)
Total Wages	1,202,121	1,295,830	7.80%
Benefits			
700-4131-000 C.P.P.	57,000	60,000	5.26%
700-4132-000 U.I.C.	15,500	20,000	29.03%
700-4133-000 O.M.E.R.S.	105,000	110,000	4.76%
700-4134-000 O.H.I.P.	23,000	24,000	4.35%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
700-4135-000 WORKER'S COMPENSATION	36,000	39,000	8.33%
700-4136-000 GROUP INSURANCE	65,000	65,000	
Total Benefits	301,500	318,000	5.47%
Administration Exp			
700-4306-000 MEMBERSHIPS	2,000	4,000	100.00%
700-4308-000 CONVENTIONS & CONFERENCES	3,000	3,000	
700-4309-000 TRAINING COURSES	30,000	30,000	
700-4310-000 MILEAGE & TRAVELLING EXPENSES	200	500	150.00%
700-4311-000 STATIONERY & OFFICE SUPPLIES	1,500	2,000	33.33%
700-4313-000 POSTAGE & EXPRESS	170	170	
700-4314-000 CLEANING & MAINTENANCE SUPPLIES	2,000	5,000	150.00%
700-4316-000 ADVERTISING & NOTICES	500		(100.00%)
700-4342-000 CONSULTING FEES	26,300	20,000	(23.95%)
Total Administration Exp	65,670	64,670	(1.52%)
Insurance Exp			
700-4328-000 LICENSES	7,200	7,200	
700-4345-000 GENERAL INSURANCE	208,000	190,000	(8.65%)
Total Insurance Exp	215,200	197,200	(8.36%)
Program Exp			
700-4137-000 CLOTHING ALLOWANCE	7,700	7,700	
700-4336-000 Garbage Pickup	14,000	9,000	(35.71%)
700-4551-000 DRAINAGE ASSESSMENTS	44,550	44,550	
Total Program Exp	66,250	61,250	(7.55%)
Equipment & Supplies			
700-4312-000 OPERATING EQUIPMENT & SUPPLIES	20,000	20,000	
700-4329-000 REPAIRS TO RADIOS, TOOLS, ETC.	1,000	5,000	400.00%
Total Equipment & Supplies	21,000	25,000	19.05%
Building & Property			
700-4301-000 HEAT	10,500	10,500	
700-4302-000 HYDRO	22,000	36,000	63.64%
700-4303-000 WATER	1,400		(100.00%)
700-4304-000 TELEPHONE	1,000	1,500	50.00%
700-4320-000 BUILDING MAINTENANCE	21,000	21,000	
Total Building & Property	55,900	69,000	23.43%
Vehicle Exp			
700-4327-000 FUEL & OIL	400,000	350,000	(12.50%)
700-4366-000 PUBLIC WORKS - GENERAL-EQUIP-LEASE		300	#DIV/0!
700-4367-000 PERMITS & LICENSES	28,000	28,000	
700-4725-000 ROADS - EQUIPMENT RENTAL		3,000	#DIV/0!
Total Vehicle Exp	428,000	381,300	(10.91%)
Other Exp			
700-4369-000 OTHER EXPENSES	100	300	200.00%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Other Exp	100	300	200.00%
Contributions to Reserves			
700-4420-000 Transfers to Reserve Funds	2,506,930	2,435,320	(2.86%)
700-4450-000 Transfers to Equipment Reserves	545,500	566,410	3.83%
Total Contributions to Reserves	3,052,430	3,001,730	(1.66%)
Debit Exp			
700-4201-000 LONG TERM DEBT - PRINCIPAL	909,551	798,895	(12.17%)
700-4202-000 LONG TERM DEBT - INTEREST	448,108	406,693	(9.24%)
Total Debit Exp	1,357,659	1,205,588	(11.20%)
Total Expenditures	6,765,830	6,619,868	(2.16%)
Total 700 PUBLIC WORKS - GENERAL	2,824,114	4,096,086	45.04%
Total General	2,824,114	4,096,086	45.04%
StreetLights			
185 Street Lights			
Expenditures			
Equipment & Supplies			
185-4324-000 STREET LIGHTS-Equipment Maintenance & Repa	8,000	8,000	
Total Equipment & Supplies	8,000	8,000	
Building & Property			
185-4302-000 Power	60,000	65,000	8.33%
Total Building & Property	60,000	65,000	8.33%
Total Expenditures	68,000	73,000	7.35%
Total 185 Street Lights	68,000	73,000	7.35%
Total StreetLights	68,000	73,000	7.35%
Sidewalks			
186 Sidewalks			
Expenditures			
Administration Exp			
186-4350-000 Sidewalks-Contracted Out	1,000	2,000	100.00%
Total Administration Exp	1,000	2,000	100.00%
Vehicle Exp			
186-4725-000 Sidewalks-Equipment Rental-	1,000	1,000	
Total Vehicle Exp	1,000	1,000	
Total Expenditures	2,000	3,000	50.00%
Total 186 Sidewalks	2,000	3,000	50.00%
Total Sidewalks	2,000	3,000	50.00%
Equipment			
701 U#1-2022 SILVERADO P/UP-DofPW			
Revenue			
Program Revenue			
701-3725-000 U#1 2010 GMC PICKUP		2,600	#DIV/0!
Total Program Revenue		2,600	#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Revenue		2,600	#DIV/0!
Expenditures			
Wages			
701-4101-000 SALARIES & WAGES			#DIV/0!
701-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
701-4131-000 C.P.P.			#DIV/0!
701-4132-000 E.I.			#DIV/0!
701-4133-000 O.M.E.R.S.			#DIV/0!
701-4134-000 O.H.I.P.			#DIV/0!
701-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
701-4328-000 LICENCE FEES	120	120	
Total Insurance Exp	120	120	
Vehicle Exp			
701-4326-000 PARTS & REPAIRS	2,100	600	(71.43%)
Total Vehicle Exp	2,100	600	(71.43%)
Total Expenditures	2,220	720	(67.57%)
Total 701 U#1-2022 SILVERADO P/UP-DofPW	2,220	3,320	49.55%
702 U#2-2020 FORD F250 P/UP-FOREMA			
Revenue			
Program Revenue			
702-3725-000 U#2 2014 CHEV SILVERADO		6,500	#DIV/0!
Total Program Revenue		6,500	#DIV/0!
Total Revenue		6,500	#DIV/0!
Expenditures			
Wages			
702-4101-000 Salary & Wages			#DIV/0!
702-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
702-4131-000 C.P.P.			#DIV/0!
702-4132-000 U.I.C.			#DIV/0!
702-4133-000 O.M.E.R.S.			#DIV/0!
702-4134-000 O.H.I.P.			#DIV/0!
702-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
702-4328-000 LICENSE FEES	240	240	
Total Insurance Exp	240	240	

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Vehicle Exp			
702-4326-000 PARTS/REPAIRS	4,500	2,000	(55.56%)
Total Vehicle Exp	4,500	2,000	(55.56%)
Total Expenditures	4,740	2,240	(52.74%)
Total 702 U#2-2020 FORD F250 P/UP-FOREMA	4,740	8,740	84.39%
703 U#3-2022 DODGE RAM P/UP-FOREMA			
Revenue			
Program Revenue			
703-3725-000 U#3 2011 SILVERADO PICKUP		3,200	#DIV/0!
Total Program Revenue		3,200	#DIV/0!
Total Revenue		3,200	#DIV/0!
Expenditures			
Wages			
703-4101-000 SALARIES & WAGES			#DIV/0!
703-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
703-4131-000 C.P.P.			#DIV/0!
703-4132-000 U.I.C.			#DIV/0!
703-4133-000 O.M.E.R.S.			#DIV/0!
703-4134-000 O.H.I.P.			#DIV/0!
703-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
703-4328-000 LICENSE FEES	240	240	
Total Insurance Exp	240	240	
Vehicle Exp			
703-4326-000 PARTS/REPAIRS	4,500	2,000	(55.56%)
Total Vehicle Exp	4,500	2,000	(55.56%)
Total Expenditures	4,740	2,240	(52.74%)
Total 703 U#3-2022 DODGE RAM P/UP-FOREMA	4,740	5,440	14.77%
704 U#4-2011 SILVERADO EXTENDED CA			
Revenue			
Program Revenue			
704-3725-000 U#4 2006 GMC PICKUP-SPARE		1,500	#DIV/0!
Total Program Revenue		1,500	#DIV/0!
Total Revenue		1,500	#DIV/0!
Expenditures			
Wages			
704-4101-000 SALARIES & WAGES			#DIV/0!
Total Wages			#DIV/0!
Benefits			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
704-4131-000 C.P.P.			#DIV/0!
704-4132-000 U.I.C.			#DIV/0!
704-4133-000 O.M.E.R.S.			#DIV/0!
704-4134-000 O.H.I.P.			#DIV/0!
