
Submitted by: Diane Larder, Director of Finance

Report No: 2024-145

Council Meeting Date: Regular Council - 06 Nov 2024

Subject: 2025 Draft Capital Budget

File: Budget-2025

RECOMMENDATION:

For Council's information

BACKGROUND & COMMENTS:

The 2025 Draft Capital Budget brought forward to you in report 2024-145 provides the recommended projects for the 2025 year and the funding sources available to fund those projects. The tax levy requirement is compiled of the total funds through the transfer to reserves and the payment of debentures.

The 2025 Draft Capital Budget presented to Council represents an increase of 182,603; 5.10% increase over the 2024 Capital Budget. The 2025 Draft Capital Budget tax levy requirement is \$3,759,136. This represents 1.76% of the overall tax levy requirement.

The 2025 to 2034 Capital Budget structure includes an increase to the annual transfer to reserves from the tax levy. Reserves then in turn funds future projects as needed through the capital budget planning process.

Development Charges

The Township of Zorra underwent a development charges study over the past year with the County of Oxford and seven of the area municipalities. Report 2024-069 speaks to the Development Charges Background Study with the passing of By-Law 30-24 and the proposed new rates came into effect on June 19th, 2024 and is indexed annually. The study takes into consideration a number of projects that are funded by development charges and are presented within the 10-year capital plan.

At the time that the 2024 budget was passed, the Development Charges Study was in progress and not completed. Results from the Development Charges Study allocates funds of \$1,361,903 towards the principal and interest payments of the Zorra Maintenance Facility (ZMF) as post period benefit for the period of 2024 and 2025.

Since the 2024 budget has been passed and the debenture payment was to come from the tax levy in 2024, staff are recommending that the 2024 debenture payment for the Zorra Maintenance Facility (ZMF) of \$718,839 be transferred to the facilities reserve to help fund future projects e allocated throughout the 10 year capital plan. The remaining \$643,064 will fund the debenture payment for the ZMF building for 2025 as outlined in the study and the funds that have been established as part of the annual payment once again be transferred to the facilities reserve.

2024 Budget

ZMF debenture payment was \$718,839. The tax levy would collect \$468,839 from taxes and the remaining \$250,000 was to come from the Infrastructure Reserve.

Staff's recommendation:

- Development Charges would cover the cost of ZMF debenture of \$718,839.
- The \$250,000 would remain in the Infrastructure Reserve
- The \$468,839 would be transferred to the Facilities Reserve

2025 Budget

ZMF debenture payment is \$702,462.

Recommendation in the 2025 Budget:

- \$643,064 to be funded from development charges
- \$59,398 funded from the Infrastructures Reserves
- Reduce Tax Levy Requirement
- Increase Transfer to Facilities Reserve

Reserves

The 2025 Draft Budget includes the Reserve Continuity Schedule for Council's information and the recommendations outlined within the Draft Budget aligns funding streams for future projects in a responsible manner with the least impact to the residents of the Township. Included in the 2025 Draft Budget is an annual transfer to reserves from taxes to fund capital projects.

The Township may see the development charges reserve reduce to a deficit within the 10-year capital plan as those funds provide funding towards the various projects outlined within the study. The growth of the municipality will see those reserve funds replenished within the ten year timeline.

The continued increase in equipment and a number of years with large equipment purchases will have staff reviewing the procurement process and the asset management lifecycle and condition of the assets involved.

As part of the bi-annual bridge inspection report, the Township has identified a number of larger bridges that are failing or will soon need to be replaced. With Council's direction as part of the 2024 budget, the Township has begun a reserve that will address these needs and recommendation from staff is to continue to set aside funds as highlighted in the Reserve Continuity Schedule.

Asset Management

The 2024 Asset Management Plan (AMP) identified a number of areas of need that are being addressed in the 2025 budget and in future budget years. This includes a variety of assets in poor condition: vehicles, equipment, facility assets identified in the Building Condition Assessments completed in the fall of 2023, and bridge and roads assets. Entrance and road crossing culverts on road construction projects will continue to be replaced as they are identified in poor condition as this

was identified in the AMP. Additional gaps identified in the AMP include roads and bridges, playgrounds, arena equipment, facility assets, and fire fleet and equipment. These gaps, and others noted during the 2025 AMP's focus on natural assets and proposed levels of service, will lead to increased costs to maintain the current levels of service over the next ten years.

Capital Grant Stream

Report 2024-092 brought forward to Council the proposed Policy 500-10 Community Partnership Program: Capital Project Grant. This grant has two streams; the first is the 70/30 Funding that allows community organizations to apply for 30% of the total project cost from the Township. This grant can be provided in cash, land, or services. This grant stream enables community groups to apply for a grant to help fund projects \$5,000 and greater while providing the municipality the ability to record the asset as part of the asset management process.

We have received three grants through the 70/30 Funding stream:

Community Group	Project	Total Project Cost	Funded 70% by Group	Funded 30% by Zorra
1. Thamesford Minor Ball	Pitching Mound	\$5,000	\$3,500	\$1,500
2. Caledonia Society	Water Filling Station	\$10,000	\$7,000	\$3,000
3. Thamesford Lions	The Don Knox Trail-South Park Paving Project (base) with paving to be completed in 2026	Services-in Kind (base in 2026)		

The second stream is the HST grant. This stream offers community groups the ability to flow their capital project purchase through the Township, who will contribute the HST portion of the project. There is no financial obligation from Council with this stream.

Community Group	Project	Total Project Cost	HST funded
1. Thamesford Lions	Memorial Bench Pads	\$10,000	\$1,300

FINANCIAL IMPLICATIONS:

Report 2024-145 has no financial impact at this time but is for Council's information.

LINK TO STRATEGIC PLAN:

The Corporation of the Township of Zorra

P.O. Box 163, Brock Street, Thamesford, Ontario, N0M 2M0

Tel. 519-485-2520 • Toll Free 1-888-699-3868 • Fax 519-485-2520 • E-mail: admin@zorra.ca

Goal:

We are a prosperous community that provides opportunities to work and shop in our community and to grow in a sustainable matter.

ATTACHMENTS:[2025-2034 Capital Budget Presentation](#)[1-2025-2034 Summary of 10-Year Capital Plan](#)[2026 Capital Plan Detail](#)[2027 Capital Plan Detail](#)[2028 Capital Plan Detail](#)[2029 Capital Plan Detail](#)[2030 Capital Plan Detail](#)[2031 Capital Plan Detail](#)[2032 Capital Plan Detail](#)[2033 Capital Plan Detail](#)[2034 Capital Plan Detail](#)**Approved By:**

Diane Larder, Director of Finance

Karen Martin, Director of Corporate and Protective Services

Status:

Pending

None



2025 – 2034 Capital Budget Presentation

November 6, 2024
Council Chambers

2025 – 2034 Ten-Year Capital Budget Plan

The Township continues to work to develop its asset management plans to meet the regulations set out by the Ministry. As we continue to develop the life cycle and service levels of the assets of the municipality this will help us to better understand the financial needs to fund these assets when needed.

Since 2016 the development of the capital and operating budgets have been presented separately with a consolidated tax rate at completion. Enabling Council to understand the full needs of both the operating and capital entities of the Township and the development a long-term capital plan.

The Ten-Year Capital Plan maintains the Township's physical assets in good working order. The Ten- Year Capital Plan is a living document, each year during budget deliberations, the prior year Ten-Year Capital Budget Plan is scrutinized by staff to ensure the information is accurate and best represents the needs of the Township.

2024 Capital Projects

The Township had a very productive 2024 with the completion of several projects. Below are a few of the projects.

★ Completion of the Embro Pavilion



★ Zorra Municipal Centre



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★ Zorra Maintenance Facility-Fueling Station



Continued 2024 projects

★ Trackless Snow Plow



★ Sidewalks at Middleton & Lakeside



Continued 2024 projects

★ Completion of Road 78



★ 2 EV Charging Stations



★ Wildcat Trail development.



2025 – 2034 Ten-Year Capital Budget Plan

Township's Capital Plans are developed by staff using the following notable tools; information and methodologies.

- ★ Continue with past practices on fleet replacement life cycles.
- ★ Road improvements are prioritized and evaluated by Director of Public Services based on the information gathered in the 2019 Road Needs Study.
- ★ Bridge and culvert improvements were prioritized and evaluated by the Director of Public Services based on the Municipal Structure Inspection report prepared by Keystone Bridge Management Corporation for all Township structures with a span greater than 3.0 metres as mandated by MTO biennially.
- ★ Recreation Master Plan (2019)
- ★ Debenture Repayments Schedules (current and proposed)
- ★ Transfers to and From Reserves (current and proposed)

2024 – 2033 Ten Year Capital Budget Plan

The next slides speak to the Ten-Year Capital Plan and specifically the 2025 Budget:

Agenda:

1. Table 1 - Summary of the total Ten-Year Capital Budget
 2. Table 2 – Transfer to Reserves for 2024-2034
 3. Table 3 – Summary of Departmental Capital Projects for 2024-2034
 4. Table 4 – Summary of Funding Sources for the 2024-2034
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1. Highlights of the 2025 Capital Budget
 2. The 2025 Capital Budget – Detail (including funding)
 3. Continuity Reserve Schedule (20245-2034)

Total Financial Requirements 2025-2034

1. Table 1 Summary of the total Ten-Year Capital Budget:

Proposed Capital Expenditures:

• Debentures Repayments (Current)	\$ 8,625,736
• Current level Transfers to Reserves	\$ 45,170,363
• Capital Expenditures all assets	<u>\$ 51,133,195</u>
	\$104,929,294

Funding Sources

• Other Revenues – Aggregate Program	\$ 7,452,047
• Other Revenues – Development Charges	\$ 4,746,064
• Other Revenues – Federal Gas Tax	\$ 2,600,000
• Other Revenues	\$ 859,050
• Other Revenues - OCIF	\$ 955,000
• Transfer from Capital Reserve Funds	\$ 1,691,080
• Transfers from Reserves/Reserve Funds	<u>\$35,638,643</u>
	\$53,941,884

Total Capital Levy Requirement (10 year total)	\$50,987,410
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Table 2 – Transfer to Reserves for 2024-2034

- Table 2 highlights the transfer to reserves for the next ten years to fund the projects as out lined in the ten-year capital plan.

2024-2034 CAPITAL EXPENSE/FUNDING REPORT											
TOWNSHIP OF ZORRA	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Annual Transfer to Reserves											
General Government Reserve	\$ 180,250	\$ 180,250	\$ 191,228	\$ 196,965	\$ 202,874	\$ 208,960	\$ 215,229	\$ 221,686	\$ 228,337	\$ 235,187	\$ 242,243
Information Technology Reserve	\$ 20,000	\$ 11,000	\$ 12,000	\$ 13,000	\$ 14,000	\$ 15,000	\$ 16,000	\$ 17,000	\$ 18,000	\$ 19,000	\$ 20,000
Fire Vehicle Reserve	\$ 250,000	\$ 303,000	\$ 318,150	\$ 334,058	\$ 350,760	\$ 368,298	\$ 386,713	\$ 406,049	\$ 426,351	\$ 447,669	\$ 470,052
Fire-Equipment/SCBA/Communications	\$ 177,615	\$ 155,000	\$ 162,750	\$ 170,888	\$ 179,432	\$ 188,403	\$ 197,824	\$ 207,715	\$ 218,101	\$ 229,006	\$ 240,456
Recreation Reserve	\$ 7,628	\$ 106,121	\$ 208,243	\$ 310,408	\$ 350,000	\$ 257,500	\$ 265,225	\$ 273,182	\$ 281,377	\$ 289,820	\$ 298,515
Dam Reserve	\$ 94,760	\$ 94,760	\$ 100,531	\$ 103,547	\$ 106,653	\$ 109,853	\$ 113,148	\$ 116,543	\$ 120,040	\$ 123,640	\$ 127,318
Facilities Reserve	\$ 250,000	\$ 400,000	\$ 260,100	\$ 365,302	\$ 470,608	\$ 476,020	\$ 481,540	\$ 501,786	\$ 516,840	\$ 532,345	\$ 548,315
Public Works-Bridges	\$ 474,602	\$ 450,000	\$ 451,250	\$ 478,813	\$ 507,753	\$ 638,141	\$ 670,048	\$ 703,550	\$ 738,728	\$ 775,664	\$ 798,934
Public Works-Road Ways	\$ 925,250	\$ 875,000	\$ 996,225	\$ 1,073,348	\$ 1,132,732	\$ 1,178,118	\$ 1,225,774	\$ 1,275,813	\$ 1,328,354	\$ 1,383,521	\$ 1,476,784
Roads Vehicles Reserve	\$ 545,500	\$ 566,410	\$ 587,738	\$ 819,493	\$ 953,883	\$ 1,090,960	\$ 1,110,780	\$ 1,230,995	\$ 1,330,995	\$ 1,472,647	\$ 1,500,000
TRANSFER TO RESERVES	\$ 2,925,605	\$ 3,141,541	\$ 3,288,215	\$ 3,865,821	\$ 4,268,695	\$ 4,531,254	\$ 4,682,281	\$ 4,954,319	\$ 5,207,122	\$ 5,508,499	\$ 5,722,617

Table 3-Summary of Departmental Capital Projects for the period of 2024 - 2034:

- Table 3 continues with the total capital expenditures each year of the Ten-Year Capital Plan.

