
Submitted by: Diane Larder, Director of Finance

Report No: 2023-169

Council Meeting Date: Regular Council - 20 Dec 2023

Subject: 2024 Budget Summary

File: F05-2024

RECOMMENDATION:

That Report 2023-169 be received for information.

BACKGROUND & COMMENTS:

The 2024 Budget was presented to Council on November 1, 2023, for consideration as per Report 2023-145. Through budget deliberations at Council meetings on November 15 and December 6, 2023, the final budget for 2024 was set at a tax levy of \$11,620,513. This is an increase of \$1,268,895 or 12.26% increase. The increase includes several initiatives to ensure that the Township remains fiscally responsible by addressing the needs of the community. The financial planning tools include the public budget survey, Strategic plan, Roads Needs Study, Recreation and Culture Master Plan, Asset Management Plan and the Reserve Policy.

At the point of time when Report 2023-160 was completed, a preliminary assessment was provided from Municipal Property Assessment Corporation (MPAC) that spoke to the projected assessment for 2024 will be \$3,243,367,009. Since that preliminary report was provided MPAC has since finalized the roll and the assessments total has not changed. Therefore, the Township will experience an increase in assessment value of an additional \$97,569,500. This is a 3.1% in growth.

A portion of the large increase is due to the classification and reassessment of the gravel pits located within the Township. With Council's direction, the 2024 budget allocates an additional \$275,250 into reserves specifically for the continue development and upgrading of roads within the municipality.

The tax ratio's used for the estimated taxes on an average home of \$275,000 have not been set for 2024, and 2023 ratios have been used at the time of this report for projected purposes only.

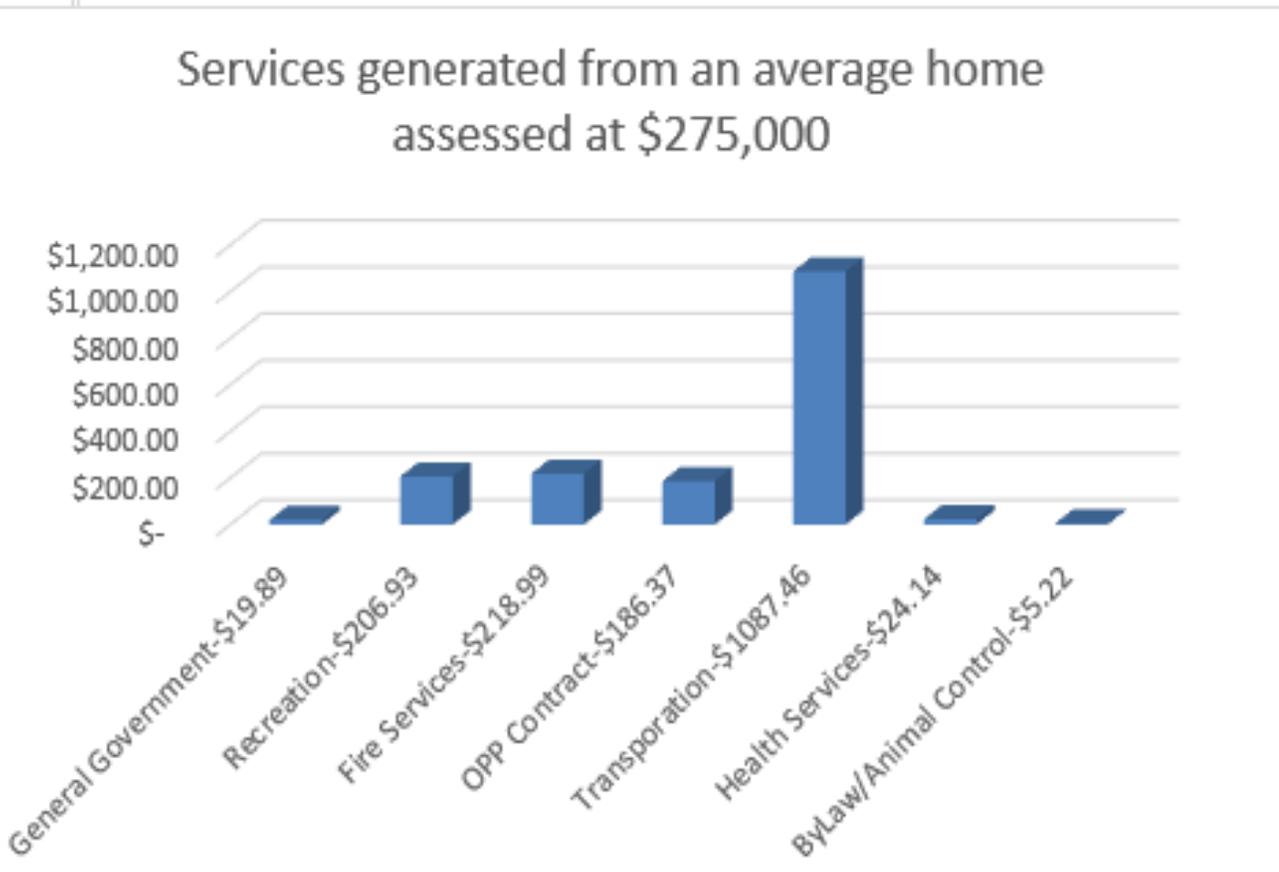
Table A illustrates the potential increase in taxes on the Township's portion of an average residential home valued at \$275,000 and the average farm value of \$1,500,000.

Table A

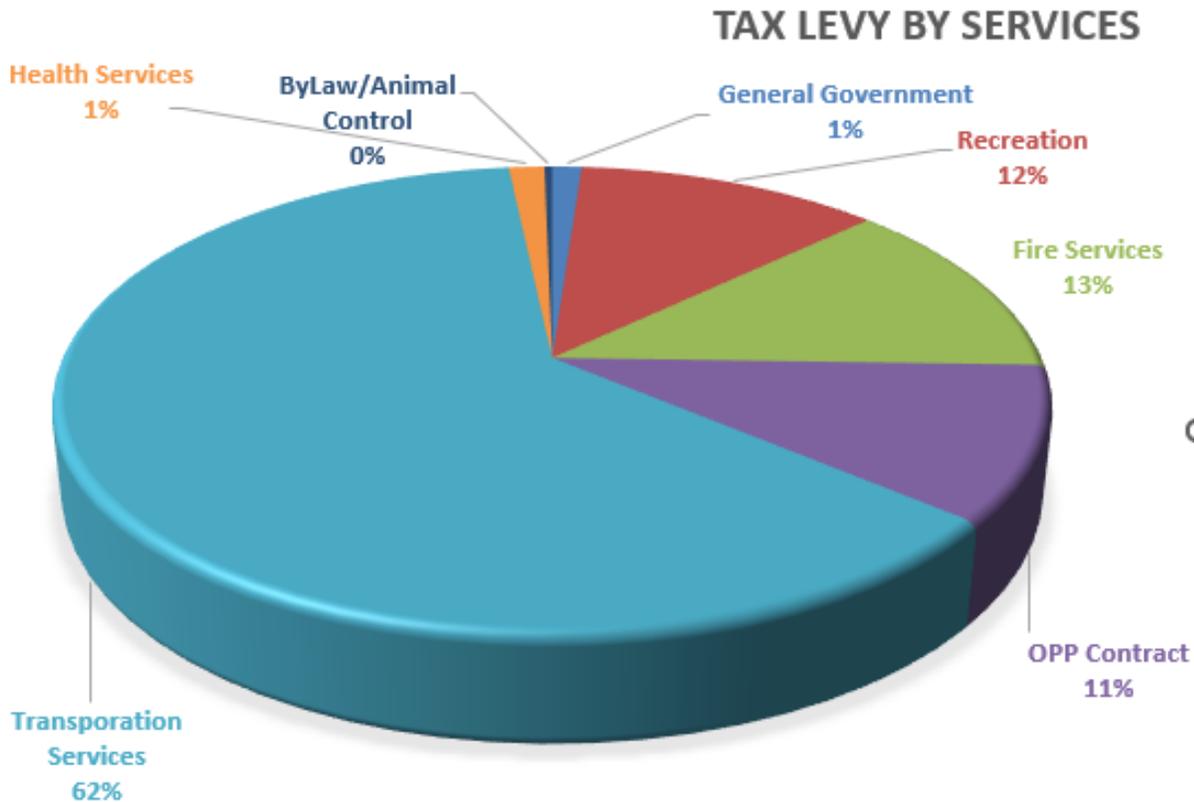
Residential Single Family Home	
Assessment Value	\$275,000
2023 Taxes	\$ 1,617
2024 Taxes	\$ 1,749
Tax Change for the year	\$ 132
Tax % Change	8.13%
Farmland	
Assessment Value	\$1,500,000
2023 Taxes	\$ 1,920
2024 Taxes	\$ 2,076
Tax Change for the year	\$ 156
Tax % Change	8.13%

Table B breaks down the average home assessed at \$275,000, the portion of taxes dedicated to the Township into the cost associated to each service provided by the municipality from the taxes generated.

Table B



The chart below provides a breakdown of the total taxes generated to fund the services.



The above illustrations have been added as an attachment for better viewing if needed.

Included as information within this report are the updated and final budget documents with all amendments for the 2024 year, including the updates to the 10 year capital plans. The following documents will be saved to the Township website and accessible for all residents.

- 1- 2024 Budget Summary (Page 5-6)
- 2- 2024 Budget Departmental Report (Page 7-12)
- 3- 2024 Budget Detail (Page 13-55)
- 4- 2024 Capital Plan (Page 56-58)
- 5- 2024-2033 Capital Summary (Page 59)
- 6- 2025-2033 Capital Plan and Summary (Page 60-83)
- 7- Reserve Schedule (Page 84)

FINANCIAL IMPLICATIONS:

The 2024 Budget presents a tax levy requirement of \$11,620,513. With the final assessment roll received from Municipal Assessment Property Corporation, the Township has experienced a growth of 3.1%, this is an increase in assessment of \$97,569,500. The tax ratio's are set by the County of Oxford and if the 2023 tax ratio's remain the same for 2024, the Township's tax rate increase is projected to be 8.13%.

The 2024 Budget By-Law has been prepared for Council.

LINK TO STRATEGIC PLAN:**Goal:**

We are an engaged community that values all members and actively encourages involvement, engagement, openness and transparency.

Action:

To show accountability and transparency

ATTACHMENTS:

[Report 2023-169 Illustrations](#)

[1-2024 Budget Summary](#)

[2-2024 Budget Departmental Report](#)

[3-2024 Budget Detail](#)

[4-2024 Capital Plan](#)

[5- 2024-2033 Capital Summary](#)

[6-2025-2033 Capital Summary and Plans](#)

[7-Reserve Schedule](#)

Approved By:

Diane Larder, Director of Finance
Don MacLeod, Chief Administrative Officer
Karen Martin, Director of Corporate Services

Status:

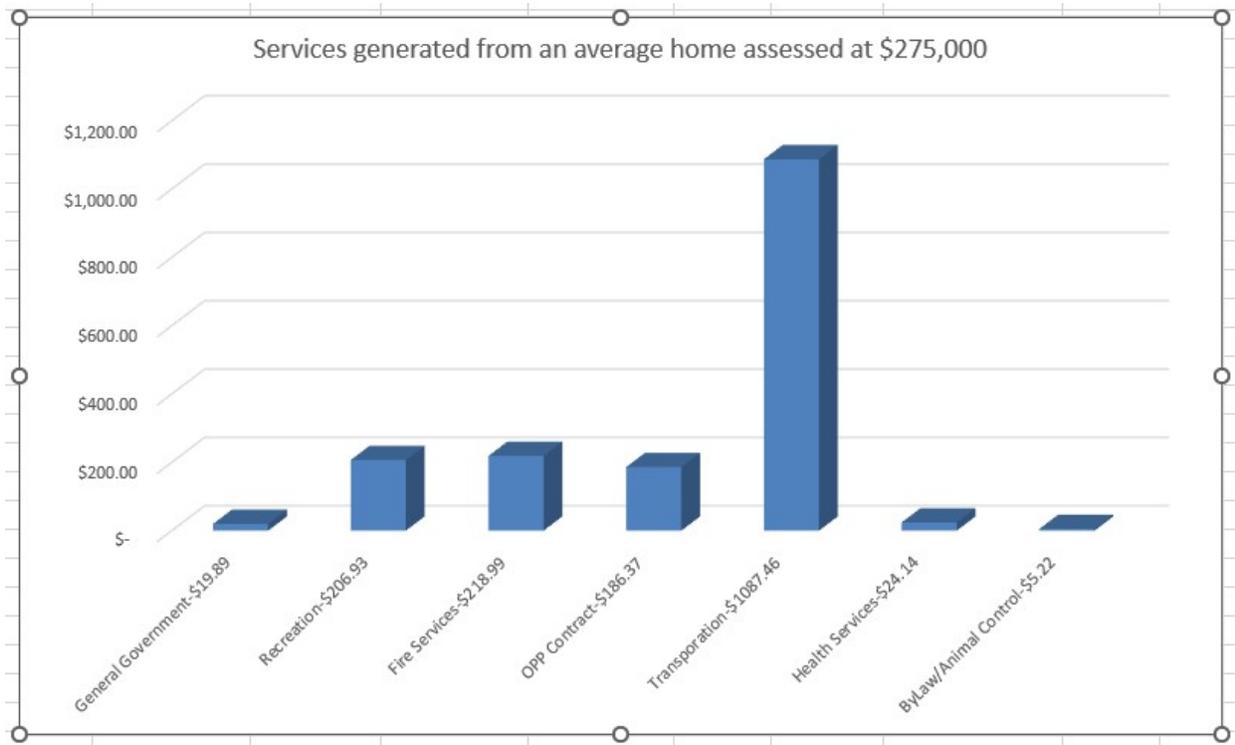
Approved - 14 Dec 2023
Approved - 14 Dec 2023
Approved - 14 Dec 2023

TABLE A: Illustrates the potential increase in taxes for 2024 based on an average residential home valued at \$275,000 and a farm valued at \$1,500,000.

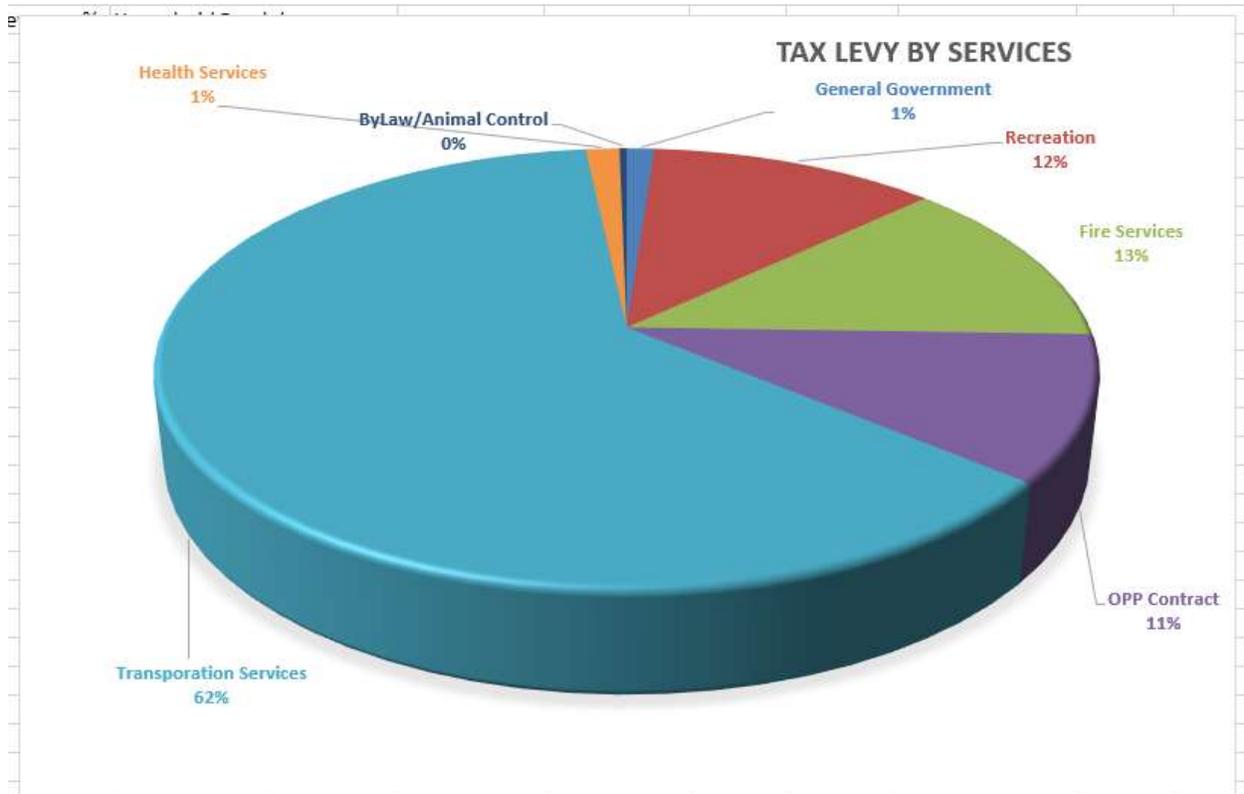


TOWNSHIP OF ZORRA	
Residential Single Family Home	
Assessment Value	\$275,000
2023 Taxes	\$ 1,617
2024 Taxes	\$ 1,749
Tax Change for the year	\$ 132
Tax % Change	8.13%
Farmland	
Assessment Value	\$1,500,000
2023 Taxes	\$ 1,920
2024 Taxes	\$ 2,076
Tax Change for the year	\$ 156
Tax % Change	8.13%

Table B breaks down the average home assessed at \$275,000 and the portion of the taxes belonging to the Township into the cost associated to each service provided by the municipality from the taxes generated.



The Chart illustrated provides a breakdown of the total taxes generated to fund the services of the Township as a whole.





Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
General Revenue			
Taxation	-57,000	-100,000	75.44%
Total General Revenue	-57,000	-100,000	75.44%
General Government			
Council	133,745	138,404	3.48%
General Government	-518,629	-717,619	38.37%
Admin Building	32,150	32,300	0.47%
Rental Properties		-25,000	
Financial Expense	286,527	578,150	101.78%
Elections	5,000	6,850	37.00%
Asset Management	25,750	29,750	15.53%
Total General Government	-35,457	42,835	(220.81%)
Protection Services			
Fire Services	1,370,805	1,454,981	6.14%
Building Services			
ByLaw Services	34,994	27,464	(21.52%)
Policing Services	1,241,192	1,238,287	(0.23%)
Animal Control	6,730	7,200	6.98%
Total Protection Services	2,653,721	2,727,932	2.80%
General Recreation			
General Recreation	574,502	407,985	(28.98%)
Thamesford Village Affairs	6,000	6,000	
Embro Village Affairs	13,400	13,400	
Crossing Guard	5,020	7,604	51.47%
Embro Town Hall	10,484	18,205	73.65%
Thamesford Library	14,797	61,507	315.67%
Former Thamesford Fire Station	25,000		(100.00%)
Embro Parks	32,910	29,141	(11.45%)
Wallace Park	25,700	4,700	(81.71%)
Memorial Park - Embro	15,800	110,800	601.27%
Embro Community Center Park	58,200	59,700	2.58%
Embro Village Center Park	1,000	1,000	
Harrington Church	12,237	12,566	2.69%
Harrington Park	2,250	4,450	97.78%
Kintore-Lakeside Parks	2,000	4,500	125.00%
Thamesford Parks	52,263	37,945	(27.40%)
North Park	57,350	2,350	(95.90%)
Lions/South Park	17,800	29,142	63.72%
Tennis Courts	1,500	1,500	
Soccer Fields	500	4,000	700.00%
Grace Patterson Park	11,250	1,250	(88.89%)
Thamesford Pool	69,273	71,876	3.76%
Camps & Programs	-5,413	1,984	(136.65%)



Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Thamesford District Recreation Center	295,452	242,212	(18.02%)
Emburo Community Center	164,825	241,022	46.23%
Total General Recreation	1,464,100	1,374,839	(6.10%)
Health Services			
Health & Safety	9,150	10,350	13.11%
Health Services	63,305	105,305	66.35%
Cemeteries	30,827	44,736	45.12%
Total Health Services	103,282	160,391	55.29%
Planning and Development			
Planning	-7,250	-7,250	
Economic Development	44,300	50,260	13.45%
Total Planning and Development	37,050	43,010	16.09%
Agriculture and Drainage			
Drainage	131,742	146,295	11.05%
Tile Drainage			
Total Agriculture and Drainage	131,742	146,295	11.05%
Environmental			
Environmental	-8,721	-8,721	
Total Environmental	-8,721	-8,721	
Public Transportation			
General	3,723,248	3,933,114	5.64%
Street Lights	68,000	68,000	
Sidewalks	65,000	2,000	(96.92%)
Equipment	198,080	322,180	62.65%
Bridges & Culverts	15,000	20,000	33.33%
Roadside Maintenance	108,000	109,000	0.93%
Hardtop Maintenance	125,000	165,000	32.00%
Loosetop Maintenance	835,000	805,000	(3.59%)
Winter Control	100,000	165,000	65.00%
Safety Device Maintenance	81,000	101,000	24.69%
Storm Damage			
Capital	669,573	1,468,638	119.34%
Total Public Transportation	5,987,901	7,158,932	19.56%
Robinson Pit			
Robinson Pit	75,000	75,000	
Total Robinson Pit	75,000	75,000	
Total Township of Zorra	10,351,618	11,620,513	12.26%



Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
General Revenue			
Taxation			
050 Taxation	-57,000	-100,000	75.44%
Total Taxation	-57,000	-100,000	75.44%
Total General Revenue	-57,000	-100,000	75.44%
General Government			
Council			
090 Council	133,745	138,404	3.48%
Total Council	133,745	138,404	3.48%
General Government			
100 General Government	-518,629	-717,619	38.37%
Total General Government	-518,629	-717,619	38.37%
Admin Building			
105 Administration Building	32,150	32,300	0.47%
Total Admin Building	32,150	32,300	0.47%
Rental Properties			
107 RENTAL PROPERTIES		-25,000	
Total Rental Properties		-25,000	
Financial Expense			
108 Financial Expenses	286,527	578,150	101.78%
Total Financial Expense	286,527	578,150	101.78%
Elections			
110 Elections	5,000	6,850	37.00%
Total Elections	5,000	6,850	37.00%
Asset Management			
111 PSAB/ASSET MANAGEMENT	25,750	29,750	15.53%
Total Asset Management	25,750	29,750	15.53%
Total General Government	-35,457	42,835	(220.81%)
Protection Services			
Fire Services			
120 General Fire Protection	1,027,955	1,102,181	7.22%
121 Embro Fire Dept.	117,000	112,000	(4.27%)
122 Thamesford Fire Dept.	136,700	161,900	18.43%
123 Uniondale Fire Dept.	81,900	71,900	(12.21%)
125 Emergency Measures	7,250	7,000	(3.45%)
Total Fire Services	1,370,805	1,454,981	6.14%
Building Services			
130 Building Dept.			
Total Building Services			
ByLaw Services			
131 By-Law Enforcement	34,994	27,464	(21.52%)
Total ByLaw Services	34,994	27,464	(21.52%)
Policing Services			
119 Policing	1,241,192	1,238,287	(0.23%)
Total Policing Services	1,241,192	1,238,287	(0.23%)



Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Animal Control			
140 Animal Control	6,730	7,200	6.98%
Total Animal Control	6,730	7,200	6.98%
Total Protection Services	2,653,721	2,727,932	2.80%
General Recreation			
General Recreation			
240 General Recreation Dept.	574,502	407,985	(28.98%)
Total General Recreation	574,502	407,985	(28.98%)
Thamesford Village Affairs			
182 Thamesford Village Affairs	6,000	6,000	
Total Thamesford Village Affairs	6,000	6,000	
Embro Village Affairs			
183 Embro Village	13,400	13,400	
Total Embro Village Affairs	13,400	13,400	
Crossing Guard			
184 Crossing Guard	5,020	7,604	51.47%
Total Crossing Guard	5,020	7,604	51.47%
Embro Town Hall			
230 Embro Town Hall	10,484	18,205	73.65%
Total Embro Town Hall	10,484	18,205	73.65%
Thamesford Library			
231 Thamesford Library	14,797	61,507	315.67%
Total Thamesford Library	14,797	61,507	315.67%
Former Thamesford Fire Station			
232 Former Thamesford Fire Station	25,000		(100.00%)
Total Former Thamesford Fire Station	25,000		(100.00%)
Embro Parks			
260 Embro Parks Dept.	32,910	29,141	(11.45%)
Total Embro Parks	32,910	29,141	(11.45%)
Wallace Park			
262 Matheson Park	25,700	4,700	(81.71%)
Total Wallace Park	25,700	4,700	(81.71%)
Memorial Park - Embro			
263 MEMORIAL PARK - EMBRO	15,800	110,800	601.27%
Total Memorial Park - Embro	15,800	110,800	601.27%
Embro Community Center Park			
264 E C C Park	58,200	59,700	2.58%
Total Embro Community Center Park	58,200	59,700	2.58%
Embro Village Center Park			
265 EMBRO VILLAGE CENTRE PARK	1,000	1,000	
Total Embro Village Center Park	1,000	1,000	
Harrington Church			
279 HARRINGTON CHURCH	12,237	12,566	2.69%
Total Harrington Church	12,237	12,566	2.69%
Harrington Park			



Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
280 Harrington Parks	2,250	4,450	97.78%
Total Harrington Park	2,250	4,450	97.78%
Kintore-Lakeside Parks			
281 Kintore-Lakeside Parks	2,000	4,500	125.00%
Total Kintore-Lakeside Parks	2,000	4,500	125.00%
Thamesford Parks			
300 Thamesford Parks	52,263	37,945	(27.40%)
Total Thamesford Parks	52,263	37,945	(27.40%)
North Park			
301 North Park	57,350	2,350	(95.90%)
Total North Park	57,350	2,350	(95.90%)
Lions/South Park			
302 Lions/South park	17,800	29,142	63.72%
Total Lions/South Park	17,800	29,142	63.72%
Tennis Courts			
303 Tennis Courts	1,500	1,500	
Total Tennis Courts	1,500	1,500	
Soccer Fields			
304 Soccer Field	500	4,000	700.00%
Total Soccer Fields	500	4,000	700.00%
Grace Patterson Park			
306 Grace Patterson Park	11,250	1,250	(88.89%)
Total Grace Patterson Park	11,250	1,250	(88.89%)
Thamesford Pool			
370 Thamesford Pool	69,273	71,876	3.76%
Total Thamesford Pool	69,273	71,876	3.76%
Camps & Programs			
371 Camp & Programs	-5,413	1,984	(136.65%)
Total Camps & Programs	-5,413	1,984	(136.65%)
Thamesford District Recreation Center			
390 T D R C	295,452	242,212	(18.02%)
Total Thamesford District Recreation Center	295,452	242,212	(18.02%)
Embro Community Center			
400 E C C	164,825	241,022	46.23%
Total Embro Community Center	164,825	241,022	46.23%
Total General Recreation	1,464,100	1,374,839	(6.10%)
Health Services			
Health & Safety			
410 Health & Safety	9,150	10,350	13.11%
Total Health & Safety	9,150	10,350	13.11%
Health Services			
420 Health Services - Doctors	63,305	105,305	66.35%
Total Health Services	63,305	105,305	66.35%
Cemeteries			
210 Cemeteries	30,827	44,736	45.12%



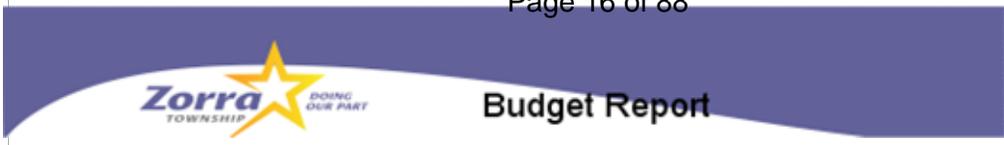
Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Total Cemeteries	30,827	44,736	45.12%
Total Health Services	103,282	160,391	55.29%
Planning and Development			
Planning			
460 Planning & Development	-7,250	-7,250	
Total Planning	-7,250	-7,250	
Economic Development			
461 Economic Development	44,300	50,260	13.45%
Total Economic Development	44,300	50,260	13.45%
Total Planning and Development	37,050	43,010	16.09%
Agriculture and Drainage			
Drainage			
470 Agriculture & Drainage	131,742	146,295	11.05%
Total Drainage	131,742	146,295	11.05%
Tile Drainage			
480 Private Tile Drain Program			
Total Tile Drainage			
Total Agriculture and Drainage	131,742	146,295	11.05%
Environmental			
Environmental			
200 Garbage Disposal	-8,721	-8,721	
Total Environmental	-8,721	-8,721	
Total Environmental	-8,721	-8,721	
Public Transportation			
General			
700 PUBLIC WORKS - GENERAL	3,723,248	3,933,114	5.64%
Total General	3,723,248	3,933,114	5.64%
StreetLights			
185 Street Lights	68,000	68,000	
Total StreetLights	68,000	68,000	
Sidewalks			
186 Sidewalks	65,000	2,000	(96.92%)
Total Sidewalks	65,000	2,000	(96.92%)
Equipment			
701 DofPW U#1 - 2002 Chev Silv	620	2,220	258.06%
702 PW2-FOREMAN-2020 FORD F250	3,240	4,740	46.30%
703 PW3-FOREMAN-2022 DODGE2500	3,240	4,740	46.30%
704 PW#4-SPARE-2017 SILVERADO EX	240	4,740	1,875.00%
705 PW U#5 - 1986 CHAMP. GRADER	3,240	4,740	46.30%
706 PW U#6 - 2000 STERL. TANDEM			
708 PW U#8 - 1998 FORD TANDEM	12,000	25,000	108.33%
709 PW U#9 2004 Sterling Tandem	12,000	25,000	108.33%
710 PW U#10 - UNUSED	17,000	12,000	(29.41%)
712 PW U#12 - 2000 CHAMPION GRADER	7,000	37,000	428.57%
714 PW U#14 - 1994 JD BACKHOE	5,000	5,000	



Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
715 PW U#15 - 2008 INTER TANDEM	12,000	12,000	
716 PW U#16 - 2006 VOLVO TANDEM	12,000	12,000	
717 PW U#17 - 2006 HOLLAND TRACTOR	14,000	12,000	(14.29%)
718 PW U#18 - 1993 JD LOADER	5,000	8,000	60.00%
719 PW U#19 - UNUSED		1,500	
720 PW U#20 - UNUSED	5,000	5,000	
721 PW U#21 - 1984 JD TRACTOR	8,000	18,000	125.00%
722 PW U#22 1998 CHAMPION GRADER	15,000	15,000	
723 PW U#23 - 1999 DISC MOWER	7,000	7,000	
725 PW U#25 - HYDRAULIC SWEEPER	1,500	1,500	
726 PW U#26 - 1999 CHAMP. GRADER	15,000	30,000	100.00%
727 PW U#27- 2008 CAT GRADER			
729 PW U#29 - 1998 BRUSH CHIPPER	1,000	1,000	
730 PW U#30 - CHAINSAWS			
733 PW U#33 2004 STERLING SINGLE	12,000	22,000	83.33%
734 PW U#34 2000 J.D. TRACTOR 5410	7,000	7,000	
735 PW U #35 2004 CAT GRADER 140H			
737 PW U#37- 2000 LELY MOWER	7,000	10,000	42.86%
738 PW U #38-2007 BOOM MOWER	3,000	5,000	66.67%
740			
744 WATER TRUCK	3,000	3,000	
745 PW U#45-21 GRADER	7,000	27,000	285.71%
Total Equipment	198,080	322,180	62.65%
Bridges & Culverts			
750 P.W. BRIDGES & CULVERTS	15,000	20,000	33.33%
Total Bridges & Culverts	15,000	20,000	33.33%
Roadside Maintenance			
751 P.W. ROADSIDE MAINTENANCE	108,000	109,000	0.93%
Total Roadside Maintenance	108,000	109,000	0.93%
Hardtop Maintenance			
752 P.W. HARDTOP MAINTENANCE	125,000	165,000	32.00%
Total Hardtop Maintenance	125,000	165,000	32.00%
Loosetop Maintenance			
753 P.W. LOOSETOP MAINTENANCE	835,000	805,000	(3.59%)
Total Loosetop Maintenance	835,000	805,000	(3.59%)
Winter Control			
754 P.W. WINTER CONTROL	100,000	165,000	65.00%
Total Winter Control	100,000	165,000	65.00%
Safety Device Maintenance			
755 P.W. SAFETY DEVICES MTCE.	81,000	101,000	24.69%
Total Safety Device Maintenance	81,000	101,000	24.69%
Storm Damage			
768 P.W. STORM DAMAGE			
Total Storm Damage			



	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Capital			
2024 Road & Equipment Capital Projects		1,337,388	
763 Road 96 Project			
767 Bridge Projects	291,570		(100.00%)
775 PROJECT #922931 HAPPY HILLS			
776 Line 15 Project			
777 21Ln-Del-Sull-Bates-Young-Milt			
778 RD 64 (Hunt to 15)	278,003		(100.00%)
779 Rd 98 (E of #6 to 29)			
780 Surface Treatment	100,000		(100.00%)
781 Embro (43 to SWOX)			
782 Piovesan (Embro to Embro)			
790 Sidewalks		131,250	
Total Capital	669,573	1,468,638	119.34%
Total Public Transportation	5,987,901	7,158,932	19.56%
Robinson Pit			
Robinson Pit			
800 Robinson Land	75,000	75,000	
Total Robinson Pit	75,000	75,000	
Total Robinson Pit	75,000	75,000	
Total Township of Zorra	10,351,618	11,620,513	12.26%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
General Revenue			
Taxation			
050 Taxation			
Taxes Receivable			
050-3010-020 Grants in Lieu - Own Purposes	-57,000	-100,000	75.44%
Total Own Taxation	-57,000	-100,000	75.44%
General Government			
Council			
Expenditures			
Wages			
090-4101-000 2/3 Council Honorarium	109,605	117,281	7.00%
Total Wages	109,605	117,281	7.00%
Benefits			
090-4131-000 C P P	6,250	6,686	6.98%
090-4134-000 E H T	2,140	2,287	6.87%
Total Benefits	8,390	8,973	6.95%
Administration Exp			
090-4308-000 Convention & Conference-COUNCIL	5,000	5,000	
090-4309-000 Training-COUNCIL	2,000	2,000	
090-4310-000 Mileage and Travel-COUNCIL	1,500	1,500	
090-4311-000 Stationery & Office Supplies-COUNCIL	150	150	
Total Administration Exp	8,650	8,650	
Building & Property			
090-4304-000 Technology Allowance - Council	3,600		(100.00%)
Total Building & Property	3,600		(100.00%)
Other Exp			
090-4369-000 Other Expenses-COUNCIL	3,500	3,500	
Total Other Exp	3,500	3,500	
Total Expenditures	133,745	138,404	3.48%
Total Council	133,745	138,404	3.48%
General Government			
100 General Government			
Revenue			
100-3902-000 Solicitors Information-ADMIN	-12,000	-12,000	
Total User Fees	-12,000	-12,000	
Other Revenue			
100-3904-000 Septic Reports-ADMIN	-300		(100.00%)
100-3942-000 Interest Revenue - Taxes	-185,000	-200,000	8.11%
100-3950-000 Bank Interest - Current Account	-40,000	-150,000	275.00%
100-3953-000 Interest & Dividends - Erie Thames		-100,000	
100-3960-000 Solar Panel Revenue-ADMIN	-12,700	-8,000	(37.01%)
100-3969-000 Other Revenue-ADMIN	-5,500	-500	(90.91%)
Total Other Revenue	-243,500	-458,500	88.30%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Program Revenue			
100-3400-000 Provincial Grants - Unconditional	-846,300	-845,700	(0.07%)
100-3410-000 Provincial Grants - One Time		-112,500	
100-3918-000 Marriage Licenses-ADMIN	-13,000	-10,000	(23.08%)
100-3919-000 Lottery Licenses-ADMIN	-1,000	-1,000	
Total Program Revenue	-860,300	-969,200	12.66%
Contributions from Revenue			
100-3990-000 Transfers from Reserves - Operating Capital	-432,000	-585,000	35.42%
100-3992-000 Transfer From Reserves - Capital	-35,000	-6,718,400	19,095.43%
Total Contributions from Revenue	-467,000	-7,303,400	1,463.90%
Total Revenue	-1,582,800	-8,743,100	452.38%
Expenditures			
Wages			
100-4101-000 Regular Full Time Wages-GEN GOV	716,470	816,571	13.97%
100-4105-000 Part Time Regular Wages-GEN GOV	5,000	9,300	86.00%
Total Wages	721,470	825,871	14.47%
Benefits			
100-4131-000 C PP-GEN GOV	29,150	34,049	16.81%
100-4132-000 U I C-GEN GOV	7,830	9,087	16.05%
100-4133-000 O M E R S-GEN GOV	76,000	91,988	21.04%
100-4134-000 E H T-GEN GOV	13,971	15,916	13.92%
100-4135-000 Workers' Compensation-GEN GOV	20,500	25,220	23.02%
100-4136-000 Group Insurance-GEN GOV	35,000	40,000	14.29%
100-4138-000 Vision Care Coverage - sefl insured	4,000	4,000	
Total Benefits	186,451	220,260	18.13%
Administration Exp			
100-4306-000 Memberships-GEN GOV	6,800	7,000	2.94%
100-4307-000 Subscriptions & Publications-GEN GOV	700	700	
100-4308-000 Conventions & Conferences-GEN GOV	4,300	4,300	
100-4309-000 Training-GEN GOV	4,000	4,000	
100-4310-000 Mileage-GEN GOV	2,500	2,500	
100-4311-000 Stationery & Office Supplies-GEN GOV	5,000	8,000	60.00%
100-4313-000 Postage & Express-GEN GOV	10,000	10,000	
100-4314-000 Marriage Licenses-GEN GOV	5,000	5,000	
100-4316-000 Advertising and Notices-GEN GOV	1,000	1,000	
100-4317-000 Computer Support-GEN GOV	10,000	10,000	
100-4342-000 Branding /Promotion Items-GEN GOV	5,000	5,000	
Total Administration Exp	54,300	57,500	5.89%
Program Exp			
100-4137-000 Clothing Allowance-GEN GOV	500	1,800	260.00%
Total Program Exp	500	1,800	260.00%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Equipment & Supplies			
100-4312-000 Operating Equipment & Supplies-GEN GOV	7,500	7,500	
100-4318-000 Office Machines Maint-GEN GOV		500	
Total Equipment & Supplies	7,500	8,000	6.67%
Building & Property			
100-4304-000 Telephone-GEN GOV	11,800	12,000	1.69%
100-4315-000 Advertising - ZORRA Magazine-GEN GOV	8,500	1,500	(82.35%)
100-4334-000 Grass Cutting-GEN GOV	1,150	1,150	
Total Building & Property	21,450	14,650	(31.70%)
Vehicle Exp			
100-4366-000 Equipment Lease-GEN GOV	2,500	4,000	60.00%
100-4367-000 Licenses & Permits-GEN GOV	60,000	64,000	6.67%
Total Vehicle Exp	62,500	68,000	8.80%
Capital			
100-9320-000 Administration Building - Capital		6,810,000	
100-9324-000 General Administration - Equipment - Capital	10,000	20,900	109.00%
Total Capital	10,000	6,830,900	68,209.00%
Total Expenditures	1,064,171	8,026,981	654.29%
Zorra Now Advertising Funds			
100-3915-000 Zorra Now - Advertising Funds		-1,500	
Total Zorra Now Advertising Funds		-1,500	
Total General Government	-518,629	-717,619	38.37%
Admin Building			
105 Administration Building			
Expenditures			
Building & Property			
105-4301-000 Heat-ADMIN BLDG	3,000	4,000	33.33%
105-4302-000 Hydro-ADMIN BLDG	6,300	6,300	
105-4315-000 Cleaning & Maintenance Supplies-ADMIN BLDG	10,850	10,000	(7.83%)
105-4320-000 Building Maintenance-ADMIN BLDG	6,000	6,000	
105-4322-000 Grounds Maintenance-ADMIN BLDG	1,000	1,000	
105-4335-000 Snow Removal-ADMIN BLDG	5,000	5,000	
Total Building & Property	32,150	32,300	0.47%
Total Admin Building	32,150	32,300	0.47%
Rental Properties			
107 RENTAL PROPERTIES			
Revenue			
Program Revenue			
107-3740-000 Rental Income-RENTAL PROPERTIES		-25,000	
Total Revenue		-25,000	
Expenditures			
Total Rental Properties		-25,000	



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Financial Expense			
108 Financial Expenses			
Expenditures			
Administration Exp			
108-4340-000 Legal Expenses-FINANCIAL EXP	5,000	5,000	
108-4341-000 Auditor Fees-FINANCIAL EXP	30,000	30,000	
108-4342-000 Consulting Fees-FINANCIAL EXP	25,000	36,500	46.00%
108-4347-000 Bank Handling Charges-FINANCIAL EXP	2,000	3,000	50.00%
108-4349-000 Donations & Flowers-FINANCIAL EXP	500	1,000	100.00%
108-4351-000 Trophies, Awards & Recognition-FINANCIAL EXP	7,000	7,000	
Total Administration Exp	69,500	82,500	18.71%
Insurance Exp			
108-4345-000 General Insurance-FINANCIAL EXP	32,027	35,400	10.53%
108-4364-000 Expenses re Insurance Deductible	10,000	10,000	
Total Insurance Exp	42,027	45,400	8.03%
Contributions to Reserves			
108-4450-000 Transfer to Reserves-FINANCIAL EXP	175,000	450,250	157.29%
Total Contributions to Reserves	175,000	450,250	157.29%
Total Financial Expense	286,527	578,150	101.78%
Elections			
110 Elections			
Expenditures			
Program Exp			
110-4357-000 Voters' Supplies-ELECTION		1,850	
Total Program Exp		1,850	
Contributions to Reserves			
110-4450-000 Transfers to Reserves	5,000	5,000	
Total Contributions to Reserves	5,000	5,000	
Total Elections	5,000	6,850	37.00%
Asset Management			
111 PSAB/ASSET MANAGEMENT			
Revenue			
Contributions from Revenue			
111-3990-000 Transfers from Reserves	-21,000		(100.00%)
Total Contributions from Revenue	-21,000		(100.00%)
Total Revenue	-21,000		(100.00%)
Expenditures			
Administration Exp			
111-4342-400 Consulting Fees	23,750	27,750	16.84%
Total Administration Exp	23,750	27,750	16.84%
Equipment & Supplies			
111-4312-400 Operating Equipment & Training	2,000	2,000	
Total Equipment & Supplies	2,000	2,000	



Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Capital			
111-9324-000 PSAB/ASSET MANAGEMENT-Capital - Equip	21,000		(100.00%)
Total Capital	21,000		(100.00%)
Total Asset Management	25,750	29,750	15.53%
Total General Government	-35,457	42,835	(220.81%)
Protection Services			
Fire Services			
120 General Fire Protection			
Revenue			
Contributions from Revenue			
120-3990-000 Transfers from Reserves-GEN FIRE	-652,500	-154,115	(76.38%)
Total Contributions from Revenue	-652,500	-154,115	(76.38%)
Total Revenue	-652,500	-154,115	(76.38%)
Expenditures			
Wages			
120-4101-000 Fire Admin -Regular Wages-Gen Fire	140,404	147,233	4.86%
120-4103-000 Fire Admin-Overtime Wages-Gen Fire	5,500	5,500	
Total Wages	145,904	152,733	4.68%
Benefits			
120-4131-000 Fire Admin-C.P P-Gen Fire	5,240	5,668	8.17%
120-4132-000 Fire Admin U I C-Gen Fire	1,410	1,499	6.31%
120-4133-000 Fire Admin -O M E R S-Gen Fire	16,200	16,686	3.00%
120-4134-000 Fire Admin-EHT-Gen Fire	2,740	2,822	2.99%
120-4135-000 Fire Admin-WSIB-Gen Fire	4,015	4,135	2.99%
120-4136-000 Fire Admin- Group Insurance-Gen Fire	5,500	5,665	3.00%
Total Benefits	35,105	36,475	3.90%
Administration Exp			
120-4306-000 Memberships-Gen Fire	530	500	(5.66%)
120-4307-000 Fire- subscriptions-Gen Fire	4,500	4,500	
120-4308-000 Fire-Conference	4,500	5,000	11.11%
120-4309-000 Training - All stations-Gen Fire	70,000	75,000	7.14%
120-4309-001 Joint Traing Officer - Fire	25,000	25,000	
120-4310-000 Mileage-Gen Fire	10,000	10,000	
120-4311-000 Stationery & Office Supplies-Gen Fire	500	500	
120-4313-000 POSTAGE/EXPRESS-Gen Fire	750	250	(66.67%)
120-4351-000 Volunteer Appreciation-Gen Fire	2,000	4,000	100.00%
Total Administration Exp	117,780	124,750	5.92%
Insurance Exp			
120-4328-000 Radio License-Gen Fire	20,000	20,000	
120-4345-000 Insurance-Gen Fire	32,013	38,260	19.51%
Total Insurance Exp	52,013	58,260	12.01%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Program Exp			
120-4137-000 Uniforms - Fire-Gen Fire	7,500	8,000	6.67%
120-4330-000 Fire Dispatch System-Gen Fire	45,000	35,000	(22.22%)
120-4361-000 Protective Clothing - all stations-Gen Fire	13,000	13,000	
Total Program Exp	65,500	56,000	(14.50%)
Equipment & Supplies			
120-4312-000 Operating Equip/supplies - all stations-Gen Fire	7,500	10,000	33.33%
120-4324-000 Equip Maint- all stations-Gen Fire	22,500	30,000	33.33%
120-4329-000 Radio/Pager repairs all stations-Gen Fire	2,500	2,500	
Total Equipment & Supplies	32,500	42,500	30.77%
Building & Property			
120-4304-000 Fire - Cell phone-Gen Fire	2,000	2,400	20.00%
Total Building & Property	2,000	2,400	20.00%
Vehicle Exp			
120-4326-000 Vehicle Maint- all stations-Gen Fire	32,500	25,000	(23.08%)
120-4327-000 Vehicle Fuel & Oil- all stations-Gen Fire	13,500	13,500	
120-4367-000 Licenses & Permits	2,600	2,600	
Total Vehicle Exp	48,600	41,100	(15.43%)
Other Exp			
120-4337-000 Ingersoll Fire Agreement-Gen Fire	10,000	10,000	
Total Other Exp	10,000	10,000	
Contributions to Reserves			
120-4450-000 Transfer to Reserves-Gen Fire	246,000	427,615	73.83%
Total Contributions to Reserves	246,000	427,615	73.83%
Capital			
120-4370-000 Fire Prevention - all stations-Gen Fire	8,000	10,000	25.00%
120-9000-000 General Fire Dept. - Capital		16,500	
120-9320-000 FIRE -CAPITAL -BUILDINGS	2,500	10,000	300.00%
120-9324-000 Fire Dept -Capital - Equipment-	121,550	127,615	4.99%
120-9326-000 General Fire Protection-Capital - Vehicles-	650,000		(100.00%)
Total Capital	782,050	164,115	(79.01%)
Debit Exp			
120-4201-000 Principal Debt-Gen Fire	85,000	85,000	
120-4202-000 Interest-Debt-Gen Fire	35,003	32,348	(7.59%)
Total Debit Exp	120,003	117,348	(2.21%)
Total Expenditures	1,657,455	1,233,296	(25.59%)
120-4371-000 Prevention Officer-Gen Fire	23,000	23,000	
Total	23,000	23,000	
Total 120 General Fire Protection	1,027,955	1,102,181	7.22%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
121 Embro Fire Dept.			
Expenditures			
Wages			
121-4101-000 Embro Dept. Wages-EMBRO FIRE	105,000	100,000	(4.76%)
Total Wages	105,000	100,000	(4.76%)
Building & Property			
121-4301-000 Heat-EMBRO FIRE	2,200	2,200	
121-4302-000 Hydro-EMBRO FIRE	3,300	3,300	
121-4303-000 Water-EMBRO FIRE	300	300	
121-4320-000 Building Maintenance-EMBRO FIRE	3,700	3,700	
121-4334-000 Embro Fire Dept.-Grass Cutting-EMBRO FIRE	300	300	
121-4335-000 Snow Removal-EMBRO FIRE	2,200	2,200	
Total Building & Property	12,000	12,000	
Total 121 Embro Fire Dept.	117,000	112,000	(4.27%)
122 Thamesford Fire Dept.			
Expenditures			
Wages			
122-4101-000 Thamesford Dept. Wages	96,000	120,000	25.00%
Total Wages	96,000	120,000	25.00%
Building & Property			
122-4301-000 Heat	4,300	5,000	16.28%
122-4302-000 Hydro	7,500	8,000	6.67%
122-4303-000 Water	3,200	3,200	
122-4320-000 Building Maintenance	11,500	11,500	
122-4334-000 Grass Cutting	2,200	2,200	
122-4335-000 Snow Removal	12,000	12,000	
Total Building & Property	40,700	41,900	2.95%
Total 122 Thamesford Fire Dept.	136,700	161,900	18.43%
123 Uniondale Fire Dept.			
Expenditures			
Wages			
123-4101-000 Uniondale Dept. Wages	70,000	60,000	(14.29%)
Total Wages	70,000	60,000	(14.29%)
Building & Property			
123-4301-000 Heat	1,300	1,300	
123-4302-000 Hydro	3,200	3,200	
123-4304-000 Telephone	1,000	1,000	
123-4320-000 Building Maintenance	3,500	3,500	
123-4334-000 Grass Cutting	1,600	1,600	
123-4335-000 Snow Removal	1,300	1,300	
Total Building & Property	11,900	11,900	
Total 123 Uniondale Fire Dept.	81,900	71,900	(12.21%)