704-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
704-4328-000 LICENSE FEES	240	240	
Total Insurance Exp	240	240	
Vehicle Exp			
704-4326-000 PARTS/REPAIRS	4,500	2,000	(55.56%)
Total Vehicle Exp	4,500	2,000	(55.56%)
Total Expenditures	4,740	2,240	(52.74%)
Total 704 U#4-2011 SILVERADO EXTENDED CA	4,740	3,740	(21.10%)
705 U#5-2014 SILVERADO EXTENDED CA			
Revenue			
Program Revenue			
705-3725-000 U#5 2008 FORD PICKUP		500	#DIV/0!
Total Program Revenue		500	#DIV/0!
Total Revenue		500	#DIV/0!
Expenditures			
Wages			
705-4101-000 SALARIES & WAGES			#DIV/0!
705-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
705-4131-000 C.P.P.			#DIV/0!
705-4132-000 U.I.C.			#DIV/0!
705-4133-000 O.M.E.R.S.			#DIV/0!
705-4134-000 O.H.I.P.			#DIV/0!
705-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
705-4328-000 LICENSE FEES	240	240	
Total Insurance Exp	240	240	
Vehicle Exp			
705-4326-000 PARTS/REPAIRS	4,500	2,000	(55.56%)
Total Vehicle Exp	4,500	2,000	(55.56%)
Total Expenditures	4,740	2,240	(52.74%)
Total 705 U#5-2014 SILVERADO EXTENDED CA	4,740	2,740	(42.19%)
706 U#6-N/A			
Revenue			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Program Revenue			
706-3725-000 U#6 2011 TRI-AXLE		5,000	#DIV/0!
Total Program Revenue		5,000	#DIV/0!
Total Revenue		5,000	#DIV/0!
Total 706 U#6-N/A		5,000	#DIV/0!
708 U#8-2018 FREIGHTLINER-TANDEM			
Revenue			
Program Revenue			
708-3725-000 U#8 2019 FREIGHTLINER TANDEM			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
708-4101-000 SALARIES & WAGES			#DIV/0!
708-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
708-4131-000 C.P.P.			#DIV/0!
708-4132-000 U.I.C.			#DIV/0!
708-4133-000 O.M.E.R.S.			#DIV/0!
708-4134-000 O.H.I.P.			#DIV/0!
708-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
708-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
708-4326-000 PARTS/REPAIRS	23,000	20,000	(13.04%)
Total Vehicle Exp	23,000	20,000	(13.04%)
Total Expenditures	25,000	22,000	(12.00%)
Total 708 U#8-2018 FREIGHTLINER-TANDEM	25,000	22,000	(12.00%)
709 U#9-2016 INTERNATIONAL TANDEM			
Revenue			
Program Revenue			
709-3725-000 U#9 2004 STERLING TANDEM			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
709-4101-000 SALARIES & WAGES			#DIV/0!
Total Wages			#DIV/0!
Benefits			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
709-4131-000 C.P.P.			#DIV/0!
709-4132-000 U.I.C.			#DIV/0!
709-4133-000 O.M.E.R.S.			#DIV/0!
709-4134-000 O.H.I.P.			#DIV/0!
709-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
709-4328-000 LICENSE FEES	2,000		(100.00%)
Total Insurance Exp	2,000		(100.00%)
Vehicle Exp			
709-4326-000 PARTS/REPAIRS	23,000		(100.00%)
Total Vehicle Exp	23,000		(100.00%)
Total Expenditures	25,000		(100.00%)
Total 709 U#9-2016 INTERNATIONAL TANDEM	25,000		(100.00%)
710 U#10-2013 FREIGHTLINER-TANDEM			
Revenue			
Program Revenue			
710-3725-000 U#10 2014 FREIGHTLINER TANDEM			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
710-4101-000 SALARIES & WAGES			#DIV/0!
710-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
710-4131-000 C.P.P.			#DIV/0!
710-4132-000 U.I.C.			#DIV/0!
710-4133-000 O.M.E.R.S.			#DIV/0!
710-4134-000 O.H.I.P.			#DIV/0!
710-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
710-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
710-4326-000 PARTS/REPAIRS	10,000	10,000	
Total Vehicle Exp	10,000	10,000	
Total Expenditures	12,000	12,000	
Total 710 U#10-2013 FREIGHTLINER-TANDEM	12,000	12,000	
711 U#11-2024 FREIGHTLINER TANDEM			
Expenditures			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Wages			
711-4101-000 SALARIES & WAGES			#DIV/0!
711-4103-000 OVERTIME WAGES			#DIV/0!
Total Wages			#DIV/0!
Benefits			
711-4131-000 C.P.P.			#DIV/0!
711-4132-000 U.I.C.			#DIV/0!
711-4133-000 O.M.E.R.S.			#DIV/0!
711-4134-000 O.H.I.P.			#DIV/0!
711-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
711-4328-000 PW U#11 - UNUSED-Vehicle Insurance & License			#DIV/0!
Total Insurance Exp			#DIV/0!
Vehicle Exp			
711-4326-000 PARTS/REPAIRS		5,000	#DIV/0!
Total Vehicle Exp		5,000	#DIV/0!
Total Expenditures		5,000	#DIV/0!
Total 711 U#11-2024 FREIGHTLINER TANDEM		5,000	#DIV/0!
712 U#12-2015 JD GRADER			
Revenue			
Program Revenue			
712-3725-000 U#12 2000 CHAMPION GRADER			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
712-4101-000 SALARIES & WAGES			#DIV/0!
712-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
712-4131-000 C.P.P.			#DIV/0!
712-4132-000 U.I.C.			#DIV/0!
712-4133-000 O.M.E.R.S.			#DIV/0!
712-4134-000 O.H.I.P.			#DIV/0!
712-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
712-4326-000 PARTS/REPAIRS	37,000	40,000	8.11%
Total Vehicle Exp	37,000	40,000	8.11%
Total Expenditures	37,000	40,000	8.11%
Total 712 U#12-2015 JD GRADER	37,000	40,000	8.11%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
714 U#14-2019 CASE BACKHOE			
Revenue			
Program Revenue			
714-3725-000 U#14 2010 CASE BACKHOE		12,000	#DIV/0!
Total Program Revenue		12,000	#DIV/0!
Total Revenue		12,000	#DIV/0!
Expenditures			
Wages			
714-4101-000 SALARIES & WAGES			#DIV/0!
714-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
714-4131-000 C.P.P.			#DIV/0!
714-4132-000 U.I.C.			#DIV/0!
714-4133-000 O.M.E.R.S.			#DIV/0!
714-4134-000 O.H.I.P.			#DIV/0!
714-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
714-4326-000 PARTS/REPAIRS	5,000	5,000	
Total Vehicle Exp	5,000	5,000	
Total Expenditures	5,000	5,000	
Total 714 U#14-2019 CASE BACKHOE	5,000	17,000	240.00%
715 U#15-2008 INTERNATIONAL SINGLE			
Revenue			
Program Revenue			
715-3725-000 U#15 2008 INTER SINGLE AXLE			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
715-4101-000 SALARIES & WAGES			#DIV/0!
715-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
715-4131-000 C.P.P.			#DIV/0!
715-4132-000 U.I.C.			#DIV/0!
715-4133-000 O.M.E.R.S.			#DIV/0!
715-4134-000 O.H.I.P.			#DIV/0!
715-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
715-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
715-4326-000 PARTS/REPAIRS	10,000	10,000	
Total Vehicle Exp	10,000	10,000	
Total Expenditures	12,000	12,000	
Total 715 U#15-2008 INTERNATIONAL SINGLE	12,000	12,000	
716 U#16-2017 INTERNATIONAL TANDEM			
Revenue			
Program Revenue			
716-3725-000 U#78 -			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
716-4101-000 SALARIES & WAGES			#DIV/0!
716-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
716-4131-000 C.P.P.			#DIV/0!
716-4132-000 U.I.C.			#DIV/0!
716-4133-000 O.M.E.R.S.			#DIV/0!
716-4134-000 O.H.I.P.			#DIV/0!
716-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
716-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
716-4326-000 PARTS/REPAIRS UNIT#78	10,000	10,000	
Total Vehicle Exp	10,000	10,000	
Total Expenditures	12,000	12,000	
Total 716 U#16-2017 INTERNATIONAL TANDEM	12,000	12,000	
717 U#17-2019 FREIGHTLINER TANDEM			
Revenue			
Program Revenue			
717-3725-000 U#17 2006 HOLLAND TRACTOR			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
717-4101-000 SALARIES & WAGES			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
717-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
717-4131-000 C.P.P.			#DIV/0!
717-4132-000 U.I.C.			#DIV/0!
717-4133-000 O.M.E.R.S.			#DIV/0!
717-4134-000 O.H.I.P.			#DIV/0!
717-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
717-4328-000 VEHICLE LICENSES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
717-4326-000 PARTS/REPAIRS	10,000	10,000	
Total Vehicle Exp	10,000	10,000	
Total Expenditures	12,000	12,000	
Total 717 U#17-2019 FREIGHTLINER TANDEM	12,000	12,000	
718 U#18-2012 JD LOADER 4WD			
Revenue			
Program Revenue			
718-3725-000 U#18 1993 JD LOADER			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
718-4101-000 SALARIES & WAGES			#DIV/0!
718-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
718-4131-000 C.P.P.			#DIV/0!
718-4132-000 U.I.C.			#DIV/0!