TOWNSHIP OF ZORRA	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Capital Expenditures - from detail Listing											
General Government	\$ 20,900	\$ 10,000	\$ 90,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Fire Services	\$ 144,115	\$ 236,121	\$ 153,570	\$ 958,233	\$ 267,042	\$ 262,003	\$ 184,124	\$ 258,409	\$ 933,865	\$ 686,499	\$ 288,319
Building Services	\$ -	\$ 70,000	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 360,342	\$ 589,000	\$ 246,000	\$ 299,000	\$ 613,200	\$ 166,000	\$ 242,000	\$ 260,000	\$ 260,000	\$ 210,000	\$ 210,000
Facilities	\$ 7,187,600	\$ 688,800	\$ 2,616,000	\$ 1,440,320	\$ 1,221,000	\$ 295,000	\$ 274,300	\$ 345,000	\$ 226,160	\$ 11,000	\$ 167,000
Transportation Services	\$ 2,468,638	\$ 2,860,728	\$ 2,953,118	\$ 4,339,963	\$ 4,360,388	\$ 3,374,621	\$ 3,503,105	\$ 3,525,444	\$ 4,196,878	\$ 3,602,685	\$ 3,476,299
Annual Debenture Payment	\$ 1,475,008	\$ 1,320,057	\$ 1,263,688	\$ 1,005,031	\$ 821,927	\$ 744,601	\$ 726,509	\$ 708,416	\$ 691,047	\$ 672,230	\$ 672,230
Total Capital Expenditures	\$ 11,656,603	\$ 5,774,705	\$ 7,412,376	\$ 8,052,547	\$ 7,293,557	\$ 4,852,226	\$ 4,940,038	\$ 5,107,269	\$ 6,317,950	\$ 5,192,414	\$ 4,815,848
TOTAL CAPITAL EXPENSES	\$ 14,582,208	\$ 8,916,246	\$ 10,700,590	\$ 11,918,368	\$ 11,562,252	\$ 9,383,480	\$ 9,622,319	\$ 10,061,588	\$ 11,525,072	\$ 10,700,913	\$ 10,538,465

Table 4 – Summary of Funding Sources for the period of 2024 - 2034:

- Table 4 highlights the funding available for each year and the total tax levy required to fund the capital projects outlined in the previous slid, including the increase as a percentage of capital projects and as a tax levy.

TOWNSHIP OF ZORRA	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Funding Sources											
Transfer from Reserves	\$ (6,345,288)	\$ (2,768,796)	\$ (3,408,315)	\$ (5,554,565)	\$ (3,439,776)	\$ (2,794,809)	\$ (3,362,830)	\$ (3,321,090)	\$ (4,536,773)	\$ (3,414,127)	\$ (3,037,561)
Development Charges	\$ (35,750)	\$ (741,264)	\$ (1,863,000)	\$ (150,000)	\$ (1,543,200)	\$ (144,900)	\$ (65,100)	\$ -	\$ (238,600)	\$ -	\$ -
Federal Gas Tax (CCBF)	\$ -	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)
OCIF	\$ (195,000)	\$ (191,000)	\$ (191,000)	\$ (191,000)	\$ (191,000)	\$ (191,000)	\$ -	\$ -	\$ -	\$ -	\$ -
MNR Aggregate Royalties	\$ (647,257)	\$ (577,500)	\$ (414,000)	\$ (942,730)	\$ (1,028,948)	\$ (776,000)	\$ (569,336)	\$ (846,153)	\$ (605,266)	\$ (846,057)	\$ (846,057)
Debenture	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ (3,208,300)	\$ (618,550)	\$ (117,500)	\$ (39,000)	\$ (84,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Funding Revenue	\$ (10,431,595)	\$ (5,157,110)	\$ (6,253,815)	\$ (7,137,295)	\$ (6,546,924)	\$ (4,166,709)	\$ (4,257,266)	\$ (4,427,243)	\$ (5,640,639)	\$ (4,520,184)	\$ (4,143,618)
CAPITAL TAX LEVY REQUIREMENT	\$ 4,150,613	\$ 3,759,136	\$ 4,446,776	\$ 4,781,073	\$ 5,015,328	\$ 5,216,771	\$ 5,365,053	\$ 5,634,345	\$ 5,884,433	\$ 6,180,729	\$ 6,394,847
<i>Transfer from Capital Levy Reserve</i>	<i>\$ (574,080)</i>		<i>\$ (350,000)</i>	<i>\$ (300,000)</i>	<i>\$ (200,000)</i>	<i>\$ (150,000)</i>	<i>\$ (75,000)</i>	<i>\$ (42,000)</i>			
TOTAL TAX LEVY - CAPITAL	\$ 3,576,533	\$ 3,759,136	\$ 4,096,776	\$ 4,481,073	\$ 4,815,328	\$ 5,066,771	\$ 5,290,053	\$ 5,592,345	\$ 5,884,433	\$ 6,180,729	\$ 6,394,847
	19.012%	5.106%	8.982%	9.380%	7.459%	5.222%	4.407%	5.714%	5.223%	5.035%	
	571,353	182,603	337,640	384,297	334,255	251,443	223,282	302,292	292,088	296,296	
Note: 1% of tax levy is \$110,000	5.52%	1.76%	3.26%	3.71%	3.23%	2.43%	2.16%	2.92%	2.82%	2.86%	

- The first percentage highlights the increase in capital projects year over year.
- The second set of percentages shown above, illustrate the impact to the overall tax levy if 1% of the tax levy represents \$110,000

3. Highlights of the 2025 Capital

- ★ The 2025 Draft Capital Budget represents a tax levy requirement of \$3,759,136, an increase of 5.10% over 2024 capital budget. This is an increase of \$182,603 and represents 1.76% of the tax levy requirement.
- ★ Total Transfer to Reserves for 2025 is \$3,141,541.
- ★ Included is the purchase of 2 electric trucks; one will be used by the building department and the second will be used by the Fire Chief, both funded from their respective reserves.
- ★ The current vehicles in use will be passed on; building department truck will move to Recreation and the current Fire Chief's vehicle will be left in service to be shared between fire and recreation staff.
- ★ Fire Services are looking to install a washing machine at both the Thamesford Fire Hall and the Uniondale Fire Hall. Included is also upgrading entry into the fire halls by a fob system, that we are using both at the office and the public works building.
- ★ Development of the multi-use courts in Thamesford for 2025; funds being raised through various fundraising opportunities, grants and donations.
- ★ A new playground structure to be replaced at the Embro Memorial Park
- ★ Embro Community Center replace the hot water tank and water softener, while the Thamesford Arena will see the compressor overhauled.

Highlights of the 2025 Capital cont'd



The following projects looking to be completed at the facilities in the Township for 2025 are:

- Condensers at the Thamesford Arena. Staff will be looking into grant opportunities to help fund this large expenditure
- Parking lot drainage also at the Thamesford Arena
- Final completion of an updated security access & control system for the remaining buildings.
- Entrance gates & fence at the Zorra Maintenance Facility
- Dash cameras to be installed on municipalities fleet; this will be part of our risk management program



Transportation Services includes the addition of replacement #23, 2015 Tandem Truck, #5 – 21013 Chev Pickup, guide rail mower and a limb saw attachment.



Over the next 10 years, the municipality will be concentrating updating the Township's bridge inventory. Bridge projects are funded through gas tax funding, known as the Canada Community-Building Fund (CCBF) and from Bridge Reserves.



Road Constructions Projects budgeted for 2025 include:

- Road 74 from 19 to 23 (1.4kms)
- Cobble Hills from 96 to #7 (3.4kms)
- Pemberton St – North Town Line, Ingersoll to CN Tracks
- Surface Treatment of \$145,000



2025 Capital Budget – Detail

Highlights the annual transfer to reserves

Township of Zorra - 2025 Capital Budget

PROJECT	2025	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Annual Transfer to Reserves fund Capital										
General Government Reserve	\$ 180,250	\$ 180,250								\$ 180,250
Information Technology Reserve	\$ 11,000	\$ 11,000								\$ 11,000
Fire Vehicle Reserves	\$ 303,000	\$ 303,000								\$ 303,000
Fire-Equipment/SCBA/Communications	\$ 155,000	\$ 155,000								\$ 155,000
Recreation Reserve	\$ 106,121	\$ 106,121								\$ 106,121
Dam Reserve	\$ 94,760	\$ 94,760								\$ 94,760
Facilities Reserve	\$ 400,000	\$ 400,000								\$ 400,000
Public Works-Bridges	\$ 450,000	\$ 450,000								\$ 450,000
Public Works-Road Ways	\$ 875,000	\$ 875,000								\$ 875,000
Public Works-Vehicles Reserve	\$ 566,410	\$ 566,410								\$ 566,410
TOTAL TRANSFER TO RESERVES	\$ 3,141,541	\$ 3,141,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,141,541
GENERAL GOVERNMENT										

2025 Capital Budget – Detail con't

Capital requirements for the Departments of General Government, Fire Emergency, Building and Parks and Recreation Services.

PROJECT	2025	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
GENERAL GOVERNMENT										
Information Technology	\$ 10,000								\$ 10,000	\$ 10,000
Asset Management-GIS										
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
FIRE SERVICES										
Apparatus -Pickup for Fire-Electric	\$ 70,000								\$ 70,000	\$ 70,000
Communications Systems Upgrade	\$ 15,000								\$ 15,000	\$ 15,000
SCBA	\$ -								\$ -	\$ -
Washing machine TFH & UFH	\$ 24,000								\$ 24,000	\$ 24,000
New Saltos fob reader	\$ 11,323								\$ 11,323	\$ 11,323
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 115,798								\$ 115,798	\$ 115,798
FIRE SERVICES	\$ 236,121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 236,121	\$ 236,121
BUILDING SERVICES										
Electric P/UP	\$ 70,000								\$ 70,000	\$ 70,000
BUILDING SERVICES	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ 70,000
PARKS & RECREATION SERVICES										
Equipment										
TDRC/EZCC Equip (ceiling fans, helmets, hockey nets, zamboni ergonomic seat)	\$ 15,000								\$ 15,000	\$ 15,000
2023 Dodge P/up from Building	\$ 20,000								\$ 20,000	\$ 20,000
TDRC Compressor Overhaul	\$ 16,000								\$ 16,000	\$ 16,000
EZCC - Hot Water Tank	\$ 20,000								\$ 20,000	\$ 20,000
EZCC - Water Softener	\$ 13,000								\$ 13,000	\$ 13,000
Zorra Caledonian Society-Water Refill Station	\$ 10,000						\$ 7,000		\$ 3,000	\$ 10,000
Trails										
Trail Don Knox Phase 1/Banner/Wildcat	\$ 40,000				\$ 40,000				\$ -	\$ 40,000
Playground										
Embro Memorial Park	\$ 100,000								\$ 100,000	\$ 100,000
Parks										
Thamesford Minor Ball Mini-Pitch (Grant	\$ 5,000						\$ 3,500		\$ 1,500	\$ 5,000
Thamesford-Multi-Use Courts	\$ 350,000				\$ 58,200		\$ 291,800		\$ -	\$ 350,000
PARKS & RECREATION SERVICES	\$ 589,000	\$ -	\$ -	\$ -	\$ 98,200	\$ -	\$ 302,300	\$ -	\$ 188,500	\$ 589,000

2025 Capital Budget – Detail con't

Township's facilities funded by an annual transfer to reserves generated for facilities.