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
125 Emergency Measures			
Expenditures			
Administration Exp			
125-4309-000 Training	1,000	1,000	
125-4310-000 Mileage	250		(100.00%)
Total Administration Exp	1,250	1,000	(20.00%)
Equipment & Supplies			
125-4312-000 Operating Equipment & Supplies -COVID 19	5,000	5,000	
Total Equipment & Supplies	5,000	5,000	
Contributions to Reserves			
125-4450-000 <Generated>	1,000	1,000	
Total Contributions to Reserves	1,000	1,000	
Total 125 Emergency Measures	7,250	7,000	(3.45%)
Total Fire Services	1,370,805	1,454,981	6.14%
Building Services			
130 Building Dept.			
Revenue			
User Fees			
130-3930-000 Septic Permits	-3,500	-6,000	71.43%
Total User Fees	-3,500	-6,000	71.43%
Other Revenue			
130-3900-000 Building Permits	-200,000	-300,000	50.00%
Total Other Revenue	-200,000	-300,000	50.00%
Contributions from Revenue			
130-3990-000 Transfers from Reserves	-132,393	-147	(99.89%)
Total Contributions from Revenue	-132,393	-147	(99.89%)
Total Revenue	-335,893	-306,147	(8.86%)
Expenditures			
Wages			
130-4101-000 Regular Full Time Wages	181,500	192,541	6.08%
Total Wages	181,500	192,541	6.08%
Benefits			
130-4131-000 C P P	7,950	8,430	6.04%
130-4132-000 U I C	2,140	2,224	3.93%
130-4133-000 O M E R S	19,900	20,313	2.08%
130-4134-000 E H T	3,540	3,755	6.07%
130-4135-000 Workers' Compensation	5,190	5,950	14.64%
130-4136-000 Group Insurance	5,500	11,000	100.00%
Total Benefits	44,220	51,672	16.85%
Administration Exp			
130-4306-000 Memberships	400	1,014	153.50%
130-4307-000 Subscriptions & Publications		300	
130-4309-000 Training	1,500	4,500	200.00%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
130-4310-000 Mileage	8,000	6,500	(18.75%)
130-4311-000 Stationery & Office Supplies	50	50	
Total Administration Exp	9,950	12,364	24.26%
Insurance Exp			
130-4345-000 Insurance	19,123	24,270	26.92%
130-9326-000 Building Dept.-Capital - Vehicles-	55,000		(100.00%)
Total Insurance Exp	74,123	24,270	(67.26%)
Program Exp			
130-4137-000 Clothing Allowance	400	600	50.00%
130-4330-000 Ontario One Call Locates	2,000	2,000	
Total Program Exp	2,400	2,600	8.33%
Equipment & Supplies			
130-4312-000 Operating Equipment & Supplies	3,000	3,000	
Total Equipment & Supplies	3,000	3,000	
Building & Property			
130-4304-000 Building Dept.-Telephone-	1,700	1,700	
Total Building & Property	1,700	1,700	
Vehicle Exp			
130-4326-000 Building Dept.-Vehicle Maintenance-	2,000	1,000	(50.00%)
130-4327-000 Building Dept.-Vehicle Fuel & Oil-	4,000	4,000	
Total Vehicle Exp	6,000	5,000	(16.67%)
Other Exp			
130-4369-000 Other Expenses	13,000	13,000	
Total Other Exp	13,000	13,000	
Capital			
Total Expenditures	335,893	306,147	(8.86%)
Total Building Services			
ByLaw Services			
131 By-Law Enforcement			
Revenue			
User Fees			
131-3930-000 By-Law Fines	-500	-500	
Total User Fees	-500	-500	
Other Revenue			
131-3360-000 Revenue from Other Municipalities	-99,900	-89,391	(10.52%)
Total Other Revenue	-99,900	-89,391	(10.52%)
Total Revenue	-100,400	-89,891	(10.47%)
Expenditures			
Wages			
131-4101-000 Regular Wages	75,000	81,168	8.22%
Total Wages	75,000	81,168	8.22%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Benefits			
131-4131-000 C. P.P.	3,675	4,050	10.20%
131-4132-000 U. I. C.	1,089	1,100	1.01%
131-4133-000 O. M. E. R. S.	7,000	7,000	
131-4134-000 E. H. T.	1,450	1,450	
131-4135-000 Workers' Compensation	2,130	2,130	
131-4136-000 Group Insurance	2,500	4,800	92.00%
Total Benefits	17,844	20,530	15.05%
Administration Exp			
131-4306-000 Memberships	500	250	(50.00%)
131-4309-000 TRAINING COURSES	2,000	2,000	
131-4311-000 Office Supplies	3,900	300	(92.31%)
131-4316-000 ADVERTISING	750		(100.00%)
Total Administration Exp	7,150	2,550	(64.34%)
Insurance Exp			
131-4345-000 By-Law Enforcement-General Insurance-	1,500	1,307	(12.87%)
Total Insurance Exp	1,500	1,307	(12.87%)
Program Exp			
131-4137-000 CLOTHING ALLOWANCE	1,000	1,000	
Total Program Exp	1,000	1,000	
Building & Property			
131-4304-000 TELEPHONE	1,300	300	(76.92%)
Total Building & Property	1,300	300	(76.92%)
Vehicle Exp			
131-4327-000 By-Law Enforcement-Vehicle Fuel & Oil-	1,600	5,500	243.75%
Total Vehicle Exp	1,600	5,500	243.75%
Contributions to Reserves			
131-4450-000 Transfers to Reserves	5,000	5,000	
Total Contributions to Reserves	5,000	5,000	
Capital			
131-9326-000 By-Law Enforcement-Capital - Vehicles	25,000		(100.00%)
Total Capital	25,000		(100.00%)
Total 131 By-Law Enforcement	34,994	27,464	(21.52%)
Total ByLaw Services	34,994	27,464	(21.52%)
Policing Services			
119 Policing			
Revenue			
Other Revenue			
119-3969-000 Other Revenue - Court Security Costs Recovered	-5,000	-5,000	
Total Other Revenue	-5,000	-5,000	
Total Revenue	-5,000	-5,000	



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Expenditures			
Other Exp			
119-4369-000 Policing Services	1,246,192	1,243,287	(0.23%)
Total Other Exp	1,246,192	1,243,287	(0.23%)
Total 119 Policing	1,241,192	1,238,287	(0.23%)
Total Policing Services	1,241,192	1,238,287	(0.23%)
Animal Control			
140 Animal Control			
Revenue			
User Fees			
140-3901-000 Dog Kennel's	-1,000	-1,000	
Total Other Revenue	-1,000	-1,000	
Program Revenue			
140-3440-000 Prov. Revenue re Wolf Claims	-500	-500	
Total Program Revenue	-500	-500	
Total Revenue	-1,500	-1,500	
Expenditures			
Program Exp			
140-4114-000 Stock Valuer Fees	150	150	
140-4355-000 Livestock Claims	600	600	
Total Program Exp	750	750	
Contract Services			
140-4354-000 Contracts - Canine Control	7,480	7,950	6.28%
Total Contract Services	7,480	7,950	6.28%
Total Expenditures	8,230	8,700	5.71%
Total 140 Animal Control	6,730	7,200	6.98%
Total Animal Control	6,730	7,200	6.98%
Total Protection Services	2,653,721	2,727,932	2.80%
General Recreation			
General Recreation			
240 General Recreation Dept.			
Revenue			
Contributions from Revenue			
240-3990-000 Transfers from Reserves	-40,000	-274,300	585.75%
Total Contributions from Revenue	-40,000	-274,300	585.75%
Total Revenue	-40,000	-274,300	585.75%
Expenditures			
Wages			
240-4101-000 Regular Wages	262,772	289,525	10.18%
Total Wages	262,772	289,525	10.18%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Benefits			
240-4131-000 C PP	10,500	15,000	42.86%
240-4132-000 U I C	3,500	4,030	15.14%
240-4133-000 O M E R S	24,130	28,000	16.04%
240-4134-000 E H T	4,800	5,630	17.29%
240-4135-000 Workers' Compensation	6,700	9,000	34.33%
240-4136-000 Group Insurance	15,000	13,588	(9.41%)
Total Benefits	64,630	75,248	16.43%
Administration Exp			
240-4306-000 Memberships	1,200	1,600	33.33%
240-4307-000 Subscriptions & Publications	500	500	
240-4309-000 Training	3,000	6,500	116.67%
240-4310-000 Mileage	1,500	1,500	
240-4311-000 Stationery & Office Supplies	1,500	1,500	
240-4316-000 Advertising and Notices	1,000	1,000	
Total Administration Exp	8,700	12,600	44.83%
Insurance Exp			
240-4345-000 General Insurance	29,210	31,700	8.52%
Total Insurance Exp	29,210	31,700	8.52%
Program Exp			
240-4137-000 Clothing Allowance-	2,300	6,000	160.87%
Total Program Exp	2,300	6,000	160.87%
Equipment & Supplies			
240-4312-000 Operating Equipment & Supplies		4,000	
Total Equipment & Supplies		4,000	
Building & Property			
240-4304-000 PHONE	1,400	1,400	
Total Building & Property	1,400	1,400	
Other Exp			
240-4369-000 Other Expenses		2,000	
240-4501-000 Grants - Beachville Museum	57,990	65,860	13.57%
240-4520-000 Grants - Other	10,500	11,000	4.76%
Total Other Exp	68,490	78,860	15.14%
Contributions to Reserves			
240-4450-000 Transfer to Reserves-Recreation	102,000	10,452	(89.75%)
Total Contributions to Reserves	102,000	10,452	(89.75%)
Capital			
240-9320-000 Capital - Buildings		140,000	
240-9324-000 General Recreation Equipment - Capital	75,000		(100.00%)
Total Capital	75,000	140,000	86.67%
Total Expenditures	614,502	649,785	5.74%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
240-5000-000 General Recreation Dept -Operating Capital		32,500	
Total CLASS A & B SHARES - ERIE THAM		32,500	
Total General Recreation	574,502	407,985	(28.98%)
Thamesford Village Affairs			
Expenditures			
Building & Property			
182-4335-000 Snow Removal	6,000	6,000	
Total Building & Property	6,000	6,000	
Total Expenditures	6,000	6,000	
Total Thamesford Village Affairs	6,000	6,000	
Embro Village Affairs			
183 Embro Village			
Expenditures			
Building & Property			
183-4334-000 Grass Cutting	5,400	5,400	
183-4335-000 Embro Sidewalk Snow Clearing	8,000	8,000	
Total Building & Property	13,400	13,400	
Total Expenditures	13,400	13,400	
Total Embro Village Affairs	13,400	13,400	
Crossing Guard			
184 Crossing Guard			
Expenditures			
Wages			
184-4101-000 Regular Salaries	4,500	6,480	44.00%
184-4116-000 Vacation Pay	200	260	30.00%
Total Wages	4,700	6,740	43.40%
Benefits			
184-4132-000 U I C	140	280	100.00%
184-4134-000 E H T	75	126	68.00%
184-4135-000 Workers' Compensation	105	200	90.48%
Total Benefits	320	714	123.13%
Equipment & Supplies			
184-4312-000 Operating Equipment & Supplies		150	
Total Equipment & Supplies		150	
Total Expenditures	5,020	7,604	51.47%
Total Crossing Guard	5,020	7,604	51.47%
Embro Town Hall			
230 Embro Town Hall			
Revenue			
User Fees			
230-3510-000 Library Rent - County	-3,500	-3,500	
Total User Fees	-3,500	-3,500	
Total Revenue	-3,500	-3,500	



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Expenditures			
Insurance Exp			
230-4345-000 General Insurance	3,384	8,805	160.20%
Total Insurance Exp	3,384	8,805	160.20%
Equipment & Supplies			
230-4312-000 Operating Equipment & Supplies		2,000	
Total Equipment & Supplies		2,000	
Building & Property			
230-4301-000 Heat	1,800	1,800	
230-4302-000 Hydro	1,800	1,800	
230-4303-000 Water	1,000	1,000	
230-4320-000 Building Maintenance	4,500	4,500	
230-4335-000 Snow Removal	1,500	1,800	20.00%
Total Building & Property	10,600	10,900	2.83%
Total Expenditures	13,984	21,705	55.21%
Total Embro Town Hall	10,484	18,205	73.65%
Thamesford Library			
231 Thamesford Library			
Revenue			
Other Revenue			
231-3769-000 Other Revenue	-4,000	-4,000	
Total Other Revenue	-4,000	-4,000	
Program Revenue			
231-3740-000 Building Rent	-5,000	-5,000	
Total Program Revenue	-5,000	-5,000	
Total Revenue	-9,000	-9,000	
Expenditures			
Wages			
231-4105-000 Part Time Wages	5,000		(100.00%)
231-4116-000 Vacation Pay	200		(100.00%)
Total Wages	5,200		(100.00%)
Benefits			
231-4131-000 CPP	175		(100.00%)
231-4132-000 EI	110		(100.00%)
231-4134-000 EHT	100		(100.00%)
231-4135-000 Workers Compensation	140		(100.00%)
Total Benefits	525		(100.00%)
Insurance Exp			
231-4345-000 Insurance	1,472	3,835	160.53%
Total Insurance Exp	1,472	3,835	160.53%
Program Exp			
231-4336-000 Thamesford Library-Garbage Pickup		1,572	
Total Program Exp		1,572	



Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Equipment & Supplies			
231-4312-000 Operating Equipment & Supplies		1,000	
Total Equipment & Supplies		1,000	
Building & Property			
231-4301-000 Heat	2,000	2,000	
231-4302-000 Hydro	500	500	
231-4303-000 Water & Sewer Charges	500	500	
231-4315-000 Cleaning & Maintenance Supplies		1,000	
231-4320-000 Building Maintenance	3,000	4,000	33.33%
231-4322-000 Grounds Maintenance	600	2,500	316.67%
231-4334-000 GRASS CUTTING	1,000	1,000	
231-4335-000 Snow Removal	9,000	9,000	
Total Building & Property	16,600	20,500	23.49%
Capital			
231-9320-000 Library Building - Capital		43,600	
Total Capital		43,600	
Total Expenditures	23,797	70,507	196.29%
Total Thamesford Library	14,797	61,507	315.67%
Former Thamesford Fire Station			
Expenditures			
Building & Property			
232-4368-000 Land Leases	25,000		(100.00%)
Total Building & Property	25,000		(100.00%)
Total Former Thamesford Fire Station	25,000		(100.00%)
Embro Parks			
260 Embro Parks Dept.			
Program Revenue			
260-3700-000 Embro Parks Revenue	-3,200	-3,600	12.50%
Total Program Revenue	-3,200	-3,600	12.50%
Total Revenue	-3,200	-3,600	12.50%
Expenditures			
Wages			
260-4101-000 Full Time Wages	12,917		(100.00%)
260-4105-000 Part Time Wages	8,547	11,616	35.91%
260-4116-000 Vacation Pay	342		(100.00%)
Total Wages	21,806	11,616	(46.73%)
Benefits			
260-4131-000 C P P	686		(100.00%)
260-4132-000 U I C	285	193	(32.28%)
260-4133-000 O M E R S	1,163	1,045	(10.15%)
260-4134-000 E H T	270	227	(15.93%)
260-4135-000 Workers' Compensation	400	360	(10.00%)
Total Benefits	2,804	1,825	(34.91%)



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Equipment & Supplies			
260-4324-000 Equipment Maintenance	500	500	
Total Equipment & Supplies	500	500	
Building & Property			
260-4322-000 Grounds Maintenance	1,000	7,000	600.00%
260-4334-000 Grass Cutting	10,000	10,300	3.00%
Total Building & Property	11,000	17,300	57.27%
Vehicle Exp			
260-4327-000 Vehicle Fuel & Oil		1,500	
Total Vehicle Exp		1,500	
Total Expenditures	36,110	32,741	(9.33%)
Total Embro Parks	32,910	29,141	(11.45%)
Wallace Park			
262 Matheson Park			
Revenue			
Program Revenue			
262-3700-000 Matheson Park-Revenue-	-2,000	-2,000	
Total Program Revenue	-2,000	-2,000	
Total Revenue	-2,000	-2,000	
Expenditures			
Equipment & Supplies			
262-4324-000 Equipment Maintenance	1,000	1,000	
Total Equipment & Supplies	1,000	1,000	
Building & Property			
262-4301-000 Heat	250	250	
262-4302-000 Hydro - Flood Lights	450	450	
262-4303-000 Water	1,000	1,000	
262-4320-000 Building Maintenance	2,000	2,000	
262-4322-000 Grounds Maintenance	2,000	2,000	
Total Building & Property	5,700	5,700	
Capital			
262-9320-000 Capital - Buildings	6,000		(100.00%)
262-9324-000 Matheson Park-Capital - Equipment	15,000		(100.00%)
Total Capital	21,000		(100.00%)
Total Expenditures	27,700	6,700	(75.81%)
Total Wallace Park	25,700	4,700	(81.71%)
Memorial Park - Embro			
263 MEMORIAL PARK - EMBRO			
Expenditures			
Equipment & Supplies			
263-4324-000 Equipment Maintenance	2,000	2,000	
Total Equipment & Supplies	2,000	2,000	



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Building & Property			
263-4302-000 Hydro-Memorial Park	300	300	
263-4303-000 Water-Memorial Park	12,000	12,000	
263-4322-000 Grounds Maintenance	1,500	1,500	
Total Building & Property	13,800	13,800	
Capital			
263-9320-000 Memorial Park - Capital		95,000	
Total Capital		95,000	
Total Expenditures	15,800	110,800	601.27%
Total Memorial Park - Embro	15,800	110,800	601.27%
Embro Community Center Park			
264 E C C Park			
Revenue			
Other Revenue			
264-3969-000 E C C Park-Other Revenue-	-135,800	-135,800	
Total Other Revenue	-135,800	-135,800	
Total Revenue	-135,800	-135,800	
Expenditures			
Building & Property			
264-4322-000 Grounds Maintenance		1,500	
Total Building & Property		1,500	
Capital			
264-9000-000 Passive Park - E.C.C. - Capital	194,000	194,000	
Total Capital	194,000	194,000	
Total Expenditures	194,000	195,500	0.77%
Total Embro Community Center Park	58,200	59,700	2.58%
Embro Village Center Park			
265 EMBRO VILLAGE CENTRE PARK			
Expenditures			
Building & Property			
265-4302-000 EMBRO VILLAGE CENTRE PARK-Hydro-	350	350	
265-4303-000 EMBRO VILLAGE CENTRE PARK-Water-	350	350	
265-4322-000 EMBRO VILLAGE CENTRE PARK-Grounds Maintenance-	300	300	
Total Building & Property	1,000	1,000	
Total Embro Village Center Park	1,000	1,000	
Harrington Church			
279 HARRINGTON CHURCH			
Revenue			
Program Revenue			
279-3700-000 Harrington Church Rental	-300	-300	
Total Program Revenue	-300	-300	
Total Revenue	-300	-300	



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Expenditures			
Insurance Exp			
279-4345-000 Insurance	1,437	1,566	8.98%
Total Insurance Exp	1,437	1,566	8.98%
Building & Property			
279-4301-000 Heat	5,000	5,000	
279-4302-000 Power	1,500	1,500	
279-4320-000 Building Maintenance	3,500	3,500	
279-4322-000 Grounds Maintenance	300	300	
279-4334-000 Grass Cutting	800	1,000	25.00%
Total Building & Property	11,100	11,300	1.80%
Total Expenditures	12,537	12,866	2.62%
Total Harrington Church	12,237	12,566	2.69%
Harrington Park			
280 Harrington Parks			
Expenditures			
Building & Property			
280-4302-000 Harrington Ball Park Lights	350	350	
280-4322-000 Grounds Maintenance	800	1,500	87.50%
280-4334-000 Grass Cutting	1,100	2,600	136.36%
Total Building & Property	2,250	4,450	97.78%
Total Expenditures	2,250	4,450	97.78%
Total Harrington Park	2,250	4,450	97.78%
Kintore-Lakeside Parks			
281 Kintore-Lakeside Parks			
Expenditures			
Building & Property			
281-4322-000 Grounds Maintenance	500	2,000	300.00%
281-4334-000 Grass Cutting	1,500	2,500	66.67%
Total Building & Property	2,000	4,500	125.00%
Total Expenditures	2,000	4,500	125.00%
Total Kintore-Lakeside Parks	2,000	4,500	125.00%
Thamesford Parks			
300 Thamesford Parks			
Revenue			
Program Revenue			
300-3700-000 Thamesford Parks Revenue	-900	-950	5.56%
Total Program Revenue	-900	-950	5.56%
Contributions from Revenue			
300-3992-000 Transfers from Reserve Funds	-23,676	-30,000	26.71%
Total Contributions from Revenue	-23,676	-30,000	26.71%
Total Revenue	-24,576	-30,950	25.94%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Expenditures			
Wages			
300-4101-000 Regular Wages	12,409		(100.00%)
300-4105-000 Part Time Wages	8,547	11,616	35.91%
300-4116-000 Vacation Pay	342		(100.00%)
Total Wages	21,298	11,616	(45.46%)
Benefits			
300-4131-000 C P P	1,319		(100.00%)
300-4132-000 U I C	427	193	(54.80%)
300-4133-000 O M E R S	2,101		(100.00%)
300-4134-000 E H T	484	227	(53.10%)
300-4135-000 Worker's Compensation	710	359	(49.44%)
Total Benefits	5,041	779	(84.55%)
Equipment & Supplies			
300-4324-000 Equipment Maintenance		1,000	
Total Equipment & Supplies		1,000	
Building & Property			
300-4322-000 GROUNDS MAINTENANCE	2,500	7,500	200.00%
300-4334-000 Grass Cutting	18,000	18,000	
Total Building & Property	20,500	25,500	24.39%
Capital			
300-9400-000 Thamesford-Capital-Trails	30,000	30,000	
Total Capital	30,000	30,000	
Total Expenditures	76,839	68,895	(10.34%)
Total Thamesford Parks	52,263	37,945	(27.40%)
North Park			
301 North Park			
Revenue			
Program Revenue			
301-3700-000 North Park-Revenue-	-7,000	-7,000	
Total Program Revenue	-7,000	-7,000	
Contributions from Revenue			
301-3990-000 <Generated>	-40,000		(100.00%)
Total Contributions from Revenue	-40,000		(100.00%)
Total Revenue	-47,000	-7,000	(85.11%)
Expenditures			
Program Exp			
301-4336-000 Garbage Disposal	2,000	2,000	
Total Program Exp	2,000	2,000	
Equipment & Supplies			
301-4324-000 Equipment Maintenance	1,000	1,000	
Total Equipment & Supplies	1,000	1,000	



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Building & Property			
301-4301-000 HEAT	250	250	
301-4302-000 Hydro	600	600	
301-4303-000 Water	1,000	1,000	
301-4320-000 Building Maintenance	1,000	1,000	
301-4322-000 Grounds Maintenance	3,500	3,500	
Total Building & Property	6,350	6,350	
Capital			
301-9324-000 Capital - Equipment	95,000		(100.00%)
Total Capital	95,000		(100.00%)
Total Expenditures	104,350	9,350	(91.04%)
Total North Park	57,350	2,350	(95.90%)
Lions/South Park			
302 Lions/South park			
Revenue			
Other Revenue			
302-3969-000 Lions/South park-Other Revenue	-9,350		(100.00%)
Total Other Revenue	-9,350		(100.00%)
Total Revenue	-9,350		(100.00%)
Expenditures			
Equipment & Supplies			
302-4324-000 Equipment Maintenance	2,000	2,000	
Total Equipment & Supplies	2,000	2,000	
Building & Property			
302-4302-000 Hydro	300	300	
302-4303-000 Water	12,000	12,000	
302-4320-000 Building Maintenance	2,500	2,500	
302-4322-000 Grounds Maintenance	1,000	1,000	
Total Building & Property	15,800	15,800	
Capital			
302-9400-000 Lions/South park-Capital - Trails	9,350	11,342	21.30%
Total Capital	9,350	11,342	21.30%
Total Expenditures	27,150	29,142	7.34%
Total Lions/South Park	17,800	29,142	63.72%
South Park			
303 South Park			
Expenditures			
Building & Property			
303-4322-000 Grounds Maintenance	1,500	1,500	
Total Building & Property	1,500	1,500	
Total Expenditures	1,500	1,500	
Total South Park	1,500	1,500	