718-4133-000 O.M.E.R.S.			#DIV/0!
718-4134-000 O.H.I.P.			#DIV/0!
718-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
718-4326-000 PARTS/REPAIRS	8,000	10,000	25.00%
Total Vehicle Exp	8,000	10,000	25.00%
Total Expenditures	8,000	10,000	25.00%
Total 718 U#18-2012 JD LOADER 4WD	8,000	10,000	25.00%
719 U#19-1977 MASSEY TRACTOR			
Expenditures			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Vehicle Exp			
719-4326-000 PARTS/REPAIRS	1,500	1,500	
Total Vehicle Exp	1,500	1,500	
Total Expenditures	1,500	1,500	
Total 719 U#19-1977 MASSEY TRACTOR	1,500	1,500	
720 U#20-2017 CASE TRACTOR-RDSIDE			
Expenditures			
Wages			
720-4101-000 SALARIES & WAGES			#DIV/0!
720-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
720-4131-000 C.P.P.			#DIV/0!
720-4132-000 U.I.C.			#DIV/0!
720-4133-000 O.M.E.R.S.			#DIV/0!
720-4134-000 O.H.I.P.			#DIV/0!
720-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
720-4326-000 PARTS/REPAIRS	5,000	8,000	60.00%
Total Vehicle Exp	5,000	8,000	60.00%
Total Expenditures	5,000	8,000	60.00%
Total 720 U#20-2017 CASE TRACTOR-RDSIDE	5,000	8,000	60.00%
721 U#21-2014 CAT 450- BACKHOE			
Revenue			
Program Revenue			
721-3725-000 U#21 2014 CAT BACHOE/LOADER			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
721-4101-000 SALARIES & WAGES			#DIV/0!
721-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
721-4131-000 C.P.P.			#DIV/0!
721-4132-000 U.I.C.			#DIV/0!
721-4133-000 O.M.E.R.S.			#DIV/0!
721-4134-000 O.H.I.P.			#DIV/0!
721-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
721-4326-000 PARTS/REPAIRS	18,000	15,000	(16.67%)
Total Vehicle Exp	18,000	15,000	(16.67%)
Total Expenditures	18,000	15,000	(16.67%)
Total 721 U#21-2014 CAT 450- BACKHOE	18,000	15,000	(16.67%)
722 U#22-2013 CAT GRADER			
Expenditures			
Wages			
722-4101-000 SALARIES & WAGES			#DIV/0!
722-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
722-4131-000 C.P.P.			#DIV/0!
722-4132-000 U.I.C.			#DIV/0!
722-4133-000 O.M.E.R.S.			#DIV/0!
722-4134-000 O.H.I.P.			#DIV/0!
722-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
722-4326-000 PARTS/REPAIRS	15,000	15,000	
Total Vehicle Exp	15,000	15,000	
Total Expenditures	15,000	15,000	
Total 722 U#22-2013 CAT GRADER	15,000	15,000	
723 U#23-2015 INTERNATIONAL TANDEM			
Revenue			
Program Revenue			
723-3725-000 U#23 2015 INTERNATIONAL TANDEM			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
723-4101-000 SALARIES & WAGES			#DIV/0!
723-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
723-4131-000 C.P.P.			#DIV/0!
723-4132-000 U.I.C.			#DIV/0!
723-4133-000 O.M.E.R.S.			#DIV/0!
723-4134-000 O.H.I.P.			#DIV/0!
723-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
723-4328-000 LICENSE FEES	2,000	2,000	

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
723-4326-000 PARTS/REPAIRS	5,000	10,000	100.00%
Total Vehicle Exp	5,000	10,000	100.00%
Total Expenditures	7,000	12,000	71.43%
Total 723 U#23-2015 INTERNATIONAL TANDEM	7,000	12,000	71.43%
724 U#24-TRACKLESS TRACTOR-SIDEWAL			
Expenditures			
Vehicle Exp			
724-4326-000 PARTS/REPAIRS		5,000	#DIV/0!
Total Vehicle Exp		5,000	#DIV/0!
Total Expenditures		5,000	#DIV/0!
Total 724 U#24-TRACKLESS TRACTOR-SIDEWAL		5,000	#DIV/0!
725 U#25-2007 HYDRAULIC SWEEPER			
Expenditures			
Vehicle Exp			
725-4326-000 PARTS/REPAIRS	1,500	3,000	100.00%
Total Vehicle Exp	1,500	3,000	100.00%
Total Expenditures	1,500	3,000	100.00%
Total 725 U#25-2007 HYDRAULIC SWEEPER	1,500	3,000	100.00%
726 U#26-2017 CATERPILLAR GRADER			
Revenue			
Program Revenue			
726-3725-000 U#26 1999 CHAMPION GRADER			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
726-4101-000 SALARIES & WAGES			#DIV/0!
726-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
726-4131-000 C.P.P.			#DIV/0!
726-4132-000 U.I.C.			#DIV/0!
726-4133-000 O.M.E.R.S.			#DIV/0!
726-4134-000 O.H.I.P.			#DIV/0!
726-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
726-4326-000 PARTS/REPAIRS	30,000	15,000	(50.00%)
Total Vehicle Exp	30,000	15,000	(50.00%)
Total Expenditures	30,000	15,000	(50.00%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total 726 U#26-2017 CATERPILLAR GRADER	30,000	15,000	(50.00%)
727 U#27-2023 CAT GRADER			
Revenue			
Program Revenue			
727-3725-000 U#27 2008 CAT GRADER		10,000	#DIV/0!
Total Program Revenue		10,000	#DIV/0!
Total Revenue		10,000	#DIV/0!
Expenditures			
Wages			
727-4101-000 SALARIES & WAGES			#DIV/0!
727-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
727-4131-000 C.P.P.			#DIV/0!
727-4132-000 U.I.C.			#DIV/0!
727-4133-000 O.M.E.R.S.			#DIV/0!
727-4134-000 O.H.I.P.			#DIV/0!
727-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
727-4326-000 PARTS/REPAIRS			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures			#DIV/0!
Total 727 U#27-2023 CAT GRADER		10,000	#DIV/0!
729 U#29-2009 VERMEER CHIPPER			
Revenue			
Program Revenue			
729-3725-000 U#29 2009 VERMEER CHIPPER		2,000	#DIV/0!
Total Program Revenue		2,000	#DIV/0!
Total Revenue		2,000	#DIV/0!
Expenditures			
Wages			
729-4101-000 SALARIES & WAGES			#DIV/0!
729-4103-000 OVERTIME WAGES			#DIV/0!
729-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
729-4131-000 C.P.P.			#DIV/0!
729-4132-000 U.I.C.			#DIV/0!
729-4133-000 O.M.E.R.S.			#DIV/0!
729-4134-000 O.H.I.P.			#DIV/0!
729-4135-000 WORKER'S COMPENSATION			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Benefits			#DIV/0!
Vehicle Exp			
729-4326-000 PARTS/REPAIRS	1,000	1,000	
Total Vehicle Exp	1,000	1,000	
Total Expenditures	1,000	1,000	
Total 729 U#29-2009 VERMEER CHIPPER	1,000	3,000	200.00%
730 U#30-N/A			
Expenditures			
Wages			
730-4101-000 SALARIES & WAGES			#DIV/0!
Total Wages			#DIV/0!
Benefits			
730-4131-000 C.P.P.			#DIV/0!
730-4132-000 U.I.C.			#DIV/0!
730-4133-000 O.M.E.R.S.			#DIV/0!
730-4134-000 O.H.I.P.			#DIV/0!
730-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Total Expenditures			#DIV/0!
Total 730 U#30-N/A			#DIV/0!
732 U#32-N/A			
Expenditures			
Vehicle Exp			
732-4326-000 Parts/Repairs			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures			#DIV/0!
Total 732 U#32-N/A			#DIV/0!
733 U#33-2018 FREIGHTLINER SINGLE			
Revenue			
Program Revenue			
733-3725-000 U#33 2004 STERLING SINGLE AXLE			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
733-4101-000 SALARIES AND WAGES			#DIV/0!
733-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
733-4131-000 C.P.P.			#DIV/0!
733-4132-000 U.I.C.			#DIV/0!
733-4133-000 O.M.E.R.S.			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
733-4134-000 O.H.I.P.			#DIV/0!
733-4135-000 WORKERS' COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Insurance Exp			
733-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
733-4326-000 PARTS & REPAIRS	20,000	10,000	(50.00%)
Total Vehicle Exp	20,000	10,000	(50.00%)
Total Expenditures	22,000	12,000	(45.45%)
Total 733 U#33-2018 FREIGHTLINER SINGLE	22,000	12,000	(45.45%)
734 U#34-2020 JD TRACTOR-RDSIDE MO			
Revenue			
Program Revenue			
734-3725-000 U#34 2000 JD TRACTOR			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
734-4101-000 SALARIES & WAGES			#DIV/0!
734-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
734-4131-000 C.P.P.			#DIV/0!
734-4132-000 U.I.C.			#DIV/0!
734-4133-000 O.M.E.R.S.			#DIV/0!
734-4134-000 O.H.I.P.			#DIV/0!