PROJECT	2025	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
FACILITIES										
TDRC Condensers	\$ 145,000						\$ 72,500.00		\$ 72,500	\$ 145,000
TDRC - Parking Lot Drainage	\$ 35,000								\$ 35,000	\$ 35,000
Security Access & Control Systems	\$ 36,000								\$ 36,000	\$ 36,000
Beaty Room/Library - Window Thermal Units	\$ 4,800								\$ 4,800	\$ 4,800
Pool- Window Replacement & Epoxy Flooring	\$ 12,000								\$ 12,000	\$ 12,000
ZMF-Tools and Floor Polisher	\$ 6,000								\$ 6,000.00	\$ 6,000
PW-Dash Cameras	\$ 20,000								\$ 20,000.00	\$ 20,000
ZMF-Entrance gates and fence	\$ 105,000								\$ 105,000.00	\$ 105,000
ZMCC-Solar Panels	\$ 325,000						\$ 243,750		\$ 81,250.00	\$ 325,000
FACILITIES	\$ 688,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 316,250	\$ -	\$ 372,550	\$ 688,800

2025 Capital Budget – Detail con't


Transportation Services include the equipment for Public Works, bridges and the roads located and maintained by the Township. This slide also highlights the annual debenture payments of the Township.

PROJECT	2025	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
TRANSPORTATION SERVICES										
Equipment										
Tandem-Replace #23-2015 Tandem	\$ 423,000								\$ 423,000	\$ 423,000
P/Up-Replace #5-2013 Chev P/up	\$ 110,000								\$ 110,000	\$ 110,000
Guide Rail Mower	\$ 10,000								\$ 10,000	\$ 10,000
Lim Saw Attachment	\$ 30,000								\$ 30,000	\$ 30,000
BRIDGES										
Bridge 180-Rd 92 - Contrete	\$ 230,000								\$ 230,000	\$ 230,000
Double Culvert-Rd 98	\$ 350,000			\$ 260,000					\$ 90,000	\$ 350,000
Engineering-future projects	\$ 45,000								\$ 45,000	\$ 45,000
Bridge Inspection-Bi-Annual	\$ 37,450								\$ 37,450	\$ 37,450
ROAD CONSTRUCTION PROJECTS										
Rd 74 - 19 to 23 (1.4kms)	\$ 416,451		\$ 191,000						\$ 225,451	\$ 416,451
Cobble Hills - 96 to #7 (3.4kms)	\$ 486,327								\$ 486,327	\$ 486,327
Pemberton - North Town Line to CN Tracks	\$ 577,500							\$ 577,500	\$ -	\$ 577,500
Surface Treatment-Annual	\$ 145,000								\$ 145,000	\$ 145,000
TRANSPORTATION SERVICES	\$ 2,860,728	\$ -	\$ 191,000	\$ 260,000	\$ -	\$ -	\$ -	\$ 577,500	\$ 1,832,228	\$ 2,860,728
ANNUAL DEBENTURE PAYMENTS										
Thamesford Fire Hall	\$ 114,512	\$ 114,512								\$ 114,512
Zorra Maintenance Facility	\$ 702,462				\$ 643,064				\$ 59,398	\$ 702,462
Roads/San Sewer	\$ 503,083	\$ 503,083								\$ 503,083
ANNUAL DEBENTURE PAYMENTS	\$ 1,320,057	\$ 617,595	\$ -	\$ -	\$ 643,064	\$ -	\$ -	\$ -	\$ 59,398	\$ 1,320,057
TOTAL	\$ 8,916,246	\$ 3,759,136	\$ 191,000	\$ 260,000	\$ 741,264	\$ -	\$ 618,550	\$ 577,500	\$ 2,768,796	\$ 8,916,246

The schedule provided is the continuity of reserves as part of the ten-year capital plan activity.

	CONTINUITY OF RESERVES FOR THE PERIOD OF 2024 to 2034										
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Reserves											
Working Fund	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209	\$ 520,209
Insurance Deductible	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679
Election Reserves	\$ 5,000	\$ 10,000	\$ 15,000	\$ 5,000	\$ 5,000	\$ 10,000	\$ 15,000	\$ -	\$ 5,000	\$ 10,000	\$ 15,000
Surplus/Deficit	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888	\$ 630,888
Infrastructure Projects	\$ 870,000	\$ 1,012,750	\$ 1,052,352	\$ 1,138,453	\$ 1,245,639	\$ 1,373,219	\$ 1,523,095	\$ 1,694,587	\$ 1,887,883	\$ 2,102,484	\$ 2,579,914
Information Technology	\$ 91,202	\$ 90,302	\$ 91,302	\$ 13,302	\$ 16,302	\$ 20,302	\$ 25,302	\$ 31,302	\$ 38,302	\$ 46,302	\$ 85,302
Land Development	\$ 4,426,723	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Disaster Emergency	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085
Fire-Vehicles	\$ (247,301)	\$ 2,699	\$ 235,699	\$ 553,849	\$ 87,907	\$ 348,667	\$ 616,965	\$ 1,003,678	\$ 1,319,727	\$ 996,078	\$ 1,323,799
Fire-Equipment	\$ 76,487	\$ 109,987	\$ 110,189	\$ 119,369	\$ 132,024	\$ 134,414	\$ 160,814	\$ 174,514	\$ 213,820	\$ 248,056	\$ 340,703
Fire-Training	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827	\$ 37,827
Facilities	\$ 52,889	\$ 564,128	\$ 781,505	\$ 353,605	\$ (689,913)	\$ (410,305)	\$ (229,285)	\$ (22,045)	\$ 134,741	\$ 425,421	\$ 1,328,081
ByLaw	\$ 5,000	\$ 10,000	\$ 15,000	\$ 20,000	\$ 25,000	\$ -	\$ 5,000	\$ 10,000	\$ 15,000	\$ 20,000	\$ 25,000
PW-Equipment	\$ 541,372	\$ 86,872	\$ 80,282	\$ (106,980)	\$ (507,487)	\$ (687,604)	\$ (751,644)	\$ (872,864)	\$ (282,869)	\$ (194,874)	\$ 1,244,773
PW-Bridges	\$ -	\$ 474,602	\$ 522,152	\$ 431,402	\$ (209,857)	\$ (792,104)	\$ (611,340)	\$ (104,292)	\$ (66,620)	\$ (290,892)	\$ 100,530
PW-Roads	\$ -	\$ 314,619	\$ 332,841	\$ 557,948	\$ 1,085,135	\$ 1,621,427	\$ 2,389,201	\$ 2,401,305	\$ 2,564,705	\$ 3,006,047	\$ 3,715,658
Recreation	\$ 158,287	\$ 19,573	\$ (62,806)	\$ (48,063)	\$ 60,845	\$ 334,845	\$ 446,345	\$ 469,570	\$ 482,752	\$ 504,129	\$ 672,464
Dam Rehabilitation	\$ 437,146	\$ 531,906	\$ 626,666	\$ 727,197	\$ 830,744	\$ 937,397	\$ 1,047,250	\$ 1,160,398	\$ 1,276,941	\$ 1,396,981	\$ 1,647,939
Gravel Pit	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616	\$ 152,616
Infrastructure-Levy	\$ 1,691,080	\$ 1,117,000	\$ 1,117,000	\$ 767,000	\$ 467,000	\$ 267,000	\$ 117,000	\$ 42,000	\$ 0	\$ 0	\$ 0
Total Reserves	\$ 9,515,189	\$ 5,751,742	\$ 6,324,486	\$ 5,939,386	\$ 3,955,643	\$ 4,564,562	\$ 6,161,007	\$ 7,395,457	\$ 8,996,686	\$ 9,677,036	\$ 14,486,464

Continued with reserves is the schedule for reserve funds and the overall total of all reserves.

	CONTINUITY OF RESERVES FOR THE PERIOD OF 2024 to 2034										
	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034
Reserve Funds											
MNR-Aggregate	\$ 1,522,297	\$ 1,525,040	\$ 1,597,540	\$ 1,833,540	\$ 1,540,810	\$ 1,161,862	\$ 1,035,862	\$ 1,116,526	\$ 920,373	\$ 965,107	\$ 572,993
Village Affairs/ERTH	\$ 159,141	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670	\$ 54,670
Parkland	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012	\$ 76,012
Building Dept	\$ 447,178	\$ 97,178	\$ 77,178	\$ 37,178	\$ 87,178	\$ 87,178	\$ 87,178	\$ 87,178	\$ 87,178	\$ 87,178	\$ 87,178
Development Charges	\$ 808,669	\$ 598,225	\$ 499,144	\$ (721,673)	\$ (229,490)	\$ (1,130,507)	\$ (633,224)	\$ (56,141)	\$ 586,042	\$ 989,625	\$ 2,274,697
Urban Storm Management	\$ 54,843	\$ 163,843	\$ 193,843	\$ 302,843	\$ 411,843	\$ 520,843	\$ 629,843	\$ 738,843	\$ 847,843	\$ 956,843	\$ 1,174,843
Federal Gas Tax	\$ (128,060)	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940	\$ 131,940
Total Reserve Funds	\$ 2,940,080	\$ 2,646,908	\$ 2,630,327	\$ 1,714,510	\$ 2,072,963	\$ 901,998	\$ 1,382,281	\$ 2,149,028	\$ 2,704,058	\$ 3,261,375	\$ 4,371,643

QUESTIONS

10 YEAR CAPITAL PLAN - 2025 - 2034

PROJECT	2024	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 2,925,605	\$ 2,925,605	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,925,605
General Government	\$ 20,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,900	\$ 20,900
Fire Services	\$ 144,115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 144,115	\$ 144,115
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 400,000	\$ 400,000
Parks & Recreation Services	\$ 360,342	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 135,800	\$ -	\$ 204,542	\$ 360,342
Facilities	\$ 7,187,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,072,500	\$ -	\$ 3,715,100	\$ 6,787,600
Transportation Services	\$ 2,468,638	\$ -	\$ 195,000	\$ -	\$ 15,750	\$ -	\$ -	\$ 647,257	\$ 1,610,631	\$ 2,468,638
Annual Debenture Payment	\$ 1,475,008	\$ 1,225,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,475,008
TOTAL 2024 CAPITAL	\$ 14,582,208	\$ 4,150,613	\$ 195,000	\$ -	\$ 35,750	\$ -	\$ 3,208,300	\$ 647,257	\$ 6,345,288	\$ 14,582,208

PROJECT	2025	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 3,141,541	\$ 3,141,541	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,141,541
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 236,121	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 236,121	\$ 236,121
Building Services	\$ 70,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 70,000	\$ 70,000
Parks & Recreation Services	\$ 589,000	\$ -	\$ -	\$ -	\$ 98,200	\$ -	\$ 302,300	\$ -	\$ 188,500	\$ 589,000
Facilities	\$ 688,800	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 316,250	\$ -	\$ 372,550	\$ 688,800
Transportation Services	\$ 2,860,728	\$ -	\$ 191,000	\$ 260,000	\$ -	\$ -	\$ -	\$ 577,500	\$ 1,832,228	\$ 2,860,728
Annual Debenture Payment	\$ 1,320,057	\$ 617,595	\$ -	\$ -	\$ 643,064	\$ -	\$ -	\$ -	\$ 59,398	\$ 1,320,057
TOTAL 2025 CAPITAL	\$ 8,916,246	\$ 3,759,136	\$ 191,000	\$ 260,000	\$ 741,264	\$ -	\$ 618,550	\$ 577,500	\$ 2,768,796	\$ 8,916,246