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Soccer Fields			
304 Soccer Field			
Expenditures			
Building & Property			
304-4322-000 Grounds Maintenance	500	4,000	700.00%
Total Building & Property	500	4,000	700.00%
Total Expenditures	500	4,000	700.00%
Total Soccer Fields	500	4,000	700.00%
Grace Patterson Park			
306 Grace Patterson Park			
Expenditures			
Building & Property			
306-4320-000 Building Maintenance	500	500	
306-4322-000 Grounds Maintenance	750	750	
Total Building & Property	1,250	1,250	
Capital			
306-9324-000 Capital - Equipment	10,000		(100.00%)
Total Capital	10,000		(100.00%)
Total Expenditures	11,250	1,250	(88.89%)
Total Grace Patterson Park	11,250	1,250	(88.89%)
Thamesford Pool			
370 Thamesford Pool			
Revenue			
Other Revenue			
370-3769-000 Thamesford Camp Program	-14,000		(100.00%)
Total Other Revenue	-14,000		(100.00%)
Program Revenue			
370-3700-000 Pool Revenue	-35,000	-35,000	
Total Program Revenue	-35,000	-35,000	
Total Revenue	-49,000	-35,000	(28.57%)
Expenditures			
Wages			
370-4101-000 Regular Wages	1,500		(100.00%)
370-4105-000 Part Time Regular Wages	65,328	61,591	(5.72%)
370-4116-000 Vacation Pay	2,613	2,500	(4.32%)
Total Wages	69,441	64,091	(7.70%)
Benefits			
370-4131-000 C P P	2,100	2,200	4.76%
370-4132-000 U I C	1,150	1,350	17.39%
370-4133-000 O M E R S		1,000	
370-4134-000 E H T	1,100	1,200	9.09%
370-4135-000 Workers' Compensation	1,500	1,900	26.67%
Total Benefits	5,850	7,650	30.77%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Administration Exp			
370-4306-000 Memberships	800	800	
370-4309-000 Training	1,800	1,800	
370-4310-000 Mileage	800	800	
370-4311-000 Stationery & Office Supplies		1,500	
Total Administration Exp	3,400	4,900	44.12%
Insurance Exp			
370-4345-000 General Insurance	5,882	6,735	14.50%
Total Insurance Exp	5,882	6,735	14.50%
Program Exp			
370-4362-000 Pool Chemicals	3,000	3,500	16.67%
Total Program Exp	3,000	3,500	16.67%
Equipment & Supplies			
370-4312-000 Operating Equipment & Supplies	5,000	5,000	
370-4324-000 Equipment Maintenance	500	1,000	100.00%
Total Equipment & Supplies	5,500	6,000	9.09%
Building & Property			
370-4301-000 Heat	2,000	2,000	
370-4302-000 Hydro	1,500	1,500	
370-4303-000 Water	4,000	4,000	
370-4304-000 Telephone	800	800	
370-4320-000 Building Maintenance	1,200	3,700	208.33%
370-4323-000 Pool Maintenance & Repairs	1,700	2,000	17.65%
Total Building & Property	11,200	14,000	25.00%
Capital			
370-9320-000 Thamesford Pool-Capital - Buildings-	14,000		(100.00%)
Total Capital	14,000		(100.00%)
Total Expenditures	118,273	106,876	(9.64%)
Total Thamesford Pool	69,273	71,876	3.76%
Camps & Programs			
371 Camp & Programs			
Revenue			
Program Revenue			
371-3700-000 Camp & Programs-Revenue-	-80,000	-85,000	6.25%
Total Program Revenue	-80,000	-85,000	6.25%
Total Revenue	-80,000	-85,000	6.25%
Expenditures			
Wages			
371-4105-000 Camp & Programs-Part Time Wages-	62,780	65,634	4.55%
371-4116-000 Camp & Programs-Vacation Pay-	2,511	2,625	4.54%
Total Wages	65,291	68,259	4.55%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Benefits			
371-4131-000 Camp & Programs-C P P-	1,100	1,125	2.27%
371-4132-000 Camp & Programs-EI-	1,300	1,320	1.54%
371-4134-000 Camp & Programs-E H T-	1,100	1,280	16.36%
371-4135-000 Camp & Programs-Workers' Compensation-	1,796	2,000	11.36%
Total Benefits	5,296	5,725	8.10%
Equipment & Supplies			
371-4312-000 Camp & Programs-Operating Equipment & Training-	4,000	4,000	
Total Equipment & Supplies	4,000	4,000	
Other Exp			
371-4369-000 Camp & Programs-Other Expenses-		9,000	
Total Other Exp		9,000	
Total Expenditures	74,587	86,984	16.62%
Total Camps & Programs	-5,413	1,984	(136.65%)
Thamesford District Recreation Center			
390 T D R C			
Revenue			
Other Revenue			
390-3769-000 TDRC - Other Revenue	-6,000		(100.00%)
Total Other Revenue	-6,000		(100.00%)
Program Revenue			
390-3740-000 TDRC - Hall & Kitchen Rentals	-10,000	-11,500	15.00%
390-3741-000 TDRC - Ice Rental	-190,000	-195,000	2.63%
390-3742-000 TDRC - Sign Rental	-6,000	-6,000	
390-3743-000 TDRC - Summer Rink Rental	-500	-500	
390-3745-000 TDRC - Canteen & Pro Shop Sales	-1,500	-1,500	
390-3746-000 TDRC - Ice Skating Revenue	-7,500	-7,500	
Total Program Revenue	-215,500	-222,000	3.02%
Contributions from Revenue			
390-3990-000 Transfers from Reserves	-70,000	-76,000	8.57%
Total Contributions from Revenue	-70,000	-76,000	8.57%
Total Revenue	-291,500	-298,000	2.23%
Expenditures			
Wages			
390-4101-000 Regular Wages	111,684	134,342	20.29%
390-4105-000 Part Time Wages	61,233	52,480	(14.29%)
390-4116-000 Vacation Pay	3,800	8,900	134.21%
Total Wages	176,717	195,722	10.75%
Benefits			
390-4131-000 C P P	4,300	5,600	30.23%
390-4132-000 U I C	2,625	3,270	24.57%
390-4133-000 O M E R S	6,000	18,000	200.00%
390-4134-000 E H T	2,400	3,900	62.50%



Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
390-4135-000 Workers' Compensation	3,500	6,335	81.00%
390-4136-000 Group Insurance	4,000	9,500	137.50%
Total Benefits	22,825	46,605	104.18%
Administration Exp			
390-4311-000 Stationery & Office Supplies	1,000	1,000	
Total Administration Exp	1,000	1,000	
Insurance Exp			
390-4345-000 General Insurance	53,160	63,885	20.17%
Total Insurance Exp	53,160	63,885	20.17%
Program Exp			
390-4332-000 Ice Maintenance	3,000	3,000	
390-4336-000 Garbage Pickup	9,000	9,000	
390-4338-000 Booth Supplies	250		(100.00%)
Total Program Exp	12,250	12,000	(2.04%)
Equipment & Supplies			
390-4312-000 Operating Equipment & Supplies	2,000	2,000	
390-4324-000 Equipment Maintenance & Repair	5,000	6,000	20.00%
Total Equipment & Supplies	7,000	8,000	14.29%
Building & Property			
390-4301-000 Heat	8,000	8,000	
390-4302-000 Hydro	55,000	55,000	
390-4303-000 Water	7,000	7,000	
390-4304-000 Telephone & Satellite			#DIV/0!
390-4315-000 Cleaning and Maintenance Supplies	8,000	8,000	
390-4320-000 Building Maintenance & Repairs	20,000	20,000	
390-4322-000 Grounds Maintenance		2,000	
390-4335-000 Snow Removal	14,000	14,000	
Total Building & Property	112,000	114,000	1.79%
Vehicle Exp			
390-4326-000 Vehicle Maintenance & Repair	3,000	5,000	66.67%
390-4327-000 Vehicle Fuel & Oil	4,000	4,000	
Total Vehicle Exp	7,000	9,000	28.57%
Other Exp			
390-4333-000 R&M Refrigeration Equipment & Supplies	12,000	14,000	16.67%
Total Other Exp	12,000	14,000	16.67%
Capital			
390-9320-000 Thamesford Arena - Building - Capital	42,000		(100.00%)
390-9324-000 Thamesford Arena -Capital - Equipment-	71,000		(100.00%)
390-9326-000 Thamesford Arena - Equipment - Capital	70,000	76,000	8.57%
Total Capital	183,000	76,000	(58.47%)
Total Expenditures	586,952	540,212	(7.96%)
Total Thamesford District Recreation Center	295,452	242,212	(18.02%)



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Embryo Community Center			
400 E C C			
Revenue			
Program Revenue			
400-3740-000 ECC - Hall & Kitchen Rentals	-10,000	-10,000	
400-3741-000 ECC - Ice Rental	-185,000	-185,000	
400-3742-000 ECC - Sign Rental	-3,000	-3,000	
400-3743-000 ECC - Summer Rink Rental	-300	-300	
400-3746-000 ECC - Ice Skating Revenue	-3,500	-8,500	142.86%
Total Program Revenue	-201,800	-206,800	2.48%
Contributions from Revenue			
400-3990-000 Transfers from Reserves	-75,000	-91,500	22.00%
Total Contributions from Revenue	-75,000	-91,500	22.00%
Total Revenue	-276,800	-298,300	7.77%
Expenditures			
Wages			
400-4101-000 Regular Wages	91,411	134,342	46.96%
400-4105-000 Part Time Wages	50,761	53,106	4.62%
400-4116-000 Vacation Pay	2,030	2,650	30.54%
Total Wages	144,202	190,098	31.83%
Benefits			
400-4131-000 C P P	4,400	9,700	120.45%
400-4132-000 U I C	2,300	2,650	15.22%
400-4133-000 O M E R S	7,300	15,135	107.33%
400-4134-000 E H T	2,250	3,265	45.11%
400-4135-000 Workers' Compensation	3,100	5,174	66.90%
400-4136-000 Group Insurance	6,000	9,500	58.33%
Total Benefits	25,350	45,424	79.19%
Administration Exp			
400-4311-000 Stationery & Office Supplies	800	800	
400-4350-000 Equipment Rental	2,000	2,000	
Total Administration Exp	2,800	2,800	
Insurance Exp			
400-4345-000 General Insurance	49,473	59,700	20.67%
Total Insurance Exp	49,473	59,700	20.67%
Program Exp			
400-4332-000 Ice Maintenance	2,500	2,500	
400-4336-000 Garbage Pickup	8,000	8,000	
Total Program Exp	10,500	10,500	
Equipment & Supplies			
400-4312-000 Operating Equipment & Supplies	1,500	1,500	
400-4324-000 Equipment Maintenance & Repair	4,000	6,000	50.00%
Total Equipment & Supplies	5,500	7,500	36.36%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Building & Property			
400-4301-000 Heat	10,000	10,000	
400-4302-000 Hydro	57,500	57,500	
400-4303-000 Water	18,000	18,000	
400-4315-000 Cleaning and Maintenance Supplies	4,500	4,500	
400-4320-000 Building Maintenance & Repairs	20,000	20,000	
400-4322-000 Grounds Maintenance	1,500	1,500	
400-4323-000 Maintenance & Repair - Olympia	2,500	2,500	
400-4325-000 PROPANE	2,300	2,300	
400-4335-000 Snow Removal	2,000	2,000	
Total Building & Property	118,300	118,300	
Vehicle Exp			
400-4326-000 Vehicle Maintenance & Repair	2,000	5,000	150.00%
400-4327-000 Vehicle Fuel & Oil	2,000	2,000	
Total Vehicle Exp	4,000	7,000	75.00%
Other Exp			
400-4333-000 R&M Refrigeration - Equipment & Supplies	6,500	6,500	
Total Other Exp	6,500	6,500	
Capital			
400-9000-000 Embro Community Centre Park - Capital		75,000	
400-9326-000 Embro Arena - Equipment - Capital	75,000	16,500	(78.00%)
Total Capital	75,000	91,500	22.00%
Total Expenditures	441,625	539,322	22.12%
Total Embro Community Center	164,825	241,022	46.23%
Total General Recreation	1,464,100	1,374,839	(6.10%)
Health Services			
Health & Safety			
410 Health & Safety			
Expenditures			
Wages			
410-4101-000 HEALTH & SAFETY-Regular Wages-	3,000	3,000	
Total Wages	3,000	3,000	
Administration Exp			
410-4309-000 Health & Safety-Training-	4,800	6,000	25.00%
410-4310-000 Health & Safety-Mileage-	150	150	
410-4311-000 Health & Safety-Stationery & Office Supplies-	1,200	1,200	
Total Administration Exp	6,150	7,350	19.51%
Total Expenditures	9,150	10,350	13.11%
Total Health & Safety	9,150	10,350	13.11%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Health Services			
420 Health Services - Doctors			
Expenditures			
Wages			
420-4105-000 PART TIME WAGES	70,000	70,000	
420-4116-000 Vacation Pay	4,200	4,200	
Total Wages	74,200	74,200	
Benefits			
420-4131-000 C P P	3,200	3,200	
420-4132-000 U I C	1,550	1,550	
420-4134-000 E H T	1,350	1,350	
420-4135-000 Workers' Compensation	2,200	2,200	
Total Benefits	8,300	8,300	
Administration Exp			
420-4311-000 Office Supplies	2,000	2,000	
Total Administration Exp	2,000	2,000	
Equipment & Supplies			
420-4312-000 Medical Supplies	8,855	8,855	
Total Equipment & Supplies	8,855	8,855	
Building & Property			
420-4304-000 Telephone - Medical Office	1,950	1,950	
420-4320-000 Health Services - Building Maintenance-	10,000	10,000	
Total Building & Property	11,950	11,950	
Total Expenditures	105,305	105,305	
Total Health Services	63,305	105,305	66.35%
Cemeteries			
210 Cemeteries			
Expenditures			
Insurance Exp			
210-4345-000 General Insurance	1,077	1,486	37.98%
Total Insurance Exp	1,077	1,486	37.98%
Building & Property			
210-4334-000 Grass Cutting	2,600	2,700	3.85%
Total Building & Property	2,600	2,700	3.85%
Other Exp			
210-4502-000 Grants to Other Cemeteries	9,150	20,550	124.59%
210-4503-000 Grants to Ingersoll Rural Cemetery	18,000	20,000	11.11%
Total Other Exp	27,150	40,550	49.36%
Total Expenditures	30,827	44,736	45.12%
Total Cemeteries	30,827	44,736	45.12%
Total Health Services	103,282	160,391	55.29%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Planning and Development			
Planning			
460 Planning & Development			
Revenue			
User Fees			
460-3721-000 Zoning Fees	-12,000	-12,000	
460-3722-000 Minor Variance Fees	-5,000	-5,000	
Total User Fees	-17,000	-17,000	
Expenditures			
Administration Exp			
460-4311-000 Stationery & Office Supplies	200	200	
460-4313-000 Postage	500	500	
460-4314-000 Photocopying Fees	900	900	
460-4316-000 Advertising	800	800	
460-4340-000 Legal Fees	7,000	7,000	
460-4342-000 Consulting Fees	500	500	
Total Administration Exp	9,900	9,900	
Program Exp			
460-4352-000 Planning Board Fees	200	200	
Total Program Exp	200	200	
Other Exp			
460-4369-000 Other Expenses	50	50	
Total Other Exp	50	50	
Total Expenditures	10,150	10,150	
460-3720-000 Site Plan Control Application Fees	-400	-400	
Total	-400	-400	
Total 460 Planning & Development	-7,250	-7,250	
Total Planning	-7,250	-7,250	
Economic Development			
461 Economic Development			
Expenditures			
Wages			
461-4101-000 Economic Development-Consulting wages	44,300	50,260	13.45%
Total Wages	44,300	50,260	13.45%
Total Expenditures	44,300	50,260	13.45%
Total Economic Development	44,300	50,260	13.45%
Total Planning and Development	37,050	43,010	16.09%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Agriculture and Drainage			
Drainage			
470 Agriculture & Drainage			
470-3769-000 Other Drainage Revenue		-109,000	
Total Other Revenue		-109,000	
Program Revenue			
470-3410-000 Drainage Superintendent Grant	-31,800	-33,000	3.77%
470-3811-000 Municipal Drain Debenture Collections	-50,000	-50,000	
Total Program Revenue	-81,800	-83,000	1.47%
Total Revenue	-81,800	-192,000	134.72%
Expenditures			
Wages			
470-4101-000 Full Time Regular Wages	46,165	49,662	7.58%
Total Wages	46,165	49,662	7.58%
Benefits			
470-4131-000 C P P	1,400	1,625	16.07%
470-4132-000 U I C	415	420	1.20%
470-4133-000 O M E R S	5,285	5,760	8.99%
470-4134-000 E H T	900	970	7.78%
470-4135-000 Workers' Compensation	1,320	1,530	15.91%
470-4136-000 Group Insurance	2,160	2,600	20.37%
Total Benefits	11,480	12,905	12.41%
Administration Exp			
470-4306-000 Memberships	200	200	
470-4342-000 Upper Thames River - Levy - Dam Restoration	15,000	15,000	
470-4350-000 Drainage-Consultant	7,500	79,000	953.33%
Total Administration Exp	22,700	94,200	314.98%
Insurance Exp			
470-4345-000 General Insurance	2,697	3,268	21.17%
Total Insurance Exp	2,697	3,268	21.17%
Other Exp			
470-4369-000 Other Expenses	3,500	3,500	
Total Other Exp	3,500	3,500	
Contributions to Reserves			
470-4450-000 Transfers to Reserves	77,000	124,760	62.03%
Total Contributions to Reserves	77,000	124,760	62.03%
Debit Exp			
470-4201-000 Municipal Drain Debenture Principal	45,000	45,000	
470-4202-000 Municipal Drain Debenture Interest	5,000	5,000	
Total Debit Exp	50,000	50,000	
Total Expenditures	213,542	338,295	58.42%
Total Drainage	131,742	146,295	11.05%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Tile Drainage			
480 Private Tile Drain Program			
Revenue			
Program Revenue			
480-3811-000 Tile Drainage Debenture Collections	-51,745	-51,745	
Total Program Revenue	-51,745	-51,745	
Total Revenue	-51,745	-51,745	
Expenditures			
Debit Exp			
480-4201-000 Private Tiling Debenture Principal	46,760	46,760	
480-4202-000 Private Tiling Debenture Interest	4,985	4,985	
Total Debit Exp	51,745	51,745	
Total Expenditures	51,745	51,745	
Total Tile Drainage			
Total Agriculture and Drainage	131,742	146,295	11.05%
Environmental			
Environmental			
200 Garbage Disposal			
200-3707-000 Bag Tag Revenue	-3,000	-3,000	
Total User Fees	-3,000	-3,000	
Program Revenue			
200-3410-000 Revenue - Waste Disposal	-8,800	-8,800	
200-3700-000 Garbage Disposal - General Revenue	-5,000	-5,000	
Total Program Revenue	-13,800	-13,800	
Total Revenue	-16,800	-16,800	
Expenditures			
Wages			
200-4101-000 Full Time Wages	2,500	2,500	
200-4105-000 Part time Wages	50	50	
200-4116-000 Vacation Pay	10	10	
Total Wages	2,560	2,560	
Benefits			
200-4131-000 C P P	124	124	
200-4132-000 U I C	45	45	
200-4133-000 O M E R S	220	220	
200-4134-000 E H T	50	50	
200-4135-000 Workers' Compensation	80	80	
Total Benefits	519	519	
Equipment & Supplies			
200-4312-000 Materials & Supplies	5,000	5,000	
Total Equipment & Supplies	5,000	5,000	
Total Expenditures	8,079	8,079	
Total Environmental	-8,721	-8,721	



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Public Transportation			
General			
700 PUBLIC WORKS - GENERAL			
Revenue			
Other Revenue			
700-3969-000 Other Road Revenues	-5,000	-7,000	40.00%
Total Other Revenue	-5,000	-7,000	40.00%
Program Revenue			
700-3400-000 Unconditional Grants - Provincial	-457,078	-457,078	
700-3410-000 MNR TONNAGE SURCHARGE	-700,000	-650,000	(7.14%)
Total Program Revenue	-1,157,078	-1,107,078	(4.32%)
Contributions from Revenue			
700-3990-000 Transfers from Reserves	-505,000	-1,000,000	98.02%
700-3992-000 Transfers from Reserves Funds		-858,007	
700-3995-000 Transfers from Infrastructure Reserve		-969,631	
Total Contributions from Revenue	-505,000	-2,827,638	459.93%
Total Revenue	-1,667,078	-3,941,716	136.44%
Expenditures			
Wages			
700-4101-000 FULL TIME WAGES	954,730	1,086,529	13.80%
700-4103-000 OVERTIME WAGES	100,000	100,000	
700-4105-000 PART TIME WAGES	60,000	10,592	(82.35%)
700-4116-000 VACATION PAY	10,000	5,000	(50.00%)
Total Wages	1,124,730	1,202,121	6.88%
Benefits			
700-4131-000 C.P.P.	49,000	57,000	16.33%
700-4132-000 U.I.C.	14,000	15,500	10.71%
700-4133-000 O.M.E.R.S.	92,500	105,000	13.51%
700-4134-000 O.H.I.P.	21,940	23,000	4.83%
700-4135-000 WORKER'S COMPENSATION	32,000	36,000	12.50%
700-4136-000 GROUP INSURANCE	49,000	65,000	32.65%
Total Benefits	258,440	301,500	16.66%
Administration Exp			
700-4306-000 MEMBERSHIPS	2,000	2,000	
700-4308-000 CONVENTIONS & CONFERENCES	3,000	3,000	
700-4309-000 TRAINING COURSES	30,000	30,000	
700-4310-000 MILEAGE & TRAVELLING EXPENSES	200	200	
700-4311-000 STATIONERY & OFFICE SUPPLIES	1,500	1,500	
700-4313-000 POSTAGE & EXPRESS	170	170	
700-4314-000 CLEANING & MAINTENANCE SUPPLIES	2,000	2,000	
700-4316-000 ADVERTISING & NOTICES	500	500	
700-4342-000 CONSULTING FEES	26,300	26,300	
Total Administration Exp	65,670	65,670	