734-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
734-4326-000 PARTS/REPAIRS	7,000	7,000	
Total Vehicle Exp	7,000	7,000	
Total Expenditures	7,000	7,000	
Total 734 U#34-2020 JD TRACTOR-RDSIDE MO	7,000	7,000	
735 U#35-N/A			
Expenditures			
Wages			
735-4101-000 SALARIES & WAGES			#DIV/0!
735-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
735-4131-000 C.P.P.			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
735-4132-000 U.I.C.			#DIV/0!
735-4133-000 O.M.E.R.S.			#DIV/0!
735-4134-000 O.H.I.P.			#DIV/0!
735-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
735-4326-000 PARTS/REPAIRS			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures			#DIV/0!
Total 735 U#35-N/A			#DIV/0!
737 U#37-2014 JD GRADER			
Revenue			
Program Revenue			
737-3725-000 UNIT#37 2013 JOHN DEERE GRADER 772GP			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
737-4101-000 SALARIES & WAGES			#DIV/0!
737-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
737-4131-000 C.P.P.			#DIV/0!
737-4132-000 U.I.C.			#DIV/0!
737-4133-000 O.M.E.R.S.			#DIV/0!
737-4134-000 E.H.T.			#DIV/0!
737-4135-000 WORKERS COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
737-4326-000 PARTS/REPAIRS	10,000	15,000	50.00%
Total Vehicle Exp	10,000	15,000	50.00%
Total Expenditures	10,000	15,000	50.00%
Total 737 U#37-2014 JD GRADER	10,000	15,000	50.00%
738 U#38-2018 JD COMPACT TRACTOR			
Expenditures			
Wages			
738-4101-000 SALARIES & WAGES			#DIV/0!
738-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
738-4131-000 C.P.P.			#DIV/0!
738-4132-000 U.I.C.			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
738-4133-000 O.M.E.R.S			#DIV/0!
738-4134-000 E.H.T.			#DIV/0!
738-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
738-4326-000 PARTS/REPAIRS	5,000	5,000	
Total Vehicle Exp	5,000	5,000	
Total Expenditures	5,000	5,000	
Total 738 U#38-2018 JD COMPACT TRACTOR	5,000	5,000	
740 U#40-2021 VOTEX JUMBO MOWER			
Expenditures			
Vehicle Exp			
740-4326-000 Unit40-Mower -Vehicle Maintenance-		4,000	#DIV/0!
Total Vehicle Exp		4,000	#DIV/0!
Total Expenditures		4,000	#DIV/0!
Total 740 U#40-2021 VOTEX JUMBO MOWER		4,000	#DIV/0!
741 U#42-2017 DIAMOND MOWER			
Expenditures			
Vehicle Exp			
741-4326-000 MOWER#41-REPAIRS		4,000	#DIV/0!
Total Vehicle Exp		4,000	#DIV/0!
Total Expenditures		4,000	#DIV/0!
Total 741 U#42-2017 DIAMOND MOWER		4,000	#DIV/0!
742 U#42-2017 DIAMOND MOWER			
Expenditures			
Vehicle Exp			
742-4326-000 U#42-2017 DIAMOND MOWER-Vehicle Maintenance			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures			#DIV/0!
Total 742 U#42-2017 DIAMOND MOWER			#DIV/0!
743 U#43-2024 JD ZERO TURN MOWER			
Expenditures			
Vehicle Exp			
743-4326-000 U#43-2024 JD ZERO TURN MOWER-Vehicle Maintenance			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures			#DIV/0!
Total 743 U#43-2024 JD ZERO TURN MOWER			#DIV/0!
744 U#44-WATER TRUCK			
Expenditures			
Vehicle Exp			
744-4326-000 Vehicle Maintenance -Water Truck	3,000	3,000	
Total Vehicle Exp	3,000	3,000	

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Expenditures	3,000	3,000	
Total 744 U#44-WATER TRUCK	3,000	3,000	
745 U#45-2022 CAT GRADER			
Revenue			
Program Revenue			
745-3725-000 U#45-2021 GRADER-MACHINE TIME			#DIV/0!
Total Program Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Vehicle Exp			
745-4326-000 PW U#45-2021 GRADER-PARTS/REPAIRS	27,000	10,000	(62.96%)
Total Vehicle Exp	27,000	10,000	(62.96%)
Total Expenditures	27,000	10,000	(62.96%)
Total 745 U#45-2022 CAT GRADER	27,000	10,000	(62.96%)
Total Equipment	322,180	318,480	(1.15%)
Bridges & Culverts			
750 P.W. BRIDGES & CULVERTS			
Expenditures			
Wages			
750-4101-000 SALARIES & WAGES			#DIV/0!
750-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
750-4131-000 C.P.P.			#DIV/0!
750-4132-000 U.I.C.			#DIV/0!
750-4133-000 O.M.E.R.S.			#DIV/0!
750-4134-000 O.H.I.P.			#DIV/0!
750-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
750-4350-000 CONTRACTED SERVICES	5,000	5,000	
Total Administration Exp	5,000	5,000	
Equipment & Supplies			
750-4312-000 OPERATING EQUIPMENT & SUPPLIES	15,000	15,000	
Total Equipment & Supplies	15,000	15,000	
Vehicle Exp			
750-4725-000 BRIDGES & CULVERTS - EQUIPMENT RENTAL			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures	20,000	20,000	
Total 750 P.W. BRIDGES & CULVERTS	20,000	20,000	
Total Bridges & Culverts	20,000	20,000	
Roadside Maintenance			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
751 P.W. ROADSIDE MAINTENANCE			
Expenditures			
Wages			
751-4101-000 SALARIES & WAGES			#DIV/0!
751-4103-000 OVERTIME WAGES			#DIV/0!
751-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
751-4131-000 C.P.P.			#DIV/0!
751-4132-000 U.I.C.			#DIV/0!
751-4133-000 O.M.E.R.S.			#DIV/0!
751-4134-000 O.H.I.P.			#DIV/0!
751-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
751-4350-000 CONTRACTED SERVICES	100,000	100,000	
Total Administration Exp	100,000	100,000	
Equipment & Supplies			
751-4312-000 OPERATING EQUIPMENT & SUPPLIES	9,000	9,000	
Total Equipment & Supplies	9,000	9,000	
Vehicle Exp			
751-4725-000 ROADSIDE MAINT - EQUIPMENT RENTAL			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures	109,000	109,000	
Total 751 P.W. ROADSIDE MAINTENANCE	109,000	109,000	
Total Roadside Maintenance	109,000	109,000	
Hardtop Maintenance			
752 P.W. HARDTOP MAINTENANCE			
Expenditures			
Wages			
752-4101-000 SALARIES & WAGES			#DIV/0!
752-4103-000 OVERTIME WAGES			#DIV/0!
752-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
752-4131-000 C.P.P.			#DIV/0!
752-4132-000 U.I.C.			#DIV/0!
752-4133-000 O.M.E.R.S.			#DIV/0!
752-4134-000 O.H.I.P.			#DIV/0!
752-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
752-4350-000 CONTRACTED SERVICES	145,000	145,000	
Total Administration Exp	145,000	145,000	
Equipment & Supplies			
752-4312-000 OPERATING EQUIPMENT & SUPPLIES	20,000	20,000	
Total Equipment & Supplies	20,000	20,000	
Vehicle Exp			
752-4725-000 HARDTOP MAINTENANCE - EQUIPMENT RENAT			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures	165,000	165,000	
Total 752 P.W. HARDTOP MAINTENANCE	165,000	165,000	
Total Hardtop Maintenance	165,000	165,000	
Loosetop Maintenance			
753 P.W. LOOSETOP MAINTENANCE			
Expenditures			
Wages			
753-4101-000 SALARIES & WAGES			#DIV/0!
753-4103-000 OVERTIME WAGES			#DIV/0!
753-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
753-4131-000 C.P.P.			#DIV/0!
753-4132-000 U.I.C.			#DIV/0!
753-4133-000 O.M.E.R.S.			#DIV/0!
753-4134-000 O.H.I.P.			#DIV/0!
753-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
753-4350-000 CONTRACTED SERVICES	220,000	230,000	4.55%
Total Administration Exp	220,000	230,000	4.55%
Equipment & Supplies			
753-4312-000 OPERATING EQUIPMENT & SUPPLIES	585,000	570,000	(2.56%)
Total Equipment & Supplies	585,000	570,000	(2.56%)
Vehicle Exp			
753-4725-000 LOOSE TOP MAINTENANCE- EQUIPMENT RENT			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures	805,000	800,000	(0.62%)
Total 753 P.W. LOOSETOP MAINTENANCE	805,000	800,000	(0.62%)
Total Loosetop Maintenance	805,000	800,000	(0.62%)
Winter Control			
754 P.W. WINTER CONTROL			
Expenditures			
Wages			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
754-4101-000 SALARIES & WAGES			#DIV/0!
754-4103-000 OVERTIME WAGES			#DIV/0!
754-4105-000 PART TIME WAGES			#DIV/0!
754-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
754-4131-000 C.P.P.			#DIV/0!