PROJECT	2026	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 3,288,215	\$ 3,288,215	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,288,215
General Government	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ 90,000
Fire Services	\$ 153,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 153,570	\$ 153,570
Building Services	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ 90,000
Parks & Recreation Services	\$ 246,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,500	\$ -	\$ 193,500	\$ 246,000
Facilities	\$ 2,616,000	\$ -	\$ -	\$ -	\$ 1,863,000	\$ -	\$ 65,000	\$ -	\$ 688,000	\$ 2,616,000
Transportation Services	\$ 2,953,118	\$ -	\$ 191,000	\$ 260,000	\$ -	\$ -	\$ -	\$ 414,000	\$ 2,088,118	\$ 2,953,118
Annual Debenture Payment	\$ 1,263,688	\$ 1,158,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,127	\$ 1,263,688
TOTAL 2026 CAPITAL	\$ 10,700,590	\$ 4,446,776	\$ 191,000	\$ 260,000	\$ 1,863,000	\$ -	\$ 117,500	\$ 414,000	\$ 3,408,315	\$ 10,700,590

PROJECT	2027	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 3,865,821	\$ 3,865,821	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,865,821
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 958,233	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 958,233	\$ 958,233
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 299,000	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ 7,500	\$ -	\$ 201,500	\$ 299,000
Facilities	\$ 1,440,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,500	\$ -	\$ 1,408,820	\$ 1,440,320
Transportation Services	\$ 4,339,963	\$ -	\$ 191,000	\$ 260,000	\$ 60,000	\$ -	\$ -	\$ 942,730	\$ 2,886,233	\$ 4,339,963
Annual Debenture Payment	\$ 1,005,031	\$ 915,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,779	\$ 1,005,031
TOTAL 2027 CAPITAL	\$ 11,918,368	\$ 4,781,073	\$ 191,000	\$ 260,000	\$ 150,000	\$ -	\$ 39,000	\$ 942,730	\$ 5,554,565	\$ 11,918,368

PROJECT	2028	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 4,268,695	\$ 4,268,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,268,695
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 267,042	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267,042	\$ 267,042
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 613,200	\$ -	\$ -	\$ -	\$ 453,200	\$ -	\$ 84,000	\$ -	\$ 76,000	\$ 613,200
Facilities	\$ 1,221,000	\$ -	\$ -	\$ -	\$ 1,030,000	\$ -	\$ -	\$ -	\$ 191,000	\$ 1,221,000
Transportation Services	\$ 4,360,388	\$ -	\$ 191,000	\$ 260,000	\$ 60,000	\$ -	\$ -	\$ 1,028,948	\$ 2,820,440	\$ 4,360,388
Annual Debenture Payment	\$ 821,927	\$ 746,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,294	\$ 821,927
TOTAL 2028 CAPITAL	\$ 11,562,252	\$ 5,015,328	\$ 191,000	\$ 260,000	\$ 1,543,200	\$ -	\$ 84,000	\$ 1,028,948	\$ 3,439,776	\$ 11,562,252

PROJECT	2029	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 4,531,254	\$ 4,531,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,531,254
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 262,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 262,003	\$ 262,003
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 166,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 146,000	\$ 166,000
Facilities	\$ 295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 295,000	\$ 295,000
Transportation Services	\$ 3,374,621	\$ -	\$ 191,000	\$ 260,000	\$ 124,900	\$ -	\$ -	\$ 776,000	\$ 2,022,721	\$ 3,374,621
Annual Debenture Payment	\$ 744,601	\$ 685,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,084	\$ 744,601
TOTAL 2029 CAPITAL	\$ 9,383,480	\$ 5,216,771	\$ 191,000	\$ 260,000	\$ 144,900	\$ -	\$ -	\$ 776,000	\$ 2,794,809	\$ 9,383,480

PROJECT	2030	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 4,682,281	\$ 4,682,281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,682,281
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 184,124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 184,124	\$ 184,124
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 242,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 242,000	\$ 242,000
Facilities	\$ 274,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 274,300	\$ 274,300
Transportation Services	\$ 3,503,105	\$ -	\$ -	\$ 260,000	\$ 65,100	\$ -	\$ -	\$ 569,336	\$ 2,608,670	\$ 3,503,105
Annual Debenture Payment	\$ 726,509	\$ 682,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,737	\$ 726,509
TOTAL 2030 CAPITAL	\$ 9,622,319	\$ 5,365,053	\$ -	\$ 260,000	\$ 65,100	\$ -	\$ -	\$ 569,336	\$ 3,362,830	\$ 9,622,319

PROJECT	2031	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 4,954,319	\$ 4,954,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,954,319
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 258,409	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 258,409	\$ 258,409
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ 260,000
Facilities	\$ 345,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 345,000	\$ 345,000
Transportation Services	\$ 3,525,444	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 2,419,291	\$ 3,525,444
Annual Debenture Payment	\$ 708,416	\$ 680,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,390	\$ 708,416
TOTAL 2031 CAPITAL	\$ 10,061,588	\$ 5,634,345	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 3,321,090	\$ 10,061,588

PROJECT	2032	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 5,207,122	\$ 5,207,122	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,207,122
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 933,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 933,865	\$ 933,865
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ 260,000
Facilities	\$ 226,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 226,160	\$ 226,160
Transportation Services	\$ 4,196,878	\$ -	\$ -	\$ 260,000	\$ 238,600	\$ -	\$ -	\$ 605,266	\$ 3,093,012	\$ 4,196,878
Annual Debenture Payment	\$ 691,047	\$ 677,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,736	\$ 691,047
TOTAL 2032 CAPITAL	\$ 11,525,072	\$ 5,884,433	\$ -	\$ 260,000	\$ 238,600	\$ -	\$ -	\$ 605,266	\$ 4,536,773	\$ 11,525,072

PROJECT	2033	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 5,508,499	\$ 5,508,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,508,499
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 686,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 686,499	\$ 686,499
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ 210,000
Facilities	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000
Transportation Services	\$ 3,602,685	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 2,496,628	\$ 3,602,685
Annual Debenture Payment	\$ 672,230	\$ 672,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 672,230
TOTAL 2033 CAPITAL	\$ 10,700,913	\$ 6,180,729	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 3,414,127	\$ 10,700,913

PROJECT	2034	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 5,722,617	\$ 5,722,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,722,617
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 280,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,319	\$ 280,319
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ 210,000
Facilities	\$ 167,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 167,000	\$ 167,000
Transportation Services	\$ 3,476,299	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 2,370,242	\$ 3,476,299
Annual Debenture Payment	\$ 672,230	\$ 672,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 672,230
TOTAL 2033 CAPITAL	\$ 10,538,465	\$ 6,394,847	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 3,037,561	\$ 10,538,465

Township of Zorra - 2026 Draft Capital Budget										
PROJECT	2026	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Annual Transfer to Reserves fund Capital										
General Government Reserve	\$ 191,228	\$ 191,228								\$ 191,228
Information Technology Reserve	\$ 12,000	\$ 12,000								\$ 12,000
Fire Vehicle Reserves	\$ 318,150	\$ 318,150								\$ 318,150
Fire-Equipment/SCBA/Communications	\$ 162,750	\$ 162,750								\$ 162,750
Recreation Reserve	\$ 208,243	\$ 208,243								\$ 208,243
Dam Reserve	\$ 100,531	\$ 100,531								\$ 100,531
Facilities Reserve	\$ 260,100	\$ 260,100								\$ 260,100
Public Works-Bridges	\$ 451,250	\$ 451,250								\$ 451,250
Public Works-Road Ways	\$ 996,225	\$ 996,225								\$ 996,225
Public Works-Vehicles	\$ 587,738	\$ 587,738								\$ 587,738
TOTAL TRANSFER TO RESERVES	\$ 3,288,215	\$ 3,288,215	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,288,215
GENERAL GOVERNMENT										
Information Technology	\$ 90,000								\$ 90,000	\$ 90,000
Asset Management-Work Order									\$ -	\$ -
TOTAL GENERAL GOVERNMENT	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ 90,000
FIRE SERVICES										
Apparatus - None	\$ -								\$ -	\$ -
Communications Systems Upgrade	\$ 15,600								\$ 15,600	\$ 15,600
SCBA	\$ 30,000								\$ 30,000	\$ 30,000
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 107,970								\$ 107,970	\$ 107,970
FIRE SERVICES	\$ 153,570	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 153,570	\$ 153,570
BUILDING SERVICES										
New 2026 Electric Vehicle	\$ 90,000								\$ 90,000	\$ 90,000
BUILDING SERVICES	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ 90,000

			SOURCES OF REVENUES								Total Funded
	PROJECT	2026	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	PARKS & RECREATION SERVICES										
	Equipment										
	EZCC-Electrical Panel & Soft Start	\$ 50,000						\$ 25,000		\$ 25,000	\$ 50,000
	EZCC - Waste Desuperheater	\$ 15,000						\$ 7,500		\$ 7,500	\$ 15,000
	TDRC - Replace HW Boiler	\$ 25,000								\$ 25,000	\$ 25,000
	Thamesford tables & chairs	\$ 7,000								\$ 7,000	\$ 7,000
	Trails										
	Trail Improvements	\$ 10,000								\$ 10,000	\$ 10,000
	Don Knox Phase 2 (Capital Grant Project)	\$ 20,000						\$ 20,000		\$ -	\$ 20,000
	Playground										
	South Park-Playground & swing replacement	\$ 100,000								\$ 100,000	\$ 100,000
	Parks										
	Grace Patterson-Sutera Dog Waste Receptacle	\$ 9,000								\$ 9,000	\$ 9,000
	Pool										
	Pump & Filter Replacement	\$ 10,000								\$ 10,000	\$ 10,000
	PARKS & RECREATION SERVICES	\$ 246,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 52,500	\$ -	\$ 193,500	\$ 246,000
	FACILITIES										
	Former Kintore Shop-Exterior Paint	\$ 30,000								\$ 30,000.00	\$ 30,000
	Storage Facility for Equipment	\$ 200,000								\$ 200,000	\$ 200,000
	ZMF-Floor Zamboni	\$ 30,000								\$ 30,000.00	\$ 30,000
	ZMF-Equip needs-Shop certificaton	\$ 40,000								\$ 40,000.00	\$ 40,000
	EZCC-Plate Chiller	\$ 65,000						\$ 65,000		\$ -	\$ 65,000
	EZCC-Replace Dehumidifers	\$ 60,000								\$ 60,000.00	\$ 60,000
	EZCC - Parking Lot Repairs	\$ 30,000								\$ 30,000.00	\$ 30,000
	TDRC-Exterior Paint	\$ 20,000								\$ 20,000.00	\$ 20,000
	TDRC Arena-Dressing Room Roof Top HVAC	\$ 65,000								\$ 65,000.00	\$ 65,000
	Harrington Hall - Carpet Replacement	\$ 6,000								\$ 6,000.00	\$ 6,000
	New School-Thamesford	\$ 2,070,000				\$ 1,863,000				\$ 207,000.00	\$ 2,070,000
	FACILITIES	\$ 2,616,000	\$ -	\$ -	\$ -	\$ 1,863,000	\$ -	\$ 65,000	\$ -	\$ 688,000	\$ 2,616,000