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Insurance Exp			
700-4328-000 LICENSES	1,600	7,200	350.00%
700-4345-000 GENERAL INSURANCE	184,578	208,000	12.69%
Total Insurance Exp	186,178	215,200	15.59%
Program Exp			
700-4137-000 CLOTHING ALLOWANCE	7,700	7,700	
700-4336-000 Garbage Pickup	14,000	14,000	
Total Program Exp	21,700	21,700	
Equipment & Supplies			
700-4312-000 OPERATING EQUIPMENT & SUPPLIES	20,000	20,000	
700-4329-000 REPAIRS TO RADIOS, TOOLS, ETC.	1,000	1,000	
Total Equipment & Supplies	21,000	21,000	
Building & Property			
700-4301-000 HEAT	23,500	10,500	(55.32%)
700-4302-000 HYDRO	11,000	22,000	100.00%
700-4303-000 WATER	1,400	1,400	
700-4304-000 TELEPHONE	1,000	1,000	
700-4320-000 BUILDING MAINTENANCE	20,000	21,000	5.00%
Total Building & Property	56,900	55,900	(1.76%)
Vehicle Exp			
700-4327-000 FUEL & OIL	345,000	400,000	15.94%
700-4367-000 PERMITS & LICENSES	28,000	28,000	
Total Vehicle Exp	373,000	428,000	14.75%
Other Exp			
700-4369-000 OTHER EXPENSES	100	100	
Total Other Exp	100	100	
Contributions to Reserves			
700-4420-000 Transfers to Reserve Funds	1,157,078	2,506,930	116.66%
700-4450-000 Transfers to Equipment Reserves	525,000	545,500	3.90%
Total Contributions to Reserves	1,682,078	3,052,430	81.47%
Capital			
700-9326-000 ROADS VEHICLES CAPITAL	485,000	1,000,000	106.19%
700-9500-000 ROAD CAPITAL - BUILDING	20,000	109,000	445.00%
Total Capital	505,000	1,109,000	119.60%
Debit Exp			
700-4201-000 LONG TERM DEBT - PRINCIPAL	854,518	909,551	6.44%
700-4202-000 LONG TERM DEBT - INTEREST	199,012	448,108	125.17%
Total Debit Exp	1,053,530	1,357,659	28.87%
Total Expenditures	5,348,326	7,830,280	46.41%
Drainage Assessments			
700-4551-000 DRAINAGE ASSESSMENTS	42,000	44,550	6.07%
Total Drainage Assessments	42,000	44,550	6.07%
Total General	3,723,248	3,933,114	5.64%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
StreetLights			
185 Street Lights			
Expenditures			
Equipment & Supplies			
185-4324-000 STREET LIGHTS-Equipment Maintenance & Repairs	8,000	8,000	
Total Equipment & Supplies	8,000	8,000	
Building & Property			
185-4302-000 Power	60,000	60,000	
Total Building & Property	60,000	60,000	
Total Expenditures	68,000	68,000	
Total 185 Street Lights	68,000	68,000	
Total StreetLights	68,000	68,000	
Sidewalks			
186 Sidewalks			
Expenditures			
Administration Exp			
186-4350-000 Sidewalks-Contracted Out		1,000	
Total Administration Exp		1,000	
Vehicle Exp			
186-4725-000 Sidewalks-Equipment Rental-		1,000	
Total Vehicle Exp		1,000	
Capital			
186-9600-000 Sidewalks-Capital	65,000		(100.00%)
Total Capital	65,000		(100.00%)
Total Expenditures	65,000	2,000	(96.92%)
Total Sidewalks	65,000	2,000	(96.92%)
Equipment			
701 DofPW U#1 - 2002 Chev Silv			
Expenditures			
Insurance Exp			
701-4328-000 LICENCE FEES	120	120	
Total Insurance Exp	120	120	
Vehicle Exp			
701-4326-000 PARTS & REPAIRS	500	2,100	320.00%
Total Vehicle Exp	500	2,100	320.00%
Total Expenditures	620	2,220	258.06%
Total 701 DofPW U#1 - 2002 Chev Silv	620	2,220	258.06%
702 PW2-FOREMAN-2020 FORD F250			
Expenditures			
Insurance Exp			
702-4328-000 LICENSE FEES	240	240	
Total Insurance Exp	240	240	



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Vehicle Exp			
702-4326-000 PARTS/REPAIRS	3,000	4,500	50.00%
Total Vehicle Exp	3,000	4,500	50.00%
Total Expenditures	3,240	4,740	46.30%
703 PW3-FOREMAN-2022 DODGE2500			
Expenditures			
Insurance Exp			
703-4328-000 LICENSE FEES	240	240	
Total Insurance Exp	240	240	
Vehicle Exp			
703-4326-000 PARTS/REPAIRS	3,000	4,500	50.00%
Total Vehicle Exp	3,000	4,500	50.00%
Total Expenditures	3,240	4,740	46.30%
Total 703 PW3-FOREMAN-2022 DODGE2500	3,240	4,740	46.30%
704 PW#4-SPARE-2017 SILVERADO EX			
Expenditures			
Insurance Exp			
704-4328-000 LICENSE FEES	240	240	
Total Insurance Exp	240	240	
Vehicle Exp			
704-4326-000 PARTS/REPAIRS		4,500	
Total Vehicle Exp		4,500	
Total Expenditures	240	4,740	1,875.00%
Total 704 PW#4-SPARE-2017 SILVERADO EX	240	4,740	1,875.00%
705 PW U#5 - 1986 CHAMP. GRADER			
Expenditures			
Insurance Exp			
705-4328-000 LICENSE FEES	240	240	
Total Insurance Exp	240	240	
Vehicle Exp			
705-4326-000 PARTS/REPAIRS	3,000	4,500	50.00%
Total Vehicle Exp	3,000	4,500	50.00%
Total Expenditures	3,240	4,740	46.30%
Total 705 PW U#5 - 1986 CHAMP. GRADER	3,240	4,740	46.30%
706 PW U#6 - 2000 STERL. TANDEM			
Expenditures			
Insurance Exp			
708-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
708-4326-000 PARTS/REPAIRS	10,000	23,000	130.00%
Total Vehicle Exp	10,000	23,000	130.00%
Total Expenditures	12,000	25,000	108.33%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
709 PW U#9 2004 Sterling Tandem			
Expenditures			
Insurance Exp			
709-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
709-4326-000 PARTS/REPAIRS	10,000	23,000	130.00%
Total Vehicle Exp	10,000	23,000	130.00%
Total Expenditures	12,000	25,000	108.33%
Total 709 PW U#9 2004 Sterling Tandem	12,000	25,000	108.33%
710 PW U#10 - UNUSED			
Insurance Exp			
710-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
710-4326-000 PARTS/REPAIRS	15,000	10,000	(33.33%)
Total Vehicle Exp	15,000	10,000	(33.33%)
Total Expenditures	17,000	12,000	(29.41%)
Total 710 PW U#10 - UNUSED	17,000	12,000	(29.41%)
712 PW U#12 - 2000 CHAMPION GRADER			
Expenditures			
Vehicle Exp			
712-4326-000 PARTS/REPAIRS	7,000	37,000	428.57%
Total Vehicle Exp	7,000	37,000	428.57%
Total Expenditures	7,000	37,000	428.57%
Total 712 PW U#12 - 2000 CHAMPION GRADER	7,000	37,000	428.57%
714 PW U#14 - 1994 JD BACKHOE			
Expenditures			
Vehicle Exp			
714-4326-000 PARTS/REPAIRS	5,000	5,000	
Total Vehicle Exp	5,000	5,000	
Total Expenditures	5,000	5,000	
Total 714 PW U#14 - 1994 JD BACKHOE	5,000	5,000	
715 PW U#15 - 2008 INTER TANDEM			
Expenditures			
Insurance Exp			
715-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
715-4326-000 PARTS/REPAIRS	10,000	10,000	
Total Vehicle Exp	10,000	10,000	
Total Expenditures	12,000	12,000	
Total 715 PW U#15 - 2008 INTER TANDEM	12,000	12,000	



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
716 PW U#16 -2006 VOLVO TANDEM			
Expenditures			
Insurance Exp			
716-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
716-4326-000 PARTS/REPAIRS UNIT#78	10,000	10,000	
Total Vehicle Exp	10,000	10,000	
Total Expenditures	12,000	12,000	
Total 716 PW U#16 -2006 VOLVO TANDEM	12,000	12,000	
717 PW U#17 -2006 HOLLAND TRACTOR			
Expenditures			
Insurance Exp			
717-4328-000 VECHILE LICENSES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
717-4326-000 PARTS/REPAIRS	12,000	10,000	(16.67%)
Total Vehicle Exp	12,000	10,000	(16.67%)
Total Expenditures	14,000	12,000	(14.29%)
Total 717 PW U#17 -2006 HOLLAND TRACTOR	14,000	12,000	(14.29%)
718 PW U#18 - 1993 JD LOADER			
Expenditures			
Vehicle Exp			
718-4326-000 PARTS/REPAIRS	5,000	8,000	60.00%
Total Vehicle Exp	5,000	8,000	60.00%
Total Expenditures	5,000	8,000	60.00%
Total 718 PW U#18 - 1993 JD LOADER	5,000	8,000	60.00%
719 PW U#19 - UNUSED			
Expenditures			
Vehicle Exp			
719-4326-000 PARTS/REPAIRS		1,500	#DIV/0!
Total Vehicle Exp		1,500	#DIV/0!
Total Expenditures		1,500	#DIV/0!
Total 719 PW U#19 - UNUSED		1,500	#DIV/0!
720 PW U#20 - UNUSED			
Expenditures			
Vehicle Exp			
720-4326-000 PARTS/REPAIRS	5,000	5,000	
Total Vehicle Exp	5,000	5,000	
Total Expenditures	5,000	5,000	
Total 720 PW U#20 - UNUSED	5,000	5,000	



Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
721 PW U#21 - 1984 JD TRACTOR			
Expenditures			
Vehicle Exp			
721-4326-000 PARTS/REPAIRS	8,000	18,000	125.00%
Total Vehicle Exp	8,000	18,000	125.00%
Total Expenditures	8,000	18,000	125.00%
Total 721 PW U#21 - 1984 JD TRACTOR	8,000	18,000	125.00%
722 PW U#22 1998 CHAMPION GRADER			
Expenditures			
Vehicle Exp			
722-4326-000 PARTS/REPAIRS	15,000	15,000	
Total Vehicle Exp	15,000	15,000	
Total Expenditures	15,000	15,000	
Total 722 PW U#22 1998 CHAMPION GRADER	15,000	15,000	
723 PW U#23 - 1999 DISC MOWER			
Expenditures			
Insurance Exp			
723-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
723-4326-000 PARTS/REPAIRS	5,000	5,000	
Total Vehicle Exp	5,000	5,000	
Total Expenditures	7,000	7,000	
Total 723 PW U#23 - 1999 DISC MOWER	7,000	7,000	
725 PW U#25 - HYDRAULIC SWEEPER			
Expenditures			
Vehicle Exp			
725-4326-000 PARTS/REPAIRS	1,500	1,500	
Total Vehicle Exp	1,500	1,500	
Total Expenditures	1,500	1,500	
Total 725 PW U#25 - HYDRAULIC SWEEPER	1,500	1,500	
726 PW U#26 - 1999 CHAMP. GRADER			
Expenditures			
Vehicle Exp			
726-4326-000 PARTS/REPAIRS	15,000	30,000	100.00%
Total Vehicle Exp	15,000	30,000	100.00%
Total Expenditures	15,000	30,000	100.00%
Total 726 PW U#26 - 1999 CHAMP. GRADER	15,000	30,000	100.00%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
727 PW U#27- 2008 CAT GRADER			
Expenditures			
729 PW U#29 - 1998 BRUSH CHIPPER			
Expenditures			
Vehicle Exp			
729-4326-000 PARTS/REPAIRS	1,000	1,000	
Total Vehicle Exp	1,000	1,000	
Total Expenditures	1,000	1,000	
Total 729 PW U#29 - 1998 BRUSH CHIPPER	1,000	1,000	
730 PW U#30 - CHAINSAWS			
Expenditures			
733 PW U#33 2004 STERLING SINGLE			
Expenditures			
Insurance Exp			
733-4328-000 LICENSE FEES	2,000	2,000	
Total Insurance Exp	2,000	2,000	
Vehicle Exp			
733-4326-000 PARTS & REPAIRS	10,000	20,000	100.00%
Total Vehicle Exp	10,000	20,000	100.00%
Total Expenditures	12,000	22,000	83.33%
Total 733 PW U#33 2004 STERLING SINGLE	12,000	22,000	83.33%
734 PW U#34 2000 J.D. TRACTOR 5410			
Expenditures			
Vehicle Exp			
734-4326-000 PARTS/REPAIRS	7,000	7,000	
Total Vehicle Exp	7,000	7,000	
Total Expenditures	7,000	7,000	
Total 734 PW U#34 2000 J.D. TRACTOR 5410	7,000	7,000	
735 PW U #35 2004 CAT GRADER 140H			
Expenditures			
737 PW U#37- 2000 LELY MOWER			
Expenditures			
737-4326-000 PARTS/REPAIRS	7,000	10,000	42.86%
Total Vehicle Exp	7,000	10,000	42.86%
Total Expenditures	7,000	10,000	42.86%
Total 737 PW U#37- 2000 LELY MOWER	7,000	10,000	42.86%
738 PW U #38-2007 BOOM MOWER			
Expenditures			
Vehicle Exp			
738-4326-000 PARTS/REPAIRS	3,000	5,000	66.67%
Total Vehicle Exp	3,000	5,000	66.67%
Total Expenditures	3,000	5,000	66.67%
Total 738 PW U #38-2007 BOOM MOWER	3,000	5,000	66.67%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
744 WATER TRUCK			
Expenditures			
Vehicle Exp			
744-4326-000 Vehicle Maintenance -Water Truck	3,000	3,000	
Total Vehicle Exp	3,000	3,000	
Total Expenditures	3,000	3,000	
Total 744 WATER TRUCK	3,000	3,000	
745 PW U#45-21 GRADER			
Expenditures			
Vehicle Exp			
745-4326-000 PW U#45-2021 GRADER-PARTS/REPAIRS	7,000	27,000	285.71%
Total Vehicle Exp	7,000	27,000	285.71%
Total Expenditures	7,000	27,000	285.71%
Total 745 PW U#45-21 GRADER	7,000	27,000	285.71%
Total Equipment	198,080	322,180	62.65%
Bridges & Culverts			
750 P.W. BRIDGES & CULVERTS			
Expenditures			
Administration Exp			
750-4350-000 CONTRACTED SERVICES	5,000	5,000	
Total Administration Exp	5,000	5,000	
Equipment & Supplies			
750-4312-000 OPERATING EQUIPMENT & SUPPLIES	10,000	15,000	50.00%
Total Equipment & Supplies	10,000	15,000	50.00%
Total Expenditures	15,000	20,000	33.33%
Total Bridges & Culverts	15,000	20,000	33.33%
Roadside Maintenance			
751 P.W. ROADSIDE MAINTENANCE			
Expenditures			
Administration Exp			
751-4350-000 CONTRACTED SERVICES	100,000	100,000	
Total Administration Exp	100,000	100,000	
Equipment & Supplies			
751-4312-000 OPERATING EQUIPMENT & SUPPLIES	8,000	9,000	12.50%
Total Equipment & Supplies	8,000	9,000	12.50%
Total Expenditures	108,000	109,000	0.93%
Total Roadside Maintenance	108,000	109,000	0.93%
Hardtop Maintenance			
752 P.W. HARDTOP MAINTENANCE			
Expenditures			
Administration Exp			
752-4350-000 CONTRACTED SERVICES	105,000	145,000	38.10%
Total Administration Exp	105,000	145,000	38.10%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Equipment & Supplies			
752-4312-000 OPERATING EQUIPMENT & SUPPLIES	20,000	20,000	
Total Equipment & Supplies	20,000	20,000	
Total Expenditures	125,000	165,000	32.00%
Total Hardtop Maintenance	125,000	165,000	32.00%
Loosetop Maintenance			
753 P.W. LOOSETOP MAINTENANCE			
Expenditures			
Administration Exp			
753-4350-000 CONTRACTED SERVICES	240,000	220,000	(8.33%)
Total Administration Exp	240,000	220,000	(8.33%)
Equipment & Supplies			
753-4312-000 OPERATING EQUIPMENT & SUPPLIES	595,000	585,000	(1.68%)
Total Equipment & Supplies	595,000	585,000	(1.68%)
Total Expenditures	835,000	805,000	(3.59%)
Total Loosetop Maintenance	835,000	805,000	(3.59%)
Winter Control			
754 P.W. WINTER CONTROL			
Expenditures			
Administration Exp			
754-4350-000 CONTRACTED SERVICES	30,000	40,000	33.33%
Total Administration Exp	30,000	40,000	33.33%
Equipment & Supplies			
754-4312-000 OPERATING EQUIPMENT & SUPPLIES	70,000	125,000	78.57%
Total Equipment & Supplies	70,000	125,000	78.57%
Total Expenditures	100,000	165,000	65.00%
Total Winter Control	100,000	165,000	65.00%
Safety Device Maintenance			
755 P.W. SAFETY DEVICES MTCE.			
Expenditures			
Administration Exp			
755-4350-000 CONTRACTED SERVICES	51,000	51,000	
Total Administration Exp	51,000	51,000	
Equipment & Supplies			
755-4312-000 OPERATING EQUIPMENT & SUPPLIES	30,000	50,000	66.67%
Total Equipment & Supplies	30,000	50,000	66.67%
Total Expenditures	81,000	101,000	24.69%
Total Safety Device Maintenance	81,000	101,000	24.69%



Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Capital			
767 Bridge Projects			
Revenue			
Contributions from Revenue			
767-3990-000 Transfers from Reserves	-951,000		(100.00%)
767-3992-000 Transfers from Reserve Funds	-260,000		(100.00%)
Total Contributions from Revenue	-1,211,000		(100.00%)
Total Revenue	-1,211,000		(100.00%)
Expenditures			
Administration Exp			
767-4350-000 CONTRACTED SERVICES	1,502,570		(100.00%)
Total Administration Exp	1,502,570		(100.00%)
Total Expenditures	1,502,570		(100.00%)
Total 767 Bridge Projects	291,570		(100.00%)
778 RD 64 (Hunt to 15)			
Revenue			
Contributions from Revenue			
778-3992-000 Transfers from Reserve Funds	-10,465		(100.00%)
Total Contributions from Revenue	-10,465		(100.00%)
Total Revenue	-10,465		(100.00%)
Expenditures			
Capital			
778-9600-000 Capital - Roads Construction	288,468		(100.00%)
Total Capital	288,468		(100.00%)
Total Expenditures	288,468		(100.00%)
Total 778 RD 64 (Hunt to 15)	278,003		(100.00%)
779 Rd 98 (E of #6 to 29)			
Revenue			
Contributions from Revenue			
779-3992-000 Transfers from Reserve Funds	-643,123		(100.00%)
Total Contributions from Revenue	-643,123		(100.00%)
Total Revenue	-643,123		(100.00%)
Expenditures			
Capital			
779-9600-000 Capital - Roads Construction	643,123		(100.00%)
Total Capital	643,123		(100.00%)
Total Expenditures	643,123		(100.00%)
780 Surface Treatment & Capital Projects			
Expenditures			
Capital			
780-9600-000 Capital - Roads Construction	100,000	1,337,388	1,237.39%
Total Capital	100,000	1,337,388	1,237.39%
Total 780 Surface Treatment & Capital Projects	100,000	1,337,388	1,237.39%



Budget Report

Township of Zorra

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
781 Embro (43 to SWOX)			
Revenue			
Contributions from Revenue			
781-3990-000 Transfers from Reserves	-113,508		(100.00%)
Total Contributions from Revenue	-113,508		(100.00%)
Total Revenue	-113,508		(100.00%)
Expenditures			
Capital			
781-9600-000 Capital - Roads Construction	113,508		(100.00%)
Total Capital	113,508		(100.00%)
Total Expenditures	113,508		(100.00%)
Total 781 Embro (43 to SWOX)			
782 Piovesan (Embro to Embro)			
Revenue			
Contributions from Revenue			
782-3990-000 Transfers from Reserves	-74,250		(100.00%)
Total Contributions from Revenue	-74,250		(100.00%)
Total Revenue	-74,250		(100.00%)
Expenditures			
Capital			
782-9600-000 Capital - Roads Construction	74,250		(100.00%)
Total Capital	74,250		(100.00%)
Total Expenditures	74,250		(100.00%)
Total 782 Piovesan (Embro to Embro)			
790 Sidewalks			
Expenditures			
Capital			
790-9600-000 Capital - Roads Construction		131,250	
Total Capital		131,250	
Total Expenditures		131,250	
Total 790 Sidewalks		131,250	
Total Capital	669,573	1,468,638	119.34%
Total Public Transportation	5,987,901	7,158,932	19.56%
Robinson Pit			
800 Robinson Land			
Administration Exp			
800-4340-000 Legal Expenses	2,000	2,000	
800-4342-000 Consulting Fees	5,000	5,000	
800-4350-000 Contracted Services	45,000	45,000	
Total Administration Exp	52,000	52,000	
Equipment & Supplies			
800-4312-000 Operating Equipment & Supplies	1,500	1,500	
Total Equipment & Supplies	1,500	1,500	



Budget Report

	2023	2024	%
	Council Approved	Council Draft 3	Increase /
	Total Budget		Decrease
Building & Property			
800-4325-000 Land Improvements	500	500	
Total Building & Property	500	500	
Vehicle Exp			
800-4367-000 Licenses & Permits	21,000	21,000	
Total Vehicle Exp	21,000	21,000	
Total Expenditures	75,000	75,000	
Total Robinson Pit	75,000	75,000	
Total Township of Zorra	10,351,618	11,620,513	12.26%

Township of Zorra - 2024 Capital Budget - Revised

PROJECT	SOURCES OF REVENUES									Total Funded
	2024	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Annual Transfer to Reserves fund Capital										
General Government Reserve	\$ 180,250	\$ 180,250								\$ 180,250
Information Technology Reserve	\$ 20,000	\$ 20,000								\$ 20,000
Fire Vehicle Reserve	\$ 250,000	\$ 250,000								\$ 250,000
Fire-Communication Reserves	\$ 12,000	\$ 12,000								\$ 12,000
Fire-SCBA Reserves	\$ 38,000	\$ 38,000								\$ 38,000
Fire-Equipment Reserves	\$ 127,615	\$ 127,615								\$ 127,615
Recreation Reserve	\$ 7,628	\$ 7,628								\$ 7,628
Dam Reserve	\$ 94,760	\$ 94,760								\$ 94,760
Facilities Reserve	\$ 250,000	\$ 250,000								\$ 250,000
Public Works-Bridges	\$ 474,602	\$ 474,602								\$ 474,602
Public Works-Road Ways	\$ 925,250	\$ 925,250								\$ 925,250
Public Works Vehicles Reserve	\$ 545,500	\$ 545,500								\$ 545,500
TOTAL TRANSFER TO RESERVES	\$ 2,925,605	\$ 2,925,605	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,925,605
GENERAL GOVERNMENT										
Information Technology	\$ 10,000								\$ 10,000	\$ 10,000
Asset Management-Decision Support	\$ 10,900								\$ 10,900	\$ 10,900
TOTAL GENERAL GOVERNMENT	\$ 20,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,900	\$ 20,900
FIRE SERVICES										
Fire Chief P/up Truck									\$ -	\$ -
Communications Systems Upgrade	\$ 16,500								\$ 16,500	\$ 16,500
SCBA	\$ -								\$ -	\$ -
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 127,615								\$ 127,615	\$ 127,615
FIRE SERVICES	\$ 144,115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 144,115	\$ 144,115
BUILDING SERVICES										
									\$ -	\$ -
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PARKS & RECREATION SERVICES										
Fees & Charges Review	\$ 30,000								\$ 30,000	\$ 30,000.00
Equipment										
Side by Side Utility Machine									\$ -	\$ -
2018 Dodge 1500 (from Fire Services)									\$ -	\$ -
EZCC Arena - Condenser									\$ -	\$ -
EZCC Hall-tables & chairs									\$ -	\$ -
EZCC Hall-Dishwasher replacement	\$ 10,000								\$ 10,000	\$ 10,000
EZCC/TDRC - Ice making Equip	\$ 6,500								\$ 6,500	\$ 6,500

Township of Zorra - 2024 Capital Budget - Revised

PROJECT	2024	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
TDRC Arena-Refridgeration Controls	\$ 40,000									\$ 40,000	\$ 40,000
TDRC Arena-Sound System	\$ 30,000									\$ 30,000	\$ 30,000
TDRC Firdge Sliding Doors (2)	\$ 6,000									\$ 6,000	\$ 6,000
TDRC Hall -tables & chairs											\$ -
Pool-Computer Replacement	\$ 2,500									\$ 2,500	\$ 2,500
Trails											
Banner Trail/Wildcat	\$ 30,000				\$ 20,000					\$ 10,000	\$ 30,000
Playground											
Embros-Memorial Park										\$ -	\$ -
Parks										\$ -	\$ -
Disc Golf	\$ 11,342									\$ 11,342	\$ 11,342
Embros Parks - 80 x 40 Pavilion	\$ 194,000						\$ 135,800			\$ 58,200	\$ 194,000
PARKS & RECREATION SERVICES	\$ 360,342	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 135,800	\$ -	\$ 204,542	\$ 360,342	
FACILITIES											
Zorra Municipal Center-Office	\$ 6,460,000						\$ 2,960,000			\$ 3,500,000.00	\$ 6,460,000
ZMCC-furnishings/appliances	\$ 200,000									\$ 200,000	\$ 200,000
ZMCC-EV Charging	\$ 150,000						\$ 112,500.00			\$ 37,500	\$ 150,000
Uniondale FH-Bay Doors	\$ 10,000									\$ 10,000.00	\$ 10,000
Library/Beaty-165 Dundas - Roof Top Units	\$ 26,000									\$ 26,000.00	\$ 26,000
Library/Beaty-165 Dundas-Parking lot pave	\$ 10,000									\$ 10,000.00	\$ 10,000
Library/Beaty-165 Dundas-Outside lighting	\$ 7,600									\$ 7,600.00	\$ 7,600
Entry system to all Facilities	\$ 20,000									\$ 20,000.00	\$ 20,000
ZMF-Fueling Station	\$ 50,000									\$ 50,000.00	\$ 50,000
ZMF-Undercoat Unit	\$ 3,000									\$ 3,000.00	\$ 3,000
ZMF-Used Oil Handling System	\$ 15,000									\$ 15,000.00	\$ 15,000
ZMF-Work Benches	\$ 10,000									\$ 10,000.00	\$ 10,000
ZMF-Tools	\$ 20,000									\$ 20,000.00	\$ 20,000
ZMF-Pressure Washer	\$ 6,000									\$ 6,000.00	\$ 6,000
ZMF-Dash Cameras	\$ -									\$ -	\$ -
ZMF-Asphalt Saw	\$ 5,000									\$ 5,000.00	\$ 5,000
EZCC-Paint large hall	\$ 5,000									\$ 5,000.00	\$ 5,000
EZCC-replace ceiling tiles-large hall	\$ 20,000									\$ 20,000.00	\$ 20,000
EZCC-HVAC Units	\$ 50,000									\$ 50,000.00	\$ 50,000
TDRC-Office Renovations	\$ -									\$ -	\$ -
TDRC-Parking Lot Drainage	\$ -									\$ -	\$ -
Scout Hall-Renovations	\$ 120,000									\$ 120,000.00	\$ 120,000
FACILITIES	\$ 7,187,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,072,500	\$ -	\$ 4,115,100	\$ 7,187,600	