754-4132-000 U.I.C.			#DIV/0!
754-4133-000 O.M.E.R.S.			#DIV/0!
754-4134-000 O.H.I.P.			#DIV/0!
754-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
754-4350-000 CONTRACTED SERVICES	40,000	40,000	
Total Administration Exp	40,000	40,000	
Equipment & Supplies			
754-4312-000 OPERATING EQUIPMENT & SUPPLIES	125,000	125,000	
Total Equipment & Supplies	125,000	125,000	
Vehicle Exp			
754-4725-000 WINTER CONTROL - EQUIPMENT RENTAL			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures	165,000	165,000	
Total 754 P.W. WINTER CONTROL	165,000	165,000	
Total Winter Control	165,000	165,000	
Safety Device Maintenance			
755 P.W. SAFETY DEVICES MTCE.			
Expenditures			
Wages			
755-4101-000 SALARIES & WAGES			#DIV/0!
755-4103-000 OVERTIME WAGES			#DIV/0!
755-4116-000 VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
755-4131-000 C.P.P.			#DIV/0!
755-4132-000 U.I.C.			#DIV/0!
755-4133-000 O.M.E.R.S.			#DIV/0!
755-4134-000 O.H.I.P.			#DIV/0!
755-4135-000 WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
755-4350-000 CONTRACTED SERVICES	51,000	60,000	17.65%
Total Administration Exp	51,000	60,000	17.65%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Equipment & Supplies			
755-4312-000 OPERATING EQUIPMENT & SUPPLIES	50,000	45,000	(10.00%)
Total Equipment & Supplies	50,000	45,000	(10.00%)
Total Expenditures	101,000	105,000	3.96%
Total 755 P.W. SAFETY DEVICES MTCE.	101,000	105,000	3.96%
Total Safety Device Maintenance	101,000	105,000	3.96%
Storm Damage			
768 P.W. STORM DAMAGE			
Expenditures			
Wages			
768-4101-000 STORM DAMAGE-SALARIES & WAGES			#DIV/0!
768-4103-000 STORM DAMAGE-OVERTIME WAGES			#DIV/0!
768-4116-000 STORM DAMAGE-VACATION PAY			#DIV/0!
Total Wages			#DIV/0!
Benefits			
768-4131-000 STORM DAMAGE-C.P.P.			#DIV/0!
768-4132-000 STORM DAMAGE-U.I.C.			#DIV/0!
768-4133-000 STORM DAMAGE-O.M.E.R.S.			#DIV/0!
768-4134-000 STORM DAMAGE-E.H.T.			#DIV/0!
768-4135-000 STORM DAMAGE-WORKER'S COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Vehicle Exp			
768-4725-000 STORM DAMAGE - EQUIPMENT RENTAL			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures			#DIV/0!
Total 768 P.W. STORM DAMAGE			#DIV/0!
Total Storm Damage			#DIV/0!
765 Bridge #31-COMRIF			
Expenditures			
Administration Exp			
765-4350-000 CONTRACTED SERVICES			#DIV/0!
Total Administration Exp			#DIV/0!
Total Expenditures			#DIV/0!
Total 765 Bridge #31-COMRIF			#DIV/0!
767 Bridge Projects			
Revenue			
Other Revenue			
767-3950-000 Federal Gas Tax Interest			#DIV/0!
Total Other Revenue			#DIV/0!
Program Revenue			
767-3400-000 Provincial Grants			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Program Revenue			#DIV/0!
Contributions from Revenue			
767-3990-000 Transfers from Reserves		-662,450	#DIV/0!
767-3992-000 Transfers from Reserve Funds			#DIV/0!
Total Contributions from Revenue		-662,450	#DIV/0!
Total Revenue		-662,450	#DIV/0!
Expenditures			
Administration Exp			
767-4350-000 CONTRACTED SERVICES		662,450	#DIV/0!
Total Administration Exp		662,450	#DIV/0!
Total Expenditures		662,450	#DIV/0!
Total 767 Bridge Projects			#DIV/0!
777 21Ln-Del-Sull-Bates-Young-Milt			
Expenditures			
Vehicle Exp			
777-4725-000 Equipment Rental-Ln21-Delat-Sulliv-Bates-Ynng			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures			#DIV/0!
Total 777 21Ln-Del-Sull-Bates-Young-Milt			#DIV/0!
778 RD 64 (Hunt to 15)			
Revenue			
Contributions from Revenue			
778-3992-000 Transfers from Reserve Funds			#DIV/0!
Total Contributions from Revenue			#DIV/0!
Total Revenue			#DIV/0!
Total 778 RD 64 (Hunt to 15)			#DIV/0!
779 Rd 98 (E of #6 to 29)			
Revenue			
Contributions from Revenue			
779-3992-000 Transfers from Reserve Funds			#DIV/0!
Total Contributions from Revenue			#DIV/0!
Total Revenue			#DIV/0!
Expenditures			
Wages			
779-4101-000 Rd 98 (E of #6 to 29) Wages			#DIV/0!
Total Wages			#DIV/0!
Benefits			
779-4131-000 Rd 98 (E of #6 to 29) C.P.P.			#DIV/0!
779-4132-000 Rd 98 (E of #6 to 29) E.I.			#DIV/0!
779-4133-000 Rd 98 (E of #6 to 29) OMERS			#DIV/0!
779-4134-000 Rd 98 (E of #6 to 29) E.H.T.			#DIV/0!
779-4135-000 Rd 98 (E of #6 to 29) W.S.I.B.			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Benefits			#DIV/0!
Total Expenditures			#DIV/0!
Total 779 Rd 98 (E of #6 to 29)			#DIV/0!
780 Surface Treatment			
Revenue			
Contributions from Revenue			
780-3990-000 Transfers from Reserves		-145,000	#DIV/0!
Total Contributions from Revenue		-145,000	#DIV/0!
Total Revenue		-145,000	#DIV/0!
Total 780 Surface Treatment		-145,000	#DIV/0!
781 Embro (43 to SWOX)			
Revenue			
Contributions from Revenue			
781-3990-000 Transfers from Reserves			#DIV/0!
Total Contributions from Revenue			#DIV/0!
Total Revenue			#DIV/0!
Total 781 Embro (43 to SWOX)			#DIV/0!
782 Piovesan (Embro to Embro)			
Revenue			
Contributions from Revenue			
782-3990-000 Transfers from Reserves			#DIV/0!
Total Contributions from Revenue			#DIV/0!
Total Revenue			#DIV/0!
Total 782 Piovesan (Embro to Embro)			#DIV/0!
783 Rd 78 (35 to 37)			
Expenditures			
Wages			
783-4101-000 RD 78 (35 to 37) Full Time Regular Wages			#DIV/0!
783-4103-000 Rd 78 (35 to 37) Overtime Wages			#DIV/0!
Total Wages			#DIV/0!
Benefits			
783-4131-000 Rd 78 (35 to 37) C.P.P.			#DIV/0!
783-4132-000 Rd 78 (35 to 37) E.I. (Employment Insurance)			#DIV/0!
783-4133-000 Rd 78 (35 to 37) O.M.E.R.S.			#DIV/0!
783-4134-000 Rd 78 (35 to 37) E.H.T. (Employer's Health Tax)			#DIV/0!
783-4135-000 Rd 78 (35 to 37) W.C.B.			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
783-4350-000 Rd 78 (35 to 37) Contracted services			#DIV/0!
Total Administration Exp			#DIV/0!
Equipment & Supplies			
783-4312-000 Rd 78 (35 to 37) Operating Equipment & Supplies			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Equipment & Supplies			#DIV/0!
Vehicle Exp			
783-4725-000 Rd 78 (35 to 37) Equipment Rental			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures			#DIV/0!
Total 783 Rd 78 (35 to 37)			#DIV/0!
784 Rd 35 (74 - 68)			
Expenditures			
Wages			
784-4101-000 Rd 35 (68 to 74) Full Time Regular Wages			#DIV/0!
784-4103-000 Rd 35 (68 to 74) Overtime Wages			#DIV/0!
Total Wages			#DIV/0!
Benefits			
784-4131-000 Rd 35 (68 to 74) C.P.P. (Canada Pension)			#DIV/0!
784-4132-000 Rd 35 (68 to 74) E.I. (Employment Insurance)			#DIV/0!
784-4133-000 Rd 35 (68 to 74) O.M.E.R.S			#DIV/0!
784-4134-000 Rd 35 (68 to 74) E.H.T. (Employer Health Tax			#DIV/0!
784-4135-000 Rd 35 (68 to 74) W.C.B. (Worker's Compensation)			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
784-4350-000 Rd 35 (68 to 74) Contracted Services			#DIV/0!
Total Administration Exp			#DIV/0!
Equipment & Supplies			
784-4312-000 Rd 35 (68 to 74) Operating Equipment & Supplies			#DIV/0!
Total Equipment & Supplies			#DIV/0!
Vehicle Exp			
784-4725-000 Rd 35 (68 to 74) Equipment Rental			#DIV/0!
Total Vehicle Exp			#DIV/0!
Total Expenditures			#DIV/0!
Total 784 Rd 35 (74 - 68)			#DIV/0!