			SOURCES OF REVENUES							Total Funded	
	PROJECT	2026	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR		RESERVES
	TRANSPORTATION SERVICES										
	Equipment										
	Cemetery-Compact Loader Backhoe 1989 Kubota)	\$ 45,000								\$ 45,000	\$ 45,000
	Mower #41 replacement	\$ 55,000								\$ 55,000	\$ 55,000
	Mower #41 replacement	\$ 55,000								\$ 55,000	\$ 55,000
	Backhoe-replace #21	\$ 200,000								\$ 200,000	\$ 200,000
	Tandem Axle-#9 replacement-2016 Int	\$ 420,000								\$ 420,000	\$ 420,000
	BRIDGES										
	Bridge 140-33rd Line-Trout Creek	\$ 132,000								\$ 132,000	\$ 132,000
	Bridge 220-13th Line	\$ 138,000								\$ 138,000	\$ 138,000
	Bridge 640-25th Line-John N Meathrell	\$ 482,000			\$ 260,000					\$ 222,000	\$ 482,000
	Engineering future projects	\$ 50,000								\$ 50,000	\$ 50,000
	ROAD CONSTRUCTION PROJECTS										
	Rd 92 - 25 to 23 (1.5kms)	\$ 434,880							\$ 300,000	\$ 134,880	\$ 434,880
	Rd 92 - 23 to 119 (1.5kms)	\$ 434,880		\$ 191,000						\$ 243,880	\$ 434,880
	Rd 25 - 60 to Bridge (.7kms)	\$ 181,078								\$ 181,078	\$ 181,078
	Entrance tie-ins	\$ 4,280								\$ 4,280	\$ 4,280
	Surface Treatment	\$ 107,000								\$ 107,000	\$ 107,000
	Rd 88 - 23 to 19	\$ 214,000							\$ 114,000	\$ 100,000	\$ 214,000
	TRANSPORTATION SERVICES	\$ 2,953,118	\$ -	\$ 191,000	\$ 260,000	\$ -	\$ -	\$ -	\$ 414,000	\$ 2,088,118	\$ 2,953,118
	ANNUAL DEBENTURE PAYMENTS										
	Thamesford Fire Hall	\$ 111,767	\$ 111,767								\$ 111,767
	Zorra Maintenance Facility	\$ 687,114	\$ 581,987							\$ 105,127	\$ 687,114
	Roads/San Sewer	\$ 464,807	\$ 464,807								\$ 464,807
	ANNUAL DEBENTURE PAYMENTS	\$ 1,263,688	\$ 1,158,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,127	\$ 1,263,688
	TOTAL	\$ 10,700,590	\$ 4,446,776	\$ 191,000	\$ 260,000	\$ 1,863,000	\$ -	\$ 117,500	\$ 414,000	\$ 3,408,315	\$ 10,700,590

Township of Zorra - 2027 Draft Capital Budget										
PROJECT	2027	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Annual Transfer to Reserves fund Capital										
General Government Reserve	\$ 196,965	\$ 196,965								\$ 196,965
Information Technology Reserve	\$ 13,000	\$ 13,000								\$ 13,000
Fire Vehicle Reserve	\$ 334,058	\$ 334,058								\$ 334,058
Fire-Equipment/SCBA/Communications	\$ 170,888	\$ 170,888								\$ 170,888
Recreation Reserve	\$ 310,408	\$ 310,408								\$ 310,408
Dam Reserve	\$ 103,547	\$ 103,547								\$ 103,547
Facilities Reserve	\$ 365,302	\$ 365,302								\$ 365,302
Public Works-Bridges	\$ 478,813	\$ 478,813								\$ 478,813
Public Works-Road Ways	\$ 1,073,348	\$ 1,073,348								\$ 1,073,348
Roads Vehicles Reserve	\$ 819,493	\$ 819,493								\$ 819,493
TOTAL TRANSFER TO RESERVES	\$ 3,865,821	\$ 3,865,821	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,865,821
GENERAL GOVERNMENT										
Information Technology	\$ 10,000								\$ 10,000	\$ 10,000
Asset Management									\$ -	\$ -
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
FIRE SERVICES										
Apparatus - Embro Pumper 52-01	\$ 800,000								\$ 800,000	\$ 800,000
Communications Systems Upgrade	\$ 16,224								\$ 16,224	\$ 16,224
SCBA	\$ 30,000								\$ 30,000	\$ 30,000
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 112,009								\$ 112,009	\$ 112,009
FIRE SERVICES	\$ 958,233	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 958,233	\$ 958,233
BUILDING SERVICES										
									\$ -	\$ -
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PARKS & RECREATION SERVICES										
Equipment										
Waste Superheaters (Recomission EZCC)	\$ 15,000						\$ 7,500		\$ 7,500	\$ 15,000
Compact Tractor	\$ 30,000								\$ 30,000	\$ 30,000
EZCC-Spectator Netting	\$ 15,000								\$ 15,000	\$ 15,000
EZCC Lobby & Hallway Paint	\$ 14,000								\$ 14,000	\$ 14,000
									\$ -	\$ -
Trails										\$ -
Intra Park Trails-Master Plan	\$ 30,000				\$ 30,000				\$ -	\$ 30,000
Playground										
EZCC-Playground & Swing Replacement	\$ 105,000								\$ 105,000	\$ 105,000
Pool										
Replace Exterior Doors	\$ 20,000								\$ 20,000	\$ 20,000
Parks										
Wallace Park-Pavilion Roof	\$ 4,000								\$ 4,000	\$ 4,000
Disc Golf-Tee Pads	\$ 6,000								\$ 6,000	\$ 6,000
Recreation Master Plan Study	\$ 60,000				\$ 60,000					\$ 60,000
PARKS & RECREATION SERVICES	\$ 299,000	\$ -	\$ -	\$ -	\$ 90,000	\$ -	\$ 7,500	\$ -	\$ 201,500	\$ 299,000

			SOURCES OF REVENUES							Total Funded	
	PROJECT	2027	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	FACILITIES										
	Embro FH-Renovations	\$ 1,000,000								\$ 1,000,000.00	\$ 1,000,000
	Old Sand Shed Resided	\$ 20,000								\$ 20,000.00	\$ 20,000
	ZMF-Scissor Hoist	\$ 30,000								\$ 30,000.00	\$ 30,000
	EZCC Arena - Condenser	\$ 100,000								\$ 100,000.00	\$ 100,000
	TDRC Arena-Cooling Tower	\$ 90,000								\$ 90,000.00	\$ 90,000
	LED Lighting Conversion (EZCC/TDRC Exterior)	\$ 63,000						\$ 31,500		\$ 31,500.00	\$ 63,000
	Beaty Room/Library -Baseboard Heaters	\$ 3,520								\$ 3,520.00	\$ 3,520
	Beaty Room/Library -Interior Finishes	\$ 85,800								\$ 85,800.00	\$ 85,800
	Embro Town Hall - Interior and Exterior Door Replacements	\$ 40,000								\$ 40,000.00	\$ 40,000
	Thamesford Parks-Washroom Roof-South Prk	\$ 8,000								\$ 8,000.00	\$ 8,000
	FACILITIES	\$ 1,440,320	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,500	\$ -	\$ 1,408,820	\$ 1,440,320
	TRANSPORTATION SERVICES										
	Equipment										
	Tandem-replace 2017 Tandem #16	\$ 415,000								\$ 415,000	\$ 415,000
	Compact Tractor-2017 #38 JD Tractor	\$ 90,000								\$ 90,000	\$ 90,000
	Pay Loader-replace #18- 2012 JD Loader	\$ 600,000								\$ 600,000	\$ 600,000
	P/up-replace #1-2022 Chev 1500	\$ 115,000								\$ 115,000	\$ 115,000
	BRIDGES										
	Bridge 120 Wildwood Lake-31st Line	\$ 1,300,000			\$ 260,000					\$ 1,040,000	\$ 1,300,000
										\$ -	\$ -
	Engineering-future projects	\$ 40,000								\$ 40,000	\$ 40,000
	Bridge Inspections-Bi-Annual	\$ 40,072								\$ 40,072	\$ 40,072
	ROAD CONSTRUCTION PROJECTS										
	Pemberton-NTL to CNR (top coat asphalt)	\$ 156,768							\$ 153,892	\$ 2,876	\$ 156,768
	Rd 78 - 35 to 33 (1.4kms)	\$ 422,506		\$ 191,000		\$ 60,000				\$ 171,506	\$ 422,506
	Rd 31 - 88 to 92 (3.1kms)	\$ 916,352							\$ 788,838	\$ 127,514	\$ 916,352
										\$ -	\$ -
	Surface Treatments	\$ 109,000								\$ 109,000	\$ 109,000
	Davey - NTL without drain improvements (0.312km)	\$ 52,948								\$ 52,948	\$ 52,948
	Newton-NTL to 31 (.17km)	\$ 82,318								\$ 82,318	\$ 82,318
										\$ -	\$ -
	TRANSPORTATION SERVICES	\$ 4,339,963	\$ -	\$ 191,000	\$ 260,000	\$ 60,000	\$ -	\$ -	\$ 942,730	\$ 2,886,233	\$ 4,339,963
	ANNUAL DEBENTURE PAYMENTS										
	Thamesford Fire Hall	\$ 109,021	\$ 109,021								\$ 109,021
	Zorra Maintenance Facility	\$ 671,766	\$ 581,987							\$ 89,779	\$ 671,766
	Roads/San Sewer	\$ 224,244	\$ 224,244								\$ 224,244
	ANNUAL DEBENTURE PAYMENTS	\$ 1,005,031	\$ 915,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,779	\$ 1,005,031
	TOTAL	\$ 11,918,368	\$ 4,781,073	\$ 191,000	\$ 260,000	\$ 150,000	\$ -	\$ 39,000	\$ 942,730	\$ 5,554,565	\$ 11,918,368

	Township of Zorra - 2028 Draft Capital Budget										
	PROJECT	2028	SOURCES OF REVENUES								Total Funded
			From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	Annual Transfer to Reserves fund Capital										
	General Government Reserve	\$ 202,874	\$ 202,874								\$ 202,874
	Information Technology Reserve	\$ 14,000	\$ 14,000								\$ 14,000
	Fire Vehicle Reserve	\$ 350,760	\$ 350,760								\$ 350,760
	Fire-Equipment/SCBA/Communications	\$ 179,432	\$ 179,432								\$ 179,432
	Recreation Reserve	\$ 350,000	\$ 350,000								\$ 350,000
	Dam Reserve	\$ 106,653	\$ 106,653								\$ 106,653
	Facilities Reserve	\$ 470,608	\$ 470,608								\$ 470,608
	Public Works-Bridges	\$ 507,753	\$ 507,753								\$ 507,753
	Public Works-Road Ways	\$ 1,132,732	\$ 1,132,732								\$ 1,132,732
	Roads Vehicles Reserve	\$ 953,883	\$ 953,883								\$ 953,883
	TOTAL TRANSFER TO RESERVES	\$ 4,268,695	\$ 4,268,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,268,695
	GENERAL GOVERNMENT										
	Information Technology	\$ 10,000								\$ 10,000	\$ 10,000
	Asset Management									\$ -	\$ -
	TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
	FIRE SERVICES										
	Apparatus -unit 5005	\$ 90,000								\$ 90,000	\$ 90,000
	Communications Systems Upgrade	\$ 16,873								\$ 16,873	\$ 16,873
	SCBA	\$ 30,000								\$ 30,000	\$ 30,000
	Washing Machine-EFH	\$ 35,000								\$ 35,000	\$ 35,000
	Equipment (Bunker Gear/Radios/Cap Equip)	\$ 95,169								\$ 95,169	\$ 95,169
	FIRE SERVICES	\$ 267,042	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 267,042	\$ 267,042
	BUILDING SERVICES										
										\$ -	\$ -
	BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