Township of Zorra - 2024 Capital Budget - Revised

PROJECT	SOURCES OF REVENUES									Total Funded
	2024	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
TRANSPORTATION SERVICES										
Equipment										
Trackless Snow Plow	\$ 250,000								\$ 250,000	\$ 250,000
Tandem Axle-replace #10-2013-ordered 2023	\$ 375,000								\$ 375,000	\$ 375,000
Tandem Axle-replace #15-2008-ordered 2022	\$ 375,000								\$ 375,000	\$ 375,000
BRIDGES										
Bridge 0260 - borrowed from 2024 to 2023									\$ -	\$ -
ROAD CONSTRUCTION PROJECTS										
Rd 78 - 35 to 37 (1.4km)	\$ 397,257							\$ 397,257	\$ -	\$ 397,257
Rd 35 - 68 to 74 (1.5km)	\$ 445,158		\$ 195,000						\$ 250,158	\$ 445,158
Rd 98 - E of #6 to 29 (5.9kms)	\$ 389,973							\$ 250,000	\$ 139,973	\$ 389,973
Rd 60 - Cr 45 to Hunt Road	\$ 105,000								\$ 105,000	\$ 105,000
Sidewalk Replacements-Middleton	\$ 52,500				\$ 15,750				\$ 36,750	\$ 52,500
Sidewalk Replacements-Lakeside	\$ 78,750								\$ 78,750	\$ 78,750
TRANSPORTATION SERVICES	\$ 2,468,638	\$ -	\$ 195,000	\$ -	\$ 15,750	\$ -	\$ -	\$ 647,257	\$ 1,610,631	\$ 2,468,638
ANNUAL DEBENTURE PAYMENTS										
Thamesford Fire Hall	\$ 117,348	\$ 117,348								\$ 117,348
Zorra Maintenance Facility	\$ 718,839	\$ 468,839							\$ 250,000	\$ 718,839
Roads/San Sewer	\$ 638,821	\$ 638,821								\$ 638,821
ANNUAL DEBENTURE PAYMENTS	\$ 1,475,008	\$ 1,225,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,475,008
TOTAL	\$ 14,582,208	\$ 4,150,613	\$ 195,000	\$ -	\$ 35,750	\$ -	\$ 3,208,300	\$ 647,257	\$ 6,345,288	\$ 14,582,208

2023-2033 CAPITAL EXPENSE/FUNDING REPORT											
TOWNSHIP OF ZORRA	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Annual Transfer to Reserves											
General Government Reserve	\$ 175,000	\$ 180,250	\$ 185,658	\$ 191,228	\$ 196,965	\$ 202,874	\$ 208,960	\$ 215,229	\$ 221,686	\$ 228,337	\$ 235,187
Information Technology Reserve	\$ 10,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000	\$ 20,000
Fire Vehicle Reserve	\$ 204,000	\$ 250,000	\$ 257,500	\$ 265,225	\$ 273,181	\$ 281,377	\$ 289,818	\$ 298,513	\$ 307,468	\$ 316,692	\$ 326,193
Fire-Communication Reserves	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Fire-SCBA Reserves	\$ 25,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000
Fire-Equipment Reserves	\$ -	\$ 127,615	\$ 133,996	\$ 140,695	\$ 147,730	\$ 150,685	\$ 153,698	\$ 156,772	\$ 159,908	\$ 163,106	\$ 166,368
Recreation Reserve	\$ 102,000	\$ 7,628	\$ 206,121	\$ 208,243	\$ 310,408	\$ 350,000	\$ 257,500	\$ 265,225	\$ 273,182	\$ 281,377	\$ 289,820
Dam Reserve	\$ 92,000	\$ 94,760	\$ 97,603	\$ 100,531	\$ 103,547	\$ 106,653	\$ 109,853	\$ 113,148	\$ 116,543	\$ 120,040	\$ 123,640
Facilities Reserve	\$ 5,000	\$ 250,000	\$ 255,000	\$ 260,100	\$ 365,302	\$ 470,608	\$ 476,020	\$ 481,540	\$ 501,786	\$ 516,840	\$ 532,345
Public Works-Bridges	\$ -	\$ 474,602	\$ 450,000	\$ 451,250	\$ 478,813	\$ 507,753	\$ 638,141	\$ 670,048	\$ 703,550	\$ 738,728	\$ 775,664
Public Works-Road Ways	\$ -	\$ 925,250	\$ 957,750	\$ 1,046,475	\$ 1,123,598	\$ 1,182,982	\$ 1,228,368	\$ 1,276,024	\$ 1,326,063	\$ 1,378,604	\$ 1,433,771
Roads Vehicles Reserve	\$ 525,000	\$ 545,500	\$ 566,410	\$ 587,738	\$ 719,493	\$ 853,883	\$ 990,960	\$ 1,010,780	\$ 1,030,995	\$ 1,051,615	\$ 1,072,647
TRANSFER TO RESERVES	\$ 1,150,000	\$ 2,925,605	\$ 3,180,038	\$ 3,321,485	\$ 3,789,037	\$ 4,176,815	\$ 4,423,318	\$ 4,557,279	\$ 4,711,181	\$ 4,865,339	\$ 5,025,635
Capital Expenditures - from detail Listing											
General Government	\$ 31,000	\$ 20,900	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Fire Services	\$ 771,550	\$ 144,115	\$ 213,996	\$ 140,695	\$ 897,730	\$ 168,685	\$ 670,698	\$ 279,772	\$ 344,408	\$ 963,106	\$ 666,368
Building Services	\$ 55,000	\$ -	\$ -	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 600,350	\$ 360,342	\$ 644,500	\$ 218,000	\$ 364,000	\$ 255,000	\$ 230,000	\$ 180,000	\$ 125,000	\$ -	\$ -
Facilities	\$ 6,617,000	\$ 7,187,600	\$ 464,000	\$ 271,000	\$ 2,224,320	\$ 175,000	\$ -	\$ 160,000	\$ -	\$ 285,000	\$ -
Transportation Services	\$ 3,271,919	\$ 2,468,638	\$ 2,726,664	\$ 2,860,218	\$ 3,827,998	\$ 3,663,044	\$ 3,742,873	\$ 3,722,563	\$ 3,355,105	\$ 3,941,878	\$ 3,549,685
Annual Debenture Payment	\$ 1,173,533	\$ 1,475,008	\$ 1,320,057	\$ 1,263,688	\$ 1,005,031	\$ 821,927	\$ 744,601	\$ 726,509	\$ 708,416	\$ 691,047	\$ 672,230
Total Capital Expenditures	\$ 12,520,352	\$ 11,656,603	\$ 5,379,217	\$ 4,853,601	\$ 8,329,079	\$ 5,093,656	\$ 5,398,172	\$ 5,078,844	\$ 4,542,929	\$ 5,891,031	\$ 4,898,283
TOTAL CAPITAL EXPENSES	\$ 13,670,352	\$ 14,582,208	\$ 8,559,255	\$ 8,175,086	\$ 12,118,116	\$ 9,270,471	\$ 9,821,490	\$ 9,636,122	\$ 9,254,110	\$ 10,756,370	\$ 9,923,918
TOWNSHIP OF ZORRA	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Funding Sources											
Transfer from Reserves	\$ (1,503,500)	\$ (6,345,288)	\$ (3,090,110)	\$ (2,839,962)	\$ (5,911,097)	\$ (2,974,075)	\$ (3,656,655)	\$ (3,473,714)	\$ (2,756,750)	\$ (4,348,454)	\$ (3,119,996)
Development Charges	\$ (34,141)	\$ (35,750)	\$ -	\$ (181,078)	\$ (300,000)	\$ -	\$ (20,000)	\$ -	\$ -	\$ -	\$ -
Federal Gas Tax (CCBF)	\$ (260,000)	\$ -	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)
OCIF	\$ (187,758)	\$ (195,000)	\$ (195,000)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
MNR Aggregate Royalties	\$ (643,123)	\$ (647,257)	\$ (577,500)	\$ -	\$ (942,730)	\$ (1,028,948)	\$ (776,000)	\$ (662,358)	\$ (846,153)	\$ (605,266)	\$ (846,057)
Debenture	\$ (6,488,500)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	\$ (1,116,150)	\$ (3,208,300)	\$ (186,550)	\$ (414,000)	\$ -	\$ (84,000)	\$ -	\$ -	\$ -	\$ -	\$ -
Total Funding Revenue	\$ (10,233,172)	\$ (10,431,595)	\$ (4,309,160)	\$ (3,695,040)	\$ (7,413,827)	\$ (4,347,023)	\$ (4,712,655)	\$ (4,396,072)	\$ (3,862,903)	\$ (5,213,720)	\$ (4,226,053)
CAPITAL TAX LEVY REQUIREMENT	\$ 3,437,180	\$ 4,150,613	\$ 4,250,095	\$ 4,480,046	\$ 4,704,289	\$ 4,923,448	\$ 5,108,835	\$ 5,240,051	\$ 5,391,207	\$ 5,542,650	\$ 5,697,865
Transfer from Capital Levy Reserve	\$ (432,000)	\$ (574,080)									
TOTAL TAX LEVY - CAPITAL	\$ 3,005,180	\$ 3,576,533	\$ 4,250,095	\$ 4,480,046	\$ 4,704,289	\$ 4,923,448	\$ 5,108,835	\$ 5,240,051	\$ 5,391,207	\$ 5,542,650	\$ 5,697,865
		19.012%	18.833%	5.410%	5.005%	4.659%	3.765%	2.568%	2.885%	2.809%	2.800%

10 YEAR CAPITAL PLAN - 2023 - 2033

PROJECT	2023	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 1,150,000	\$ 1,150,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,150,000
General Government	\$ 31,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 31,000	\$ 31,000
Fire Services	\$ 771,550	\$ 121,550	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 650,000	\$ 771,550
Building Services	\$ 55,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 55,000	\$ 55,000
Parks & Recreation Services	\$ 600,350	\$ 165,524	\$ -	\$ -	\$ 23,676	\$ -	\$ 151,150	\$ -	\$ 260,000	\$ 600,350
Facilities	\$ 6,617,000	\$ 92,000	\$ -	\$ -	\$ -	\$ 6,488,500	\$ 14,000	\$ -	\$ 22,500	\$ 6,617,000
Transportation Services	\$ 3,271,919	\$ 734,573	\$ 187,758	\$ 260,000	\$ 10,465	\$ -	\$ 951,000	\$ 643,123	\$ 485,000	\$ 3,271,919
Annual Debenture Payment	\$ 1,173,533	\$ 1,173,533	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,173,533
TOTAL 2023 CAPITAL	\$ 13,670,352	\$ 3,437,180	\$ 187,758	\$ 260,000	\$ 34,141	\$ 6,488,500	\$ 1,116,150	\$ 643,123	\$ 1,503,500	\$ 13,670,352

PROJECT	2024	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 2,925,605	\$ 2,925,605	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,925,605
General Government	\$ 20,900	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 20,900	\$ 20,900
Fire Services	\$ 144,115	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 144,115	\$ 144,115
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 360,342	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ 135,800	\$ -	\$ 204,542	\$ 360,342
Facilities	\$ 7,187,600	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,072,500	\$ -	\$ 4,115,100	\$ 7,187,600
Transportation Services	\$ 2,468,638	\$ -	\$ 195,000	\$ -	\$ 15,750	\$ -	\$ -	\$ 647,257	\$ 1,610,631	\$ 2,468,638
Annual Debenture Payment	\$ 1,475,008	\$ 1,225,008	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,475,008
TOTAL 2024 CAPITAL	\$ 14,582,208	\$ 4,150,613	\$ 195,000	\$ -	\$ 35,750	\$ -	\$ 3,208,300	\$ 647,257	\$ 6,345,288	\$ 14,582,208

PROJECT	2025	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 3,180,038	\$ 3,180,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,180,038
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 213,996	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 213,996	\$ 213,996
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 644,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,550	\$ -	\$ 457,950	\$ 644,500
Facilities	\$ 464,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 464,000	\$ 464,000
Transportation Services	\$ 2,726,664	\$ -	\$ 195,000	\$ 260,000	\$ -	\$ -	\$ -	\$ 577,500	\$ 1,694,164	\$ 2,726,664
Annual Debenture Payment	\$ 1,320,057	\$ 1,070,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,320,057
TOTAL 2025 CAPITAL	\$ 8,559,255	\$ 4,250,095	\$ 195,000	\$ 260,000	\$ -	\$ -	\$ 186,550	\$ 577,500	\$ 3,090,110	\$ 8,559,255

PROJECT	2026	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 3,321,485	\$ 3,321,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,321,485
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 140,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,695	\$ 140,695
Building Services	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ 90,000
Parks & Recreation Services	\$ 218,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 218,000	\$ 218,000
Facilities	\$ 271,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 271,000	\$ 271,000
Transportation Services	\$ 2,860,218	\$ -	\$ 181,078	\$ 260,000	\$ -	\$ -	\$ -	\$ 414,000	\$ 2,005,140	\$ 2,860,218
Annual Debenture Payment	\$ 1,263,688	\$ 1,158,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,127	\$ 1,263,688
TOTAL 2026 CAPITAL	\$ 8,175,086	\$ 4,480,046	\$ 181,078	\$ 260,000	\$ -	\$ -	\$ -	\$ 414,000	\$ 2,839,962	\$ 8,175,086

PROJECT	2027	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 3,789,037	\$ 3,789,037	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,789,037
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 897,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 897,730	\$ 897,730
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 364,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 364,000	\$ 364,000
Facilities	\$ 2,224,320	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 1,924,320	\$ 2,224,320
Transportation Services	\$ 3,827,998	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 942,730	\$ 2,625,268	\$ 3,827,998
Annual Debenture Payment	\$ 1,005,031	\$ 915,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,779	\$ 1,005,031
TOTAL 2027 CAPITAL	\$ 12,118,116	\$ 4,704,289	\$ -	\$ 260,000	\$ 300,000	\$ -	\$ -	\$ 942,730	\$ 5,911,097	\$ 12,118,116

PROJECT	2028	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Transfer to Reserves	\$ 4,176,815	\$ 4,176,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,176,815
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 168,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,685	\$ 168,685
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 255,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 84,000	\$ -	\$ 171,000	\$ 255,000
Facilities	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000
Transportation Services	\$ 3,663,044	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 1,028,948	\$ 2,374,096	\$ 3,663,044
Annual Debenture Payment	\$ 821,927	\$ 746,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,294	\$ 821,927
TOTAL 2028 CAPITAL	\$ 9,270,471	\$ 4,923,448	\$ -	\$ 260,000	\$ -	\$ -	\$ 84,000	\$ 1,028,948	\$ 2,974,075	\$ 9,270,471

PROJECT	2029	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Transfer to Reserves	\$ 4,423,318	\$ 4,423,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,423,318
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Fire Services	\$ 670,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 670,698	\$ -	\$ 670,698
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 230,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ 210,000	\$ -	\$ 230,000
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation Services	\$ 3,742,873	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 776,000	\$ 2,706,873	\$ -	\$ 3,742,873
Annual Debenture Payment	\$ 744,601	\$ 685,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,084	\$ -	\$ 744,601
TOTAL 2029 CAPITAL	\$ 9,821,490	\$ 5,108,835	\$ -	\$ 260,000	\$ 20,000	\$ -	\$ -	\$ 776,000	\$ 3,656,655	\$ -	\$ 9,821,490

PROJECT	2030	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Transfer to Reserves	\$ 4,557,279	\$ 4,557,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,557,279
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Fire Services	\$ 279,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 279,772	\$ -	\$ 279,772
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ -	\$ 180,000
Facilities	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ -	\$ 160,000
Transportation Services	\$ 3,722,563	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 662,358	\$ 2,800,205	\$ -	\$ 3,722,563
Annual Debenture Payment	\$ 726,509	\$ 682,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,737	\$ -	\$ 726,509
TOTAL 2030 CAPITAL	\$ 9,636,122	\$ 5,240,051	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 662,358	\$ 3,473,714	\$ -	\$ 9,636,122

PROJECT	2031	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Transfer to Reserves	\$ 4,711,181	\$ 4,711,181	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,711,181
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ 10,000
Fire Services	\$ 344,408	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 344,408	\$ -	\$ 344,408
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ -	\$ 125,000
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation Services	\$ 3,355,105	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 2,248,952	\$ -	\$ 3,355,105
Annual Debenture Payment	\$ 708,416	\$ 680,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,390	\$ -	\$ 708,416
TOTAL 2031 CAPITAL	\$ 9,254,110	\$ 5,391,207	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 2,756,750	\$ -	\$ 9,254,110

PROJECT	2032	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Transfer to Reserves	\$ 4,865,339	\$ 4,865,339	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,865,339
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 963,106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 963,106	\$ 963,106
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000	\$ 285,000
Transportation Services	\$ 3,941,878	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 605,266	\$ -	\$ 3,076,612	\$ 3,941,878
Annual Debenture Payment	\$ 691,047	\$ 677,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,736	\$ 691,047
TOTAL 2032 CAPITAL	\$ 10,756,370	\$ 5,542,650	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 605,266	\$ 4,348,454	\$ 10,756,370	

PROJECT	2033	SOURCES OF REVENUES								Total Funded	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Transfer to Reserves	\$ 5,025,635	\$ 5,025,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,025,635
General Government	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
Fire Services	\$ 666,368	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 666,368	\$ 666,368
Building Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Parks & Recreation Services	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Facilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation Services	\$ 3,549,685	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ -	\$ 2,443,628	\$ 3,549,685
Annual Debenture Payment	\$ 672,230	\$ 672,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 672,230
TOTAL 2033 CAPITAL	\$ 9,923,918	\$ 5,697,865	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 3,119,996	\$ 9,923,918	

Township of Zorra - 2025 Capital Budget

PROJECT	2025	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Annual Transfer to Reserves fund Capital										
General Government Reserve	\$ 185,658	\$ 185,658								\$ 185,658
Information Technology Reserve	\$ 20,000	\$ 20,000								\$ 20,000
Fire Vehicle Reserve	\$ 257,500	\$ 257,500								\$ 257,500
Fire-Communication Reserves	\$ 12,000	\$ 12,000								\$ 12,000
Fire-SCBA Reserves	\$ 38,000	\$ 38,000								\$ 38,000
Fire-Equipment Reserves	\$ 133,996	\$ 133,996								\$ 133,996
Recreation Reserve	\$ 206,121	\$ 206,121								\$ 206,121
Dam Reserve	\$ 97,603	\$ 97,603								\$ 97,603
Facilities Reserve	\$ 255,000	\$ 255,000								\$ 255,000
Public Works-Bridges	\$ 450,000	\$ 450,000								\$ 450,000
Public Works-Road Ways	\$ 957,750	\$ 957,750								\$ 957,750
Public Works-Vehicles Reserve	\$ 566,410	\$ 566,410								\$ 566,410
TOTAL TRANSFER TO RESERVES	\$ 3,180,038	\$ 3,180,038	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,180,038
GENERAL GOVERNMENT										
Information Technology	\$ 10,000								\$ 10,000	\$ 10,000
Asset Management-GIS										
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
FIRE SERVICES										
Apparatus -Pickup for Fire	\$ 60,000								\$ 60,000	\$ 60,000
Communications Systems Upgrade	\$ 20,000								\$ 20,000	\$ 20,000
SCBA	\$ -								\$ -	\$ -
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 133,996								\$ 133,996	\$ 133,996
FIRE SERVICES	\$ 213,996	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 213,996	\$ 213,996
BUILDING SERVICES										
									\$ -	\$ -
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PARKS & RECREATION SERVICES										
Equipment										
Electric P/up Truck	\$ 75,000								\$ 75,000	\$ 75,000
TDRC-Skate Flooring	\$ 120,000								\$ 120,000	\$ 120,000
Compact Tractor	\$ 30,000								\$ 30,000	\$ 30,000
2018 Dodge Truck from Fire	\$ 13,000								\$ 13,000	\$ 13,000
Pool-Pump & Filter Replaqcement	\$ 10,000								\$ 10,000	\$ 10,000
Trails										\$ -
Intra Park Trails-Master Plan	\$ 30,000								\$ 30,000	\$ 30,000
Playground									\$ -	\$ -
Embro Memorial Park	\$ 100,000								\$ 100,000	\$ 100,000
Parks										

PROJECT	2025	SOURCES OF REVENUES								Total Funded
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES	
Thamesford-Multi-Use Courts	\$ 266,500						\$ 186,550		\$ 79,950	\$ 266,500
PARKS & RECREATION SERVICES	\$ 644,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 186,550	\$ -	\$ 457,950	\$ 644,500
FACILITIES										
ZMF-tools	\$ 6,000								\$ 6,000.00	\$ 6,000
ZMF-Sand/Salt Storage Door	\$ 50,000								\$ 50,000.00	\$ 50,000
ZMF-Entrance Gates	\$ 30,000								\$ 30,000.00	\$ 30,000
EZCC-Hot Water Heater	\$ 20,000								\$ 20,000.00	\$ 20,000
EZCC-010 x Exterior Door Replacements	\$ 25,000								\$ 25,000.00	\$ 25,000
ZMCC-Solar Panels	\$ 325,000								\$ 325,000.00	\$ 325,000
Thamesford Parks-Washroom Roof-South Prk	\$ 8,000								\$ 8,000.00	\$ 8,000
FACILITIES	\$ 464,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 464,000	\$ 464,000
TRANSPORTATION SERVICES										
Equipment										
Tandem-Replace #23-2015 Tandem	\$ 380,000								\$ 380,000	\$ 380,000
P/Up-Replace #5-2013 Chev P/up	\$ 75,000								\$ 75,000	\$ 75,000
Replace #41 Mower	\$ 55,000								\$ 55,000	\$ 55,000
Replace #41 Mower	\$ 55,000								\$ 55,000	\$ 55,000
BRIDGES										
Bridge 180-Rd 92 - Concrete	\$ 116,000								\$ 116,000	\$ 116,000
Bridge 140-33rd Line-Trout Creek Bridge	\$ 132,000								\$ 132,000	\$ 132,000
Double Culvert-Rd 98	\$ 350,000			\$ 260,000					\$ 90,000	\$ 350,000
Engineering-future projects	\$ 45,000								\$ 45,000	\$ 45,000
Bridge Inspection-Bi-Annual	\$ 37,450								\$ 37,450	\$ 37,450
ROAD CONSTRUCTION PROJECTS										
Rd 78 - 31 to 33	\$ 397,257		\$ 195,000						\$ 202,257	\$ 397,257
Rd 78 - 33 to 35	\$ 397,257								\$ 397,257	\$ 397,257
Entrance tie-ins	\$ 4,200								\$ 4,200	\$ 4,200
Rd 92 (37th Line to 31st Line)	\$ 105,000								\$ 105,000	\$ 105,000
Pemberton - North Town Line to CN Tracks	\$ 577,500							\$ 577,500	\$ -	\$ 577,500
									\$ -	\$ -
TRANSPORTATION SERVICES	\$ 2,726,664	\$ -	\$ 195,000	\$ 260,000	\$ -	\$ -	\$ -	\$ 577,500	\$ 1,694,164	\$ 2,726,664
ANNUAL DEBENTURE PAYMENTS										
Thamesford Fire Hall	\$ 114,512	\$ 114,512								\$ 114,512
Zorra Maintenance Facility	\$ 702,462	\$ 452,462							\$ 250,000	\$ 702,462
Roads/San Sewer	\$ 503,083	\$ 503,083								\$ 503,083
ANNUAL DEBENTURE PAYMENTS	\$ 1,320,057	\$ 1,070,057	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 250,000	\$ 1,320,057
TOTAL	\$ 8,559,255	\$ 4,250,095	\$ 195,000	\$ 260,000	\$ -	\$ -	\$ 186,550	\$ 577,500	\$ 3,090,110	\$ 8,559,255