785 Rd 60 (45 to Hunt Rd)			
Expenditures			
Wages			
785-4101-000 Rd 60 (Cr 45 to Hunt) Full Time Regular Wages			#DIV/0!
Total Wages			#DIV/0!
Benefits			
785-4131-000 Rd 60 (Cr 45 to Hunt) C.P.P. (Canada Pension)			#DIV/0!
785-4132-000 Rd 60 (Cr 45 to Hunt) E.I. (Employment Insurance)			#DIV/0!
785-4133-000 Rd 60 (Cr 45 to Hunt) O.M.E.R.S.			#DIV/0!
785-4134-000 Rd 60 (Cr 45 to Hunt) E.H.T			#DIV/0!
785-4135-000 Rd 60 (Cr 45 to Hunt) WSIB			#DIV/0!
Total Benefits			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Expenditures			#DIV/0!
Total 785 Rd 60 (45 to Hunt Rd)			#DIV/0!
786 741923-Rd 74 (19to 23)			
Revenue			
Contributions from Revenue			
786-3990-000 Transfers from Reserves		-416,451	#DIV/0!
Total Contributions from Revenue		-416,451	#DIV/0!
Total Revenue		-416,451	#DIV/0!
Total 786 741923-Rd 74 (19to 23)		-416,451	#DIV/0!
787 Cobble Hills - 96 to 7			
Revenue			
Contributions from Revenue			
787-3990-000 Transfers from Reserves		-486,327	#DIV/0!
Total Contributions from Revenue		-486,327	#DIV/0!
Total Revenue		-486,327	#DIV/0!
Total 787 Cobble Hills - 96 to 7		-486,327	#DIV/0!
788 Pemberton-North Town Ln to CN			
Revenue			
Contributions from Revenue			
788-3990-000 Transfers from Reserves		-577,000	#DIV/0!
Total Contributions from Revenue		-577,000	#DIV/0!
Total Revenue		-577,000	#DIV/0!
Total 788 Pemberton-North Town Ln to CN		-577,000	#DIV/0!
790 Sidewalks			
Expenditures			
Equipment & Supplies			
790-4312-000 Sidewalks-Operating Equipment & Supplies			#DIV/0!
Total Equipment & Supplies			#DIV/0!
Total Expenditures			#DIV/0!
Total 790 Sidewalks			#DIV/0!
Total Capital		-1,624,778	#DIV/0!
Total Public Transportation	4,581,294	4,229,788	(7.67%)
Robinson Pit			
800 Robinson Land			
Expenditures			
Wages			
800-4101-000 Salaries & Wages			#DIV/0!
Total Wages			#DIV/0!
Benefits			
800-4131-000 C.P.P.			#DIV/0!
800-4132-000 U. I. C.			#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
800-4133-000 O M E R S			#DIV/0!
800-4134-000 E H T			#DIV/0!
800-4135-000 WORKERS COMPENSATION			#DIV/0!
Total Benefits			#DIV/0!
Administration Exp			
800-4340-000 Legal Expenses	2,000	2,000	
800-4342-000 Consulting Fees	5,000	5,000	
800-4350-000 Contracted Services	45,000	45,000	
Total Administration Exp	52,000	52,000	
Equipment & Supplies			
800-4312-000 Operating Equipment & Supplies	1,500	1,500	
Total Equipment & Supplies	1,500	1,500	
Building & Property			
800-4325-000 Land Improvements	500	500	
Total Building & Property	500	500	
Vehicle Exp			
800-4367-000 Licenses & Permits	21,000	21,000	
Total Vehicle Exp	21,000	21,000	
Total Expenditures	75,000	75,000	
Total Robinson Pit	75,000	75,000	
Total Operating	1,471,418	8,439,646	473.57%
Capital			
100 General Government			
Expenditures			
Capital			
100-9320-000 Administration Building - Capital	6,810,000	325,000	(95.23%)
100-9320-501 Gen Gov-Capital-ZMCC- OFFICE CAP			#DIV/0!
100-9324-000 General Administration - Equipment - Capital	20,900	10,000	(52.15%)
100-9324-502 Gen Gov-Capital-Equip-OFFICE			#DIV/0!
Total Capital	6,830,900	335,000	(95.10%)
Total Expenditures	6,830,900	335,000	(95.10%)
Total General Government	6,830,900	335,000	(95.10%)
111 PSAB/ASSET MANAGEMENT			
Expenditures			
Capital			
111-9324-000 PSAB/ASSET MANAGEMENT-Capital - Equip			#DIV/0!
Total Capital		0	#DIV/0!
Total Expenditures		0	#DIV/0!
Total Asset Management		0	#DIV/0!
Total General Government	6,830,900	335,000	(95.10%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
120 General Fire Protection			
Expenditures			
Capital			
120-9000-000 General Fire Dept. - Capital	16,500		(100.00%)
120-9000-521 General Fire Dep Cap-FIRE-GENERAL-CAP			#DIV/0!
120-9320-000 FIRE -CAPITAL -BUILDINGS	10,000	11,323	13.23%
120-9324-000 Fire Dept -Capital - Equipment-	127,615	154,798	21.30%
120-9324-522 General Fire-Capital - Equip-FIRE-EQUIP-CAPIT			#DIV/0!
120-9326-000 General Fire Protection-Capital - Vehicles-		70,000	#DIV/0!
Total Capital	154,115	236,121	53.21%
Total Expenditures	154,115	236,121	53.21%
Total Fire Services	154,115	236,121	53.21%
130 Building Dept.			
Expenditures			
Capital			
130-9326-000 Building Dept.-Capital - Vehicles-		70,000	#DIV/0!
Total Capital		70,000	#DIV/0!
Total Expenditures		70,000	#DIV/0!
Total 130 Building Dept.		70,000	#DIV/0!
Total Building Services		70,000	#DIV/0!
131 By-Law Enforcement			
Expenditures			
Capital			
131-9326-000 By-Law Enforcement-Capital - Vehicles			#DIV/0!
Total Capital			#DIV/0!
Total Expenditures			#DIV/0!
Total ByLaw Services			#DIV/0!
Total Protection Services	154,115	306,121	98.63%
240 General Recreation Dept.			
Expenditures			
Capital			
240-9320-000 Capital - Buildings	140,000	36,000	(74.29%)
240-9324-000 General Recreation Equipment - Capital		20,000	#DIV/0!
Total Capital	140,000	56,000	(60.00%)
Total Expenditures	140,000	56,000	(60.00%)
Total General Recreation	140,000	56,000	(60.00%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
231 Thamesford Library			
Expenditures			
Capital			
231-9320-000 Library Building - Capital	43,600	4,800	(88.99%)
Total Capital	43,600	4,800	(88.99%)
Total Expenditures	43,600	4,800	(88.99%)
Total Thamesford Library	43,600	4,800	(88.99%)
262 Matheson Park			
Expenditures			
Capital			
262-9320-000 Capital - Buildings			#DIV/0!
262-9324-000 Matheson Park-Capital - Equipment			#DIV/0!
Total Capital			#DIV/0!
Total Expenditures			#DIV/0!
Total Matheson Park			#DIV/0!
263 MEMORIAL PARK - EMBRO			
Expenditures			
Capital			
263-9320-000 Memorial Park - Capital		100,000	#DIV/0!
Total Capital		100,000	#DIV/0!
Total Expenditures		100,000	#DIV/0!
Total Memorial Park - Embro		100,000	#DIV/0!
264 E C C Park			
Expenditures			
Capital			
264-9000-000 Passive Park - E.C.C. - Capital	194,000	10,000	(94.85%)
264-9000-551 ECC PARK-Capital-EZCC-PASSIVE PARK			#DIV/0!
Total Capital	194,000	10,000	(94.85%)
Total Expenditures	194,000	10,000	(94.85%)
Total Embro Community Center Park	194,000	10,000	(94.85%)
300 Thamesford Parks			
Expenditures			
Capital			
300-9324-000 Capital - Equipment		355,000	#DIV/0!
300-9400-000 Thamesford-Capital-Trails	30,000		(100.00%)
300-9400-561 Thamesford Parks-Capital-Trails-THAMESFORD			#DIV/0!
Total Capital	30,000	355,000	1,083.33%

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Expenditures	30,000	355,000	1,083.33%
Total Thamesford Parks	30,000	355,000	1,083.33%
301 North Park			
Expenditures			
Capital			
301-9000-000 Thamesford North Park - Capital			#DIV/0!
301-9324-000 North Park-Capital - Equipment-			#DIV/0!
Total Capital			#DIV/0!
Total Expenditures			#DIV/0!
Total North Park			#DIV/0!
302 Lions/South park			
Expenditures			
Capital			
302-9400-000 Lions/South park-Capital - Trails	11,342		(100.00%)
Total Capital	11,342		(100.00%)
Total Expenditures	11,342		(100.00%)
Total Lions/South Park	11,342		(100.00%)
305 Trails			
Expenditures			
Capital			
305-9400-000 Capital - Trails		40,000	#DIV/0!
Total Capital		40,000	#DIV/0!
Total Expenditures		40,000	#DIV/0!
Total Trails		40,000	#DIV/0!