			SOURCES OF REVENUES								Total Funded
	PROJECT	2028	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	PARKS & RECREATION SERVICES										
	TDRC Engineered Park Design	\$ 40,000.00				\$ 40,000.00				\$ -	\$ 40,000
	Equipment										
	Trails										
	Intra Park Trails-Matheson Park	\$ 20,000				\$ 20,000				\$ -	\$ 20,000
	Playground										
	Harrington-Playground replacement	\$ 85,000								\$ 85,000	\$ 85,000
	New Thamesford Playground	\$ 93,200				\$ 93,200				\$ -	\$ 93,200
	Parks										
	North Park - Bleacher Replacement	\$ 40,000						\$ 84,000		-\$ 44,000	\$ 40,000
	EZCC Skate Park	\$ 300,000				\$ 300,000				\$ -	\$ 300,000
	LED Light Conversion - North Park Diamond	\$ 35,000								\$ 35,000	\$ 35,000
										\$ -	\$ -
	PARKS & RECREATION SERVICES	\$ 613,200	\$ -	\$ -	\$ -	\$ 453,200	\$ -	\$ 84,000	\$ -	\$ 76,000	\$ 613,200
	FACILITIES										
	Former Kintore Shop-LED Lights	\$ 5,000								\$ 5,000	\$ 5,000
	Embro Fire Hall Expansion	\$ 1,030,000				\$ 1,030,000				\$ -	\$ 1,030,000
	Embro Town Hall - Domestic Water Distribtion	\$ 30,000								\$ 30,000	\$ 30,000
	Embro Town Hall - Sanitary Waste Piping	\$ 11,000								\$ 11,000	\$ 11,000
	EZCC Arena-Rinkboard Glass Replacement	\$ 125,000								\$ 125,000	\$ 125,000
	Pool - Replace Exterior Doors	\$ 20,000								\$ 20,000	\$ 20,000
	FACILITIES	\$ 1,221,000	\$ -	\$ -	\$ -	\$ 1,030,000	\$ -	\$ -	\$ -	\$ 191,000	\$ 1,221,000

			SOURCES OF REVENUES								Total Funded
	PROJECT	2028	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	TRANSPORTATION SERVICES										
	Equipment										
	Tandem Truck - replace #8-2018 Tandem	\$ 416,000								\$ 416,000	\$ 416,000
	Pickup-#3 2022 Dodge 2500	\$ 110,000								\$ 110,000	\$ 110,000
	Grader-replace 22-2013 Cat Grader	\$ 608,000								\$ 608,000	\$ 608,000
	BRIDGES										
	Engineering	\$ 50,000								\$ 50,000	\$ 50,000
	Bridge 130-Wildwood Lake-31st Line	\$ 1,300,000			\$ 260,000					\$ 1,040,000	\$ 1,300,000
	ROAD CONSTRUCTION PROJECTS										
	Rd 74 - 15 to 13 (1.4km)	\$ 435,797							\$ 506,948	-\$ 71,151	\$ 435,797
	Rd 74 - 15 to CH (1.4km)	\$ 435,797							\$ 300,000	\$ 135,797	\$ 435,797
	Rd 74 - 19 to 15 (1.4km)	\$ 435,797		\$ 191,000						\$ 244,797	\$ 435,797
	Surface Treatments	\$ 133,200				\$ 60,000				\$ 73,200	\$ 133,200
	Rd 78 - 33 to 31 (1.4km)	\$ 435,797							\$ 222,000	\$ 213,797	\$ 435,797
	TRANSPORTATION SERVICES	\$ 4,360,388	\$ -	\$ 191,000	\$ 260,000	\$ 60,000	\$ -	\$ -	\$ 1,028,948	\$ 2,820,440	\$ 4,360,388
	ANNUAL DEBENTURE PAYMENTS										
	Thamesford Fire Hall	\$ 106,336	\$ 106,336								\$ 106,336
	Zorra Maintenance Facility	\$ 657,281	\$ 581,987							\$ 75,294	\$ 657,281
	Roads/San Sewer	\$ 58,310	\$ 58,310								\$ 58,310
	ANNUAL DEBENTURE PAYMENTS	\$ 821,927	\$ 746,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,294	\$ 821,927
	TOTAL	\$ 11,562,252	\$ 5,015,328	\$ 191,000	\$ 260,000	\$ 1,543,200	\$ -	\$ 84,000	\$ 1,028,948	\$ 3,439,776	\$ 11,562,252

Township of Zorra - 2029 Draft Capital Budget										
PROJECT	2029	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Annual Transfer to Reserves fund Capital										
General Government Reserve	\$ 208,960	\$ 208,960								\$ 208,960
Information Technology Reserve	\$ 15,000	\$ 15,000								\$ 15,000
Fire Vehicle Reserve	\$ 368,298	\$ 368,298								\$ 368,298
Fire-Equipment/SCBA/Communications	\$ 188,403	\$ 188,403								\$ 188,403
Recreation Reserve	\$ 257,500	\$ 257,500								\$ 257,500
Dam Reserve	\$ 109,853	\$ 109,853								\$ 109,853
Facilities Reserve	\$ 476,020	\$ 476,020								\$ 476,020
Public Works-Bridges	\$ 638,141	\$ 638,141								\$ 638,141
Public Works-Road Ways	\$ 1,178,118	\$ 1,178,118								\$ 1,178,118
Roads Vehicles Reserve	\$ 1,090,960	\$ 1,090,960								\$ 1,090,960
TOTAL TRANSFER TO RESERVES	\$ 4,531,254	\$ 4,531,254	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,531,254
GENERAL GOVERNMENT										
Information Technology	\$ 10,000								\$ 10,000	\$ 10,000
Asset Management									\$ -	\$ -
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
FIRE SERVICES										
Apparatus -Thamesford New Rescue 51-03	\$ 100,000								\$ 100,000	\$ 100,000
Communications Systems Upgrade	\$ 17,548								\$ 17,548	\$ 17,548
SCBA	\$ 40,000								\$ 40,000	\$ 40,000
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 104,456								\$ 104,456	\$ 104,456
FIRE SERVICES	\$ 262,003	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 262,003	\$ 262,003
BUILDING SERVICES										
									\$ -	\$ -
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

PROJECT		SOURCES OF REVENUES								Total Funded
	2029	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
PARKS & RECREATION SERVICES										
Equipment										
Pick Up Transfer from Building	\$ 25,000.00								\$ 25,000	\$ 25,000
TDRC - Distribution Pump Replacements	\$ 35,000								\$ 35,000	\$ 35,000
Trails										
EZCC Park	\$ 40,000				\$ 20,000				\$ 20,000	\$ 40,000
Playground										
Wallace Park-Playground Expansion	\$ 60,000								\$ 60,000	\$ 60,000
Parks										
Embroid Pavilion-Resealing	\$ 6,000								\$ 6,000	\$ 6,000
PARKS & RECREATION SERVICES	\$ 166,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 146,000	\$ 166,000
FACILITIES										
North Park - Domestic Water Distribution & Interio	\$ 10,000.00								\$ 10,000	\$ 10,000.00
TDRC - Industrial Roll up Doors	\$ 30,000								\$ 30,000	\$ 30,000
EZCC Arena-Refridgeration Compressors	\$ 130,000								\$ 130,000	\$ 130,000
EZCC Roll-up Doors	\$ 30,000								\$ 30,000.00	\$ 30,000
EZCC-010 x Exterior Door Replacements	\$ 25,000								\$ 25,000.00	\$ 25,000
EZCC Washroom Sinks & Toilets	\$ 40,000								\$ 40,000	\$ 40,000
Pavement replacement-front parking lot	\$ 30,000								\$ 30,000.00	\$ 30,000
									\$ -	\$ -
FACILITIES	\$ 295,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 295,000	\$ 295,000

PROJECT		SOURCES OF REVENUES								Total Funded
	2029	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
TRANSPORTATION SERVICES										
Equipment										
Grader - replace #37-2014 JD Grader	\$ 626,000								\$ 626,000	\$ 626,000
Tandem Truck-replace #33-2019 Tandem	\$ 429,000								\$ 429,000	\$ 429,000
Brush Chipper-#29 2009 BC1500 Vermeer	\$ 100,000								\$ 100,000	\$ 100,000
									\$ -	\$ -
BRIDGES										
Bridge 200-43rd Line	\$ 280,000			\$ 260,000					\$ 20,000	\$ 280,000
Bridge 20-Perth-Oxvord Rd-Trout Creek	\$ 176,500								\$ 176,500	\$ 176,500
Bridge 340-Rd 78	\$ 168,000								\$ 168,000	\$ 168,000
Engineering-future projects	\$ 50,000								\$ 50,000	\$ 50,000
Bridge Inspections-Bi-Annual	\$ 42,877								\$ 42,877	\$ 42,877
ROAD CONSTRUCTION PROJECTS										
Rd 35- 78 to 84 (3.1kms)	\$ 931,199		\$ 191,000		\$ 124,900			\$ 550,000	\$ 65,299	\$ 931,199
Surface Treatments	\$ 135,600								\$ 135,600	\$ 135,600
Crandall - Ellen to McNab (0.31km)	\$ 78,885								\$ 78,885	\$ 78,885
Ellen - 60 to Crandall (0.16km)	\$ 42,691								\$ 42,691	\$ 42,691
McNab - 60 to Crandall (0.355km)	\$ 87,870								\$ 87,870	\$ 87,870
									\$ -	\$ -
Rd 41 - 92 to 96 (1/2 Block-finish in 2023)	\$ 226,000							\$ 226,000	\$ -	\$ 226,000
TRANSPORTATION SERVICES	\$ 3,374,621	\$ -	\$ 191,000	\$ 260,000	\$ 124,900	\$ -	\$ -	\$ 776,000	\$ 2,022,721	\$ 3,374,621
ANNUAL DEBENTURE PAYMENTS										
Thamesford Fire Hall	\$ 103,530	\$ 103,530								\$ 103,530
Zorra Maintenance Facility	\$ 641,071	\$ 581,987							\$ 59,084	\$ 641,071
Roads/San Sewer	\$ -	\$ -								\$ -
ANNUAL DEBENTURE PAYMENTS	\$ 744,601	\$ 685,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,084	\$ 744,601
TOTAL	\$ 9,383,480	\$ 5,216,771	\$ 191,000	\$ 260,000	\$ 144,900	\$ -	\$ -	\$ 776,000	\$ 2,794,809	\$ 9,383,480

	Township of Zorra - 2030 Capital Budget										
	PROJECT	2030	SOURCES OF REVENUES								Total Funded
			From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	Annual Transfer to Reserves fund Capital										
	General Government Reserve	\$ 215,229	\$ 215,229								\$ 215,229
	Information Technology Reserve	\$ 16,000	\$ 16,000								\$ 16,000
	Fire Vehicle Reserve	\$ 386,713	\$ 386,713								\$ 386,713
	Fire-Equipment/SCBA/Communications	\$ 197,824	\$ 197,824								\$ 197,824
	Fire-SCBA Reserves	\$ -	\$ -								\$ -
	Fire-Equipment Reserves	\$ -	\$ -								\$ -
	Recreation Reserve	\$ 265,225	\$ 265,225								\$ 265,225
	Dam Reserve	\$ 113,148	\$ 113,148								\$ 113,148
	Facilities Reserve	\$ 481,540	\$ 481,540								\$ 481,540
	Public Works-Bridges	\$ 670,048	\$ 670,048								\$ 670,048
	Public Works-Road Ways	\$ 1,225,774	\$ 1,225,774								\$ 1,225,774
	Roads Vehicles Reserve	\$ 1,110,780	\$ 1,110,780								\$ 1,110,780
	TOTAL TRANSFER TO RESERVES	\$ 4,682,281	\$ 4,682,281	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,682,281
	GENERAL GOVERNMENT										
	Information Technology	\$ 10,000								\$ 10,000	\$ 10,000
	Asset Management									\$ -	\$ -
	TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
	FIRE SERVICES										
	Apparatus	\$ -								\$ -	\$ -
	Communications Systems Upgrade	\$ 18,250								\$ 18,250	\$ 18,250
	SCBA	\$ 40,000								\$ 40,000	\$ 40,000
	Equipment (Bunker Gear/Radios/Cap Equip)	\$ 125,874								\$ 125,874	\$ 125,874
	FIRE SERVICES	\$ 184,124	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 184,124	\$ 184,124
	BUILDING SERVICES										
										\$ -	\$ -
	BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