Notes			
Community Fundraising			
Facilities Reserve			
Infrastructure Projects	Resolution 31-11-2023 (2023-149 Report)		
Facilities Reserve			
PW Vehicle Reserve			
PW Bridge Reserve			
PW Bridge Reserve			
PW Bridge Reserve & Gas Tax			
PW Bridge Reserve			
PW Bridge Reserve			
PW Road Reserve & OCIF			
PW Road Reserve			
PW Road Reserve			
PW Road Reserve			
MNR Reserves			

Township of Zorra - 2026 Capital Budget

PROJECT	2026	SOURCES OF REVENUES								Total Funded	Notes
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Annual Transfer to Reserves fund Capital											
General Government Reserve	\$ 191,228	\$ 191,228								\$ 191,228	
Information Technology Reserve	\$ 20,000	\$ 20,000								\$ 20,000	
Fire Vehicle Reserve	\$ 265,225	\$ 265,225								\$ 265,225	
Fire-Communication Reserves	\$ 12,000	\$ 12,000								\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000								\$ 38,000	
Fire-Equipment Reserves	\$ 140,695	\$ 140,695								\$ 140,695	
Recreation Reserve	\$ 208,243	\$ 208,243								\$ 208,243	
Dam Reserve	\$ 100,531	\$ 100,531								\$ 100,531	
Facilities Reserve	\$ 260,100	\$ 260,100								\$ 260,100	
Public Works-Bridges	\$ 451,250	\$ 451,250								\$ 451,250	
Public Works-Road Ways	\$ 1,046,475	\$ 1,046,475								\$ 1,046,475	
Public Works-Vehicles	\$ 587,738	\$ 587,738								\$ 587,738	
TOTAL TRANSFER TO RESERVES	\$ 3,321,485	\$ 3,321,485	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,321,485	
GENERAL GOVERNMENT											
Information Technology	\$ 10,000								\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management-Work Order									\$ -	\$ -	Capital Reserves
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES											
Apparatus - None	\$ -								\$ -	\$ -	
Communications Systems Upgrade	\$ -								\$ -	\$ -	
SCBA	\$ -								\$ -	\$ -	
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 140,695								\$ 140,695	\$ 140,695	Fire Equipment Reserve
FIRE SERVICES	\$ 140,695	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 140,695	\$ 140,695	
BUILDING SERVICES											
New 2026 Electric Vehicle	\$ 90,000								\$ 90,000	\$ 90,000	Building Reserve
BUILDING SERVICES	\$ 90,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 90,000	\$ 90,000	
PARKS & RECREATION SERVICES											
Equipment											
2023 Dodge P/up from Building	\$ -								\$ -	\$ -	Transfer from Building Dept
TDRC Hall -tables & chairs	\$ 10,000								\$ 10,000	\$ 10,000	Recreation Reserve-deferred 2024
Trails											
Memorial Park-Embroid	\$ 20,000								\$ 20,000	\$ 20,000	Recreation Reserve
Playground											
South Park-Playground & swing replacement	\$ 100,000								\$ 100,000	\$ 100,000	Recreation Reserve
Parks											
Matheson Park-Bleacher Replacement	\$ 40,000								\$ 40,000	\$ 40,000	Recreation Reserve
North Park-Bleacher Replacement	\$ 40,000								\$ 40,000	\$ 40,000	Recreation Reserve
Pool											
Diving Board	\$ 8,000								\$ 8,000	\$ 8,000	Recreation Reserve
PARKS & RECREATION SERVICES	\$ 218,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 218,000	\$ 218,000	

PROJECT	2026	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES												
Former Kintore Shop-Exterior Paint	\$ 30,000									\$ 30,000.00	\$ 30,000	Facilities Reserve
ZMF-Asphalt Yard	\$ 30,000									\$ 30,000.00	\$ 30,000	Facilities Reserve
ZMF-Security Fencing	\$ 20,000									\$ 20,000.00	\$ 20,000	Facilities Reserve
EZCC-Replace Dehumidifers	\$ 60,000									\$ 60,000.00	\$ 60,000	Facilities Reserve
TDRC - Replace HW Boiler	\$ 25,000									\$ 25,000.00	\$ 25,000	Facilities Reserve
TDRC-Office Renovations	\$ 6,000									\$ 6,000.00	\$ 6,000	Facilities Reserve-deferred
TDRC-Parking Lot Drainage	\$ 35,000									\$ 35,000.00	\$ 35,000	Facilities Reserve-deferred
TDRC Arena-Dressing Room Roof Top HVAC	\$ 65,000									\$ 65,000.00	\$ 65,000	Facilities Reserve
FACILITIES	\$ 271,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 271,000	\$ 271,000	
TRANSPORTATION SERVICES												
Equipment												
Brush Chipper-#29 replaced	\$ 100,000									\$ 100,000	\$ 100,000	PW Vehicle Reserve
Compact Tractor-#38 JD replaced	\$ 90,000									\$ 90,000	\$ 90,000	PW Vehicle Reserve
Backhoe-replace #21	\$ 200,000									\$ 200,000	\$ 200,000	PW Vehicle Reserve
Tandem Axle-#9 replacement	\$ 392,000									\$ 392,000	\$ 392,000	PW Vehicle Reserve
BRIDGES												
Bridge 40-Zorra-Tavistock Line	\$ 32,100									\$ 32,100	\$ 32,100	PW Bridge Reserve & EZT shared project
Bridge 220-13th Line	\$ 138,000									\$ 138,000	\$ 138,000	PW Bridge Reserves
Bridge 640-25th Line-John N Meathrell	\$ 482,000			\$ 260,000						\$ 222,000	\$ 482,000	PW Bridge Reserves & SWOX shared project
Engineering future projects	\$ 50,000									\$ 50,000	\$ 50,000	PW Bridge Reserves
ROAD CONSTRUCTION PROJECTS												
Rd 92 - 25 to 23 (1.5kms)	\$ 434,880							\$ 300,000		\$ 134,880	\$ 434,880	MNR & PW Road Reserves
Rd 92 - 23 to 119 (1,5kms)	\$ 434,880									\$ 434,880	\$ 434,880	PW Road Reserves
Rd 25 - 60 to Bridge (.7kms)	\$ 181,078		\$ 181,078							\$ -	\$ 181,078	PW Road Reserves
Entrance tie-ins	\$ 4,280									\$ 4,280	\$ 4,280	PW Road Reserves
Surface Treatment	\$ 107,000									\$ 107,000	\$ 107,000	PW Road Reserves
Rd 88 - 23 to 19	\$ 214,000							\$ 114,000		\$ 100,000	\$ 214,000	MNR & PW Road Reserves
TRANSPORTATION SERVICES	\$ 2,860,218	\$ -	\$ 181,078	\$ 260,000	\$ -	\$ -	\$ -	\$ 414,000	\$ 2,005,140	\$ 2,860,218		
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 111,767	\$ 111,767									\$ 111,767	
Zorra Maintenance Facility	\$ 687,114	\$ 581,987							\$ 105,127		\$ 687,114	
Roads/San Sewer	\$ 464,807	\$ 464,807									\$ 464,807	
ANNUAL DEBENTURE PAYMENTS	\$ 1,263,688	\$ 1,158,561	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 105,127	\$ 1,263,688		
TOTAL	\$ 8,175,086	\$ 4,480,046	\$ 181,078	\$ 260,000	\$ -	\$ -	\$ -	\$ 414,000	\$ 2,839,962	\$ 8,175,086		

Township of Zorra - 2027 Capital Budget

PROJECT	2027	SOURCES OF REVENUES								Total Funded	Notes
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Annual Transfer to Reserves fund Capital											
General Government Reserve	\$ 196,965	\$ 196,965								\$ 196,965	
Information Technology Reserve	\$ 20,000	\$ 20,000								\$ 20,000	
Fire Vehicle Reserve	\$ 273,181	\$ 273,181								\$ 273,181	
Fire-Communication Reserves	\$ 12,000	\$ 12,000								\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000								\$ 38,000	
Fire-Equipment Reserves	\$ 147,730	\$ 147,730								\$ 147,730	
Recreation Reserve	\$ 310,408	\$ 310,408								\$ 310,408	
Dam Reserve	\$ 103,547	\$ 103,547								\$ 103,547	
Facilities Reserve	\$ 365,302	\$ 365,302								\$ 365,302	
Public Works-Bridges	\$ 478,813	\$ 478,813								\$ 478,813	
Public Works-Road Ways	\$ 1,123,598	\$ 1,123,598								\$ 1,123,598	
Roads Vehicles Reserve	\$ 719,493	\$ 719,493								\$ 719,493	
TOTAL TRANSFER TO RESERVES	\$ 3,789,037	\$ 3,789,037	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,789,037	
GENERAL GOVERNMENT											
Information Technology	\$ 10,000									\$ 10,000	Information Technology Reserves
Asset Management										\$ -	
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
FIRE SERVICES											
Apparatus - Embro Pumper 52-01	\$ 750,000									\$ 750,000	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -									\$ -	
SCBA										\$ -	
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 147,730									\$ 147,730	Fire Equipment Reserve
FIRE SERVICES	\$ 897,730	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 897,730	\$ 897,730
BUILDING SERVICES											
										\$ -	\$ -
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PARKS & RECREATION SERVICES											
Equipment											
EZCC-Refridgeration Chiller	\$ 80,000									\$ 80,000	Recreation Reserve
EZCC-Spectator Netting	\$ 15,000									\$ 15,000	Recreation Reserve
EZCC Arena - Condenser	\$ 100,000									\$ 100,000	Recreation Reserve-Deferred 2024
EZCC Hall-tables & chairs	\$ 10,000									\$ 10,000	Recreation Reserve-Deferred 2024
										\$ -	
Trails										\$ -	
Intra Park Trails-Grace Patterson Park	\$ 50,000									\$ 50,000	Recreation Reserve
Playground											
EZCC-Playground & Swing Replacement	\$ 105,000									\$ 105,000	Recreation Reserve
Parks											
Wallace Park-Pavilion Roof	\$ 4,000									\$ 4,000	Recreation Reserve
PARKS & RECREATION SERVICES	\$ 364,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 364,000	\$ 364,000

PROJECT	2027	SOURCES OF REVENUES								Total Funded	Notes
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
FACILITIES											
Embro FH-Renovations	\$ 1,000,000								\$ 1,000,000.00	\$ 1,000,000	Facilities Reserve
ZMF-Floor Zamboni	\$ 20,000								\$ 20,000.00	\$ 20,000	Facilities Reserve
ZMF-Scissor Hoist	\$ 30,000								\$ 30,000.00	\$ 30,000	Facilities Reserve
TDRC Arena-Flat Roof Dressing Room	\$ 85,000								\$ 85,000.00	\$ 85,000	Facilities Reserve
Library/Beaty-baseboard heaters	\$ 3,520								\$ 3,520.00	\$ 3,520	Facilities Reserve-shared Cty (\$8800)
Library/Beaty-interier finishes	\$ 85,800								\$ 85,800.00	\$ 85,800	Facilities Reserve-shared Cty (\$214500)
School Contribution	\$ 1,000,000				\$ 300,000				\$ 700,000.00	\$ 1,000,000	Facilities Reserve
FACILITIES	\$ 2,224,320	\$ -	\$ -	\$ -	\$ 300,000	\$ -	\$ -	\$ -	\$ 1,924,320	\$ 2,224,320	
TRANSPORTATION SERVICES											
Equipment											
Tandem-replace 2017 Tandem	\$ 404,000								\$ 404,000	\$ 404,000	PW Vehicle Reserve
Pay Loader-replace #18- 2012 JD Loader	\$ 600,000								\$ 600,000	\$ 600,000	PW Vehicle Reserve
P/up-replace #1-2022 Ford F250	\$ 75,000								\$ 75,000	\$ 75,000	PW Vehicle Reserve
BRIDGES											
Bridge 130-31st Line-Wildwood Lake Bridge	\$ 763,000			\$ 260,000					\$ 503,000	\$ 763,000	PW Bridge Reserve & Gas Tax
Bridge 340-Rd 78	\$ 168,000								\$ 168,000	\$ 168,000	PW Bridge Reserve
Engineering-future projects	\$ 40,000								\$ 40,000	\$ 40,000	PW Bridge Reserve
Bridge Inspections-Bf-Annual	\$ 40,072								\$ 40,072	\$ 40,072	PW Bridge Reserve
ROAD CONSTRUCTION PROJECTS											
Pemberton-NTL to CNR (top coat asphalt)	\$ 153,892							\$ 153,892	\$ -	\$ 153,892	MNR & PW Roads Reserve
Rd 74 - 19 to 23 (1.4km)	\$ 441,503								\$ 441,503	\$ 441,503	PW Road Reserve
Rd 35 - 78 to 84 (3.1kms)	\$ 888,838							\$ 788,838	\$ 100,000	\$ 888,838	MNR & PW Roads Reserve
13 driveway tie-ins @ \$1000 ea.	\$ 13,910								\$ 13,910	\$ 13,910	PW Road Reserve
Surface Treatments	\$ 107,000								\$ 107,000	\$ 107,000	PW Road Reserve
Davey - NTL without drain improvements (0.312km)	\$ 70,642								\$ 70,642	\$ 70,642	PW Road Reserve
Newton-NTL to 31 (.17km)	\$ 41,811								\$ 41,811	\$ 41,811	PW Road Reserve
19 driveway tie-ins @ \$1000 ea.	\$ 20,330								\$ 20,330	\$ 20,330	PW Road Reserve
TRANSPORTATION SERVICES	\$ 3,827,998	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 942,730	\$ 2,625,268	\$ 3,827,998	
ANNUAL DEBENTURE PAYMENTS											
Thamesford Fire Hall	\$ 109,021	\$ 109,021								\$ 109,021	
Zorra Maintenance Facility	\$ 671,766	\$ 581,987							\$ 89,779	\$ 671,766	
Roads/San Sewer	\$ 224,244	\$ 224,244								\$ 224,244	
ANNUAL DEBENTURE PAYMENTS	\$ 1,005,031	\$ 915,252	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 89,779	\$ 1,005,031	
TOTAL	\$ 12,118,116	\$ 4,704,289	\$ -	\$ 260,000	\$ 300,000	\$ -	\$ -	\$ 942,730	\$ 5,911,097	\$ 12,118,116	

Township of Zorra - 2028 Capital Budget

PROJECT	SOURCES OF REVENUES									Total Funded	Notes
	2028	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Annual Transfer to Reserves fund Capital											
General Government Reserve	\$ 202,874	\$ 202,874									\$ 202,874
Information Technology Reserve	\$ 20,000	\$ 20,000									\$ 20,000
Fire Vehicle Reserve	\$ 281,377	\$ 281,377									\$ 281,377
Fire-Communication Reserves	\$ 12,000	\$ 12,000									\$ 12,000
Fire-SCBA Reserves	\$ 38,000	\$ 38,000									\$ 38,000
Fire-Equipment Reserves	\$ 150,685	\$ 150,685									\$ 150,685
Recreation Reserve	\$ 350,000	\$ 350,000									\$ 350,000
Dam Reserve	\$ 106,653	\$ 106,653									\$ 106,653
Facilities Reserve	\$ 470,608	\$ 470,608									\$ 470,608
Public Works-Bridges	\$ 507,753	\$ 507,753									\$ 507,753
Public Works-Road Ways	\$ 1,182,982	\$ 1,182,982									\$ 1,182,982
Roads Vehicles Reserve	\$ 853,883	\$ 853,883									\$ 853,883
TOTAL TRANSFER TO RESERVES	\$ 4,176,815	\$ 4,176,815	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,176,815
GENERAL GOVERNMENT											
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000
Asset Management										\$ -	\$ -
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000
FIRE SERVICES											
Apparatus - None	\$ -									\$ -	\$ -
Communications Systems Upgrade	\$ -									\$ -	\$ -
SCBA	\$ 18,000									\$ 18,000	\$ 18,000
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 150,685									\$ 150,685	\$ 150,685
FIRE SERVICES	\$ 168,685	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 168,685	\$ 168,685
BUILDING SERVICES										\$ -	\$ -
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
PARKS & RECREATION SERVICES											
Equipment										\$ -	\$ -
										\$ -	\$ -
										\$ -	\$ -
Trails										\$ -	\$ -
Intra Park Trails										\$ -	\$ -
Don Knox Trail-South Park										\$ -	\$ -
Playground										\$ -	\$ -
Harrington-Playground replacement	\$ 85,000									\$ 85,000	\$ 85,000
Parks											
Matheson Park-Embroid-New Dog Park	\$ 120,000						\$ 84,000			\$ 36,000	\$ 120,000
EZCC-Bleachers	\$ 50,000									\$ 50,000	\$ 50,000
										\$ -	\$ -
PARKS & RECREATION SERVICES	\$ 255,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 84,000	\$ -	\$ -	\$ 171,000	\$ 255,000

PROJECT	2028	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES												
Former Kintore Shop-LED Lights	\$ 5,000									\$ 5,000	\$ 5,000	Facilities Reserve
Old Sand Shed - Resided	\$ 20,000									\$ 20,000	\$ 20,000	Facilities Reserve
EZCC Arena-Rinkboard Glass Replacement	\$ 125,000									\$ 125,000	\$ 125,000	Facilities Reserve
ZMF-Dash Cameras	\$ 25,000									\$ 25,000	\$ 25,000	Facilities Reserve-deferred 2024
										\$ -	\$ -	
										\$ -	\$ -	
FACILITIES	\$ 175,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 175,000	\$ 175,000	
TRANSPORTATION SERVICES												
Equipment												
Tandem Truck - replace #8-2018 Tandem	\$ 416,000									\$ 416,000	\$ 416,000	PW Vehicle Reserve
Grader-replace 22-2013 Cat Grader	\$ 608,000									\$ 608,000	\$ 608,000	PW Vehicle Reserve
BRIDGES												
Bridge 120-31st Line-Wildwood Lake East	\$ 763,000			\$ 260,000						\$ 503,000	\$ 763,000	PW Bridge Reserve & Perth EZT shared project
ROAD CONSTRUCTION PROJECTS												
Rd 74 - 15 to 13 (1.4km)	\$ 506,948								\$ 506,948	\$ -	\$ 506,948	MNR & PW Road Reserve
Rd 74 - 15 to CH (1.4km)	\$ 506,948								\$ 300,000	\$ 206,948	\$ 506,948	MNR & PW Road Reserve
Rd 74 - 19 to 15 (1.4km)	\$ 506,948									\$ 506,948	\$ 506,948	PW Road Reserves
Surface Treatments	\$ 133,200									\$ 133,200	\$ 133,200	PW Road Reserves
Rd 41 - 92 to 96 1/2 Block to Complete in 2030	\$ 222,000								\$ 222,000	\$ -	\$ 222,000	MNR & PW Road Reserve
TRANSPORTATION SERVICES	\$ 3,663,044	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 1,028,948	\$ 2,374,096	\$ 3,663,044	
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 106,336	\$ 106,336									\$ 106,336	
Zorra Maintenance Facility	\$ 657,281	\$ 581,987								\$ 75,294	\$ 657,281	
Roads/San Sewer	\$ 58,310	\$ 58,310									\$ 58,310	
ANNUAL DEBENTURE PAYMENTS	\$ 821,927	\$ 746,633	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 75,294	\$ 821,927	
TOTAL	\$ 9,270,471	\$ 4,923,448	\$ -	\$ 260,000	\$ -	\$ -	\$ 84,000	\$ 1,028,948	\$ 2,974,075	\$ 9,270,471		

Township of Zorra - 2029 Capital Budget

PROJECT	2029	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
Annual Transfer to Reserves fund Capital												
General Government Reserve	\$ 208,960	\$ 208,960									\$ 208,960	
Information Technology Reserve	\$ 20,000	\$ 20,000									\$ 20,000	
Fire Vehicle Reserve	\$ 289,818	\$ 289,818									\$ 289,818	
Fire-Communication Reserves	\$ 12,000	\$ 12,000									\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000									\$ 38,000	
Fire-Equipment Reserves	\$ 153,698	\$ 153,698									\$ 153,698	
Recreation Reserve	\$ 257,500	\$ 257,500									\$ 257,500	
Dam Reserve	\$ 109,853	\$ 109,853									\$ 109,853	
Facilities Reserve	\$ 476,020	\$ 476,020									\$ 476,020	
Public Works-Bridges	\$ 638,141	\$ 638,141									\$ 638,141	
Public Works-Road Ways	\$ 1,228,368	\$ 1,228,368									\$ 1,228,368	
Roads Vehicles Reserve	\$ 990,960	\$ 990,960									\$ 990,960	
TOTAL TRANSFER TO RESERVES	\$ 4,423,318	\$ 4,423,318	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,423,318	
GENERAL GOVERNMENT												
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management										\$ -	\$ -	
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES												
Apparatus -Thamesford New Rescue 51-03	\$ 400,000									\$ 400,000	\$ 400,000	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -									\$ -	\$ -	
SCBA	\$ 117,000									\$ 117,000	\$ 117,000	Fire SCBA Reserve
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 153,698									\$ 153,698	\$ 153,698	Fire Equipment
FIRE SERVICES	\$ 670,698	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 670,698	\$ 670,698	
BUILDING SERVICES												
										\$ -	\$ -	Building Reserve
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES												
Equipment												
EZCC Arena-Refridgeration Compressors	\$ 130,000									\$ 130,000	\$ 130,000	Recreation Reserve
										\$ -	\$ -	
										\$ -	\$ -	
Trails												
EZCC Park	\$ 40,000				\$ 20,000					\$ 20,000	\$ 40,000	Recreation Reserve
										\$ -	\$ -	
Playground												
Wallace Park-Playground Expansion	\$ 60,000									\$ 60,000	\$ 60,000	Recreation Reserve
Parks										\$ -	\$ -	
										\$ -	\$ -	
										\$ -	\$ -	
PARKS & RECREATION SERVICES	\$ 230,000	\$ -	\$ -	\$ -	\$ 20,000	\$ -	\$ -	\$ -	\$ -	\$ 210,000	\$ 230,000	

PROJECT	2029	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES												
										\$ -	\$ -	
										\$ -	\$ -	
FACILITIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TRANSPORTATION SERVICES												
Equipment												
Grader - replace #12-2014 JD Grader	\$ 626,000									\$ 626,000	\$ 626,000	Roads Vehicle Reserve
Tandem Truck-replace #33-2019 Tandem	\$ 429,000									\$ 429,000	\$ 429,000	Roads Vehicle Reserve
Pickup-Replace #3-2022 Dodge 2500	\$ 80,000									\$ 80,000	\$ 80,000	Roads Vehicle Reserve
										\$ -	\$ -	Roads Vehicle Reserve
BRIDGES												
Bridge 200-43rd Line	\$ 280,000									\$ 280,000	\$ 280,000	PW Bridge Reserve
Bridge 200-Perth-Oxvord Rd-Trout Creek	\$ 176,500									\$ 176,500	\$ 176,500	PW Bridge Reserve & Perth East
Bridge 230-Rd 88	\$ 353,000			\$ 260,000						\$ 93,000	\$ 353,000	PW Bridge Reserve
Engineering-future projects	\$ 50,000									\$ 50,000	\$ 50,000	PW Bridge Reserve
Bridge Inspections-Bi-Annual	\$ 42,877									\$ 42,877	\$ 42,877	PW Bridge Reserve
ROAD CONSTRUCTION PROJECTS												
Rd 31 - 88 to 92 (3.1km)	\$ 931,199							\$ 550,000		\$ 381,199	\$ 931,199	MNR & PW Road Reserve
Surface Treatments	\$ 135,600									\$ 135,600	\$ 135,600	PW Road Reserve
Crandall - Ellen to McNab (0.31km)	\$ 78,885									\$ 78,885	\$ 78,885	PW Road Reserve
Ellen - 60 to Crandall (0.16km)	\$ 42,691									\$ 42,691	\$ 42,691	PW Road Reserve
McNab - 60 to Crandall (0.355km)	\$ 87,870									\$ 87,870	\$ 87,870	PW Road Reserve
	\$ 203,251									\$ 203,251	\$ 203,251	PW Road Reserve
Rd 41 - 92 to 96	\$ 226,000							\$ 226,000		\$ -	\$ 226,000	MNR & PW Road Reserve
TRANSPORTATION SERVICES	\$ 3,742,873	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ -	\$ 776,000	\$ 2,706,873	\$ 3,742,873	
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 103,530	\$ 103,530									\$ 103,530	
Zorra Maintenance Facility	\$ 641,071	\$ 581,987								\$ 59,084	\$ 641,071	
Roads/San Sewer	\$ -	\$ -									\$ -	
ANNUAL DEBENTURE PAYMENTS	\$ 744,601	\$ 685,517	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 59,084	\$ 744,601	
TOTAL	\$ 9,821,490	\$ 5,108,835	\$ -	\$ 260,000	\$ 20,000	\$ -	\$ -	\$ 776,000	\$ 3,656,655	\$ 9,821,490		