306 Grace Patterson Park			
Expenditures			
Capital			
306-9324-000 Capital - Equipment			#DIV/0!
Total Capital			#DIV/0!
Total Expenditures			#DIV/0!
Total Grace Patterson Park			#DIV/0!
370 Thamesford Pool			
Expenditures			
Capital			
370-9320-000 Thamesford Pool-Capital - Buildings-		12,000	#DIV/0!
Total Capital		12,000	#DIV/0!
Total Expenditures		12,000	#DIV/0!

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Total Thamesford Pool		12,000	#DIV/0!
390 T D R C			
Expenditures			
Capital			
390-9320-000 Thamesford Arena - Building - Capital		180,000	#DIV/0!
390-9324-000 Thamesford Arena -Capital - Equipment-			#DIV/0!
390-9326-000 Thamesford Arena - Equipment - Capital	76,000	23,500	(69.08%)
Total Capital	76,000	203,500	167.76%
Total Expenditures	76,000	203,500	167.76%
Total Thamesford District Recreation Center	76,000	203,500	167.76%
400 E C C			
Expenditures			
Capital			
400-9000-000 Embro Community Centre Park - Capital	75,000		(100.00%)
400-9320-000 Embro Arena - Building - Capital			#DIV/0!
400-9326-000 Embro Arena - Equipment - Capital	16,500	40,500	145.45%
Total Capital	91,500	40,500	(55.74%)
Total Expenditures	91,500	40,500	(55.74%)
Total Embro Community Center	91,500	40,500	(55.74%)
Total General Recreation	586,442	821,800	40.13%
700 PUBLIC WORKS - GENERAL			
Expenditures			
Capital			
700-9320-000 PUBLIC WORKS - LAND - ROAD WIDENING			#DIV/0!
700-9324-000 ROADS EQUIPMENT CAPITAL			#DIV/0!
700-9326-000 ROADS VEHICLES CAPITAL	1,000,000	573,000	(42.70%)
700-9500-000 ROAD CAPITAL - BUILDING	109,000	131,000	20.18%
Total Capital	1,109,000	704,000	(36.52%)
Total General	1,109,000	704,000	(36.52%)
186 Sidewalks			
Expenditures			
Capital			
186-9000-000 Sidewalks - Capital			#DIV/0!
186-9600-000 Sidewalks-Capital			#DIV/0!
Total Capital			#DIV/0!
Total Sidewalks			#DIV/0!
755 P.W. SAFETY DEVICES MTCE.			

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
Expenditures			
Capital			
755-9000-000 P.W. SAFETY DEVICES MTCE.-Capital			#DIV/0!
Total Capital			#DIV/0!
Total Safety Device Maintenance			#DIV/0!
778 RD 64 (Hunt to 15)			
Expenditures			
Capital			
778-9600-000 Capital - Roads Construction			#DIV/0!
Total Capital			#DIV/0!
Total 778 RD 64 (Hunt to 15)			#DIV/0!
779 Rd 98 (E of #6 to 29)			
Expenditures			
Capital			
779-9600-000 Capital - Roads Construction	389,973		(100.00%)
Total Capital	389,973		(100.00%)
Total 779 Rd 98 (E of #6 to 29)	389,973		(100.00%)
780 Surface Treatment			
Expenditures			
Capital			
780-9600-000 Capital - Roads Construction		145,000	#DIV/0!
Total Capital		145,000	#DIV/0!
Total 780 Surface Treatment		145,000	#DIV/0!
781 Embro (43 to SWOX)			
Expenditures			
Capital			
781-9600-000 Capital - Roads Construction			#DIV/0!
Total Capital			#DIV/0!
Total 781 Embro (43 to SWOX)			#DIV/0!
782 Piovesan (Embro to Embro)			
Expenditures			
Capital			
782-9600-000 Capital - Roads Construction			#DIV/0!
Total Capital			#DIV/0!
Total 782 Piovesan (Embro to Embro)			#DIV/0!
783 Rd 78 (35 to 37)			
Expenditures			
Capital			
783-9600-000 Capital - Roads Construction	397,257		(100.00%)
Total Capital	397,257		(100.00%)
Total 783 Rd 78 (35 to 37)	397,257		(100.00%)

 Budget-Operating & Capital Report			
	2024	2025	%
	Council Approved	Council Approved	Increase /
	Total Budget	Total Budget	Decrease
784 Rd 35 (74 - 68)			
Expenditures			
Capital			
784-9600-000 Capital - Roads Construction	445,158		(100.00%)
Total Capital	445,158		(100.00%)
Total 784 Rd 35 (74 - 68)	445,158		(100.00%)
785 Rd 60 (45 to Hunt Rd)			
Expenditures			
Capital			
785-9600-000 Capital - Roads Construction	105,000		(100.00%)
Total Capital	105,000		(100.00%)
Total 785 Rd 60 (45 to Hunt Rd)	105,000		(100.00%)
786 741923-Rd 74 (19to 23)			
Expenditures			
Capital			
786-9600-000 Capital - Roads Construction		416,451	#DIV/0!
Total Capital		416,451	#DIV/0!
Total 786 741923-Rd 74 (19to 23)		416,451	#DIV/0!
787 Cobble Hills - 96 to 7			
Expenditures			
Capital			
787-9600-000 Capital - Roads Construction		486,327	#DIV/0!
Total Capital		486,327	#DIV/0!
Total 787 Cobble Hills - 96 to 7		486,327	#DIV/0!
788 Pemberton-North Town Ln to CN			
Expenditures			
Capital			
788-9600-000 Capital - Roads Construction		577,500	#DIV/0!
Total Capital		577,500	#DIV/0!
Total 788 Pemberton-North Town Ln to CN		577,500	#DIV/0!
790 Sidewalks			
Expenditures			
Capital			
790-9600-000 Sidewalks-Capital - Roads Construction-	131,250		(100.00%)
Total Capital	131,250		(100.00%)
Total 790 Sidewalks	131,250		(100.00%)
Total Capital	1,468,638	1,625,278	10.67%
Total Public Transportation	2,577,638	2,329,278	(9.64%)
Total Capital	10,149,095	3,792,199	(62.64%)
Total	11,620,513	12,231,845	5.26%

Township of Zorra - 2025 Capital Budget										
PROJECT	2025	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Annual Transfer to Reserves fund Capital										
General Government Reserve	\$ 180,250	\$ 180,250								\$ 180,250
Information Technology Reserve	\$ 20,000	\$ 20,000								\$ 20,000
Fire Vehicle Reserves	\$ 303,000	\$ 303,000								\$ 303,000
Fire-Equipment/SCBA/Communications	\$ 155,000	\$ 155,000								\$ 155,000
Recreation Reserve	\$ 206,121	\$ 206,121								\$ 206,121
Dam Reserve	\$ 77,000	\$ 77,000								\$ 77,000
Facilities Reserve	\$ 308,760	\$ 308,760								\$ 308,760
Public Works-Bridges	\$ 450,000	\$ 450,000								\$ 450,000
Public Works-Road Ways	\$ 875,000	\$ 875,000								\$ 875,000
Public Works-Vehicles Reserve	\$ 566,410	\$ 566,410								\$ 566,410
TOTAL TRANSFER TO RESERVES	\$ 3,141,541	\$ 3,141,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,141,541
GENERAL GOVERNMENT										
Information Technology	\$ 10,000								\$ 10,000	\$ 10,000
Asset Management-GIS										
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
FIRE SERVICES										
Apparatus -Pickup for Fire-Electric	\$ 70,000								\$ 70,000	\$ 70,000
Communications Systems Upgrade	\$ 15,000								\$ 15,000	\$ 15,000
SCBA	\$ -								\$ -	\$ -
Washing machine TFH & UFH	\$ 24,000								\$ 24,000	\$ 24,000
New Saltos fob reader	\$ 11,323								\$ 11,323	\$ 11,323
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 115,798								\$ 115,798	\$ 115,798
FIRE SERVICES	\$ 236,121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 236,121	\$ 236,121
BUILDING SERVICES										
Electric P/UP	\$ 70,000								\$ 70,000	\$ 70,000
BUILDING SERVICES	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ 70,000
PARKS & RECREATION SERVICES										
Equipment										
TDRC/EZCC Equip (ceiling fans, helmets, hockey nets, zamboni ergonomic seat)	\$ 15,000								\$ 15,000	\$ 15,000
2023 Dodge P/up from Building	\$ 20,000								\$ 20,000	\$ 20,000