			SOURCES OF REVENUES								Total Funded
	PROJECT	2030	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	PARKS & RECREATION SERVICES										
	Equipment										
	EZCC-Electric Ice Resurfacer	\$ 150,000								\$ 150,000	\$ 150,000
	Trails										
	Trail Maintenance & Intra-Park Expansion	\$ 10,000								\$ 10,000	\$ 10,000
	Playground										
	Parks										
	South Park Bleachers	\$ 30,000								\$ 30,000	\$ 30,000
	North Park Canteen - Washrooms, Roof Repair, Doors	\$ 30,000								\$ 30,000	\$ 30,000
	Matheson Park - Washroom, Lighting, Hot Water Tank	\$ 22,000								\$ 22,000	\$ 22,000
	PARKS & RECREATION SERVICES	\$ 242,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 242,000	\$ 242,000
	FACILITIES										
	EZCC-Flat Roof over lobbgy, hall & dr rooming	\$ 160,000								\$ 160,000.00	\$ 160,000
	EZCC - Kitchen/Canteen Exhaust Hood Replacement	\$ 22,200								\$ 22,200.00	\$ 22,200
	TDRC - Perimeter Lighting Updgrade to LED	\$ 11,100								\$ 11,100.00	\$ 11,100
	Beaty Room/Library - Gazebo	\$ 11,000								\$ 11,000.00	\$ 11,000
	Embro Town Hall - Replace Condensing Unit	\$ 25,000								\$ 25,000.00	\$ 25,000
	Embro Town Hall- Replace Furnace	\$ 45,000								\$ 45,000.00	\$ 45,000
	FACILITIES	\$ 274,300	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 274,300	\$ 274,300

			SOURCES OF REVENUES								Total Funded
	PROJECT	2030	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	TRANSPORTATION SERVICES										
	Equipment										
	Cemetery-2022 42" riding mower	\$ 25,000.00								\$ 25,000	\$ 25,000
	Grader-replaces-#12-2015 JD Grader	\$ 645,000								\$ 645,000	\$ 645,000
	Pickup #2-2025 3/4 tonne	\$ 120,000								\$ 120,000	\$ 120,000
	Tandem-#17-2020 Freight Tandem	\$ 442,000								\$ 442,000	\$ 442,000
	BRIDGES										
	Bridge 70-Cobble Hills	\$ 20,000								\$ 20,000	\$ 20,000
	Bridge 230-Road 88	\$ 353,000			\$ 260,000					\$ 93,000	\$ 353,000
	Engineering-future projects	\$ 50,000								\$ 50,000	\$ 50,000
	ROAD CONSTRUCTION PROJECTS										
	Rd 78 - 19 to 23 (1.4kms)	\$ 409,436				\$ 65,100			\$ 344,336	\$ -	\$ 409,436
	Cobble Hills - 96 to 92 (3.1km)	\$ 482,695							\$ 225,000	\$ 257,695	\$ 482,695
	Rd 60 - From 27 to 25 (1.9km)	\$ 587,974								\$ 587,974	\$ 587,974
	Rd 41 - 92 to 96 (1/2 block completed)	\$ 230,000								\$ 230,000	\$ 230,000
	Surface Treatment	\$ 138,000								\$ 138,000	\$ 138,000
	TRANSPORTATION SERVICES	\$ 3,503,105	\$ -	\$ -	\$ 260,000	\$ 65,100	\$ -	\$ -	\$ 569,336	\$ 2,608,670	\$ 3,503,105
	ANNUAL DEBENTURE PAYMENTS										
	Thamesford Fire Hall	\$ 100,785	\$ 100,785								\$ 100,785
	Zorra Maintenance Facility	\$ 625,724	\$ 581,987							\$ 43,737	\$ 625,724
	Roads/San Sewer	\$ -	\$ -								\$ -
	ANNUAL DEBENTURE PAYMENTS	\$ 726,509	\$ 682,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,737	\$ 726,509
	TOTAL	\$ 9,622,319	\$ 5,365,053	\$ -	\$ 260,000	\$ 65,100	\$ -	\$ -	\$ 569,336	\$ 3,362,830	\$ 9,622,319

Township of Zorra - 2031 Capital Budget											
PROJECT	2031	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Annual Transfer to Reserves fund Capital											
General Government Reserve	\$ 221,686	\$ 221,686									\$ 221,686
Information Technology Reserve	\$ 17,000	\$ 17,000									\$ 17,000
Fire Vehicle Reserve	\$ 406,049	\$ 406,049									\$ 406,049
Fire-Equipment/SCBA/Communications	\$ 207,715	\$ 207,715									\$ 207,715
Recreation Reserve	\$ 273,182	\$ 273,182									\$ 273,182
Dam Reserve	\$ 116,543	\$ 116,543									\$ 116,543
Facilities Reserve	\$ 501,786	\$ 501,786									\$ 501,786
Public Works-Bridges	\$ 703,550	\$ 703,550									\$ 703,550
Public Works-Road Ways	\$ 1,275,813	\$ 1,275,813									\$ 1,275,813
Roads Vehicles Reserve	\$ 1,230,995	\$ 1,230,995									\$ 1,230,995
TOTAL TRANSFER TO RESERVES	\$ 4,954,319	\$ 4,954,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,954,319
GENERAL GOVERNMENT											
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000
Asset Management										\$ -	\$ -
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
FIRE SERVICES											
Apparatus - Unit 5001	\$ 90,000									\$ 90,000	\$ 90,000
Communications Systems Upgrade	\$ 18,980									\$ 18,980	\$ 18,980
SCBA	\$ 40,000									\$ 40,000	\$ 40,000
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 109,429									\$ 109,429	\$ 109,429
FIRE SERVICES	\$ 258,409	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 258,409	\$ 258,409
BUILDING SERVICES											
										\$ -	\$ -
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

			SOURCES OF REVENUES								Total Funded
	PROJECT	2031	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	PARKS & RECREATION SERVICES										
	Equipment										
										\$ -	\$ -
										\$ -	\$ -
	Trails										\$ -
	Trail maintenance & intra-parks expansion	\$ 10,000								\$ 10,000	\$ 10,000
										\$ -	\$ -
	Playground									\$ -	\$ -
										\$ -	\$ -
	Parks									\$ -	\$ -
	Thamesford-North Park-Backstop & Fence	\$ 250,000								\$ 250,000	\$ 250,000
										\$ -	\$ -
	PARKS & RECREATION SERVICES	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ 260,000
	FACILITIES										
	Replace Pool Liner	\$ 60,000								\$ 60,000.00	\$ 60,000
	EZCC - Parking Lot Resurfacing	\$ 285,000								\$ 285,000	\$ 285,000
	FACILITIES	\$ 345,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 345,000	\$ 345,000
	TRANSPORTATION SERVICES										
	Equipment										
	Tandem-2021 Int Tandem Axel	\$ 456,000								\$ 456,000	\$ 456,000
	Tractor-replace #20-2017 Case	\$ 185,000								\$ 185,000	\$ 185,000
	BRIDGES										
	Bridge 440-43rd Line-Thames R. Mid Br.1	\$ 287,000								\$ 287,000	\$ 287,000
	Bridge 250-Road 84-Nrth Br Crk	\$ 293,000			\$ 260,000					\$ 33,000	\$ 293,000
	Bridge 400-31st Line-Thames R. Mid Br. 5	\$ 250,000								\$ 250,000	\$ 250,000
	Engineering-future projects	\$ 50,000								\$ 50,000	\$ 50,000
	Bridge Inspections-Bi-Annual	\$ 45,878								\$ 45,878	\$ 45,878
	ROAD CONSTRUCTION PROJECTS										
	Rd 78 - 33 to 31 (1.4kms)	\$ 450,182								\$ 450,182	\$ 450,182
	Rd 60 - 25 to 21 (2kms)	\$ 646,831							\$ 125,000	\$ 521,831	\$ 646,831
	Rd 60 - 21 to 17 (0.7km)	\$ 253,153							\$ 253,153	\$ -	\$ 253,153
	Surface Treatment	\$ 140,400								\$ 140,400	\$ 140,400
	Rd 47 - 84 to 78	\$ 468,000							\$ 468,000	\$ -	\$ 468,000
	TRANSPORTATION SERVICES	\$ 3,525,444	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 2,419,291	\$ 3,525,444

			SOURCES OF REVENUES								Total Funded
	PROJECT	2031	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	ANNUAL DEBENTURE PAYMENTS										
	Thamesford Fire Hall	\$ 98,039	\$ 98,039								\$ 98,039
	Zorra Maintenance Facility	\$ 610,377	\$ 581,987							\$ 28,390	\$ 610,377
	Roads/San Sewer		\$ -								\$ -
	ANNUAL DEBENTURE PAYMENTS	\$ 708,416	\$ 680,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,390	\$ 708,416
	TOTAL	\$ 10,061,588	\$ 5,634,345	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 3,321,090	\$ 10,061,588

	Township of Zorra - 2032 Capital Budget										
	PROJECT	2032	SOURCES OF REVENUES								Total Funded
			From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	Annual Transfer to Reserves fund Capital										
	General Government Reserve	\$ 228,337	\$ 228,337								\$ 228,337
	Information Technology Reserve	\$ 18,000	\$ 18,000								\$ 18,000
	Fire Vehicle Reserve	\$ 426,351	\$ 426,351								\$ 426,351
	Fire-Equipment/SCBA/Communications	\$ 218,101	\$ 218,101								\$ 218,101
	Recreation Reserve	\$ 281,377	\$ 281,377								\$ 281,377
	Dam Reserve	\$ 120,040	\$ 120,040								\$ 120,040
	Facilities Reserve	\$ 516,840	\$ 516,840								\$ 516,840
	Public Works-Bridges	\$ 738,728	\$ 738,728								\$ 738,728
	Public Works-Road Ways	\$ 1,328,354	\$ 1,328,354								\$ 1,328,354
	Roads Vehicles Reserve	\$ 1,330,995	\$ 1,330,995								\$ 1,330,995
	TOTAL TRANSFER TO RESERVES	\$ 5,207,122	\$ 5,207,122	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,207,122
	GENERAL GOVERNMENT										
	Information Technology	\$ 10,000								\$ 10,000	\$ 10,000
	Asset Management									\$ -	\$ -
	TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
	FIRE SERVICES										
	Apparatus - Tanker 53-02-Uniondale FH	\$ 750,000								\$ 750,000	\$ 750,000
	Communications Systems Upgrade	\$ 19,739								\$ 19,739	\$ 19,739
	SCBA	\$ 45,000								\$ 45,000	\$ 45,000
	Equipment (Bunker Gear/Radios/Cap Equip)	\$ 119,126								\$ 119,126	\$ 119,126
	FIRE SERVICES	\$ 933,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 933,865	\$ 933,865
	BUILDING SERVICES										
										\$ -	\$ -
	BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
	PARKS & RECREATION SERVICES										
	Equipment										
	Trails										
	Trail Maintenance & Intra-Park Expansion	\$ 10,000								\$ 10,000	\$ 10,000
	Playground										
	Parks										
	Matheson Park-Backstop & Fence	\$ 250,000								\$ 250,000	\$ 250,000
	PARKS & RECREATION SERVICES	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 260,000	\$ 260,000