Township of Zorra - 2030 Capital Budget

PROJECT	2030	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
Annual Transfer to Reserves fund Capital												
General Government Reserve	\$ 215,229	\$ 215,229									\$ 215,229	
Information Technology Reserve	\$ 20,000	\$ 20,000									\$ 20,000	
Fire Vehicle Reserve	\$ 298,513	\$ 298,513									\$ 298,513	
Fire-Communication Reserves	\$ 12,000	\$ 12,000									\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000									\$ 38,000	
Fire-Equipment Reserves	\$ 156,772	\$ 156,772									\$ 156,772	
Recreation Reserve	\$ 265,225	\$ 265,225									\$ 265,225	
Dam Reserve	\$ 113,148	\$ 113,148									\$ 113,148	
Facilities Reserve	\$ 481,540	\$ 481,540									\$ 481,540	
Public Works-Bridges	\$ 670,048	\$ 670,048									\$ 670,048	
Public Works-Road Ways	\$ 1,276,024	\$ 1,276,024									\$ 1,276,024	
Roads Vehicles Reserve	\$ 1,010,780	\$ 1,010,780									\$ 1,010,780	
TOTAL TRANSFER TO RESERVES	\$ 4,557,279	\$ 4,557,279	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,557,279	
GENERAL GOVERNMENT												
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management										\$ -	\$ -	Capital Reserves
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES												
Apparatus -Fire Chief P/up-repdace 2024 /up	\$ 63,000									\$ 63,000	\$ 63,000	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -									\$ -	\$ -	
SCBA	\$ 60,000									\$ 60,000	\$ 60,000	Fire SCBA Reserve
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 156,772									\$ 156,772	\$ 156,772	Fire Equipment Reserve
FIRE SERVICES	\$ 279,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 279,772	\$ 279,772	
BUILDING SERVICES												
										\$ -	\$ -	
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES												
Equipment												
EZCC-Electric Ice Resurfacer	\$ 150,000									\$ 150,000	\$ 150,000	Recreation Reserves
										\$ -	\$ -	
Trails										\$ -	\$ -	
										\$ -	\$ -	
Playground										\$ -	\$ -	
Parks												
South Park Bleachers	\$ 30,000									\$ 30,000	\$ 30,000	Recreation Reserves
										\$ -	\$ -	
PARKS & RECREATION SERVICES	\$ 180,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 180,000	\$ 180,000	

PROJECT	SOURCES OF REVENUES									Total Funded	Notes
	2030	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
FACILITIES											
EZCC-Flat Roof over lobby, hall & dr rooming	\$ 160,000								\$ 160,000.00	\$ 160,000	Facilities Reserve
									\$ -	\$ -	
									\$ -	\$ -	
FACILITIES	\$ 160,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 160,000	\$ 160,000	
TRANSPORTATION SERVICES											
Equipment											
Grader-replaces-#37-2015 JD Grader	\$ 645,000								\$ 645,000	\$ 645,000	Roads Vehicle Reserve
Tandem-#17-2020 Freight Tandem	\$ 442,000								\$ 442,000	\$ 442,000	Roads Vehicle Reserve
BRIDGES											
Bridge 70-Cobble Hills	\$ 20,000								\$ 20,000	\$ 20,000	PW Bridge Reserves
Bridge 250-Rd 84	\$ 293,000			\$ 260,000					\$ 33,000	\$ 293,000	PW Bridge Reserves
Bridge 400-31st Line Thames R	\$ 250,000								\$ 250,000	\$ 250,000	PW Bridge Reserves & Shared-Thames Center
Bridge 440-43rd Line-Thames R	\$ 287,000								\$ 287,000	\$ 287,000	PW Bridge Reserves
Engineering-future projects	\$ 50,000								\$ 50,000	\$ 50,000	PW Bridge Reserves
ROAD CONSTRUCTION PROJECTS											
Cobble Hills - 7 to 96 (3.4km)	\$ 526,893							\$ 437,358	\$ 89,535	\$ 526,893	MNR & PW Road Reserve
Cobble Hills - 96 to 92 (3.1km)	\$ 482,695							\$ 225,000	\$ 257,695	\$ 482,695	MNR & PW Road Reserve
Rd 60 - From 27 to 25 (1.9km)	\$ 587,974								\$ 587,974	\$ 587,974	PW Road Reserves
Surface Treatment	\$ 138,000								\$ 138,000	\$ 138,000	
TRANSPORTATION SERVICES	\$ 3,722,563	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 662,358	\$ 2,800,205	\$ 3,722,563	
ANNUAL DEBENTURE PAYMENTS											
Thamesford Fire Hall	\$ 100,785	\$ 100,785								\$ 100,785	
Zorra Maintenance Facility	\$ 625,724	\$ 581,987							\$ 43,737	\$ 625,724	
Roads/San Sewer	\$ -	\$ -								\$ -	
ANNUAL DEBENTURE PAYMENTS	\$ 726,509	\$ 682,772	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 43,737	\$ 726,509	
TOTAL	\$ 9,636,122	\$ 5,240,051	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 662,358	\$ 3,473,714	\$ 9,636,122	

Township of Zorra - 2031 Capital Budget

PROJECT	SOURCES OF REVENUES									Total Funded	Notes	
	2031	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
Annual Transfer to Reserves fund Capital												
General Government Reserve	\$ 221,686	\$ 221,686									\$ 221,686	
Information Technology Reserve	\$ 20,000	\$ 20,000									\$ 20,000	
Fire Vehicle Reserve	\$ 307,468	\$ 307,468									\$ 307,468	
Fire-Communication Reserves	\$ 12,000	\$ 12,000									\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000									\$ 38,000	
Fire-Equipment Reserves	\$ 159,908	\$ 159,908									\$ 159,908	
Recreation Reserve	\$ 273,182	\$ 273,182									\$ 273,182	
Dam Reserve	\$ 116,543	\$ 116,543									\$ 116,543	
Facilities Reserve	\$ 501,786	\$ 501,786									\$ 501,786	
Public Works-Bridges	\$ 703,550	\$ 703,550									\$ 703,550	
Public Works-Road Ways	\$ 1,326,063	\$ 1,326,063									\$ 1,326,063	
Roads Vehicles Reserve	\$ 1,030,995	\$ 1,030,995									\$ 1,030,995	
TOTAL TRANSFER TO RESERVES	\$ 4,711,181	\$ 4,711,181	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,711,181	
GENERAL GOVERNMENT												
Information Technology	\$ 10,000									\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management										\$ -	\$ -	
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES												
Apparatus - None	\$ -									\$ -	\$ -	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -									\$ -	\$ -	
SCBA	\$ 184,500									\$ 184,500	\$ 184,500	Fire SCBA Reserves
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 159,908									\$ 159,908	\$ 159,908	Fire Equipment Reserves
FIRE SERVICES	\$ 344,408	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 344,408	\$ 344,408	
BUILDING SERVICES												
										\$ -	\$ -	
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES												
Equipment										\$ -	\$ -	
										\$ -	\$ -	
Trails										\$ -	\$ -	
										\$ -	\$ -	
Playground										\$ -	\$ -	
										\$ -	\$ -	
Parks										\$ -	\$ -	
Thamesford-North Park-Backstop & Fence	\$ 125,000									\$ 125,000	\$ 125,000	Recreation Reserves
										\$ -	\$ -	
PARKS & RECREATION SERVICES	\$ 125,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 125,000	\$ 125,000	

PROJECT	2031	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES												
										\$ -	\$ -	
										\$ -	\$ -	
FACILITIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TRANSPORTATION SERVICES												
Equipment												
Tandem - replace 2020 Tandem	\$ 400,000									\$ 400,000	\$ 400,000	Roads Vehicle Reserve
Tractor-replace #20-2017 Case	\$ 185,000									\$ 185,000	\$ 185,000	Roads Vehicle Reserve
Pickup-replace #2-2025 Ford F250	\$ 85,000									\$ 85,000	\$ 85,000	Roads Vehicle Reserve
BRIDGES												
Bridge 360-Cobble Hills	\$ 178,000									\$ 178,000	\$ 178,000	PW Bridge Reserves & Shared with Thames Center
Bridge 380-27th Line-Thames R.	\$ 470,000			\$ 260,000						\$ 210,000	\$ 470,000	PW Bridge Reserves
Engineering-future projects	\$ 50,000									\$ 50,000	\$ 50,000	PW Bridge Reserves
Bridge Inspections-Bi-Annual	\$ 45,878									\$ 45,878	\$ 45,878	PW Bridge Reserves
ROAD CONSTRUCTION PROJECTS												
Rd 78 - 19 to 23 (1.4km)	\$ 432,843									\$ 432,843	\$ 432,843	PW Road Reserves
Rd 60 - 25 to 21 (2kms)	\$ 646,831							\$ 125,000		\$ 521,831	\$ 646,831	MNR & PW Road Reserves
Rd 60 - 21 to 17 (0.7km)	\$ 253,153							\$ 253,153		\$ -	\$ 253,153	MNR & PW Road Reserves
Surface Treatment	\$ 140,400									\$ 140,400	\$ 140,400	PW Road Reserves
Rd 47 - 84 to 78	\$ 468,000							\$ 468,000		\$ -	\$ 468,000	MNR & PW Road Reserves
TRANSPORTATION SERVICES	\$ 3,355,105	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 2,248,952	\$ 3,355,105	\$ 3,355,105	
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 98,039	\$ 98,039									\$ 98,039	
Zorra Maintenance Facility	\$ 610,377	\$ 581,987								\$ 28,390	\$ 610,377	
Roads/San Sewer		\$ -									\$ -	
ANNUAL DEBENTURE PAYMENTS	\$ 708,416	\$ 680,026	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 28,390	\$ 708,416	\$ 708,416	
TOTAL	\$ 9,254,110	\$ 5,391,207	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,153	\$ 2,756,750	\$ 9,254,110	\$ 9,254,110	

Township of Zorra - 2032 Capital Budget

PROJECT	2032	SOURCES OF REVENUES								Total Funded	Notes
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Annual Transfer to Reserves fund Capital											
General Government Reserve	\$ 228,337	\$ 228,337								\$ 228,337	
Information Technology Reserve	\$ 20,000	\$ 20,000								\$ 20,000	
Fire Vehicle Reserve	\$ 316,692	\$ 316,692								\$ 316,692	
Fire-Communication Reserves	\$ 12,000	\$ 12,000								\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000								\$ 38,000	
Fire-Equipment Reserves	\$ 163,106	\$ 163,106								\$ 163,106	
Recreation Reserve	\$ 281,377	\$ 281,377								\$ 281,377	
Dam Reserve	\$ 120,040	\$ 120,040								\$ 120,040	
Facilities Reserve	\$ 516,840	\$ 516,840								\$ 516,840	
Public Works-Bridges	\$ 738,728	\$ 738,728								\$ 738,728	
Public Works-Road Ways	\$ 1,378,604	\$ 1,378,604								\$ 1,378,604	
Roads Vehicles Reserve	\$ 1,051,615	\$ 1,051,615								\$ 1,051,615	
TOTAL TRANSFER TO RESERVES	\$ 4,865,339	\$ 4,865,339	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,865,339	
GENERAL GOVERNMENT											
Information Technology	\$ 10,000								\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management									\$ -	\$ -	
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES											
Apparatus - Tanker 53-02-Uniondale FH	\$ 800,000								\$ 800,000	\$ 800,000	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -								\$ -	\$ -	
SCBA	\$ -								\$ -	\$ -	
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 163,106								\$ 163,106	\$ 163,106	Fire Equipment Reserve
FIRE SERVICES	\$ 963,106	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 963,106	\$ 963,106	
BUILDING SERVICES											
									\$ -	\$ -	
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES											
Equipment									\$ -	\$ -	
Trails									\$ -	\$ -	
Playground									\$ -	\$ -	
Parks									\$ -	\$ -	
PARKS & RECREATION SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	

PROJECT	2032	SOURCES OF REVENUES								Total Funded	Notes	
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES			
FACILITIES												
EZCC-Parking Lot Resurfacing	\$ 285,000									\$ 285,000.00	\$ 285,000	Facilities Reserve
										\$ -	\$ -	
										\$ -	\$ -	
FACILITIES	\$ 285,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 285,000	\$ 285,000	
TRANSPORTATION SERVICES												
Equipment												
P/up-replaces #1-1/2 tonne pickup	\$ 90,000									\$ 90,000	\$ 90,000	Roads Vehicle Reserve
Tandem - replace 2022 Tandem	\$ 469,000									\$ 469,000	\$ 469,000	Roads Vehicle Reserve
Grader-replaces 2017 Grader	\$ 684,000									\$ 684,000	\$ 684,000	Roads Vehicle Reserve
BRIDGES												
Bridge 370-25th Line-Thames R.	\$ 347,000			\$ 260,000						\$ 87,000	\$ 347,000	PW Bridge Reserves
Bridge 520-23rd Line	\$ 114,000									\$ 114,000	\$ 114,000	PW Bridge Reserves
Bridge 550-21st Line	\$ 279,000									\$ 279,000	\$ 279,000	PW Bridge Reserves
Bridge 110-15th Line	\$ 178,000									\$ 178,000	\$ 178,000	PW Bridge Reserves
Engineering-future projects	\$ 50,000									\$ 50,000	\$ 50,000	PW Bridge Reserves
ROAD CONSTRUCTION PROJECTS												
Rd 78 - 27 to 25 (1.4km)	\$ 440,133							\$ 440,133	\$ -	\$ 440,133	\$ 440,133	MNR & PW Road Reserve
Rd 78 - 25 to 23 (1.4km)	\$ 440,133							\$ 165,133	\$ 275,000	\$ 440,133	\$ 440,133	MNR & PW Road Reserve
Rd 78 - 23 to 19 (1.4km)	\$ 267,679								\$ 267,679	\$ 267,679	\$ 267,679	PW Road Reserves
Rd 78 - 29 to 31 (1.4km)	\$ 440,133								\$ 440,133	\$ 440,133	\$ 440,133	PW Road Reserves
Surface Treatment	\$ 142,800								\$ 142,800	\$ 142,800	\$ 142,800	PW Road Reserves
TRANSPORTATION SERVICES	\$ 3,941,878	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 605,266	\$ 3,076,612	\$ 3,941,878	\$ 3,941,878	
ANNUAL DEBENTURE PAYMENTS												
Thamesford Fire Hall	\$ 95,324	\$ 95,324									\$ 95,324	
Zorra Maintenance Facility	\$ 595,723	\$ 581,987							\$ 13,736	\$ 595,723	\$ 595,723	
Roads/San Sewer	\$ -	\$ -								\$ -	\$ -	
ANNUAL DEBENTURE PAYMENTS	\$ 691,047	\$ 677,311	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 13,736	\$ 691,047	\$ 691,047	
TOTAL	\$ 10,756,370	\$ 5,542,650	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 605,266	\$ 4,348,454	\$ 10,756,370	\$ 10,756,370	

Township of Zorra - 2033 Capital Budget

PROJECT	2033	SOURCES OF REVENUES								Total Funded	Notes
		From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Annual Transfer to Reserves fund Capital											
General Government Reserve	\$ 235,187	\$ 235,187								\$ 235,187	
Information Technology Reserve	\$ 20,000	\$ 20,000								\$ 20,000	
Fire Vehicle Reserve	\$ 326,193	\$ 326,193								\$ 326,193	
Fire-Communication Reserves	\$ 12,000	\$ 12,000								\$ 12,000	
Fire-SCBA Reserves	\$ 38,000	\$ 38,000								\$ 38,000	
Fire-Equipment Reserves	\$ 166,368	\$ 166,368								\$ 166,368	
Recreation Reserve	\$ 289,820	\$ 289,820								\$ 289,820	
Dam Reserve	\$ 123,640	\$ 123,640								\$ 123,640	
Facilities Reserve	\$ 532,345	\$ 532,345								\$ 532,345	
Public Works-Bridges	\$ 775,664	\$ 775,664								\$ 775,664	
Public Works-Road Ways	\$ 1,433,771	\$ 1,433,771								\$ 1,433,771	
Roads Vehicles Reserve	\$ 1,072,647	\$ 1,072,647								\$ 1,072,647	
TOTAL TRANSFER TO RESERVES	\$ 5,025,635	\$ 5,025,635	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,025,635	
GENERAL GOVERNMENT											
Information Technology	\$ 10,000								\$ 10,000	\$ 10,000	Information Technology Reserves
Asset Management									\$ -	\$ -	
TOTAL GENERAL GOVERNMENT	\$ 10,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ 10,000	
FIRE SERVICES											
Apparatus - Rescue 52-03-Embroid FH	\$ 500,000								\$ 500,000	\$ 500,000	Fire Vehicle Reserve
Communications Systems Upgrade	\$ -								\$ -	\$ -	
SCBA	\$ -								\$ -	\$ -	
Equipment (Bunker Gear/Radios/Cap Equip)	\$ 166,368								\$ 166,368	\$ 166,368	Fire Equipment Reserve
FIRE SERVICES	\$ 666,368	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 666,368	\$ 666,368	
BUILDING SERVICES											
									\$ -	\$ -	
BUILDING SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
PARKS & RECREATION SERVICES											
Equipment									\$ -	\$ -	
									\$ -	\$ -	
									\$ -	\$ -	
Trails									\$ -	\$ -	
									\$ -	\$ -	

PROJECT	SOURCES OF REVENUES									Total Funded	Notes
	2033	From Taxes	OCIF	CCBF (Gas Tax)	DCs	Debenture	Other	MNR	RESERVES		
Playground									\$ -	\$ -	
Parks									\$ -	\$ -	
									\$ -	\$ -	
									\$ -	\$ -	
PARKS & RECREATION SERVICES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
FACILITIES									\$ -	\$ -	
									\$ -	\$ -	
									\$ -	\$ -	
FACILITIES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
TRANSPORTATION SERVICES											
Equipment											
Pick up-replace #3-2028 3/4 tonne	\$ 93,000								\$ 93,000	\$ 93,000	Roads Vehicle Reserve
Tandem-replace-2023 Tandem Axle	\$ 484,000								\$ 484,000	\$ 484,000	Roads Vehicle Reserve
Tractor-replace #34-2020 JD	\$ 191,000								\$ 191,000	\$ 191,000	Roads Vehicle Reserve
BRIDGES											
Bridge 100-Rd 96	\$ 426,000			\$ 260,000					\$ 166,000	\$ 426,000	PW Bridge Reserve
Bridge 320-23rd Line	\$ 271,000								\$ 271,000	\$ 271,000	PW Bridge Reserve
Engineering-future projects	\$ 50,000								\$ 50,000	\$ 50,000	PW Bridge Reserve
Bridge Inspections-Bi-Annual	\$ 48,176								\$ 48,176	\$ 48,176	PW Bridge Reserve
ROAD CONSTRUCTION PROJECTS											
Rd 60 - 17 to 15 (1.9km)	\$ 613,224							\$ 613,224	\$ -	\$ 613,224	MNR & PW Road Reserve
Rd 60 - 15 to Hunt (1.4km)	\$ 466,576							\$ 232,833	\$ 233,743	\$ 466,576	MNR & PW Road Reserve
Rd 74 - 31 to 29 (1.4km)	\$ 478,676								\$ 478,676	\$ 478,676	PW Road Reserve
Rd 74 - 29 to 27 (0.82km)	\$ 282,833								\$ 282,833	\$ 282,833	PW Road Reserve
Surface Treatment	\$ 145,200								\$ 145,200	\$ 145,200	PW Road Reserve
TRANSPORTATION SERVICES	\$ 3,549,685	\$ -	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 2,443,628	\$ 3,549,685	
ANNUAL DEBENTURE PAYMENTS											
Thamesford Fire Hall	\$ 92,548	\$ 92,548								\$ 92,548	
Zorra Maintenance Facility	\$ 579,682	\$ 579,682								\$ 579,682	
Roads/San Sewer		\$ -								\$ -	
ANNUAL DEBENTURE PAYMENTS	\$ 672,230	\$ 672,230	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 672,230	
TOTAL	\$ 9,923,918	\$ 5,697,865	\$ -	\$ 260,000	\$ -	\$ -	\$ -	\$ 846,057	\$ 3,119,996	\$ 9,923,918	



CONTINUITY OF RESERVES FOR THE PERIOD OF 2023 to 2033

	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
Reserves											
Working Fund	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209	\$ 485,209
Insurance Deductible	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679	\$ 39,679
Election Reserves	\$ 5,000	\$ 10,000	\$ 15,000	\$ -	\$ 5,000	\$ 10,000	\$ 15,000	\$ -	\$ 5,000	\$ 10,000	\$ 15,000
Surplus/Deficit	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758	\$ 706,758
Infrastructure Projects	\$ 870,000	\$ 762,750	\$ 373,408	\$ 459,509	\$ 566,698	\$ 694,278	\$ 844,154	\$ 1,015,646	\$ 1,208,942	\$ 1,423,543	\$ 1,658,730
Information Technology	\$ -	\$ (900)	\$ 9,100	\$ 19,100	\$ 29,100	\$ 39,100	\$ 49,100	\$ 59,100	\$ 69,100	\$ 79,100	\$ 89,100
Land Development	\$ 546,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978	\$ 426,978
Disaster Emergency	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085	\$ 26,085
Fire-Vehicles	\$ (340,141)	\$ (90,141)	\$ 107,359	\$ 372,584	\$ (104,235)	\$ 177,142	\$ 66,960	\$ 302,473	\$ 609,941	\$ 126,633	\$ (47,174)
Fire-Equipment	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487	\$ 39,487
Fire-Communications	\$ 12,000	\$ 7,500	\$ (500)	\$ 11,500	\$ 23,500	\$ 35,500	\$ 47,500	\$ 59,500	\$ 71,500	\$ 83,500	\$ 95,500
Fire-SCBA	\$ 25,000	\$ 63,000	\$ 101,000	\$ 139,000	\$ 177,000	\$ 197,000	\$ 118,000	\$ 96,000	\$ (50,500)	\$ (12,500)	\$ 25,500
Facilities	\$ 27,889	\$ (179,711)	\$ (63,711)	\$ (74,611)	\$ (1,633,629)	\$ (1,338,021)	\$ (862,001)	\$ (540,461)	\$ (38,675)	\$ 193,165	\$ 725,510
PW-Equipment	\$ 649,518	\$ 275,018	\$ 318,428	\$ 164,166	\$ 1,659	\$ (23,458)	\$ (12,498)	\$ 61,282	\$ 520,277	\$ 507,892	\$ 816,539
PW-Bridges	\$ (474,602)	\$ -	\$ 29,550	\$ 38,700	\$ (233,559)	\$ (228,806)	\$ (233,042)	\$ (202,994)	\$ 16,678	\$ 47,406	\$ 287,894
PW-Roads	\$ -	\$ 314,619	\$ 315,925	\$ 581,360	\$ 909,762	\$ 1,245,648	\$ 1,544,520	\$ 1,747,339	\$ 1,978,328	\$ 2,231,320	\$ 2,524,639
Recreation	\$ 168,572	\$ (28,342)	\$ (280,171)	\$ (289,928)	\$ (343,520)	\$ (164,520)	\$ (117,020)	\$ (31,795)	\$ 116,387	\$ 397,764	\$ 687,584
Dam Rehabilitation	\$ 437,146	\$ 531,906	\$ 629,509	\$ 730,040	\$ 833,587	\$ 940,240	\$ 1,050,093	\$ 1,163,241	\$ 1,279,784	\$ 1,399,824	\$ 1,523,464
Infrastructure-Levy	\$ 574,080	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Total Reserves	\$ 3,798,658	\$ 3,389,895	\$ 3,279,093	\$ 3,875,616	\$ 1,955,559	\$ 3,308,299	\$ 4,234,962	\$ 5,453,527	\$ 7,510,958	\$ 8,211,843	\$ 10,122,482