TDRC Compressor Overhaul	\$ 16,000								\$ 16,000	\$ 16,000
EZCC - Hot Water Tank	\$ 20,000								\$ 20,000	\$ 20,000
EZCC - Water Softener	\$ 13,000								\$ 13,000	\$ 13,000
Zorra Caledonian Society-Water Refill Station (70/30)	\$ 10,000						\$ 7,000		\$ 3,000	\$ 10,000
Trails										
Trail Don Knox Phase 1/Banner/Wildcat	\$ 40,000				\$ 5,825				\$ 34,175	\$ 40,000
Playground										

			SOURCES OF REVENUES								Total Funded
	PROJECT	2025	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	Embro Memorial Park	\$ 100,000								\$ 100,000	\$ 100,000
	Parks										
	Thamesford Minor Ball Mini-Pitch (Grant 70/30)	\$ 5,000						\$ 3,500		\$ 1,500	\$ 5,000
	Thamesford-Multi-Use Courts	\$ 350,000						\$ 270,050		\$ 79,950	\$ 350,000
	PARKS & RECREATION SERVICES	\$ 589,000	\$ -	\$ -	\$ -	\$ 5,825	\$ -	\$ 280,550	\$ -	\$ 302,625	\$ 589,000
	FACILITIES										
	TDRC Condensers	\$ 145,000						\$ 72,500.00		\$ 72,500	\$ 145,000
	TDRC - Parking Lot Drainage	\$ 35,000								\$ 35,000	\$ 35,000
	Security Access & Control Systems	\$ 36,000								\$ 36,000	\$ 36,000
	Beaty Room/Library - Window Thermal Units	\$ 4,800								\$ 4,800	\$ 4,800
	Pool- Window Replacement & Epoxy Flooring	\$ 12,000								\$ 12,000	\$ 12,000
	ZMF-Tools and Floor Polisher	\$ 6,000								\$ 6,000.00	\$ 6,000
	PW-Dash Cameras	\$ 20,000								\$ 20,000.00	\$ 20,000
	ZMF-Entrance gates and fence	\$ 105,000								\$ 105,000.00	\$ 105,000
	ZMCC-Solar Panels	\$ 325,000						\$ 243,750		\$ 81,250.00	\$ 325,000
	FACILITIES	\$ 688,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 316,250	\$ -	\$ 372,550	\$ 688,800
	TRANSPORTATION SERVICES										
	Equipment										
	Tandem-Replace #23-2015 Tandem	\$ 423,000								\$ 423,000	\$ 423,000
	P/Up-Replace #5-2013 Chev P/up	\$ 110,000								\$ 110,000	\$ 110,000
	Guide Rail Mower	\$ 10,000								\$ 10,000	\$ 10,000
	Lim Saw Attachment	\$ 30,000								\$ 30,000	\$ 30,000
	BRIDGES										
	Bridge 180-Rd 92 - Contrete	\$ 230,000								\$ 230,000	\$ 230,000
	Double Culvert-Rd 98	\$ 350,000			\$ 260,000					\$ 90,000	\$ 350,000
	Engineering-future projects	\$ 45,000								\$ 45,000	\$ 45,000
	Bridge Inspection-Bi-Annual	\$ 37,450								\$ 37,450	\$ 37,450
	ROAD CONSTRUCTION PROJECTS										
	Rd 74 - 19 to 23 (1.4kms)	\$ 416,451		\$ 191,000						\$ 225,451	\$ 416,451
	Cobble Hills - 96 to #7 (3.4kms)	\$ 486,327								\$ 486,327	\$ 486,327
	Pemberton - North Town Line to CN Tracks	\$ 577,500							\$ 577,500	\$ -	\$ 577,500
	Surface Treatment-Annual	\$ 145,000								\$ 145,000	\$ 145,000
	TRANSPORTATION SERVICES	\$ 2,860,728	\$ -	\$ 191,000	\$ 260,000	\$ -	\$ -	\$ -	\$ 577,500	\$ 1,832,228	\$ 2,860,728
	ANNUAL DEBENTURE PAYMENTS										
	Thamesford Fire Hall	\$ 114,512	\$ 114,512								\$ 114,512
	Zorra Maintenance Facility	\$ 702,462				\$ 643,064				\$ 59,398	\$ 702,462
	Roads/San Sewer	\$ 503,083	\$ 503,083								\$ 503,083
	ANNUAL DEBENTURE PAYMENTS	\$ 1,320,057	\$ 617,595	\$ -	\$ -	\$ 643,064	\$ -	\$ -	\$ -	\$ 59,398	\$ 1,320,057
	TOTAL	\$ 8,916,246	\$ 3,759,136	\$ 191,000	\$ 260,000	\$ 648,889	\$ -	\$ 596,800	\$ 577,500	\$ 2,882,921	\$ 8,916,246



CONTINUITY OF RESERVES FOR THE PERIOD OF 2024 to 2033

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Reserves										
Working Fund	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209
Insurance Deductible	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679
Election Reserves	\$ 10,000	\$ 15,000	\$ 5,000	\$ 5,000	\$ 10,000	\$ 15,000	\$ -	\$ 5,000	\$ 10,000	\$ 15,000
Surplus/Deficit	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888
Infrastructure Projects	\$ 1,012,750	\$ 1,052,352	\$ 1,138,453	\$ 1,245,639	\$ 1,373,219	\$ 1,523,095	\$ 1,694,587	\$ 1,887,883	\$ 2,102,484	\$ 2,579,914
Information Technology	\$ 90,302	\$ 100,302	\$ 22,302	\$ 25,302	\$ 29,302	\$ 34,302	\$ 40,302	\$ 47,302	\$ 55,302	\$ 94,302
Land Development	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Disaster Emergency	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085
Fire-Vehicles	\$ 2,699	\$ 235,699	\$ 553,849	\$ 87,907	\$ 348,667	\$ 616,965	\$ 1,003,678	\$ 1,319,727	\$ 996,078	\$ 1,323,799
Fire-Equipment	\$ 109,987	\$ 110,189	\$ 119,369	\$ 132,024	\$ 134,414	\$ 160,814	\$ 174,514	\$ 213,820	\$ 248,056	\$ 340,700
Fire-Training	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827
Facilities	\$ 564,128	\$ 570,265	\$ 142,393	\$ 98,875	\$ 378,483	\$ 559,503	\$ 766,743	\$ 923,529	\$ 1,214,209	\$ 2,116,869
ByLaw	\$ 10,000	\$ 15,000	\$ 20,000	\$ 25,000	\$ -	\$ 5,000	\$ 10,000	\$ 15,000	\$ 20,000	\$ 25,000
PW-Equipment	\$ 86,872	\$ 80,282	\$ (106,980)	\$ (507,487)	\$ (687,604)	\$ (751,644)	\$ (872,864)	\$ (282,869)	\$ (194,874)	\$ 1,244,773
PW-Bridges	\$ 474,602	\$ 522,152	\$ 431,402	\$ (209,857)	\$ (792,104)	\$ (611,340)	\$ (104,292)	\$ (66,620)	\$ (290,892)	\$ 100,530
PW-Roads	\$ 314,619	\$ 332,841	\$ 557,948	\$ 1,086,835	\$ 1,563,127	\$ 2,341,937	\$ 2,354,041	\$ 2,517,441	\$ 2,940,497	\$ 3,650,108
Recreation	\$ 19,573	\$ (76,931)	\$ (62,188)	\$ 6,089	\$ (652)	\$ 96,673	\$ 119,898	\$ 133,080	\$ 154,457	\$ 322,792
Dam Rehabilitation	\$ 531,906	\$ 608,906	\$ 709,437	\$ 812,984	\$ 919,637	\$ 1,029,490	\$ 1,142,638	\$ 1,259,181	\$ 1,379,221	\$ 1,630,179
Gravel Pit	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616
Infrastructure-Levy	\$ 1,117,000	\$ 1,117,000	\$ 767,000	\$ 467,000	\$ 267,000	\$ 117,000	\$ 42,000	\$ 0	\$ 0	\$ 0
Total Reserves	\$ 5,751,742	\$ 6,090,361	\$ 5,705,289	\$ 4,682,615	\$ 4,950,793	\$ 6,544,099	\$ 7,778,549	\$ 9,379,778	\$ 10,041,842	\$ 14,851,270

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Reserve Funds										
MNR-Aggregate	\$ 1,525,040	\$ 1,597,540	\$ 1,833,540	\$ 1,540,810	\$ 1,161,862	\$ 1,035,862	\$ 1,111,216	\$ 915,063	\$ 932,251	\$ 540,137
Village Affairs/ERTH	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670
Parkland	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012
Building Dept	\$ 97,178	\$ 77,178	\$ 37,178	\$ 87,178	\$ 87,178	\$ 87,178	\$ 87,178	\$ 87,178	\$ 87,178	\$ 87,178
Development Charges	\$ 598,225	\$ 591,519	\$ (629,326)	\$ (98,212)	\$ (882,388)	\$ (381,966)	\$ 200,427	\$ 842,610	\$ 1,292,025	\$ 2,576,407
Urban Storm Management	\$ 163,843	\$ 193,843	\$ 302,843	\$ 411,843	\$ 520,843	\$ 629,843	\$ 738,843	\$ 847,843	\$ 956,843	\$ 1,174,843
Federal Gas Tax	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940
Total Reserve Funds	\$ 2,646,908	\$ 2,722,702	\$ 1,806,857	\$ 2,204,241	\$ 1,150,117	\$ 1,633,539	\$ 2,400,286	\$ 2,955,316	\$ 3,530,919	\$ 4,641,187
Total Reserves	8,398,649	8,813,062	7,512,145	6,886,855	6,100,909	8,177,637	10,178,834	12,335,093	13,572,760	19,492,456