			SOURCES OF REVENUES								Total Funded
	PROJECT	2032	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	FACILITIES										
	Harrington Hall - Masonry Repair	\$ 35,000								\$ 35,000	\$ 35,000
	Pool Liner	\$ 51,000								\$ 51,000	\$ 51,000
	Beaty Room/Library - metal roof, exterior insulation, window replacements, metal doors, lighting, sidewalks, vestibule glazing system	\$ 140,160								\$ 140,160	\$ 140,160
	FACILITIES	\$ 226,160	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 226,160	\$ 226,160
	TRANSPORTATION SERVICES										
	Equipment										
	P/up-replaces #1-1/2 tonne pickup	\$ 90,000								\$ 90,000	\$ 90,000
	Tandem - replace 2022 Freightliner Tandem	\$ 469,000								\$ 469,000	\$ 469,000
	Grader-replaces 2017 Grader	\$ 684,000								\$ 684,000	\$ 684,000
	BRIDGES										
	Bridge 370-25th Line-Thames R.	\$ 347,000			\$ 260,000					\$ 87,000	\$ 347,000
	Bridge 360-Cobble Hills	\$ 178,000								\$ 178,000	\$ 178,000
	Bridge 380-27th Line	\$ 470,000								\$ 470,000	\$ 470,000
	Bridge 110-15th Line	\$ 178,000								\$ 178,000	\$ 178,000
	Engineering-future projects	\$ 50,000								\$ 50,000	\$ 50,000
	ROAD CONSTRUCTION PROJECTS										
	Rd 78 - 27 to 29 (0.82kms)	\$ 267,679							\$ 440,133	-\$ 172,454	\$ 267,679
	Rd 78 - 23 to 25 (1.4km)	\$ 440,133							\$ 165,133	\$ 275,000	\$ 440,133
	Rd 78 - 25 to 27 (1.4kms)	\$ 440,133								\$ 440,133	\$ 440,133
	Rd 78 - 29 to 31 (1.4km)	\$ 440,133				\$ 238,600				\$ 201,533	\$ 440,133
	Surface Treatment	\$ 142,800								\$ 142,800	\$ 142,800
	TRANSPORTATION SERVICES	\$ 4,196,878	\$ -	\$ -	\$ 260,000	\$ 238,600	\$ -	\$ -	\$ 605,266	\$ 3,093,012	\$ 4,196,878
	ANNUAL DEBENTURE PAYMENTS										
	Thamesford Fire Hall	\$ 95,324	\$ 95,324								\$ 95,324
	Zorra Maintenance Facility	\$ 595,723	\$ 581,987							\$ 13,736	\$ 595,723
	Roads/San Sewer	\$ -	\$ -								\$ -
	ANNUAL DEBENTURE PAYMENTS	\$ 691,047	\$ 677,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,736	\$ 691,047
	TOTAL	\$ 11,525,072	\$ 5,884,433	\$ -	\$ 260,000	\$ 238,600	\$ -	\$ -	\$ 605,266	\$ 4,536,773	\$ 11,525,072

	Township of Zorra - 2033 Capital Budget										
	PROJECT	2033	SOURCES OF REVENUES								Total Funded
			From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	Annual Transfer to Reserves fund Capital										
	General Government Reserve	\$ 235,187	\$ 235,187								\$ 235,187
	Information Technology Reserve	\$ 19,000	\$ 19,000								\$ 19,000
	Fire Vehicle Reserve	\$ 447,669	\$ 447,669								\$ 447,669
	Fire-Equipment/SCBA/Communications	\$ 229,006	\$ 229,006								\$ 229,006
	Recreation Reserve	\$ 289,820	\$ 289,820								\$ 289,820
	Dam Reserve	\$ 123,640	\$ 123,640								\$ 123,640
	Facilities Reserve	\$ 532,345	\$ 532,345								\$ 532,345
	Public Works-Bridges	\$ 775,664	\$ 775,664								\$ 775,664
	Public Works-Road Ways	\$ 1,383,521	\$ 1,383,521								\$ 1,383,521
	Roads Vehicles Reserve	\$ 1,472,647	\$ 1,472,647								\$ 1,472,647
	TOTAL TRANSFER TO RESERVES	\$ 5,508,499	\$ 5,508,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,508,499
	GENERAL GOVERNMENT										
	Information Technology	\$ 10,000								\$ 10,000	\$ 10,000
	Asset Management									\$ -	\$ -
	TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
	FIRE SERVICES										
	Apparatus - Rescue 52-03-Embroid FH	\$ 500,000								\$ 500,000	\$ 500,000
	Communications Systems Upgrade	\$ 20,529								\$ 20,529	\$ 20,529
	SCBA	\$ 45,000								\$ 45,000	\$ 45,000
	Equipment (Bunker Gear/Radios/Cap Equip)	\$ 120,971								\$ 120,971	\$ 120,971
	FIRE SERVICES	\$ 686,499	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 686,499	\$ 686,499
	BUILDING SERVICES										
										\$ -	\$ -
	BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

			SOURCES OF REVENUES								Total Funded
	PROJECT	2033	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	PARKS & RECREATION SERVICES										
	Equipment										
	Olympia Resurfacer	\$ 200,000								\$ 200,000	\$ 200,000
	Trails										
	Trail Maintenance & Intra-Park Expansion	\$ 10,000								\$ 10,000	\$ 10,000
	Playground										
	Parks										
	PARKS & RECREATION SERVICES	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ 210,000
	FACILITIES										
	Harrington Hall-Partitian Wall Repairs	\$ 11,000								\$ 11,000.00	\$ 11,000
	FACILITIES	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,000	\$ 11,000
	TRANSPORTATION SERVICES										
	Equipment										
	Pick up-replace #3-2028 3/4 tonne	\$ 125,000								\$ 125,000	\$ 125,000
	Tandem-replace-2023 Tandem Axle	\$ 484,000								\$ 484,000	\$ 484,000
	Tractor-replace #34-2020 JD	\$ 191,000								\$ 191,000	\$ 191,000
	BRIDGES										
	Bridge 100-Rd 96	\$ 426,000			\$ 260,000					\$ 166,000	\$ 426,000
	Bridge 520-23rd Line	\$ 114,000								\$ 114,000	\$ 114,000
	Bridge 110-15th Line-culvert	\$ 178,000								\$ 178,000	\$ 178,000
	Engineering-future projects	\$ 50,000								\$ 50,000	\$ 50,000
	Bridge Inspections-Bi-Annual	\$ 48,176								\$ 48,176	\$ 48,176
	ROAD CONSTRUCTION PROJECTS										
	Rd 60 - 17 to 15 (1.9km)	\$ 613,224							\$ 613,224	\$ -	\$ 613,224
	Rd 60 - 15 to Hunt (1.4km)	\$ 466,576						\$ 232,833		\$ 233,743	\$ 466,576
	Rd 74 - 31 to 29 (1.4km)	\$ 478,676								\$ 478,676	\$ 478,676
	Rd 74 - 29 to 27 (0.82km)	\$ 282,833								\$ 282,833	\$ 282,833
	Surface Treatment	\$ 145,200								\$ 145,200	\$ 145,200

			SOURCES OF REVENUES								Total Funded
	PROJECT	2033	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	TRANSPORTATION SERVICES	\$ 3,602,685	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 2,496,628	\$ 3,602,685
	ANNUAL DEBENTURE PAYMENTS										
	Thamesford Fire Hall	\$ 92,548	\$ 92,548								\$ 92,548
	Zorra Maintenance Facility	\$ 579,682	\$ 579,682								\$ 579,682
	Roads/San Sewer		\$ -								\$ -
	ANNUAL DEBENTURE PAYMENTS	\$ 672,230	\$ 672,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 672,230
	TOTAL	\$ 10,700,913	\$ 6,180,729	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 3,414,127	\$ 10,700,913

	Township of Zorra - 2034 Capital Budget										
			SOURCES OF REVENUES								Total Funded
	PROJECT	2034	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	Annual Transfer to Reserves fund Capital										
	General Government Reserve	\$ 242,243	\$ 242,243								\$ 242,243
	Information Technology Reserve	\$ 20,000	\$ 20,000								\$ 20,000
	Fire Vehicle Reserve	\$ 470,052	\$ 470,052								\$ 470,052
	Fire-Equipment/SCBA/Communications	\$ 240,456	\$ 240,456								\$ 240,456
	Recreation Reserve	\$ 298,515	\$ 298,515								\$ 298,515
	Dam Reserve	\$ 127,318	\$ 127,318								\$ 127,318
	Facilities Reserve	\$ 548,315	\$ 548,315								\$ 548,315
	Public Works-Bridges	\$ 798,934	\$ 798,934								\$ 798,934
	Public Works-Road Ways	\$ 1,476,784	\$ 1,476,784								\$ 1,476,784
	Roads Vehicles Reserve	\$ 1,500,000	\$ 1,500,000								\$ 1,500,000
	TOTAL TRANSFER TO RESERVES	\$ 5,722,617	\$ 5,722,617	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,722,617
	GENERAL GOVERNMENT										
	Information Technology	\$ 10,000								\$ 10,000	\$ 10,000
	Asset Management										
	TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
	FIRE SERVICES										
	Apparatus - Unit 5005	\$ 90,000								\$ 90,000	\$ 90,000
	Communications Systems Upgrade	\$ 21,350								\$ 21,350	\$ 21,350
	SCBA	\$ 45,000								\$ 45,000	\$ 45,000
	Equipment (Bunker Gear/Radios/Cap Equip)	\$ 123,970								\$ 123,970	\$ 123,970
	FIRE SERVICES	\$ 280,319	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 280,319	\$ 280,319
	BUILDING SERVICES										
										\$ -	\$ -
	BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

			SOURCES OF REVENUES								Total Funded
	PROJECT	2034	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	PARKS & RECREATION SERVICES										
	Equipment										
	Zamboni Replacement	\$ 200,000								\$ 200,000	\$ 200,000
	Trails										
	Trail Maintenance & Intra-Park Expansion	\$ 10,000								\$ 10,000	\$ 10,000
	Playground										
	Parks										
	PARKS & RECREATION SERVICES	\$ 210,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ 210,000
	FACILITIES										
	TDRC Skate Flooring	\$ 150,000								\$ 150,000.00	\$ 150,000
	Pool Water Heater	\$ 7,000								\$ 7,000.00	\$ 7,000
	EZCC Masonry Repairs	\$ 10,000								\$ 10,000.00	\$ 10,000
	FACILITIES	\$ 167,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 167,000	\$ 167,000
	TRANSPORTATION SERVICES										
	Equipment										
	Backhoe-#14-2021 Case 590	\$ 235,000								\$ 235,000	\$ 235,000
	Tandem-2014 Tandem Axel	\$ 498,000								\$ 498,000	\$ 498,000
	BRIDGES										
	Bridge 160-31st Line-Culvert	\$ 558,000			\$ 260,000					\$ 298,000	\$ 558,000
	Bridge 550-21st Line-CSP	\$ 279,000								\$ 279,000	\$ 279,000
	Engineering-future projects	\$ 50,000								\$ 50,000	\$ 50,000
	ROAD CONSTRUCTION PROJECTS										
	Rd 92 - 33 to 31 (1.4km)	\$ 486,588							\$ 613,224	-\$ 126,636	\$ 486,588
	Rd 92 - 29 to 27 (0.82km)	\$ 273,535							\$ 232,833	\$ 40,702	\$ 273,535
	Rd 92 - 37 to 35 (1.4km)	\$ 474,288								\$ 474,288	\$ 474,288
	Rd 92 - 35 to 33 (1.4km)	\$ 474,288								\$ 474,288	\$ 474,288
	Surface Treatment	\$ 147,600								\$ 147,600	\$ 147,600
	TRANSPORTATION SERVICES	\$ 3,476,299	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 2,370,242	\$ 3,476,299

			SOURCES OF REVENUES								Total Funded
	PROJECT	2034	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
	ANNUAL DEBENTURE PAYMENTS										
	Thamesford Fire Hall	\$ 92,548	\$ 92,548								\$ 92,548
	Zorra Maintenance Facility	\$ 579,682	\$ 579,682								\$ 579,682
	Roads/San Sewer		\$ -								\$ -
	ANNUAL DEBENTURE PAYMENTS	\$ 672,230	\$ 672,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 672,230
	TOTAL	\$ 10,538,465	\$ 6,394,847	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 3,037,561	\$ 10,538,465